

**UNAUDITED CONDENSED CONSOLIDATED INCOME STATEMENT
FOR FINANCIAL QUARTER ENDED 28 FEBRUARY 2026**

	Individual quarter ended		Year-to-date ended	
	28.02.2026	28.02.2025	28.02.2026	28.02.2025
	RM'000	RM'000	RM'000	RM'000
Revenue	446,158	449,013	1,322,339	1,415,266
Cost of sales	(364,730)	(370,150)	(1,085,870)	(1,185,050)
Gross profit	81,428	78,863	236,469	230,216
Other income	1,349	1,164	8,838	13,175
Distribution expenses	(23,650)	(24,425)	(70,527)	(84,057)
Administrative expenses	(27,255)	(24,357)	(73,936)	(68,492)
Other operating expenses	(1,667)	(590)	(8,201)	(4,868)
Finance costs	(4,599)	(4,123)	(14,170)	(14,391)
Share of results of associates	885	9	1,660	6
Profit before taxation	26,491	26,541	80,133	71,589
Tax expense	(7,382)	(8,309)	(22,906)	(23,898)
Net profit for the financial period	19,109	18,232	57,227	47,691
Net profit attributable to				
Owners of the parent	18,305	18,049	56,409	46,418
Non-controlling interests	804	183	818	1,273
	19,109	18,232	57,227	47,691
Earnings per share attributable to owners of the parent				
Basic earnings per share (sen)	1.72	1.77	5.30	4.44
Diluted earnings per share (sen)	1.72	1.74	5.30	4.35

The Unaudited Condensed Consolidated Income Statement should be read in conjunction with the Company's Audited Financial Statements for the financial year ended 31 May 2025 and the accompanying notes to this Interim Financial Report.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR FINANCIAL QUARTER ENDED 28 FEBRUARY 2026**

	Individual quarter ended		Year-to-date ended	
	28.02.2026	28.02.2025	28.02.2026	28.02.2025
	RM'000	RM'000	RM'000	RM'000
Net profit for the financial period	19,109	18,232	57,227	47,691
Other comprehensive loss				
Item that may be reclassified subsequently to profit or loss				
Foreign currency translation	(8,484)	(1,062)	(11,203)	(6,102)
Other comprehensive loss, net of tax	(8,484)	(1,062)	(11,203)	(6,102)
Total comprehensive income	10,625	17,170	46,024	41,589
Total comprehensive income attributable to				
Owners of the parent	9,821	16,987	45,206	40,316
Non-controlling interests	804	183	818	1,273
	10,625	17,170	46,024	41,589

The Unaudited Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Company's Audited Financial Statements for the financial year ended 31 May 2025 and the accompanying notes to this Interim Financial Report.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 28 FEBRUARY 2026**

	Unaudited 28.02.2026 RM'000	Audited 31.05.2025 RM'000
ASSETS		
Non-current assets		
Property, plant and equipment	256,779	259,873
Investment properties	12,100	12,319
Investment in associates	3,166	1,506
Investment in a joint venture	-	-
Other investments	10,524	7,899
Intangible assets	11,645	4,107
Goodwill on consolidation	90,358	87,718
Rights-of-use assets	126,862	134,490
Deferred tax assets	9,446	10,485
Other receivable	-	1,305
	520,880	519,702
Current assets		
Inventories	181,643	183,539
Receivables	390,999	369,749
Amounts owing by associates	15,720	13,796
Current tax assets	5,992	10,620
Other investments	950	987
Short term deposits	28,750	31,867
Cash and bank balances	94,142	119,245
	718,196	729,803
TOTAL ASSETS	1,239,076	1,249,505
EQUITY AND LIABILITES		
Equity attributable to owners of the parent		
Share capital	522,726	523,386
Reserves	198,065	173,452
Less : Treasury shares, at cost	(104,719)	(96,381)
	616,072	600,457
Non-controlling interests	38,866	36,664
TOTAL EQUITY	654,938	637,121
LIABILITIES		
Non-current liabilities		
Borrowings	29,119	31,893
Lease liabilities	40,152	47,954
Deferred tax liabilities	23,720	23,288
Provision for retirement benefits	3,730	3,948
	96,721	107,083
Current liabilities		
Payables	195,891	193,167
Amounts owing to associates	1,407	224
Borrowings	273,102	291,199
Lease liabilities	10,499	11,278
Contract liabilities	83	5,146
Current tax liabilities	6,435	4,287
	487,417	505,301
TOTAL LIABILITIES	584,138	612,384
TOTAL EQUITY AND LIABILITES	1,239,076	1,249,505
Net assets per share attributable to owners of the parent (RM)	0.58	0.56

The Unaudited Condensed Consolidated Statement of Financial Position should be read in conjunction with the Company's Audited Financial Statements for the financial year ended 31 May 2025 and the accompanying notes to this Interim Financial Report.

