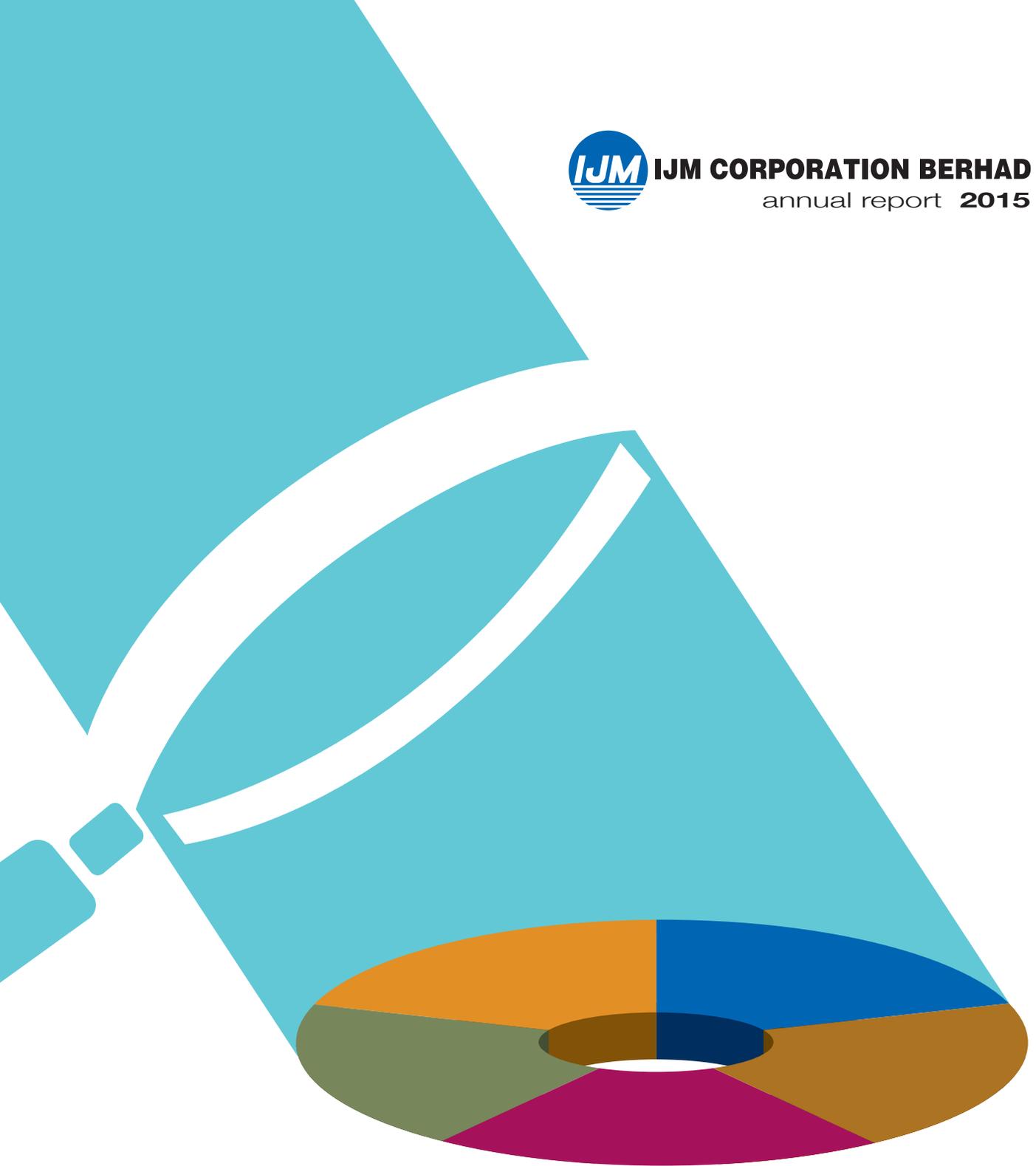




IJM CORPORATION BERHAD

annual report **2015**



PERFORMANCE
PRECISION
POTENTIAL



● Argentina

● ● ● India

● Pakistan

● Middle East

● United Kingdom

● Indonesia

● Singapore

● ● ● ● Malaysia

● ● Vietnam

● ● China

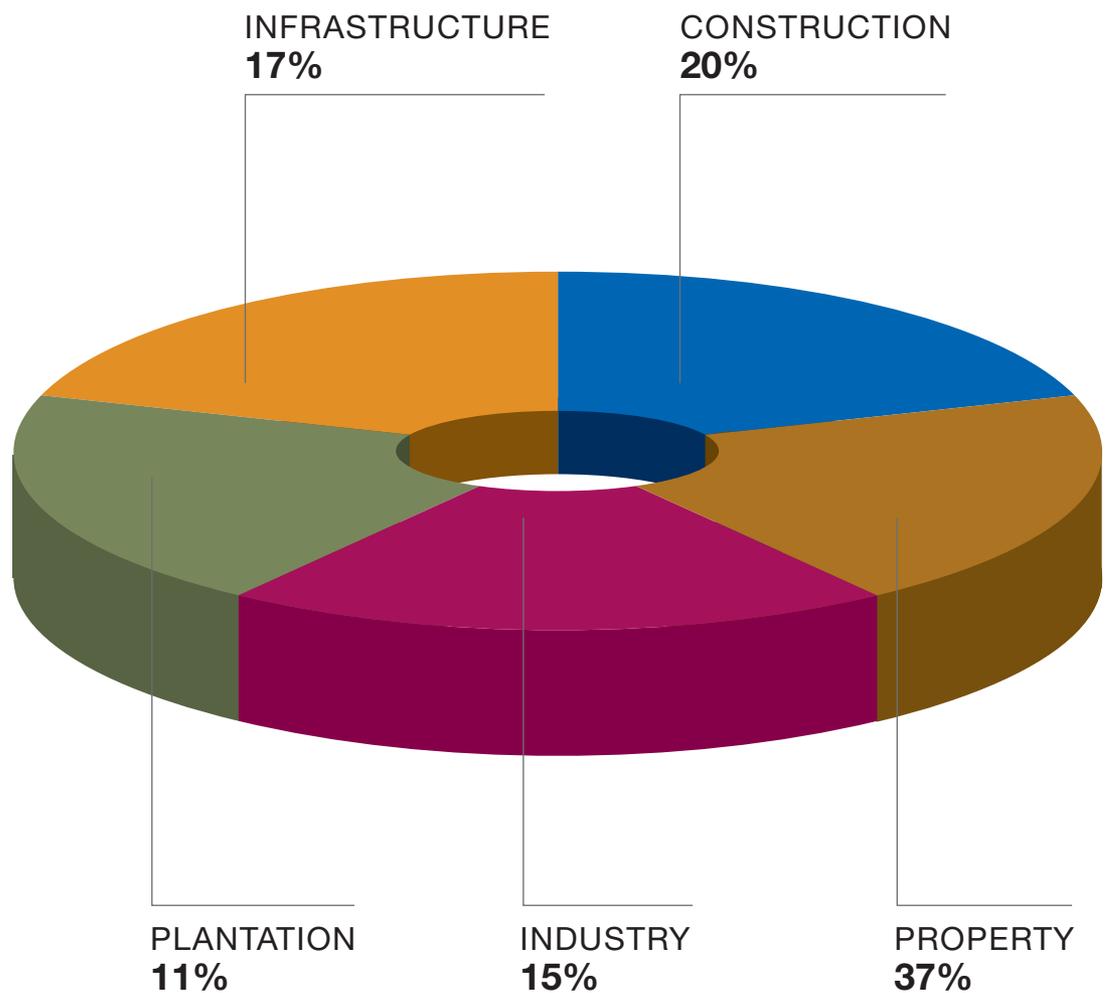
our global
presence

GROUP MARKET
CAPITALISATION
RM11.65
billion
as at 30 June 2015

GROUP
TOTAL ASSETS
RM19.73
billion
as at 31 March 2015

GROUP PROFIT
BEFORE TAX
RM1,019.36
million
as at 31 March 2015

GROUP REVENUE BY DIVISION



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The Company's culture of professionalism, performance and good governance as well as care for society and the environment has also seen it being conferred:

GOVERNANCE, REPORTING, INVESTOR RELATIONS AND CSR

- The Malaysia-Asean Corporate Governance Index - Industry Excellence Award (Industrial/Trading) in 2014
- The Malaysian Corporate Governance Index - Corporate Governance Industry Excellence (Industries) in 2013 and Merit Awards in 2010 and 2009
- The Asia Money Best Managed Company (Mid Cap) in Malaysia in 2014 and 2006
- The NACRA Industry Excellence Awards (Construction and Infrastructure) in 2014, 2013, 2009, 2008, 2007, 2006, 2004 and 2003, and Merit Award in 2010
- The Malaysian Investor Relations Awards for Best Investor Relations Website (Mid Cap) in 2012
- The Prime Minister's CSR Awards (Environment Category) in 2007
- ACCA Malaysia Environmental and Social Reporting Awards 2006

corporate profile

IJM is a leading Malaysian conglomerate and is listed on the Main Market of Bursa Malaysia Securities Berhad (“Bursa Securities”). Its core business activities encompass construction, property development, manufacturing and quarrying, infrastructure concessions and plantations.

Headquartered in Selangor, Malaysia, IJM’s international aspirations have seen it establish its presence in 10 countries, with primary focus in Malaysia, India, China and Indonesia.

IJM’s growth over the past three decades has been the result of its unwavering focus on its core competencies, diversification into strategically related businesses and selective expansion into new markets.



1986

Market capitalisation

RM66 million

Total assets

RM172 million



The Light Collection 1, Penang



Kuantan Port, Pahang



Besraya Eastern Extension Highway, Kuala Lumpur



2015

as at 31 March

Market capitalisation

Total assets

RM10.8 billion

RM19.7 billion



Traders Hotel, Johor



ICP Piles used at Baota Petrochemical Terminal at Zhuhai, China



Sungai Sabang Estate in Sugut region, Sabah

IJM was formed in 1983 as a result of a merger between three medium-sized local construction companies – IGB Construction Sdn Bhd, Jurutama Sdn Bhd and Mudajaya Sdn Bhd – to compete more effectively against bigger foreign contractors in Malaysia at the time. In the years following its formation, the Company quickly established itself as a professionally managed construction group and rapidly gained market acceptance. During this time, the Company progressively built on its delivery capabilities, competitive prowess and financial capacity to strengthen its footing as a reputable local contractor.

In April 2007, IJM acquired the Road Builder Group (“RBH”), its nearest competitor, to augment its position as one of the country’s biggest builders. In addition to bolstering its construction order book, property land bank and infrastructure portfolio, the enlarged Group enabled IJM to attain considerable synergistic benefits, greater local prominence as well as possess a more sizeable balance sheet to bid for larger jobs and facilitate its expansion into overseas markets.

IJM’s undertaking as a property developer began as a natural progression from its experience in the construction business. The Group’s property arm, led by IJM Land, has since grown considerably and is one of the largest property developers in Malaysia with sprawling townships, commercial buildings and high-rise condominiums under development in key growth areas throughout the country. Besides establishing itself as a reputable township developer in India, IJM has also successfully undertaken ventures overseas in the past such as in Orlando USA, Singapore and Australia. Current overseas developments include projects in London, China and Vietnam.

Initially supporting in-house needs, the Group’s Industry Division quickly grew its operations into scalable core activities focused on catering to demand from outside the Group. IJM continued to expand this division with strategic acquisitions such as the takeover of Industrial Concrete Products Berhad in 2004 and successful market diversifications into China, India and Pakistan.

Leveraging on its construction expertise, the Group also owns and operates infrastructure concessions to create long-term recurrent income streams. Initial advancements into concession assets in Malaysia, however, proved elusive and, thus, an international focus was adopted. IJM’s involvement in overseas infrastructure privatisation (Build-Operate-Transfer) schemes met with considerable success. Amongst the Group’s present investments in major overseas infrastructure projects are the Western Access Tollway in Argentina, five tolled highways and the Gautami power plant in India, and the Binh An water treatment concession in Vietnam. In Malaysia, the Group owns and operates the NPE, Besraya and LEKAS expressways as well as the Kuantan Port. IJM also owns a stake in the West Coast Expressway that is currently being constructed. The Group had previously invested in and profitably sold several infrastructure assets in China.

The Group ventured into oil palm plantations in 1985 as a source of steady income to cushion the cyclical nature of its core construction business. Now listed on the Main Market of Bursa Securities, IJM Plantations Berhad has contributed significantly to the Group’s earnings over the years and has also accorded the Group better resilience to weather macro-economic and input costs volatilities. It is currently expanding its plantation operations into Indonesia.