ANCOM NYLEX BERHAD (Registration No. 196901000122 (8440-M))
(Incorporated in Malaysia)

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL QUARTER ENDED 28 FEBRUARY 2026**

	Attributable to owners of the parent					Total RM'000	Non- controlling interests RM'000	Total equity RM'000
	Share capital RM'000	Capital reserve RM'000	Exchange translation reserve RM'000	Treasury shares RM'000	Retained earnings RM'000			
Balance as at 1 June 2024	408,707	273	27,499	(43,195)	154,805	548,089	34,061	582,150
Total comprehensive (loss)/income	-	-	(15,204)	-	64,178	48,974	1,667	50,641
Transactions with owners								
Ordinary shares issued pursuant to:								
- Private placement	96,220	-	-	-	-	96,220	-	96,220
- Exercise of Warrants B	18,459	-	-	-	-	18,459	-	18,459
Net repurchased of treasury shares of the Company	-	-	-	(101,131)	3,948	(97,183)	-	(97,183)
Acquisition of a subsidiary	-	-	-	-	-	-	3,196	3,196
Dividend-in-specie	-	-	-	47,945	(48,236)	(291)	-	(291)
Dividend paid	-	-	-	-	(10,135)	(10,135)	-	(10,135)
Dividend paid to non-controlling interests of subsidiaries	-	-	-	-	(2,800)	(2,800)	(2,250)	(5,050)
Partial disposal of interest in a subsidiary	-	-	-	-	10	10	(10)	-
Remeasurement of acquisition of a subsidiary	-	-	-	-	(886)	(886)	-	(886)
Total transactions with owners	114,679	-	-	(53,186)	(58,099)	3,394	936	4,330
Balance as at 31 May 2025/1 June 2025	523,386	273	12,295	(96,381)	160,884	600,457	36,664	637,121
Total comprehensive (loss)/income	-	-	(11,203)	-	56,409	45,206	818	46,024
Transactions with owners								
Ordinary shares issued pursuant to:								
- Exercise of Warrants B	4,620	-	-	-	-	4,620	-	4,620
Acquisition of subsidiaries	-	-	-	-	-	-	2,174	2,174
Shares acquired by non-controlling interest of a subsidiary	-	-	-	-	-	-	200	200
Dividend paid to non-controlling interests of subsidiaries	-	-	-	-	-	-	(990)	(990)
Dividend paid	-	-	-	-	(10,946)	(10,946)	-	(10,946)
Cancellation of treasury shares	(5,280)	-	-	11,261	(5,981)	-	-	-
Net repurchased of treasury shares of the Company	-	-	-	(19,599)	(3,666)	(23,265)	-	(23,265)
Total transactions with owners	(660)	-	-	(8,338)	(20,593)	(29,591)	1,384	(28,207)
Balance as at 28 February 2026	522,726	273	1,092	(104,719)	196,700	616,072	38,866	654,938

The Unaudited Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Company's Audited Financial Statements for the financial year ended 31 May 2025 and the accompanying notes to this Interim Financial Report.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FINANCIAL QUARTER ENDED 28 FEBRUARY 2026**