Indonesia to drive IJM’s FFB output growth

110 Phenomenal 2015
 Indonesia led with larger price of RM2.81. The report indicates a steady rise over the year for IJM. The company's overall FFB production is expected to rise to 1.77 billion tonnes.



IJM Corp's FY16 net profit expected to increase

RM million (RM)	2015	2014	2013
Revenue	4,803.4	4,800.5	4,342.2
Costs	1,956.0	1,995.8	1,784.9
Net profit	420.9	428.6	418.6
EPS (RM)	20.5	20.1	19.4
Dividend	7.5	7.0	6.5
Core EPS	420.9	428.6	418.6
Core EPS growth	21.2	41.8	16.1
Core P/E ratio	22.4	23.4	26.5
Net DPS	22.0	25.0	23.0
Dividend yield	1.8	1.6	1.7
Change in EPS	13.7	12.9	10.0
EPS Growth	-	-	14.0
EPS Growth	-	-	1.0

Rating on IJM Corp's sukuk programme intact, says RAM

PETALING JAYA: RAM Ratings said that IJM Corp Bhd's recently announced proposed acquisition of the highway concession, which is expected to be completed in April 2016 with the delivery of IJM Land from the main market of Bursa Malaysia. A conversion of IJM Corp shares for 2009 to 2014 and the issue of IJM Corp's employee share options scheme (ESOS) as well as the proposed issuance of 274.4 million new IJM Corp shares for the privatisation of IJM Land, will enlarge IJM Corp's issued share capital by 29% to 1.77 billion shares.



IJM order book surges to RM7b with Johor job

IJM Corp Bhd's order book is expected to be surged to more than RM7 billion with the bid contract in Johor, analysts said. IJM recently secured a RM300.5 million to undertake superstructure works for 'Puri Cove Residences' project in Johor. IJM's subsidiary IJM Construction Sdn Bhd accepted the letter of award from Pearl Cove Development Sdn Bhd construction works at Plot TH-2-Fulai. The job scope includes: build work on three blocks of 32-000 serviced apartments (998 unit one block of five-storey Soho units), serviced apartment facilities, two in 10-storey car park podiums, two lobbies and two-storey retail centre. PublicInvest Research estimates the Pearl Cove contract and Kuantan Port expansion help swell IJM's order book to RM7 billion. PublicInvest feels that with the current optimism of job flow, IJM's share price will

IJM unit wins Damansara Uptown deal

KUALA LUMPUR: IJM Corp Bhd's unit, IJM Construction Sdn Bhd has won a RM396 million contract from Damansara Uptown Retail Centre Sdn Bhd for a proposed commercial development in Damansara Utama, Petaling Jaya. In a filing to Bursa Malaysia yesterday, IJM said the 25-month contract is for the main building works for the commercial development. It comprises of a five-storey shopping mall with one block of two-storey office, three blocks of one-storey, three



IJM Construction bags RM1.2b Kuantan port job

PETALING JAYA: IJM Corp Bhd's subsidiary, IJM Construction Sdn Bhd, has won a RM1.2 billion job from Kuantan Port Consortium Sdn Bhd (KPC). The contract is for the design, construction and completion of the New Deep Water Terminal Phase 1 at Kuantan Port, Pahang. The project runs for 36 months. Kuantan Port Consortium is a 62%-owned subsidiary of Road Builder (M) Holdings Bhd, which in turn is a wholly-owned subsidiary of the IJM Corp.

STAYING ON TRACK **W**





focused on performance excellence

Success is delivered by good strategy executed flawlessly. IJM's journey towards building a high performance culture ensures that best practices are adhered to at all times.

Framework & Commitments

010 IJM Charter, Our Vision and Mission

011 Our Values

012 Group Structure

014 Corporate Diary

IJM charter

our Business Policy and Conduct continues to be guided by a strong Commitment towards...

- Quality Products & Services
- Trusted Client Relationships
- Safety, Health & Environment
- Employee Welfare
- Social Responsibility
- Good Corporate Governance
- Maximising Stakeholder Returns
- Ethical Conduct

our vision

our corporate vision is to become a leading Malaysian conglomerate in the markets we serve.

our mission

our mission is to deliver sustainable value to our stakeholders and enrich lives with the IJM Mark of Excellence.

our values

at IJM, we are guided by a set of core values in everything we do. These values form an integral part of our corporate culture, which is geared towards long-term success.



INTEGRITY

We act with integrity and professionalism in everything we do and with everyone we deal with, always delivering on our promise.



RESPECT FOR DIVERSITY

We embrace a philosophy of openness in accepting differences of opinions, cultures and contributions, treating everyone with respect.



PASSION

We commit passionately to excel at all we do, constantly striving to push the limits and surpass standards of excellence at every opportunity.



INNOVATION

We believe in continuous improvements, always exploring new ideas and promoting creative thinking.



EFFICIENCY

We drive efficiency by always looking for ways to better ourselves and our team performance, effectiveness and productivity.



CUSTOMER FOCUS

We place our customers at the heart of everything we do, constantly delivering at the right time with high quality and great attitude.



TEAMWORK

We work and succeed in unity, believing and trusting each other in pursuing our shared goals.



QUALITY

We deliver product and service excellence continually, relentlessly rising to exceed expectations.



group structure



➤ IJM Construction Sdn Bhd

- Road Builder (M) Sdn Bhd
 - Commerce House Sdn Bhd
- IJM Building Systems Sdn Bhd
- IJM Construction Vietnam Company Limited
- IJM Investments J. A. Limited
 - IJM Construction (Pakistan) (Private) Limited
 - IM Technologies Pakistan (Private) Limited
 - Karachi Expressway J. A. Limited
- Jurutama Sdn Bhd
- Prebore Piling & Engineering Sdn Bhd
- Hexacon Construction Pte Limited
- Integrated Water Services (M) Sdn Bhd
- Highway Master Sdn Bhd
- IJMC-Ambang Usaha Joint Venture
- IJM-LFE Joint Venture
- IJMC-Norwest Joint Venture
- IJMC-Zublin Joint Venture
- IJMC-Perkasa Sutera Joint Venture
- ISZL Consortium
- Shimizu-Nishimatsu-UEMB-IJM Joint Venture
- Kiara Teratai-IJM Joint Venture
- IJMC-JAKS Joint Venture

➤ IJM Construction (Middle East) Limited Liability Company

- IJM (India) Infrastructure Limited &
- IJM (India) Geotechniques Private Limited

➤ IJM Land Berhad

- IJM Properties Sdn Bhd
 - Aqua Aspect Sdn Bhd
 - Chen Yu Land Sdn Bhd
 - Cypress Potential Sdn Bhd
 - IJM Management Services Sdn Bhd
 - Jelutong Development Sdn Bhd
 - Liberty Heritage (M) Sdn Bhd
 - Manda'rina Sdn Bhd
 - NS Central Market Sdn Bhd
 - Suria Bistari Development Sdn Bhd
 - Worldwide Ventures Sdn Bhd
 - Island Golf View Sdn Bhd
 - Preferred Accomplishment Sdn Bhd
 - Radiant Pillar Sdn Bhd
 - Bandar Rimbayu Sdn Bhd
 - Valencia Terrace Sdn Bhd
 - Larut Leisure Enterprise (Hong Kong) Limited
 - Jilin Dingtai Enterprise Company Limited
 - Cekap Tropikal Sdn Bhd
 - Good Debut Sdn Bhd
 - RB Land Sdn Bhd
 - Aras Varia Sdn Bhd
 - Casa Warna Sdn Bhd
 - Dian Warna Sdn Bhd
 - Ikatana Flora Sdn Bhd
 - RB Property Management Sdn Bhd
 - Seremban Two Holdings Sdn Bhd
 - Seremban Two Properties Sdn Bhd
 - Seremban Two Property Management Sdn Bhd
 - Shah Alam 2 Sdn Bhd
 - Titian Tegass Sdn Bhd
 - Tarikan Abadi Sdn Bhd
 - Murni Lapisan Sdn Bhd
 - Unggul Senja Sdn Bhd
 - Sova Holdings Sdn Bhd
 - Emko Properties Sdn Bhd
 - Emko Management Services Sdn Bhd
 - ERMS Berhad
 - Holiday Villa Management Sdn Bhd
 - RB Development Sdn Bhd
 - Mintle Limited
 - RMS (England) Limited
 - OneAce Global Limited
 - Asas Panorama Sdn Bhd
 - Sierra Selayang Sdn Bhd
 - Elegan Pesona Sdn Bhd
 - IJM Management Services-Giat Bernas Joint Venture
 - IJM Properties-JA Manan Development Joint Venture
 - Sierra Ukay Sdn Bhd
 - Nasa Land Sdn Bhd
 - 368 Segambut Sdn Bhd
- IJM Lingamaneni Township Private Limited @
- Swarnandhra-IJMII Integrated Township Development Company Private Limited @
- NPE Property Development Sdn Bhd
- Kuching Riverine Resort Management Sdn Bhd** ◆

➤ Direct subsidiary/associate/joint venture of IJM Corporation Berhad

■ Subsidiaries

■ Associates

■ Joint Ventures

➤ Direct associate of Road Builder (M) Holdings Bhd

@ Direct subsidiary of IJM (India) Infrastructure Limited, a subsidiary of IJMII (Mauritius) Limited

& Direct subsidiary of IJMII (Mauritius) Limited

Associate of IEMCEE Infra (Mauritius) Limited

H Associate of KP Port Services Sdn Bhd

◆ Direct subsidiary of RB Manufacturing Sdn Bhd, a wholly-owned subsidiary of IJM Corporation Berhad



INDUSTRY

Industrial Concrete Products Sdn Bhd

- Durabon Sdn Bhd
- ICP Investments (L) Limited
 - ICPB (Mauritius) Limited
 - IJM Concrete Products Private Limited
- ICP Jiangmen Co. Ltd
- ICP Marketing Sdn Bhd
- Malaysian Rock Products Sdn Bhd
 - Azam Ekuiti Sdn Bhd
 - IJM Concrete Private Limited
 - IJM Concrete Pakistan Private Limited
- IJM Concrete Products Pakistan Private Limited
- Kuang Rock Products Sdn Bhd
- Oriental Empire Sdn Bhd
- Scaffold Master Sdn Bhd
- Strong Mixed Concrete Sdn Bhd
- Warga Sepakat Sdn Bhd

Kemena Industries Sdn Bhd

- Cofreth (M) Sdn Bhd



PLANTATION

IJM Plantations Berhad

- Berakan Maju Sdn Bhd
- Desa Talisai Palm Oil Mill Sdn Bhd
- Desa Talisai Sdn Bhd
- Dynasive Enterprise Sdn Bhd
- Excellent Challenger (M) Sdn Bhd
- Gunaria Sdn Bhd
 - PT Sinergi Agro Industri
 - PT Karya Bakti Sejahtera Agrotama
- IJM Edible Oils Sdn Bhd
- Minat Teguh Sdn Bhd
 - PT Primabahagia Permai
 - PT Prima Alumga
 - PT Indonesia Plantation Synergy
- Rakanan Jaya Sdn Bhd
- Ratus Sempurna Sdn Bhd



INFRASTRUCTURE & OTHERS

Road Builder (M) Holdings Bhd

- Besraya (M) Sdn Bhd
- New Pantai Expressway Sdn Bhd
- Kuantan Port Consortium Sdn Bhd
 - KP Port Services Sdn Bhd
 - KPN Services Sdn Bhd
- West Coast Expressway Sdn Bhd
 - KP Depot Services Sdn Bhd ^H
- IJM Investments (M) Limited
 - IEMCEE Infra (Mauritius) Limited
 - IJMII (Mauritius) Limited
 - Roadstar (India) Infrastructure Private Limited [@]
 - Swarnandhra Road Care Private Limited [@]
 - Swarna Tollway Pte Ltd [&]
 - IJM Rajasthan (Mauritius) Limited
 - Jaipur-Mahua Tollway Private Limited
 - IJM Rewa (Mauritius) Limited
 - Rewa Tollway Private Limited
 - IJM Trichy (Mauritius) Ltd
 - IJM Vijayawada (Mauritius) Ltd
 - Vijayawada Tollway Pte Ltd
 - GVK Gautami Power Limited [#]
- IJM International Limited
- IJM Investments (L) Ltd
- IJM Highway Services Sdn Bhd
- CIDB Inventures Sdn Bhd
 - Emas Utilities Corporation Sdn Bhd
 - Grupo Concesionario del Oeste S. A.
 - Kumpulan Europlus Berhad
 - Scomi Group Berhad
 - Lebuhraya Kajang-Seremban Sdn Bhd

corporate diary

2014

April

7 Kuantan Port Welcomes Superstar Gemini

Kuantan Port Consortium (“KPC”) in collaboration with Star Cruises, Kuantan Port Authority, Pahang Tourism and Ministry of Tourism Malaysia welcomed the cruise ship to the port.

15 Opening of Besraya Eastern Extension (“BEE”)

A major milestone for Besraya with the opening of 12.3km BEE from Salak Selatan to MRR2, thereby expanding its road network to 28.9km.

9-10 UOB KayHian ASEAN Corporate Day @ Taipei

IJM met with numerous institutional investors in one-on-one meetings.

29 Hwang DBS Non-Deal Roadshow @ Singapore

IJM participated in one-on-one and small group meetings with fund managers over two days.



May

1 Fostering Family Spirit @ Plantations

IJM Plantations held a Family Day at its operating units on Labour Day.

19 ICP Blood Donation

Industrial Concrete Products Sdn Bhd (“ICP”) held a blood donation drive themed ‘Give Blood Save Life’.

9 Asia Pacific Property Award 2014

IJM Land’s Pantai Sentral Park was awarded two Five-Star Awards for Best Development Marketing Malaysia and Best Developer Website Asia Pacific and the Highly Commended Award for Residential Landscape Architecture Malaysia.

19 CIDB Malaysia Award

IJM Construction received the Certificate of Achievement for G7 Contractor under the SCORE programme.



June

5 Unveiling Pantai Sentral Park

IJM Land unveiled its latest development, Kuala Lumpur's One and Only Urban Forest City encompassing residential and commercial phases.

9 Privatisation of IJM Land

IJM announced the privatisation of IJM Land by way of members' scheme of arrangement.

13 Malaysia's BCI Asia Top 10 Developers Award

IJM Land was accorded Malaysia's BCI Asia Top 10 Developers Award for the second time.

13-16 11th IJM Games 2014 @ Seremban

The Property Division hosted the biennial inter-division games participated by over 500 staff in various sports events. The overall champion was the Plantation Division.

17 Investor Relations Awards 2014

IJM Plantations was awarded Best CEO and Best CFO for Investor Relations (Mid Cap).

17 Breakfast with COO Interview @ TraxxFM

Pn Wan Salwani Wan Yusoff was interviewed live on TraxxFM, RTM touching on her career and duties as the COO of the Toll Division and her life experiences.

26 Senior Management Forum 2014 @ Holiday Villa Subang

The board, senior management and managers attended the annual forum themed 'Scaling New Heights' where group and divisional performances, operational strategies and other issues were discussed.



July

14-15 CLSA Non-Deal Roadshow @ Singapore

IJM engaged with institutional investors in one-on-one and small group meetings.

22 Launch of Travel Smarter Website and Road Safety Campaign

IJM Toll Division's road safety campaign aided motorists during the 'Balik Kampung' rush for Hari Raya.

23 KPC Visited Retirees @ Kuantan

Kuantan Port staff visited the ailing KPC retirees and widows of KPC retirees and gave away food gifts and 'duit raya' in appreciation of past contributions by former employees.

August

7 Hari Raya Celebration @ Wisma IJM

More than 450 staff were treated to a sumptuous spread of Malay cuisine and lively performances.



16 Annual Dinner 'Heroes and Villains' 2014 Sunway

Around 1,500 staff, directors and guests attended the annual event dressed up as super heroes and villains living up to the theme of the night.

26 AGM @ Holiday Villa Subang

IJM held its 30th Annual General Meeting and the shareholders approved resolutions to receive the audited financial statements, reappointments of directors and auditors, among others.

30 Treasure Hunt @ Langkawi

Adventurous Kelab Sukan IJM ("KSIJM") members explored the island in search of clues and hidden treasures.



September

13 KPC Visits Old Folks & Nursing Homes @ Kuantan

Kuantan Port staff visited and distributed food-in-kind to 10 homes in and around Kuantan.

14-16 ICP Staff Trip

Factories in the Southern region held a staff interaction trip at Impiana Resort Cherating, Pahang which was attended by 173 people including their families.

15-16 CLSA Investor Forum @ Hong Kong

IJM engaged with institutional investors in one-on-one and small group meetings.

25 Asiamoney Awards 2014

IJM was named the Best Managed Company in Malaysia for the Mid-Cap category.

25-27 Walk with IJM Plantations' CEO

IJM Plantations' CEO held various stakeholder engagement sessions over three days.

October

10 Crocodile relocation at MTG estate

IJM Plantations together with the Sabah Wildlife Dept relocated a crocodile at the Minat Teguh Estate, Sabah.

21 Bursa Bull Challenge 2014

IJM teams participated in the inaugural challenge run and one of the teams finished in the Top 3 under the Corporate category.

13 The Edge-PAM Green Excellence Award 2014

The ARC at Bandar Rimbayu received an honorary mention in recognition of its green efforts and sustainable design innovation in its development.

31 Deepavali Celebration @ Wisma IJM

450 staff celebrated the Festival of Lights with Deepavali songs, delicious food and a kolam making competition.

19 NASAM Walk Challenge @ Taman Tasik Titiwangsa

In support of NASAM, KSIJM sponsored 29 members to participate in the fund raising event and to promote a healthy lifestyle.



November

7 FIABCI Malaysia Property Awards 2014

The Light Waterfront Penang won the Master Plan category of the FIABCI Malaysia Property Awards 2014.

16 Launching of OUM's Diploma @ Sugut

IJM Plantations participate in the launching of Open University Malaysia Diploma programme in the Sugut region, Sabah.

12 Pre-Eye Screening by Tun Hussein Onn National Eye Hospital

KSIJM held its first pre-eye screening session for 167 participants to promote healthy eye care.

20 NACRA Industry Excellence Award 2014

IJM won the Industry Excellence for Construction & Infrastructure Project category at the National Annual Corporate Report Awards (NACRA) for the 8th time.

14 Darts Championship @ Wisma IJM

KSIJM organised the championship to promote healthy competition and networking amongst its members.

23 Shimano Highway Challenge @ LEKAS

For the second consecutive year, the event provided over 2,200 cycling enthusiasts a unique carefree cycling experience along the 44.3km scenic expressway.

December

6 IJM Give Day Out Event 2014

Over 3,000 staff participated in various corporate responsibility activities in the spirit of “giving for a good cause” to make a positive impact to the underprivileged.

9 MSWG Malaysia-Asean Corporate Governance Index Award 2014

IJM Corporation and IJM Land won the Industry Excellence Awards for Industrial/Trading and Property, while IJM Plantations bagged the Top Mid-Cap CG Recognition in acknowledgement of their efforts in corporate governance.

14 Kiwanis Charity Run Challenge @ Padang Merbok

Five teams from KSIJM participated in the run and one of the teams came in at 3rd place.

16 Christmas and New Year Celebrations @ Wisma IJM

About 500 staff gathered to celebrate Christmas and the arrival of the new year 2015 with Christmas carols, interactive games and great food.

19 Malaysian Palm Oil Board Industry Excellence Award 2014

IJM Plantations’ Rakanan Jaya North Estate was awarded the Best Estate.



2015 January

21 KPC Visits Spastic Homes @ Kuantan

Kuantan Port staff visited and distributed food and other essentials to eight spastic centres around Kuantan.



22 Best Safety, Health & Environment Performance Award

IJM Construction received the award for the 4th Quarter 2014 for the MRT Project V5.



22 Unveiling of Sherwood @ Kinrara South

IJM Land unveiled its reimagined Sherwood offering distinctive eco-living and contemporary homes set in a highland environment.



28 Mission to Flood Victims @ Pahang

IJM Toll Division participated in a flood relief mission to assist the flood victims in Temerloh, Pahang.

February

5-6 UBS Non-Deal Roadshow @ Singapore

IJM met with Singaporean-based investors to provide them with updates on the Group's prospects.

12 Kuantan Port Welcomes Mv. Bei Bu Wan Zhi Xing (The Star of Beibu Gulf)

The ship with 284 passengers and crew berthed at Kuantan Port marking a significant milestone.



March

3 Chinese New Year Celebration @ Wisma IJM

About 450 staff gathered to celebrate the Lunar New Year and were treated to lion dance, wushu and drums performances and delicious food.

7 ATV Off Road Ride Activity @ Kg. Kemensah, KL

KSIJM members participated in the off-road biking activity where participants maneuvered through rough dirt filled terrains.

11 Anlene Bone Health Check @ Wisma IJM

KSIJM organised a bone health check together with Anlene where 115 staff participated in the event.

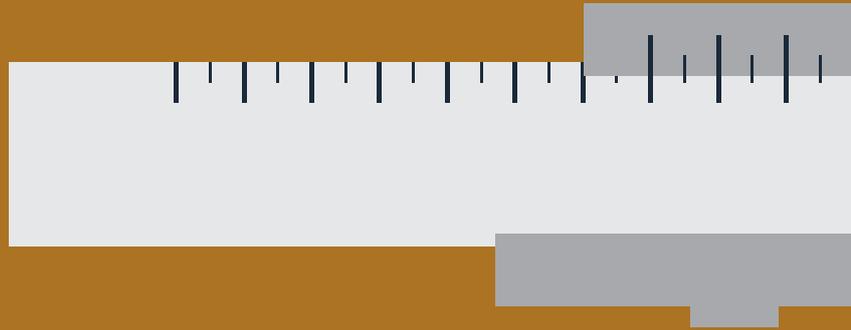
23-24 Credit Suisse Asia Investment Conference @ Hong Kong

IJM had two full days of one-on-one and small group sessions with institutional investors.

31 Privatisation of IJM Land

Following the privatisation exercise, IJM Land become a wholly-owned subsidiary of the IJM Group as at 31 March 2015.

ASSURING QUALITY





board of directors and secretary

- 1 Y. Bhg. Tan Sri Abdul Halim bin Ali
- 2 Y. Bhg. Tan Sri Dato' Tan Boon Seng @ Krishnan
- 3 Y. Bhg. Dato' Soam Heng Choon
- 4 Mr Lee Chun Fai
- 5 Y. Bhg. Datuk Lee Teck Yuen
- 6 Y. Bhg. Datuk Ir. Hamzah bin Hasan
- 7 Mr Pushpanathan a/l S A Kanagarayar
- 8 Y. Bhg. Dato' David Frederick Wilson
- 9 Ms Ng Yoke Kian, *Secretary*



2

1



Y. Bhg. Tan Sri Abdul Halim bin Ali

PMN, PJN, SPMS, SIMP, DGSM, DHMS, DSDK, JSM, KMN

BA (Hons)

Independent Non-Executive Chairman

- Audit Committee (Member), Nomination & Remuneration Committee (Member), Securities & Options Committee (Chairman)

Tan Sri Abdul Halim, born in July 1943, joined the Board on 25 April 2007. He was appointed Chairman of IJM Corporation Berhad on 24 August 2011.

He graduated with a Bachelor of Arts (Honours) degree from University of Malaya in 1966. He joined the Ministry of Foreign Affairs and served in the Malaysian Diplomatic Service from 1966 to 1996. During this period, he served in several diplomatic missions overseas, including ambassadorial appointments in Vietnam and Austria. He was appointed the Chief Secretary to the Government of Malaysia in 1998 and retired in 2001. After his retirement, he was made the Chairman of the Employees Provident Fund Board until January 2007.

His directorships in other public companies include Malaysia Building Society Berhad (Chairman), University of Technology Malaysia School of Professional and Continuing Education (UTMSpace) (Chairman) and Sedania Innovator Berhad.

profile of directors

left to right

Y. Bhg. Tan Sri Abdul Halim bin Ali

Y. Bhg. Tan Sri Dato' Tan Boon Seng @ Krishnan

Y. Bhg. Tan Sri Dato' Tan Boon Seng @ Krishnan

PSM, DSPN, SMS

B.Econs(Hons), CPA(M), MBA

Deputy Non-Executive Chairman

Tan Sri Dato' Tan, born in December 1952, was appointed Deputy Non-Executive Chairman on 1 January 2014. He joined IJM Corporation Berhad ("IJM") as Financial Controller in 1983 and then the Board as an Alternate Director on 12 June 1984, Director on 10 April 1990 and Deputy Managing Director on 1 November 1993. He was appointed Group Managing Director on 1 January 1997. He was redesignated Chief Executive Officer & Managing Director ("CEO&MD") on 26 February 2004, and stepped down as the CEO&MD on 31 December 2010. He was then the Executive Deputy Chairman from 1 January 2011 to 31 December 2013.