	Year-to-date ended	
	28.02.2026	28.02.2025
	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation	80,133	71,589
Adjustments for non-cash items	49,974	37,523
Operating profit before working capital changes	<u>130,107</u>	<u>109,112</u>
Inventories	10,224	45,302
Receivables	(14,214)	35,957
Payables	(13,936)	(61,117)
Associates	(741)	(1,823)
Net cash generated from operations	<u>111,440</u>	<u>127,431</u>
Income tax paid	(15,144)	(18,725)
Retirement benefit paid	(367)	(275)
Net cash from operating activities	<u>95,929</u>	<u>108,431</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment	(12,846)	(32,544)
Interest received	598	1,368
Acquisition of associates	-	(445)
Purchase of intangible assets	(261)	(125)
Proceeds from disposal of property, plant and equipment	611	338
Shares acquired by non-controlling interest of a subsidiary	200	-
Net cash outflows on acquisition of subsidiaries	(10,147)	-
Purchase of other investments	(2,625)	(500)
(Placement)/Withdrawal of short term deposits:		
- pledged with licensed banks	(639)	113
- with maturity period more than three (3) months	(910)	887
Net cash used in investing activities	<u>(26,019)</u>	<u>(30,908)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividend paid	(10,946)	(13,069)
Interest paid	(8,870)	(10,414)
Repayments of lease liabilities	(18,169)	(11,485)
Net repayments of borrowings	(43,037)	(50,129)
Dividends paid to non-controlling interest of subsidiaries	(990)	(2,250)
Proceed from issuance of ordinary shares pursuant to:		
- private placement	-	96,220
- Warrants B	4,620	17,307
Net repurchases of treasury shares in open market	(23,265)	(67,296)
Net cash used in financing activities	<u>(100,657)</u>	<u>(41,116)</u>
Net (decrease)/increase in cash and cash equivalents	<u>(30,747)</u>	<u>36,407</u>
Cash and cash equivalents at the beginning of the financial period	<u>135,411</u>	<u>116,806</u>
Effect of exchange rate changes	<u>1,310</u>	<u>950</u>
Cash and cash equivalents at the end of the financial period	<u>105,974</u>	<u>154,163</u>
Cash and cash equivalents include the following:		
	RM'000	RM'000
Cash and bank balances	94,142	114,065
Bank overdrafts	(6,487)	(602)
Short term deposits	28,750	50,021
	<u>116,405</u>	<u>163,484</u>
Less : Short term deposits pledged with licensed banks	(2,343)	(23)
Short term deposits with maturity period more than three (3) months	(8,088)	(9,298)
	<u>105,974</u>	<u>154,163</u>

The Unaudited Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Company's Audited Financial Statements for the financial year ended 31 May 2025 and the accompanying notes to this Interim Financial Report.



ANCOM NYLEX BERHAD

(Registration No. 196901000122 (8440-M))

Incorporated in Malaysia

A. EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT FOR THE QUARTER ENDED 28 FEBRUARY 2026

A1. Basis of preparation

This Interim Financial Report of Ancom Nylex Berhad ("ANB" or "the Company") and its subsidiaries ("Group") is unaudited and has been prepared in accordance with Malaysian Financial Reporting Standard ("MFRS") 134: Interim Financial Reporting and Rule 9.22(2) of the Main Market Listing Requirements ("Listing Requirement") of Bursa Malaysia Securities Berhad ("Bursa Securities").

This Interim Financial Report of the Group should be read in conjunction with the Group's Audited Financial Statements for the financial year ended 31 May 2025. These explanatory notes attached to the Interim Financial Report provide an explanation of events and transactions that are significant for an understanding of the changes in the financial position and performance of the Group since the financial year ended 31 May 2025.

For the financial periods up and including the financial year ended 31 May 2025, the Group prepared its financial report in accordance with Malaysian Financial Reporting Standards ("MFRSs") and International Financial Reporting Standards ("IFRSs"). The accounting policies and methods of computation adopted by the Group in this Interim Financial Report are consistent with those adopted in the most recent Audited Financial Statements for the financial year ended 31 May 2025 except for the adoption of the following Amendments to MFRS which are applicable to the Group for the financial year beginning 1 June 2025:

Amendments to MFRS:

Amendments to MFRS 121 *Lack of Exchangeability*

The adoption of the above Amendments to MFRS did not have any material impact on the Financial Statements of the Group.

A2. Auditors' report

The Audited Financial Statements of ANB and its subsidiaries for the financial year ended 31 May 2025 were not subject to any audit qualification.

A3. Seasonality or cyclical

The operations of the Group were not significantly affected by any seasonal and cyclical factors.

A4. Items of unusual nature and amount

During the financial quarter ended 28 February 2026, there were no items affecting the Group's assets, liabilities, equity, net income or cash flows that are material and unusual because of their nature, size or incidence.

A5. Changes in estimates

There were no material changes in estimates amounts reported that have a material effect on the financial quarter ended 28 February 2026.