He qualified as a Certified Public Accountant in 1978 after graduating with a Bachelor of Economics (Honours) degree from University of Malaya in 1975, and holds a Master's degree in Business Administration from Golden Gate University, San Francisco, USA. Prior to joining IJM, he was with Kumpulan Perangsang Selangor Berhad for seven (7) years, his last position was Group Financial Controller.

His directorships in other public companies include IJM Plantations Berhad, Malaysian Airline System Berhad, Malaysian Community & Education Foundation, HSBC Bank Malaysia Berhad and Grupo Concesionario del Oeste S.A., Argentina. He is a member of the Board of Governors of Malaysia Property Incorporated (MPI). He is actively involved in the promotion of Malaysia India business ties and is the Founder President of the Malaysia-India Business Council (MIBC) and the Co-Chairman of the Malaysia India CEO Forum. He was the President of MIBC from 2008 to 2015.



Y. Bhg. Dato' Soam Heng Choon

DIMP

B.Sc. (Civil Eng.) (Hons), P.Eng., MIEM

Chief Executive Officer & Managing Director

- Executive Committee (Chairman), Securities & Options Committee (Member)

Dato' Soam, born in August 1959, was appointed Chief Executive Officer & Managing Director on 6 April 2015. He was the Deputy Chief Executive Officer & Deputy Managing Director from 7 June 2013 to 5 April 2015.

He graduated from the University of Strathclyde, United Kingdom with a Bachelor of Science (1st Class Honours) in Civil Engineering. He was with the Ministry of Works for 10 years prior to joining Road Builder (M) Holdings Bhd Group in 1989. He has extensive experience in construction and property development. On 25 May 2004, he was appointed Executive Director of IJM Land Berhad ("IJML") and subsequently the Managing Director ("MD") on 2 October 2006. He was redesignated Chief Executive Officer ("CEO") & MD of IJML on 1 February 2010, and stepped down as the CEO&MD of IJML on 5 April 2015.

He is a Professional Engineer (P.Eng.) and a member of the Institution of Engineers, Malaysia. He is also the Deputy President of Real Estate and Housing Developers Association Malaysia (REHDA).

His directorships in other public companies include IJM Plantations Berhad, IJML, ERMS Berhad, Road Builder (M) Holdings Bhd and Malaysian South-South Corporation Berhad. He also serves as a Trustee of Construction Research Institute of Malaysia (CREAM).



left to right

Y. Bhg. Dato' Soam Heng Choon

Mr Lee Chun Fai

Y. Bhg. Datuk Lee Teck Yuen

Mr Lee Chun Fai

B. Acct. (Hons), MBA

Deputy Chief Executive Officer & Deputy Managing Director

- Executive Committee (Member)

Mr. Lee, born in February 1971, was appointed Deputy Chief Executive Officer & Deputy Managing Director on 6 April 2015. He is also currently the Head of Corporate Strategy & Investment and Head of Information Systems Department. Prior to that, he was the Deputy Chief Financial Officer for the IJM Group.

He graduated with a Bachelor of Accountancy (Honours) degree from University Utara Malaysia in 1995 and holds a Master of Business Administration from Northwestern University (Kellogg) and The Hong Kong University of Science & Technology.

He started his career with a public accounting firm. In October 1995, he joined Road Builder (M) Holdings Bhd ("RBH Group") and was the Head of Corporate Services Division of RBH Group prior to the acquisition of RBH Group by IJM Corporation Berhad ("IJM") in 2007. He has extensive experience in corporate finance, privatization projects and financial management.

He is the board representative of IJM in Kumpulan Europlus Berhad, Scomi Group Berhad, Scomi Energy Services Bhd and Scomi Engineering Bhd and his directorships in other public companies include IJM Land Berhad and Road Builder (M) Holdings Bhd.

Y. Bhg. Datuk Lee Teck Yuen

PJN

BSc.(Hons) Civil Eng. & Bus. Adm.

Senior Independent Non-Executive Director

- Nomination & Remuneration Committee (Chairman)

Datuk Lee, born in August 1956, was appointed Director on 30 May 2007, and Senior Independent Non-Executive Director on 9 November 2012.

He graduated with a Bachelor of Science (Honours) degree in Civil Engineering and Business Administration from University of Leeds, United Kingdom in 1978. He has more than 30 years experience in property development.

His directorships in other public companies include Road Builder (M) Holdings Bhd, Malaysian South-South Corporation Berhad (Executive Director) and Asean Business Forum. He is also currently the President of Malaysian Water Ski Federation, Honorary Secretary of Malaysian South-South Association and the Honorary Consul of the Republic of Colombia.

profile of directors (cont'd)

left to right

Y. Bhg. Datuk Ir. Hamzah bin Hasan
Mr Pushpanathan a/l S A Kanagarayar
Y. Bhg. Dato' David Frederick Wilson



Y. Bhg. Datuk Ir. Hamzah bin Hasan

PJN, DPMT, DNS

MSc.(Construction Management), BSc.(Hons) Civil Eng.

Independent Non-Executive Director

- Audit Committee (Member), Nomination & Remuneration Committee (Member)

Datuk Ir. Hamzah, born in July 1951, was appointed Director on 16 November 2012.

He graduated with a Bachelor of Science (Honours) degree in Civil Engineering from Glasgow University, United Kingdom in 1975 and obtained his Master of Science (Construction Management) from Loughborough University, United Kingdom in 1987. He is a Professional Engineer of the Board of Engineers Malaysia, Fellow of Chartered Institute of Building, Royal Institute of Chartered Surveyors, Institution of Engineers Malaysia, Institute of Value Engineering Malaysia, ASEAN Federation of Engineering Organizations and Honorary Fellow of the Project Management Institution Malaysia.

He started his career as a Civil Engineer in the Public Works Department ("JKR") in 1975. Since then he has served JKR for 23 years until 1998. In 1998, he joined Ahmad Zaki Resources Berhad, a public listed company, as Group Managing Director until 2002. With his vast experience in both the public and private sectors, he was appointed as Chief Executive Officer of the Construction Industry Development Board ("CIDB"), Malaysia in 2003 and then served as the Chairman of CIDB from 2011 to February 2014. He is presently the Chairman of Malaysian Highway Authority.

His directorships in other public companies include Kumpulan Europlus Berhad, Construction Research Institute of Malaysia (CREAM) (Chairman) and School of Professional and Continuing Education, University of Technology Malaysia (UTMSpace).

Mr Pushpanathan a/l S A Kanagarayar

CA(Scotland), CPA(M), CA(M)

Independent Non-Executive Director

- Audit Committee (Chairman)

Mr. Pushpanathan, born in December 1951, was appointed Director on 9 November 2012.

He is a member of the Institute of Chartered Accountants of Scotland, the Malaysian Institute of Certified Public Accountants ("MICPA") and the Malaysian Institute of Accountants ("MIA").

He retired as a partner of Ernst & Young on 31 December 2009. He has more than 39 years of experience in providing advisory, accounting and audit services in the role of a partner-adviser for a large number of clients based in Malaysia and internationally (both private and public corporations) in a variety of industries. He was also involved in share valuations of corporations, mergers and acquisitions, restructurings, takeovers, floatations, investigations and tax planning.

He is currently a Council Member and EXCO Member of MICPA, and a Board Member of the Malaysian Accounting Standards Board ("MASB") as well as the Honorary Secretary of the Financial Reporting Foundation. He also serves as a member of the Listing Committee of Bursa Malaysia.

He was a past President of MICPA (2012-2014), a Council Member of MIA, Chairman of MICPA's Financial Statements Review Committee and Project Chairman of the Insurance Standards Working Group of MASB on FRS 4. He also headed the MICPA Working Group, which undertook a revision of the specimen financial statements of Model Insurance Berhad. He has served as an inaugural member of the International Federation of Accountants (IFAC's) Developing Nations Permanent Taskforce for 2004/2005. He has been actively involved in the National Annual Corporate Report Awards (NACRA), which is jointly organised by MICPA, MIA and Bursa Malaysia, as Chairman of the Adjudication and/or Organising Committees from 2003 to 2009.

His directorships in other public companies include the Asian Institute of Finance Berhad, Bursa Malaysia Berhad, IJM Plantations Berhad, Sun Life Malaysia Assurance Berhad, Sun Life Malaysia Takaful Berhad, MICPA and Malaysian Community Education Foundation. He also serves as a Trustee of WWF-Malaysia.



Y. Bhg. Dato' David Frederick Wilson

DIMP

MA (Mech.Sc)

Non-Executive Director

- Securities & Options Committee (Member)

Dato' Wilson, a British citizen, born in March 1945, was appointed Director on 30 May 2007.

He holds a Master of Arts degree in Mechanical Sciences from Cambridge University, United Kingdom. He is a Fellow of the Institution of Civil Engineers, United Kingdom and the Chartered Institution of Highways and Transportation, United Kingdom.

He worked on various infrastructure and development projects in United Kingdom, Africa, Central America, the Caribbean and the Middle East before coming to Malaysia in 1980 as the Chief Resident Engineer for the construction of the Kuala Lumpur-Seremban Expressway and the implementation of the first highway toll systems in Malaysia.

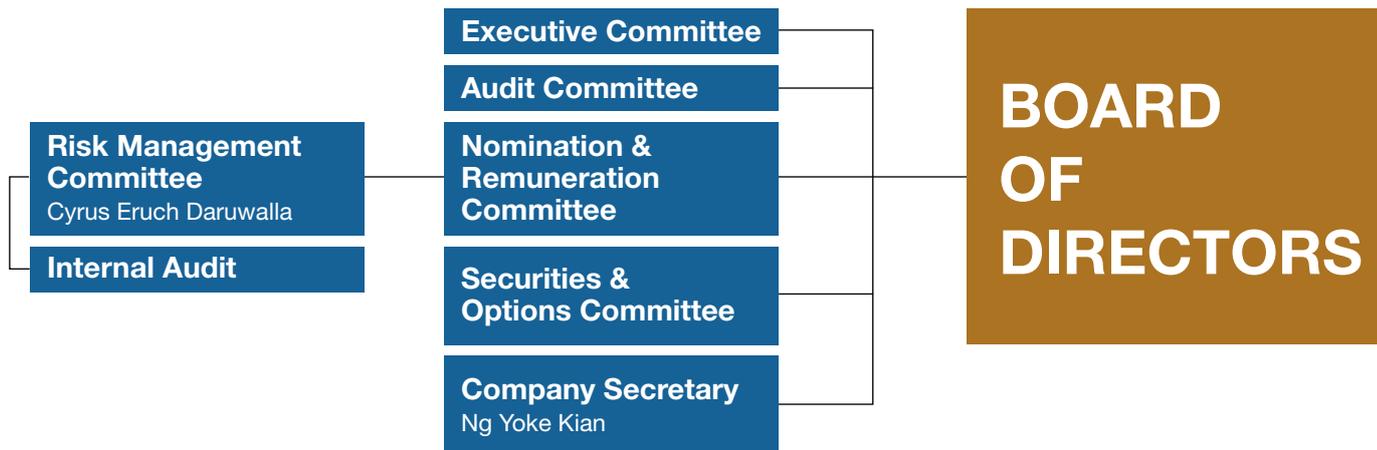
In 1986, he joined United Engineers (Malaysia) Berhad as General Manager - Technical Services and was Managing Director of Kinta Kellas plc from 1990 to 1994 during which time he was responsible for the management of the construction of the North-South Expressway. Subsequent appointments included Managing Director of Renong Overseas Corporation Sdn Bhd (1995-2002), Managing Director of Crest Petroleum Berhad (1998-2000) and President of the Construction and Engineering Division of the Renong Group (1998-2002).

In 2002, he moved to Road Builder (M) Holdings Bhd initially as Non-Executive Director and later as Executive Director responsible for construction operations in India.