A6. Debt and equity securities

There was no issuance, cancellation, repurchase, resale or repayment of debt securities and equity securities during the financial quarter ended 28 February 2026 except for the following:

(a) Issued and paid up ordinary shares

During the financial quarter ended 28 February 2026, the issued and paid-up ordinary shares of the Company increased from 1,170,744,618 to 1,175,372,092 pursuant to the following:

	Year-to-date ended 28.02.2026	
	Number of shares	Share capital RM'000
Balance as at 1 June 2025	1,170,744,618	523,386
Ordinary shares issued pursuant to:		
- Exercise of Warrants B	16,498,918	4,620
Cancellation of treasury shares	<u>(11,871,444)</u>	<u>(5,280)</u>
	<u>1,175,372,092</u>	<u>522,726</u>

(b) Treasury shares

During the financial quarter ended 28 February 2026, the Company repurchased/(resold) its own shares as follows:

	Number of shares repurchased/ (resold)	Highest RM	Price per share Lowest RM	Average RM	Consideration paid/ (Cost of disposal) RM
Shares repurchased					
June 2025	3,200,000	0.960	0.875	0.933	2,936,270
July 2025	6,219,000	0.950	0.905	0.929	5,783,961
August 2025	13,299,000	0.935	0.895	0.916	12,211,006
September 2025	17,132,400	0.920	0.885	0.920	15,550,471
October 2025	13,867,100	0.990	0.905	0.930	13,164,579
November 2025	8,754,000	0.940	0.910	0.915	8,109,919
December 2025	12,462,000	0.920	0.875	0.880	11,301,623
January 2026	6,231,300	0.950	0.875	0.930	5,748,040
February 2026	<u>5,240,100</u>	0.935	0.885	0.905	<u>4,781,249</u>
	<u>86,404,900</u>				<u>79,587,118</u>
Shares resold					
July 2025	(30,000,000)	0.950	0.905	0.929	(29,358,990)
September 2025	(24,463,100)	0.920	0.885	0.920	(23,432,559)
December 2025	(40,000)	0.920	0.875	0.880	(37,943)
January 2026	<u>(7,550,000)</u>	0.950	0.875	0.930	<u>(7,159,499)</u>
Net shares repurchased for the financial period	<u>24,351,800</u>				<u>19,598,127</u>

As at 28 February 2026, the Company holds 110,766,395 Treasury Shares at a cost of RM104,719,000 pursuant to Section 127(4)(b) of the Companies Act 2016.

A7. Segmental results

Segmental information for the financial period ended 28 February 2026.

	YTD - 28 February 2026						
	Investment Holdings and Others RM'000	Agricultural Chemicals RM'000	Industrial Chemicals RM'000	Logistics RM'000	Polymer RM'000	Elimination RM'000	Total RM'000
28 February 2026							
Revenue							
External revenue	62,530	403,049	771,104	34,943	50,713	-	1,322,339
Inter-segment revenue	72,866	90,038	603	5,934	12	(169,453)	-
Total revenue	135,396	493,087	771,707	40,877	50,725		1,322,339
Segment results	(12,747)	67,692	27,986	7,445	1,489	778	92,643
Finance costs							(14,170)
Share of results of associates							1,660
Profit before taxation							80,133
Tax expense							(22,906)
Net profit for the financial period							57,227
28 February 2025							
Revenue							
External revenue	41,984	409,298	870,551	35,445	57,988	-	1,415,266
Inter-segment revenue	96,232	106,163	290	5,900	-	(208,585)	-
Total revenue	138,216	515,461	870,841	41,345	57,988		1,415,266
Segment results	(15,522)	72,103	19,140	9,607	2,852	(2,206)	85,974
Finance costs							(14,391)
Share of results of associates							6
Profit before taxation							71,589
Tax expense							(23,898)
Net profit for the financial period							47,691

A8. Dividends paid

In respect of the financial year ending 31 May 2026, a first interim single tier dividend of 1.0 sen per ordinary share amounting to approximately RM10,946,000 was paid on 21 August 2025.

A9. Valuation of property, plant and equipment

The Group did not carry out any valuation on its property, plant and equipment during the financial quarter ended 28 February 2026.

A10. Subsequent events

There were no material events subsequent to the end of the financial year up to the date of this Report that have not been reflected in the Interim Financial Report.

A11. Changes in composition of the Group

There were no material changes in the composition of the Group for the current quarter and financial year-to-date including business combinations, acquisitions or disposals of subsidiaries and long-term investments, restructuring or discontinuing operations other than as disclosed below.

Acquisition of Flexis Solutions Sdn. Bhd. ("Flexis")

The Group via its wholly-owned subsidiary, Ancom Crop Care Sdn. Bhd., ("ACC") had on 11 June 2025 entered into Share Sale Agreement with Lau Hau Kuak ("Flexis Vendor") for the acquisition of 80,000 ordinary shares in Flexis, representing 80% equity interest in Flexis. The total cash consideration for this transaction was RM13,300,000.

The acquisition of Flexis was completed on 23 June 2025.