Note:

1. There are no family relationship between the Directors and/or major shareholders of the Company.
2. All Directors are Malaysians except for Dato' David Frederick Wilson who is a British national.
3. Save for Tan Sri Abdul Halim bin Ali, Tan Sri Dato' Tan Boon Seng @ Krishnan, Dato' Soam Heng Choon and Lee Chun Fai who have deemed interest in certain related party transactions as disclosed in Note 53 to the financial statements, none of the Directors has any financial interest in any business arrangement involving the Group.
4. All Directors maintain a clean record with regard to convictions for offences.

group organisation chart



DIVISIONS	GROUP
<p>Construction Liew Hau Seng</p> 	 <p>Accounts & Finance Cyrus Eruch Daruwalla</p>
<p>Property Edward Chong Sin Kiat</p> 	 <p>Human Resources & Administration Agnes Choon</p>
<p>Industry Dato' Khor Kiem Teoh</p> 	 <p>Corporate Communications Juliet Choong Wai Gaik</p>
<p>Plantation Joseph Tek Choon Yee</p> 	 <p>Internal Audit Ong Ai Lin</p>
<p>Infrastructure – Port Dato' Haji Khasbullah Bin A Kadir</p> 	
<p>Infrastructure – Tolls Wan Salwani Binti Wan Yusoff</p> 	



CEO & Managing Director
Dato' Soam Heng Choon



Deputy CEO & Deputy Managing Director
Lee Chun Fai

SUPPORT SERVICES



Corporate Strategy & Investment and Information Systems
Lee Chun Fai



Legal
James Ponniah Joseph



Corporate Services
Ng Yoke Kian



Investor Relations
Shane Guha Thakurta



Quality
S. Ramesh a/l
V. Subramaniam



Health, Safety & Environment
Rozaimy bin Amiruddin

INTERNATIONAL VENTURES



India & Middle East
Tan Kiam Choon



Pakistan
Pook Fong Fee



Indonesia
Velayuthan A/L Tan Kim Song



Vietnam
Tan Peng Kok



Argentina
Adam Eleod

profile of senior management



top to bottom

Y. Bhg. Dato' Khor Kiem Teoh
Joseph Tek Choon Yee

Y. Bhg. Dato' Khor Kiem Teoh

DIMP

B. Civil Engineering

Chief Executive Officer & Managing Director
Industrial Concrete Products Sdn Bhd

Dato' Khor, born in August 1958, was appointed Chief Executive Officer & Managing Director of Industrial Concrete Products Sdn Bhd ("ICP") on 5 November 2007.

He graduated from Auburn University, Alabama, USA with a Bachelor of Science degree majoring in Civil Engineering in 1981. He started his career as an Engineer in Jurutera Konsultant (SEA) Sdn Bhd. He was involved in the design of North-South Expressway.

He joined ICP in 1984 as a Sales Engineer and was promoted to Sales Manager in 1993. He was Deputy General Manager in 2002 and then General Manager in 2003. He was appointed Chief Operating Officer on 17 August 2004 and was Alternate Director to the late Mr Lim Yong Keat from 17 August 2004 to 21 September 2005. He was appointed as Executive Director of ICP on 16 August 2006.

Joseph Tek Choon Yee

B. Sc. (Hons), MPhil. (Cantab)

Chief Executive Officer & Managing Director
IJM Plantations Berhad

Mr. Joseph Tek, born in January 1966, was appointed Chief Executive Officer & Managing Director ("CEO&MD") of IJM Plantations Berhad ("IJMP") on 23 May 2010.

He graduated with a Bachelor of Science (1st Class Honours) degree from Universiti Kebangsaan Malaysia. He was a Commonwealth ODASS-Sime Darby scholar and obtained his Master's in Philosophy (Plant Breeding) from Cambridge University, England. He also attended the ASEAN Senior Management Development Programme organised by Harvard Business School Alumni Club of Malaysia.

He joined IJMP in September 2004 to head the research, training and development activities of the Group, and was appointed an Alternate Director on 22 May 2008 and Executive Director on 19 October 2008 besides being the General Manager – Plantations (Sabah). He was then redesignated to the position of Chief Operating Officer & Executive Director on 18 May 2009, prior to his appointment as CEO&MD of IJMP.

Prior to joining IJMP in 2004, he was with Sime Darby Plantations Sdn Bhd as Plant Breeder in Ebor Research (1991-1997), R&D Manager (1997-2000) and later Manager-Agritech Business (2000-2001) with Sime Aerogreen Sdn Bhd and Sime Gardentech Sdn Bhd. His last position was Head of R&D with the Malaysian Palm Oil Association (MPOA) (2001-2004).

He is currently the President of the Malaysian Estate Owners' Association (MEOA). He was a member of the Programme Advisory Committee (PAC) of the Malaysian Palm Oil Board (MPOB) (2011-2013). He was also a Council Member of the Malaysian Oil Scientists' and Technologists' Association (MOSTA) (2006-2007), a member of the Criteria Working Group for the Roundtable on Sustainable Palm Oil (RSPO) (2005-2006) and Vice-Chairman of the MPOA Environment Working Committee (2004-2005).



top to bottom

Liew Hau Seng
Edward Chong Sin Kiat

Liew Hau Seng

B. Eng. (Civil) (Hons), MBA

Managing Director
IJM Construction Sdn Bhd

Mr. Liew, born in October 1965, was re-designated as Managing Director of IJM Construction Sdn Bhd (“IJMC”) on 6 April 2015. He was the Executive Director of IJMC from 1 June 2012 to 5 April 2015, and was appointed to head the Construction Division with effect from 7 June 2013.

He graduated with a Bachelor of Engineering (1st Class Honours) degree in Civil Engineering from Universiti Teknologi Malaysia in 1989. He obtained a Master of Business Administration from HELP University in 2011.

He started his career in IJM Corporation Berhad in 1989 as an Engineer of GR Concrete Sdn Bhd. He held various other positions since then, namely as Senior Engineer (1995-2002), Senior Project Manager (2003-2005), Project Director (2006-2009) and Operations Director (2010-2011), prior to his appointment as Executive Director of IJMC and to head the Construction Division for local operations in 2012.

Edward Chong Sin Kiat

B. Bus (Acct), CA(M), CPA (Aust)

Managing Director
IJM Land Berhad

Mr. Edward Chong, born in December 1971, was appointed Managing Director of IJM Land Berhad (“IJML”) on 6 April 2015. Prior to this, he was the Chief Operating Officer & Chief Financial Officer of IJML since 1 November 2012.

He holds a Bachelor of Business (Accountancy) degree from Royal Melbourne Institute of Technology, Australia. He is a Chartered Accountant of the Malaysian Institute of Accountants and a Certified Practising Accountant of CPA Australia.

He joined the Group in 2000 as Assistant General Manager of Corporate Affairs and since held various positions such as General Manager of Corporate Affairs, General Manager of Finance and Chief Financial Officer prior to his appointment as the Chief Operating Officer & Chief Financial Officer. Before joining the Group, he was attached to the corporate finance department of an investment bank and prior to that, a public accounting firm.

He is also a Director of ERMS Berhad.

profile of senior management (cont'd)



top to bottom

Wan Salwani Binti Wan Yusoff

Y. Bhg. Dato' Ir. Haji Khasbullah bin A. Kadir

Wan Salwani Binti Wan Yusoff

B.Sc. (Electrical Engineering), MBA (International Business)

Chief Operating Officer
Toll Division, Malaysia

Puan Wan Salwani, born in February 1967, was appointed Chief Operating Officer of Toll Division on 1 May 2013 responsible for the tollway operations in Malaysia.

She graduated with a Bachelor of Science in Electrical Engineering from the University of Arizona, USA in 1989 and obtained her Master in Business Administration from Universiti Putra Malaysia in 2011.

She worked for Enserv Sdn Bhd as Application Engineer prior to joining Besraya (M) Sdn Bhd, a subsidiary of Road Builder (M) Holdings Bhd ("RBH"), as Project Engineer in November 1996. When Besraya Highway commenced its operations in 1999, she was responsible for the maintenance of Electrical & Mechanical, and a year later she was appointed as Assistant Manager to assist the Head of Engineering and Maintenance Department. She was transferred to New Pantai Expressway Sdn Bhd in 2001 when RBH took over the New Pantai Highway project from Berjaya Group. She held the position of Manager (January 2003-December 2007) and later Senior Manager (January 2008-June 2009), responsible for toll operations, mechanical & electrical matters, concession monitoring, land acquisition and corporate communication before being promoted to General Manager, Toll Division on 1 July 2009.

Y. Bhg. Dato' Ir. Haji Khasbullah bin A. Kadir

DIMP

B.Sc. Hons. Engineering (Electrical & Electronic)

Chief Operating Officer
Kuantan Port Consortium Sdn Bhd

Dato' Ir. Haji Khasbullah, born in February 1962, was appointed Chief Operating Officer of Kuantan Port Consortium Sdn Bhd on 1 March 2013 to oversee the operation of Port Division.

He graduated with a Bachelor of Science degree in Electrical & Electronic Engineering from the Thames Polytechnic, United Kingdom in 1983 and obtained his Professional Engineer (PE) certification from the Board of Engineers as well as Competence Engineer (11KV) from the Energy Commission of Malaysia in 1998. He also attended the Modern Port Management Programme conducted by the United Nations Conference on Trade and Development (UNCTAD) at Port of Dublin in 2010.

He started his career as an Equipment Engineer at Astech Inc. in 1984. He joined Kuantan Port Authority in 1985 as an Electrical Engineer and opted to retire from the Government Service in 1997 to join Kuantan Port Consortium Sdn Bhd, when Kuantan Port was privatized on 1 January 1998. He was the Manager, Electrical Engineering (1998-2003) and Manager, Traffic (2004-2006) before being promoted to General Manager, Traffic & Engineering Support Services in May 2006. On 1 October 2011, he was also responsible for the operation of Marine Services Department and assumed the position of General Manager, Traffic, Marine & Engineering Support Services. He was promoted to Acting Chief Operating Officer on 1 January 2012 and subsequently as Chief Operating Officer on 31 March 2013.



top to bottom

Cyrus Eruch Daruwalla
Ng Yoke Kian

Cyrus Eruch Daruwalla

ACCA, B. Commerce

Chief Financial Officer

Mr. Cyrus, born in January 1962, joined IJM Corporation Berhad in September 2006 as Chief Financial Officer, heading the Accounts & Finance Department for the overall Group. He is a Director of Road Builder (M) Holdings Bhd and is also an Executive Director for several of the Group's overseas entities.

He graduated with a Bachelor of Commerce (Honours) degree from University of Bombay in 1982, and was admitted as an associate member of the Association of Chartered Certified Accountants, United Kingdom in 1993.

Upon graduation, he completed his audit articleship with Ernst & Young, London, UK prior to joining Addmoss Taylor & Partners, London, before being appointed as Senior Accountant for Portlands of Blackheath Ltd., UK in 1987. In Malaysia, he worked as Head of Professional Programmes for Emile Woolf Far East Sdn Bhd, before being appointed as Group Financial Controller for the Sri America Group of Companies. In 1999, he joined PricewaterhouseCoopers, Malaysia as Manager before assuming the position of Executive Director in 2003.

Ng Yoke Kian

ACIS

Company Secretary

Ms. Ng, born in August 1967, joined IJM Corporation Berhad ("IJM") in 1997 and was appointed Company Secretary on 6 April 2012. She was subsequently appointed to head the Corporate Services Department on 24 September 2012. She is also the Company Secretary of IJM Plantations Berhad.

She is an Associate of Malaysian Institute of Chartered Secretaries & Administrators (MAICSA).

She started her career with a secretarial firm for about 5 years and was an Assistant Manager of the Technical and Research Department of MAICSA prior to joining IJM. She has more than 20 years experience in corporate secretarial work.

profile of senior management (cont'd)



top to bottom

Tan Kiam Choon
Velayuthan a/I Tan Kim Song

Tan Kiam Choon

B.Sc. (Hons)

Country Head

IJM (India) Infrastructure Limited

Mr. Tan, born in October 1954, was appointed Country Head of IJM (India) Infrastructure Limited ("IJMII") on 16 February 2014. Prior to taking up the post in IJMII, he was the Regional Director of IJM Construction (Middle East) LLC from June 2009 overseeing operations in Kingdom of Bahrain and Dubai.

He graduated with a Bachelor of Science degree from the Queen's University, Belfast, Northern Ireland in 1979.

He started his career as a Laboratory Engineer with Public Works Department in 1979 and was later transferred to JKR Regional Materials Laboratory in Kota Bharu, Kelantan in 1980. In 1982, he joined Shawinigan Engineering Co. Ltd as Concrete Engineer for the Bersia Hydro Electric Power Project in Gerik, Perak. From 1984-1990, he was involved in the design of pre-stressed and precast concrete, concrete repair and structural restoration. In 1991, he joined IJM Corporation Berhad ("IJM") as Project Manager, and later transferred to IJM Management Services Sdn Bhd as General Manager (1995-1997). He was then a Project Director of IJM (1997-2004), overseeing operations in the Northern Region including the reclamation and construction of the Jelutong Expressway Project and in-house property development projects in Penang.