Acquisition of H2H Medicare Group Sdn. Bhd. ("H2H")

The Group via its wholly-owned subsidiary, Ancom Healthcare Sdn. Bhd. (formerly known as Wandeerfull Industries Sdn. Bhd.) ("Ancom Healthcare"), had on 23 May 2025 entered into Share Sale Agreement with Dr. Koay Hean Wei ("H2H Vendor") for the acquisition of 600,000 ordinary shares in H2H, representing 60% equity interest in H2H. The total cash consideration for this transaction was RM5,000,000.

The acquisition of H2H was completed on 25 July 2025.

A12. Changes in contingent liabilities

There was no material changes to the contingent liabilities disclosed since the last Audited Financial Statements for the financial year ended 31 May 2025.

A13. Capital commitments

The capital commitments as at the end of the reporting date are as follows:

	RM'000
Property, plant and equipment	
- Approved and contracted for	8,131
- Approved but not contracted for	28,023
	<u>36,154</u>

B. ADDITIONAL INFORMATION PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA SECURITIES

B1. Review of Group's performance

Overall review for the financial quarter ended 28 February 2026

For the nine months ended 28 February 2026, the Group recorded lower revenue of RM1.3 billion as compared with RM1.4 billion in the corresponding period last year. Despite decline in revenue, the Group reported higher profit before taxation ("PBT") of RM80.1 million as compared with RM71.6 million in the corresponding period last year.

For the financial quarter ended 28 February 2026, the Group recorded lower revenue of RM446.2 million as compared with RM449.0 million in the corresponding quarter last year. Nevertheless, PBT remained stable at RM26.5 million.

Review of business segments for the financial quarter ended 28 February 2026

Investment Holding and Others

This division covers investment holding, information technology, media, medical equipment and electrical businesses. For the current financial quarter, the revenue increased to RM39.9 million from RM15.3 million in the corresponding quarter last year, mainly due to contributions from the newly acquired medical equipment company, H2H. The division recorded a lower segmental loss of RM3.8 million compared to RM5.2 million in the corresponding quarter last year, mainly due to reduced operating costs and the positive contribution from the medical equipment business.

Agricultural Chemicals

The Agricultural Chemicals Division reported revenue of RM131.8 million for the current financial quarter, representing a decrease from RM137.7 million in the corresponding quarter last year. This reduction was primarily attributed to the appreciation of the Ringgit against the USD. Segmental profit decline to RM21.7 million in the current financial quarter from RM26.3 million last year, primarily as a result of revenue attributed to the weaker USD.

Industrial Chemicals

The Industrial Chemical Division reported revenue of RM246.9 million, a decrease from RM263.2 million in the corresponding quarter last year. This decrease was due to lower average selling prices, as falling crude oil prices also reduced chemical prices. Nevertheless, segmental profit rose to RM9.8 million, up from RM6.0 million in the corresponding quarter last year, supported by better profit margins and greater operational efficiency in the distribution business.

Logistics

The Logistics Division reported a slight decrease in revenue, reporting RM11.4 million for the current financial quarter compared to RM11.6 million in the corresponding quarter last year mainly. Segmental profit decline to RM1.9 million from RM2.8 million in the corresponding quarter last year. The segmental profit was affected by higher maintenance costs for its vehicles and equipment.

Polymer

The Polymer Division recorded lower revenue of RM16.1 million for the current financial quarter as compared with RM21.3 million from weaker market demand. As a result, the Division reported a lower segmental profit of RM0.4 million as compared to RM1.8 million in the corresponding quarter last year.

B2. Material change in the results for the current quarter as compared with the immediate preceding quarter

For the current financial quarter ended 28 February 2026, the Group posted higher revenue of RM446.2 million as compared to RM428.8 million in the immediate preceding quarter. As a result, the Group reported higher PBT of RM26.5 million in the current financial quarter as compared to RM24.6 million in the immediate preceding quarter.

B3. Current year prospects

The global economy is facing risks due to increased trade tensions, policy uncertainties and recent conflicts in the Middle East involving Iran, which have led to greater volatility in energy and shipping markets worldwide. Disruptions at important points such as the Strait of Hormuz have caused oil prices, insurance premiums, and transportation costs to rise, further contributing to uncertainty in trade and inflation. These challenges have caused major disruptions for businesses, compounded by high energy prices and interruptions in supply chains.

Although Malaysia benefits from increased oil and gas revenues, these gains are offset by costly imports, supply chain disruptions, and lower demand for exports. The conflict heightens economic risk and uncertainty, making inflation and fiscal management more challenging for both Malaysian businesses and policymakers.