Velayuthan a/I Tan Kim Song

M.MIN, D.DIV (India & USA)

Chief Executive Officer

IJM Plantations Berhad - Indonesia

Mr. Vela Tan, born in May 1954, was appointed Chief Executive Officer of PT Primabahagia Permai on 1 June 2010, and heads the Indonesian operations of IJM Plantations Berhad ("IJMP").

He completed a Diploma in Management from the Malaysian Institute of Management in 1985. He was with Multi-Purpose Holdings Berhad for five (5) years before joining IJM Corporation Berhad ("IJM") in 1985 as Project Officer to initiate plantation business in Sandakan, Sabah. He was appointed Group General Manager of IJMP in 1994 before being appointed Executive Director in 1997 and Managing Director in 2003. He was redesignated Chief Executive Officer & Managing Director in February 2004 until his retirement in May 2010. He also served as Group Executive Director of IJM from May 2001 to May 2003.

He was conferred with an Honorary fellowship of the Malaysian Oil Scientists' & Technologists' Association (MOSTA) in June 2010 and also Sabah Sports Laureate (Tokoh Sukan) in 2010. He was a Council Member of the Malaysian Estate Owners' Association (MEOA) for term 2010/2011. He was also a Council Member of Malaysian Palm Oil Association (MPOA) and alternate Board Member on the Malaysian Palm Oil Board (MPOB). He is the President of the Sabah Rugby Union since 2002 and Founding President of Eagles Rugby Club (previously known as Sandakan Rugby Club).



Tong Wai Yong

Tong Wai Yong

B.Eng. (Civil Eng)(Hons), P.Eng., FIEM

Executive Director
Road Builder (M) Sdn Bhd

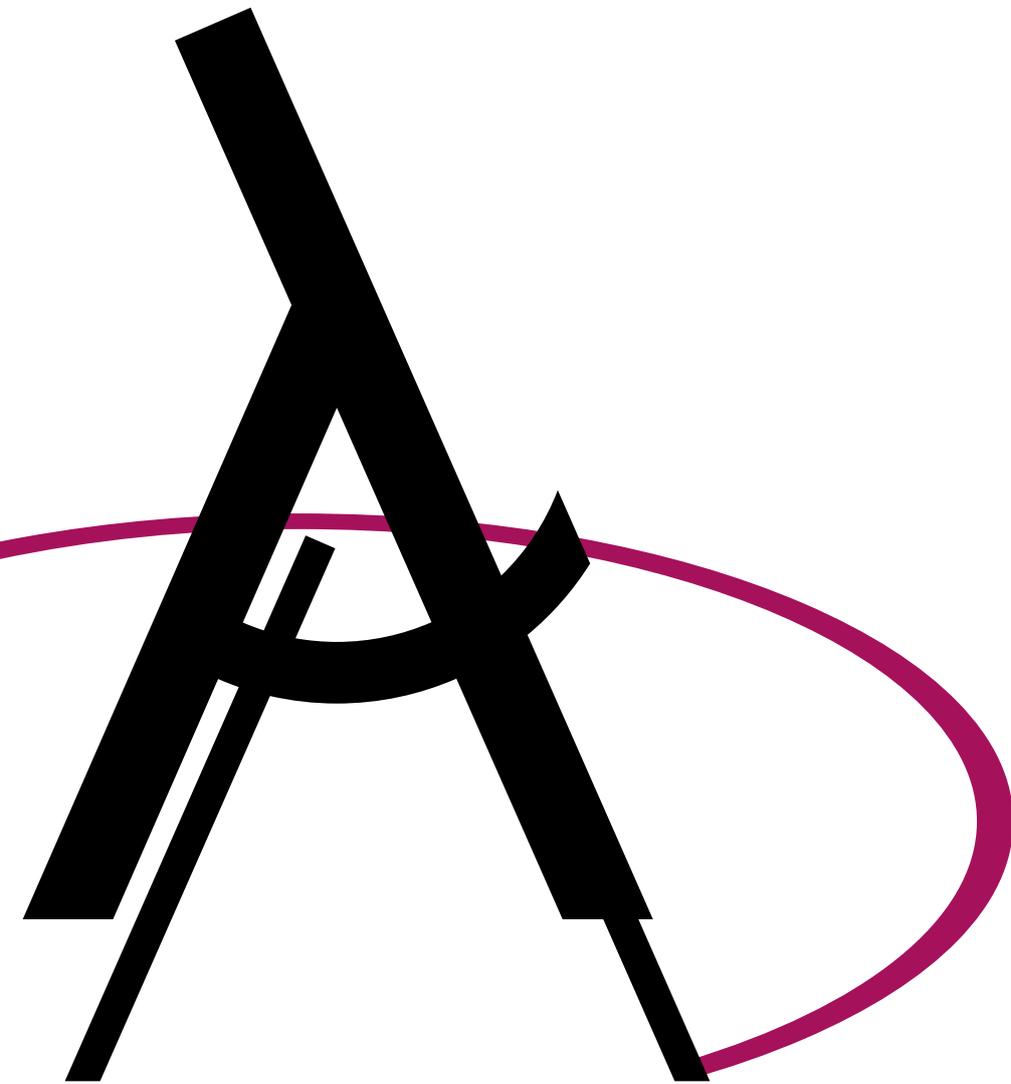
Mr. Tong, born in April 1958, has been the Executive Director of Road Builder (M) Sdn Bhd (“RBM”) since 20 November 2006. He is also the Operations Director of IJM Construction Sdn Bhd. He heads the Construction Services at Head Office as Director-in-Charge of Commerce House Sdn Bhd (Purchasing) and Plant Director of Plant & Workshop/Store Department. He is the QSSD Director of Quality Management System and Health, Safety & Environmental Management System Departments.

He graduated with a Bachelor of Engineering (Honours) degree from University of Malaya in Civil Engineering. He started his career as a Project Engineer with the Ministry of Works (1982-1984) and subsequently worked as the Site Agent for Syarikat Pembinaan Raya Sdn Bhd (1984-1989). He was the Group General Manager and later Chief Operating Officer of Pati Sdn Bhd (1989-2003) prior to joining RBM as the Director for Special Projects in 2003.

He is a Fellow Member of the Institution of Engineers, Malaysia and a Registered Professional Engineer.

MAXIMISING RESOURCES





to optimise inherent potentials

Leveraging on sterling leadership and a continuous focus on enhancing the quality of our manpower, IJM continues to add value to its portfolio of diversified businesses.

Shareholder Summary of Information

040 Group Financial Highlights

044 Statement of Value Added & Distribution

047 Analysis of Shareholdings

042 Group Quarterly Performance

045 Information for Investor

053 Employees & Productivity

group financial highlights

		2015	2014	2013	2012	2011
OPERATING REVENUE ^(N1)	RM'000					
Construction		1,224,314	2,080,082	1,976,066	1,951,959	1,336,191
Property development		2,203,422	2,224,957	1,348,848	1,232,930	1,178,764
Manufacturing & quarrying		926,767	890,330	862,379	892,660	807,397
Plantation		667,666	646,981	486,276	590,434	538,264
Infrastructure		1,031,410	881,565	682,417	668,318	620,277
Investment & others		10,113	692	761	353	976
		6,063,692	6,724,607	5,356,747	5,336,654	4,481,869
PROFIT/(LOSS) BEFORE TAXATION	RM'000					
Construction		184,844	168,173	115,437	62,001	(79,233)
Property development		494,660	748,655	322,952	283,891	289,658
Manufacturing & quarrying		125,601	146,229	139,308	138,151	109,497
Plantation		89,409	109,082	156,611	215,247	196,013
Infrastructure		42,276	189,118	83,678	86,138	110,667
Investment & others		82,567	55,057	17,862	16,163	33,129
		1,019,357	1,416,314	835,848	801,591	659,731
NET PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY	RM'000	480,944	829,599	420,892	409,076	304,491
ISSUED SHARE CAPITAL	RM'000	1,500,001	1,427,531	1,382,663	1,381,609	1,351,115
SHAREHOLDERS' FUNDS	RM'000	8,429,640	6,738,808	5,607,239	5,348,051	4,997,092
TOTAL ASSETS	RM'000	19,730,689	18,398,468	15,121,299	13,890,648	12,553,751
EARNINGS PER SHARE (Basic)	Sen	32.63	59.06	30.46	29.84	22.63
GROSS DIVIDEND PER SHARE	Sen	15.00	25.00	13.00	12.00	11.00
NET ASSETS PER SHARE	RM	5.62	4.72	4.06	3.87	3.70
RETURN ON TOTAL ASSETS	%	2.44	4.51	2.78	2.94	2.43
RETURN ON EQUITY	%	5.71	12.31	7.51	7.65	6.09
GEARING (Net Debt/Equity)	%	50.34	53.49	58.44	52.94	45.94
SHARE PRICE						
High	RM	7.30	6.15	5.72	6.58	6.82
Low	RM	6.09	5.30	4.51	3.90	4.38
Close	RM	7.20	6.14	5.45	5.63	6.41
WARRANT PRICE 2005/2010						
High	RM	-	-	-	-	1.54
Low	RM	-	-	-	-	1.08
Close	RM	-	-	-	-	1.54**
WARRANT PRICE 2009/2014						
High	RM	2.81	1.96	1.98	2.55	3.07
Low	RM	1.94	1.25	1.09	1.18	0.90
Close	RM	2.39*	1.94	1.36	1.98	2.48

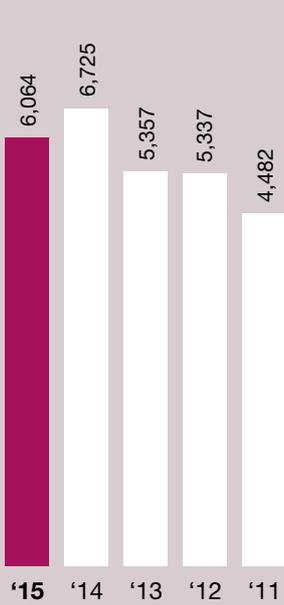
N1 Including share of associate and joint venture's revenue

* Warrants 2009/2014 ceased trading and expired on 8 October 2014 and 24 October 2014 respectively

** Warrants 2005/2010 ceased trading and expired on 5 August 2010 and 20 August 2010 respectively

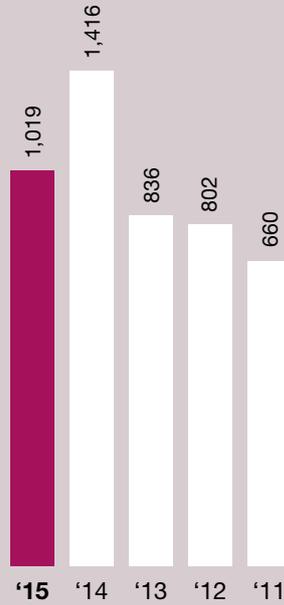
Operating Revenue RM million

RM6,064 million



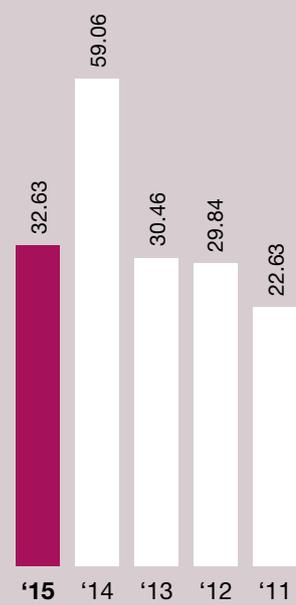
Profit Before Taxation RM million

RM1,019 million



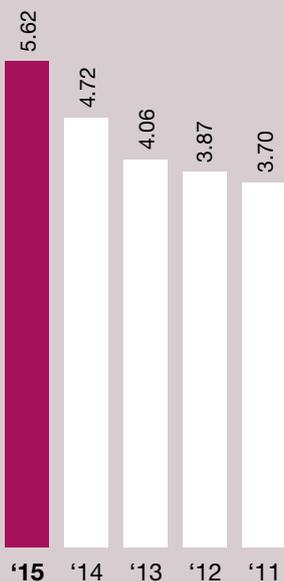
Earnings Per Share (Basic) Sen

32.63 sen



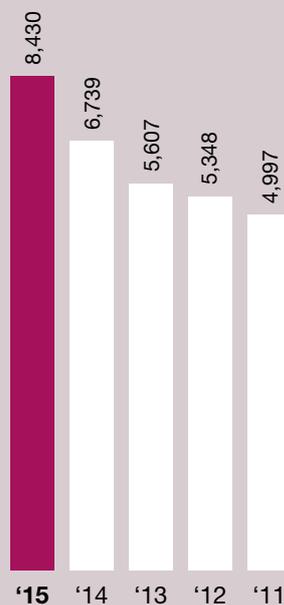
Net Assets Per Share RM

RM5.62



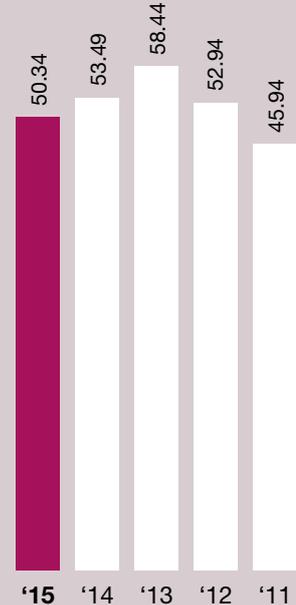
Shareholders' Funds RM million

RM8,430 million



Gearing (Net Debt/Equity) %

50.34 %



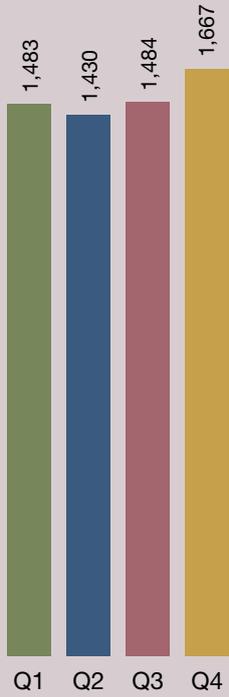
group quarterly performance

		First Quarter	Second Quarter	Third Quarter	Fourth Quarter
OPERATING REVENUE (N1)					
	RM'000				
Construction		320,399	270,069	249,711	384,135
Property development		508,997	520,240	544,322	629,863
Manufacturing & quarrying		255,229	221,625	220,976	228,937
Plantation		177,768	173,730	183,412	132,756
Infrastructure		218,812	236,497	285,059	291,042
Investment & others		1,775	7,587	46	705
		1,482,980	1,429,748	1,483,526	1,667,438
PROFIT/(LOSS) BEFORE TAXATION					
	RM'000				
Construction		46,797	47,343	19,580	71,124
Property development		115,196	111,705	139,432	128,327
Manufacturing & quarrying		36,436	32,940	26,614	29,611
Plantation		31,119	34,391	38,714	(14,815)
Infrastructure		36,454	(2,631)	5,573	2,880
Investment & others		(7,366)	14,245	48,189	27,499
		258,636	237,993	278,102	244,626
NET PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY					
	RM'000	133,386	111,487	137,805	98,266
ISSUED SHARE CAPITAL					
	RM'000	1,466,512	1,473,600	1,490,891	1,500,001
SHAREHOLDERS' FUNDS					
	RM'000	6,737,178	6,895,492	7,027,728	8,429,640
TOTAL ASSETS					
	RM'000	19,072,580	19,071,652	19,345,002	19,730,689
EARNINGS PER SHARE (Basic)					
	Sen	9.23	7.59	9.28	6.57
GROSS DIVIDEND PER SHARE					
	Sen	–	4.00	–	11.00
NET ASSETS PER SHARE					
	RM	4.59	4.68	4.71	5.62
RETURN ON TOTAL ASSETS (Annualised)					
	%	2.74	2.54	2.62	2.44
RETURN ON EQUITY (Annualised)					
	%	7.48	6.86	7.13	5.71
SHARE PRICE					
High	RM	7.03	6.75	7.03	7.30
Low	RM	6.09	6.31	6.13	6.42
Close	RM	6.70	6.47	6.57	7.20
WARRANT PRICE 2009/2014					
High	RM	2.81	2.68	2.40	–
Low	RM	1.94	2.30	2.21	–
Close	RM	2.62	2.37	2.39	–

N1 Including share of associate and joint venture's revenue

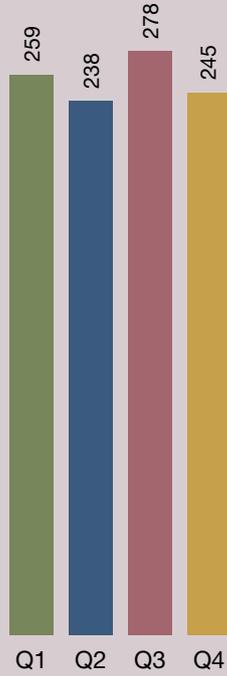
Operating Revenue

RM million



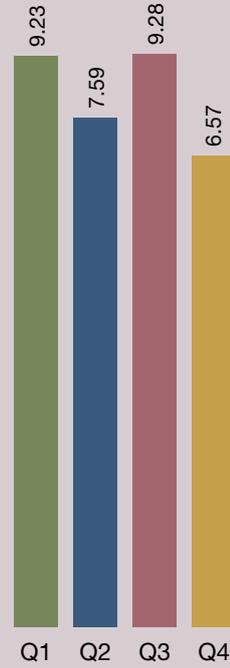
Profit Before Taxation

RM million



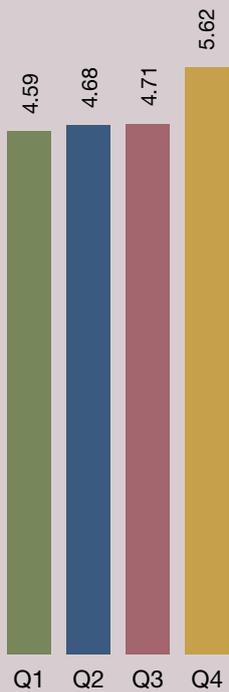
Earnings Per Share (Basic)

Sen



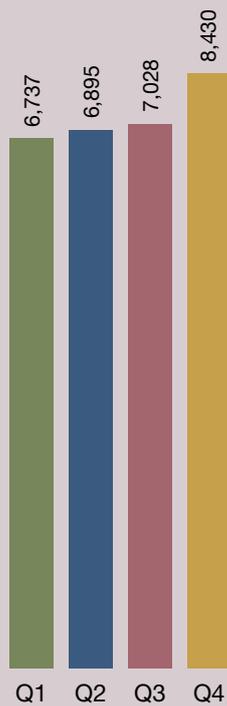
Net Assets Per Share

RM



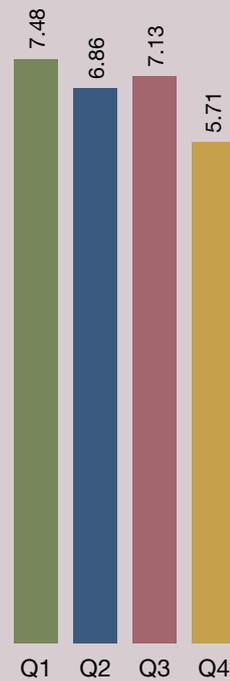
Shareholders' Funds

RM million



Return on Equity (Annualised)

%



FRAMEWORK & COMMITMENTS

ORGANISATION & STEWARDSHIP

SHAREHOLDER SUMMARY OF INFORMATION

BUSINESS REVIEW & REPORTS

CORPORATE RESPONSIBILITY

FINANCIAL STATEMENTS & OTHERS

statement of value added & distribution

	2015 RM'000	2014 RM'000
<u>Value added :</u>		
Operating revenue	5,448,282	6,006,481
Purchases of goods & services	(3,501,073)	(3,663,203)
Value added by the Group	1,947,209	2,343,278
Share of (losses)/profits of associates	(19,405)	2,898
Share of losses of joint ventures	(10,916)	(143,308)
Total value added	1,916,888	2,202,868
<u>Distribution :</u>		
To employees		
- Salaries & other staff costs	391,665	347,185
To governments		
- Taxation	306,316	340,658
To providers of capital		
- Dividends	366,821	181,884
- Finance cost	242,682	231,195
- Non-controlling interests	232,097	246,057
Retained for future reinvestment & growth		
- Depreciation and amortisation	263,184	208,174
- Retained profits	114,123	647,715
Total Distributed	1,916,888	2,202,868

Value added is a measure of wealth created. The above statement shows the Group's value added for 2015 and 2014 and its distribution by way of payments to employees, governments and capital providers, with the balance retained in the Group for future reinvestment and growth.

Reconciliation

Profit for the year	480,944	829,599
Add : Depreciation and amortisation	263,184	208,174
Finance cost	242,682	231,195
Staff costs	391,665	347,185
Taxation	306,316	340,658
Non-controlling interests	232,097	246,057
Total value added	1,916,888	2,202,868

information for investors

IJM Corporation Berhad (“IJM”) Share & Warrant Prices vs FBM100

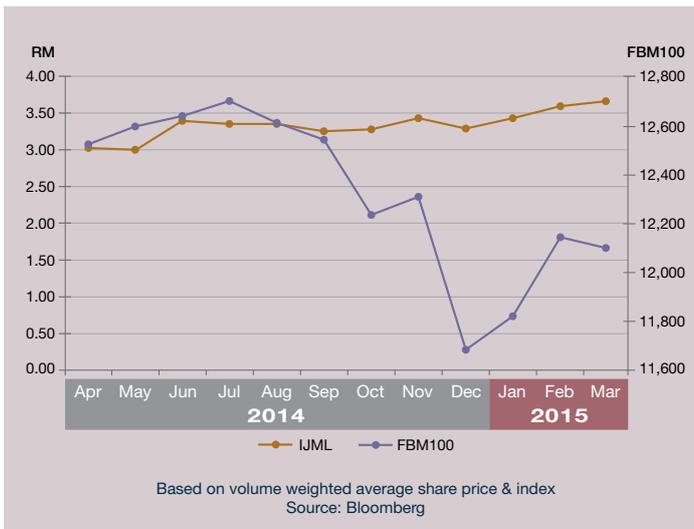
IJM’s share price (stock code: 3336) rose at the beginning of the year on the back of record results posted in FY2014 and a declaration of a special dividend. Investor sentiment was also well-supported for the rest of the year with improving prospects seen for the Group’s Construction Division that saw growing order book and commencement of works on major key projects.

IJM’s share price increased 17% to close at RM7.20 as at 31 March 2015, from RM6.14 a year ago. During the period from 1 April 2014 to its last trading day on 7 October 2014, IJM’s Warrant C 2009/2014 price (stock code: 3336wc) mirrored a similar trend to that of its mother share, increasing 21% from RM1.98 to RM2.39, before expiring on 24 October 2014. The warrants thus returned a gain of 856% over its issue price of RM0.25 in October 2009.



IJML Land Berhad (“IJML”) Share Price vs FBM100

After the announcement of the privatisation of IJML, its share price (stock code: 5215) rose from RM2.97 on 1 April 2014 to a peak of RM3.74 on 16 March 2015, its last day of trading. For the period, the share price increased 26%. Following the privatisation exercise via a Scheme of Arrangement, IJML which was previously a 64%-owned subsidiary of IJM, became a wholly-owned subsidiary of IJM on 31 March 2015.



IJM Plantations Berhad (“IJMP”) Share & Warrant Prices vs FBM100

IJMP’s share price (stock code: 2216) oscillated during the year in tandem with weak CPO price sentiment. Share price rose to a peak of RM4.00 in June 2014 from RM3.34 at the beginning of the year before ending the year at RM3.36, thus representing an increase of less than 1% for the year. During the period from 1 April 2014 to its last trading day on 21 October 2014, IJMP’s Warrant 2009/2014 price (stock code: 2216wa) mirrored a similar trend to that of its mother share – increasing to a peak in July 2014 before decreasing 23% from RM0.735 to RM0.565. The warrants expired on 7 November 2014 and returned a gain of 79% over its issue price of RM0.315 in November 2009.



information for investors (cont'd)

IJM's Commercial Papers / Medium Term Notes 2009/2016 (RM1 Billion) and 2014/2034 Sukuk Murabahah (RM3.0 Billion)

MARC has assessed and affirmed IJM's RM1.0 Billion corporate debt as "AA-" with a short term rating of "MARC-1" and a negative outlook in its latest annual review in April 2015.

Further to the above, in relation to IJM's RM3.0 Billion Sukuk Murabahah Programme, RAM has affirmed a rating of "AA3" with a stable outlook in April 2015.

Details of both programmes are disclosed in Notes 16 and 17 respectively to the Financial Statements.