Whilst taking cognizance of the turbulent market condition, the management is positive on the remaining year as the increase in the solvent inventory prices is likely to give rise to better results in the industrial chemical distribution division. The Board remains committed to exercising prudence in managing the business under these conditions.

B4. Forecast profit, profit guarantee and internal targets

The Group did not provide any profit forecast, profit guarantee and internal targets in any publicly available documents or announcements.

B5. Profit before taxation

	Individual quarter ended 28.02.2026 RM'000	Year-to-date ended 28.02.2026 RM'000
The profit before taxation is stated after charging/(crediting):		
Depreciation and amortisation	9,902	28,132
Finance costs	4,599	14,170
Net loss on foreign exchange	3,470	5,961
Fair value loss on investment	29	37
Net loss/(gain) on disposal of property, plant and equipment	7	(66)
Interest income	(188)	(598)
Net impairment/(reversal) on impairment loss on receivables	1,222	(1,468)

B6. Tax expense

	Individual quarter ended		Year-to-date ended	
	28.02.2026	28.02.2025	28.02.2026	28.02.2025
	RM'000	RM'000	RM'000	RM'000
Current tax expense based on profit for the financial period:				
Malaysian income tax	6,568	7,256	20,998	21,062
Foreign income tax	323	625	1,363	1,070
	<u>6,891</u>	<u>7,881</u>	<u>22,361</u>	<u>22,132</u>
(Over)/Under provision in prior years	(26)	286	(30)	260
	<u>6,865</u>	<u>8,167</u>	<u>22,331</u>	<u>22,392</u>
Deferred taxation:				
Relating to origination and reversal of temporary differences	517	142	575	1,506
	<u>7,382</u>	<u>8,309</u>	<u>22,906</u>	<u>23,898</u>

The effective rate of taxation for the Group is higher than the statutory tax rate mainly due to losses in certain subsidiaries that are not available for set-off against taxable profits in other companies within the Group.

B7. Status of corporate proposals

There were no corporate proposals announced and not completed as at the date of this report other than the following:

a. Proposed Acquisition of Green Lagoon Technology Sdn Bhd by Ancom Logistics Berhad

On 22 April 2024, ANB and its subsidiary, Ancom Logistics Berhad ("ALB") had entered into a Heads of Agreement ("ALB HOA") with Greenheart Sdn Bhd ("GSB"), Choong Wee Keong ("CWK") and How Yoon For ("HYF") for the following:

(GSB, CWK and HYF shall be collectively referred to as "Vendors" and ANB, ALB, and Vendors shall be collectively referred to as "Parties")

- (i) proposed acquisition by ALB of the entire share capital of Green Lagoon Technology Sdn Bhd ("GLTSB") from the Vendors for total consideration of RM120,000,000, subject to an independent valuation to be conducted on GLTSB during the due diligence and in return ALB shall issue 1,000,000,000 new ordinary shares in ALB ("ALB Share(s)") at an issue price of RM0.12 per ALB Share, that will be listed and tradeable in the ACE Market to the GLTSB shareholders ("Consideration Shares") ("Proposed Acquisition");
- (ii) proposed exemption under subparagraph 4.08(1)(a) of the Rules on Take-overs, Mergers and Compulsory Acquisitions to the Vendors, other shareholders of GLTSB and their person(s) acting in concert (collectively "PAC(s)") under Sections 216(2) and 216(3) of the Capital Markets and Services Act 2007 from the obligation to undertake a mandatory offer for the remaining ALB Shares not already owned by them pursuant to the Proposed Acquisition ("Proposed Exemption");

- (iii) proposed private placement of up to 183,333,334 new Shares (or such other number of new Shares as may be applicable) to ANB for the total sum of up to RM22,000,000.08 (or such other amount corresponding to such number of new ALB Shares to be issued), and to be settled in cash at the issue price of RM0.12 per ALB Share, provided that the total percentage of shareholding held by ANB directly and indirectly in the share capital of ALB on completion of the Proposed Acquisition shall not exceed such number of ALB Shares representing 21% of the entire share capital of ALB ("Proposed Private Placement"); and
- (iv) proposed disposal by ALB all of its subsidiaries (i.e., Synergy Trans-Link Sdn Bhd and its subsidiaries, Pengangkutan Cogent Sdn Bhd and Ancom-Nylex Terminals Sdn Bhd) to ANB at an independent valuation to be conducted and agreed by ANB and ALB and upon such terms and conditions to be determined later ("Proposed Disposal").

Subsequently on 21 April 2025, ALB and ANB entered into a Supplemental Agreement to the HOA ("Supplemental Agreement") with the Vendors and GLTSB. Pursuant to the Supplemental Agreement, the Parties have mutually agreed to, amongst others, the following:

- (i) vary the terms of the Proposed Private Placement to up to 83,333,334 new ordinary shares (or such other number of new ordinary shares as may be applicable) to be issued by ALB to ANB for the total sum of up to RM10,000,000.08 (or such other amount corresponding to such number of new ordinary shares to be issued), and to be settled in cash at the issue price of RM0.12 per share, provided that the total percentage of shareholding held by ANB directly and indirectly in the share capital of ALB on completion of the Proposed Acquisition shall not exceed such number of ALB Shares representing 22% of the entire issued and paid-up share capital of ALB;
- (ii) to include a proposed subscription by ANB for 145,685 new ordinary shares in GLTSB ("GLTSB Share(s)") (or such other number of new GLTSB Shares as may be applicable), to be issued and allotted by GLTSB to ANB for the total sum of RM12,000,073.45 ("Subscription Shares") at the issue price of RM82.37 per GLTSB Share; and
- (iii) extend the Term to 31 December 2025.

Further to that, on 22 October 2025, ALB and ANB had entered into a 2nd Supplemental Agreement to the HOA as amended by the Supplemental Agreement to the HOA dated 21 April 2025 ("1st Supplemental Agreement") ("2nd Supplemental Agreement") with the Vendors and GLTSB. Pursuant to the 2nd Supplemental Agreement, the Parties have mutually agreed to, amongst others, the following:

- (i) exclude the Proposed Private Placement as part of the Proposals. As such, pursuant to the 2nd Supplemental Agreement, the relevant clauses in relation to the Proposed Private Placement are to be deleted in its entirety;
- (ii) exclude the Proposed Subscription as part of the Proposals. As such, pursuant to the 2nd Supplemental Agreement, the relevant clauses in relation to the Proposed Subscription are to be deleted in its entirety;
- (iii) to amend the conditionality for the Proposals where GLTSB and ANB are desirous and agreed to enter into a share subscription agreement for ANB to subscribe for such number of ordinary shares in GLTSB on terms to

be mutually agreed by GLTSB and ANB in that share subscription agreement. Upon completion of the share subscription agreement, ANB will become a vendor to the Proposed RTO; and

(iv) extend the Term to 31 December 2026.

(The Proposed Acquisition, Proposed Exemption, Proposed Private Placement, Proposed Disposal and Proposed Subscription shall be collectively referred to as "Proposals")

Upon completion of the Proposals, ALB will cease to be a subsidiary of ANB and will become an associate company of ANB.

As at the date of this report, the Proposals are yet to be completed.

b. Proposed Disposal by Nylex Holdings Sdn Bhd of up to 50% equity interest in Maxlive Sdn Bhd to Topnext International Company Limited

On 5 December 2025, the Company announced that Nylex Holdings Sdn. Bhd. ("Nylex"), a wholly-owned subsidiary of the Company, has on 5 December 2025 entered into a non-binding term sheet with TopNext International Company Limited ("TopNext") for the proposed disposal of up to 50% equity interest in Maxlive Sdn. Bhd. ("Maxlive"), an investment holding company formed pursuant to an internal restructuring exercise for the purpose of the Proposed Disposal, subject to the terms and conditions to be mutually agreed between the Nylex and TopNext, in a Share Sale and Purchase agreement ("SPA") to be executed in due course by the Nylex and TopNext.

The Proposed Disposal will be undertaken in two tranches as follows:

- (a) First Tranche: disposal of 25% equity interest in Maxlive ("First Tranche Sale Shares") by the Nylex to the TopNext for USD9,320,000 (approximately RM38,454,320) ("First Tranche Sale Shares Consideration"); and
- (b) Second Tranche: disposal of an additional 25% equity interest in Maxlive ("Second Tranche Sale Shares") by the Nylex to the TopNext for USD9,320,000 (approximately RM38,454,320) ("Second Tranche Sale Shares Consideration"), subject to the Purchaser's exercise of a Call Option.

As at the date of this report, the Proposed Disposal is yet to be completed.

B8. Utilisation of proceeds

The Company does not have any unutilised proceeds raised from any corporate exercise.

B9. Borrowings

	28.02.2026	31.05.2025
	RM'000	RM'000
LONG TERM BORROWINGS		
Secured:		
Ringgit Malaysia	11,807	16,092
Indonesian Rupiah	1,238	-
	13,045	16,092
Unsecured:		
Ringgit Malaysia	16,074	15,801
Total long term borrowings	29,119	31,893
SHORT TERM BORROWINGS		
Secured:		
Ringgit Malaysia	66,879	86,468
United States Dollar	1,946	-
Euro	-	1,561
Vietnamese Dong	2,842	1,721
	71,667	89,750
Unsecured:		
Ringgit Malaysia	150,257	143,519
United States Dollar	51,178	57,930
	201,435	201,449
Total short term borrowings	273,102	291,199
TOTAL BORROWINGS	302,221	323,092

Borrowings denominated in foreign currencies are stated at Ringgit Malaysia equivalent as at the reporting dates stated above.

B10. Material litigation

There was no change in material litigation since the date of the last financial quarter except for the following:

High Court of Malaya at Kuala Lumpur Suit No. WA-22NCVC-87-02/2018

On 12 February 2018, ACC and Hamshi Plantation Sdn. Bhd. ("Plaintiffs") filed a lawsuit at the High Court of Malaya at Kuala Lumpur against Logix World (M) Sdn. Bhd. ("Logix") and Citra Semerbak Sdn. Bhd. ("Citra")(collectively referred to as "Defendants"), seeking and holding Logix and Citra jointly and severally liable for RM2,702,500 of unpaid goods sold and delivered to them plus 12.0% annual interest from 24 October 2017 until full and final settlement.

On 21 May 2019, the Plaintiffs filed the Substantive Application for Contempt against the directors of Logix. The court on 13 July 2020 found Logix's directors guilty of contempt and that the Plaintiffs have successfully proved their case against Logix's directors for interference with the administration of justice beyond reasonable doubt. The court has on 15 October 2021, sentenced Logix's directors and awarded costs of RM15,000 and imposed a fine of RM10,000 per person.

The Kuala Lumpur High Court issued judgments on 10 February 2025, holding the Defendants liable to the Plaintiffs for a principal sum of RM1,762,500.00, along with 12% annual interest from 24 October 2017 until full payment, and costs totalling RM104,000. The court dismissed the Defendants' application regarding misjoinder of parties and ordered them to pay additional costs of RM5,200.

Following the Court's decisions, the plaintiffs has on 17 March 2025 filed the bankruptcy proceedings against the Directors of Logix. The Directors applied to stay these bankruptcy proceedings pending the disposal of the appeal in the Court of Appeal but has been dismissed by the Bankruptcy Court on 26 August 2025 and the Court recorded that an "act of bankruptcy" has been committed by the Directors on 26 August 2025. The next Court of Appeal hearing is scheduled on 25 May 2026. Subsequently, the next case management of the Bankruptcy Court is on 29 May 2026 to update the outcome of the Court of Appeal.

The Group is currently in the process of enforcing the judgment and recovering the awarded amount.

B11. Dividend

The Board of Directors has proposed a second interim dividend for the financial year ending 31 May 2026 by way of distribution of treasury shares in the Company on the basis of one (1) treasury share of the Company for every one hundred (100) ANB shares held by the shareholders whose names appear in the Record of Depositors of the Company on 29 April 2026 ("Dividend-in-Specie").

The Dividend-in-Specie will be completed on 12 May 2026.

B12. Earnings per shareBasic earnings per share

The basic earnings per share is calculated by dividing the net profit attributable to the owners of the parents by the weighted average number of ordinary shares in issue during the financial period as follows:

	Individual quarter ended		Year-to-date ended	
	28.02.2026	28.02.2025	28.02.2026	28.02.2025
Net profit attributable to owners of the parent	18,305	18,049	56,409	46,418
Weighted average number of ordinary shares in issue ('000)	1,064,606	1,045,619	1,064,606	1,045,619
Basic earnings per share (sen)	1.72	1.77	5.30	4.44

Diluted earnings per share

	Individual quarter ended		Year-to-date ended	
	28.02.2026	28.02.2025	28.02.2026	28.02.2025
Net profit attributable to owners of the parent	18,305	18,049	56,409	46,418
Weighted average number of ordinary shares in issue ('000)	1,064,606	1,045,619	1,064,606	1,045,619
Dilutive potential ordinary shares - Warrants	-	21,014	-	21,014
Adjusted weighted average number of ordinary shares in issues ('000)	1,064,606	1,066,633	1,064,606	1,066,633
Diluted earnings per share (sen)	1.72	1.74	5.30	4.35

During the financial period, diluted earnings per ordinary share is the same as basic earnings per ordinary share as there is no dilutive potential ordinary share.

The Company does not have convertible securities at the end of the current reporting period.