FINANCIAL CALENDAR

Financial Year End		31 March 2015
Announcement of Results	1st Quarter	26 August 2014
	2nd Quarter	25 November 2014
	3rd Quarter	27 February 2015
	4th Quarter	26 May 2015
Notice of Annual General Meeting		31 July 2015
Annual General Meeting		25 August 2015

INVESTOR SERVICE

The Group maintains a dynamic website (www.ijm.com) which provides detailed information on the Group's operations and latest developments. For further details, you may contact

For shareholder and company related matters, please contact:

Ms. Ng Yoke Kian
Company Secretary
Tel: +603 79858131 Fax: +603 79521200
E-mail: csa@ijm.com

For financial performance or company development matters, please contact:

Mr. Shane Guha Thakurta
Investor Relations Senior Manager
Tel: +603 79858041 Fax: +603 79529388
E-mail: shanethakurta@ijm.com

analysis of shareholdings

as at 30 June 2015

Authorised Share Capital	: RM3,000,000,000
Issued & paid-up Capital	: RM1,786,251,910*
Class of Shares	: Ordinary Shares of RM1.00 each
Voting Rights	
On show of hands	: 1 vote
On a poll	: 1 vote for each share held

* inclusive of 50,000 shares bought-back by the Company and retained as treasury shares as at 30 June 2015

DISTRIBUTION OF SHAREHOLDINGS

Range of Shareholdings	Number of Shareholders	Number of Shares	Percentage of Issued Capital
Less than 100	430	16,071	0.00%
100 – 1,000	3,535	2,402,961	0.13%
1,001 – 10,000	5,644	18,843,063	1.05%
10,001 – 100,000 ⁽¹⁾	1,175	37,805,174	2.12%
100,001 to less than 5% of issued shares	734	1,399,939,202	78.38%
5% and above of issued shares	2	327,195,439	18.32%
	11,520	1,786,201,910	100.00%

(1) excluding 50,000 treasury shares

REGISTER OF SUBSTANTIAL SHAREHOLDERS

	Number of Shares		Percentage of Issued Capital
	Direct	Deemed Interests	
1. Employees Provident Fund Board	233,905,589	–	13.095%
2. AmanahRaya Trustees Berhad – Skim Amanah Saham Bumiputera	142,932,300	–	8.002%
3. Lembaga Tabung Haji	94,282,320	–	5.278%

analysis of shareholdings (cont'd)

THIRTY LARGEST SHAREHOLDERS

	Number of Shares	Percentage of Issued Capital
1. Citigroup Nominees (Tempatan) Sdn Bhd Employees Provident Fund Board	183,763,139	10.29%
2. AmanahRaya Trustees Berhad Skim Amanah Saham Bumiputera	143,432,300	8.03%
3. Lembaga Tabung Haji	88,419,400	4.95%
4. AmanahRaya Trustees Berhad Amanah Saham Wawasan 2020	52,476,310	2.94%
5. Kumpulan Wang Persaraan (Diperbadankan)	51,267,900	2.87%
6. HSBC Nominees (Asing) Sdn Bhd Exempt AN for JPMorgan Chase Bank, National Association (U.S.A.)	41,257,557	2.31%
7. AmanahRaya Trustees Berhad Amanah Saham Malaysia	40,000,000	2.24%
8. Cartaban Nominees (Tempatan) Sdn Bhd Exempt AN for Eastspring Investments Berhad	33,962,740	1.90%
9. Cartaban Nominees (Asing) Sdn Bhd Exempt AN for State Street Bank & Trust Company (WEST CLT OD67)	32,448,348	1.82%
10. Citigroup Nominees (Asing) Sdn Bhd CBNY for Dimensional Emerging Markets Value Fund	30,231,509	1.69%
11. Citigroup Nominees (Tempatan) Sdn Bhd Exempt AN for AIA Bhd.	28,709,270	1.61%
12. HSBC Nominees (Asing) Sdn Bhd BBH and Co Boston for Vanguard Emerging Markets Stock Index Fund	28,468,350	1.59%
13. Malaysia Nominees (Tempatan) Sendirian Berhad Great Eastern Life Assurance (Malaysia) Berhad (PAR 1)	27,237,940	1.52%
14. Permodalan Nasional Berhad	27,155,700	1.52%
15. Cartaban Nominees (Asing) Sdn Bhd GIC Private Limited for Government of Singapore (C)	25,446,814	1.42%
16. AMSEC Nominees (Tempatan) Sdn Bhd AmTrustee Berhad for CIMB Islamic Dali Equity Growth Fund (UT-CIMB-DALI)	22,003,400	1.23%
17. HSBC Nominees (Asing) Sdn Bhd Exempt AN for The Bank of New York Mellon (MELLON ACCT)	20,532,193	1.15%
18. Citigroup Nominees (Tempatan) Sdn Bhd Employees Provident Fund Board (NOMURA)	20,520,600	1.15%
19. HSBC Nominees (Asing) Sdn Bhd HSBC BK Plc for Saudi Arabian Monetary Agency	19,006,300	1.06%

THIRTY LARGEST SHAREHOLDERS (cont'd)

	Number of Shares	Percentage of Issued Capital	
20. HSBC Nominees (Asing) Sdn Bhd Exempt AN for J.P. Morgan Bank Luxembourg S.A.	17,833,237	1.00%	FRAMEWORK & COMMITMENTS
21. AmanahRaya Trustees Berhad Amanah Saham Didik	17,776,550	1.00%	ORGANISATION & STEWARDSHIP
22. Maybank Nominees (Tempatan) Sdn Bhd Maybank Trustees Berhad for Public Ittikal Fund (N14011970240)	16,000,000	0.90%	
23. AmanahRaya Trustees Berhad AS 1Malaysia	15,572,100	0.87%	
24. AmanahRaya Trustees Berhad Public Islamic Dividend Fund	15,136,404	0.85%	SHAREHOLDER SUMMARY OF INFORMATION
25. HSBC Nominees (Asing) Sdn Bhd Exempt AN for JPMorgan Chase Bank, National Association (JPMELAB AIF APG)	14,797,500	0.83%	
26. HSBC Nominees (Asing) Sdn Bhd Exempt AN for JPMorgan Chase Bank, National Association (SAUDI ARABIA)	12,920,400	0.72%	
27. CIMB Group Nominees (Tempatan) Sdn Bhd Exempt AN for Khazanah Nasional Berhad (VCAM)	12,397,800	0.69%	BUSINESS REVIEW & REPORTS
28. Maybank Nominees (Tempatan) Sdn Bhd Maybank Trustees Berhad for Public Regular Savings Fund (N14011940100)	11,762,700	0.66%	
29. Citigroup Nominees (Tempatan) Sdn Bhd Employees Provident Fund Board (CIMB PRIN)	11,510,350	0.64%	CORPORATE RESPONSIBILITY
30. Citigroup Nominees (Asing) Sdn Bhd CBNY for Emerging Market Core Equity Portfolio DFA Investment Dimensions Group Inc	10,349,413	0.58%	
	1,072,396,224	60.04%	FINANCIAL STATEMENTS & OTHERS

analysis of shareholdings (cont'd)

DIRECTORS' SHAREHOLDINGS IN IJM CORPORATION BERHAD

as at 30 June 2015

Name of Directors	Number of Shares		Percentage of Issued Capital
	Direct	Deemed	
Tan Sri Abdul Halim bin Ali	15,000	–	0.001%
Tan Sri Dato' Tan Boon Seng @ Krishnan	2,896,833	210,986 ¹	0.174%
Dato' Soam Heng Choon	311,950	–	0.017%
Lee Chun Fai	128,100	125,000 ¹	0.014%
Datuk Lee Teck Yuen	5,882,346	–	0.329%
Datuk Ir. Hamzah bin Hasan	–	–	–
Pushpanathan a/l S A Kanagarayar	–	–	–
Dato' David Frederick Wilson	–	–	–

Note:

¹ Through a family member

DIRECTORS' INTERESTS UNDER THE EMPLOYEE SHARE OPTION SCHEME OF IJM CORPORATION BERHAD

as at 30 June 2015

Options over Ordinary Shares of RM1 each under Employee Share Option Scheme			
Award	Name of Directors	Balance Provisional Number of Options ⁺	No. of Options Unexercised
First Award on 24.12.2012	Dato' Soam Heng Choon	57,750	134,700
	Lee Chun Fai	57,750	132,400
Second Award on 24.12.2013	Lee Chun Fai	115,500	75,700
Third Award on 24.12.2014	Dato' Soam Heng Choon	467,500	–
	Lee Chun Fai	82,500	–

DIRECTORS' INTERESTS UNDER THE EMPLOYEE SHARE GRANT PLAN OF IJM CORPORATION BERHAD

as at 30 June 2015

Provisional Number of Ordinary Shares of RM1 each under Employee Share Grant Plan ⁺			
Award	Name of Directors	Balance Provisional Number of Shares ⁺	
		Performance Share Plan ⁺⁺	Retention Share Plan ⁺⁺⁺
First Award on 15.04.2013	Tan Sri Dato' Tan Boon Seng @ Krishnan	98,250	25,300
	Dato' Soam Heng Choon	24,250	9,700
	Lee Chun Fai	24,250	9,700
Second Award on 15.04.2014	Lee Chun Fai	48,500	19,400
Third Award on 15.04.2015	Dato' Soam Heng Choon	196,500	50,600

Notes:-

⁺ The vesting of the Options and Shares to the eligible Directors are subject to the fulfillment of the relevant vesting conditions as at the relevant vesting dates

⁺⁺ The quantum of shares to be vested may vary from 0% to 200% of the number of shares provisionally awarded

⁺⁺⁺ The quantum of shares to be vested may vary from 0% to 150% of the number of shares provisionally awarded

DIRECTORS' SHAREHOLDINGS IN IJM PLANTATIONS BERHAD

as at 30 June 2015

Name of Directors	Number of Shares		Percentage of Issued Capital
	Direct	Deemed	
Tan Sri Abdul Halim bin Ali	20,000	-	0.002%
Tan Sri Dato' Tan Boon Seng @ Krishnan	716,060	481,033 ¹	0.136%
Dato' Soam Heng Choon	-	-	-
Lee Chun Fai	-	-	-
Datuk Lee Teck Yuen	-	-	-
Datuk Ir. Hamzah bin Hasan	-	-	-
Pushpanathan a/l S A Kanagarayar	-	-	-
Dato' David Frederick Wilson	-	-	-

Note:

¹ Through a family member

analysis of shareholdings (cont'd)

SHARE BUY BACK SUMMARY

for Financial Year Ended 31 March 2015

	No. of Shares Purchased & Retained as Treasury Shares	Total Consideration RM	Purchase Price Per Share (RM)		
			Highest	Lowest	Average
2014					
Balance at the beginning of financial year	47,000	256,922			
Purchases during the financial year					
April 2014	–	–	–	–	–
May 2014	–	–	–	–	–
June 2014	1,000	6,850	6.80	6.80	6.85
July 2014	–	–	–	–	–
August 2014	–	–	–	–	–
September 2014	–	–	–	–	–
October 2014	–	–	–	–	–
November 2014	–	–	–	–	–
December 2014	1,000	6,659	6.61	6.61	6.66
January 2015	–	–	–	–	–
February 2015	–	–	–	–	–
March 2015	–	–	–	–	–
Balance at end of financial year	49,000	270,431			

None of the treasury shares were resold or cancelled during the financial year.

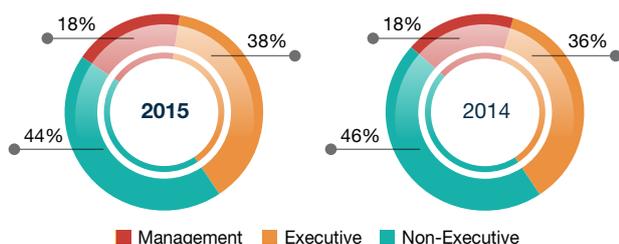
employees & productivity

	2015	2014
(a) Employees as at 31 March:-		
Employees by Classification		
- Management	823	820
- Executive	1,717	1,643
- Non-Executive	2,033	2,129
	4,573	4,592
Employees by Ethnic Composition		
- Bumiputra	2,460	2,446
- Chinese	1,147	1,114
- Indian	348	354
- Others (including overseas)	618	678
	4,573	4,592
(b) Productivity:- (N1)		
Revenue		
- per employee (in RM'000)	1,191	1,308
- per RM employment cost (in RM)	13.91	17.30
Profit before taxation		
- per employee (in RM'000)	223	308
- per RM employment cost (in RM)	2.60	4.08
Value added		
- per employee (in RM'000)	419	480
- per RM employment cost (in RM)	4.89	6.34

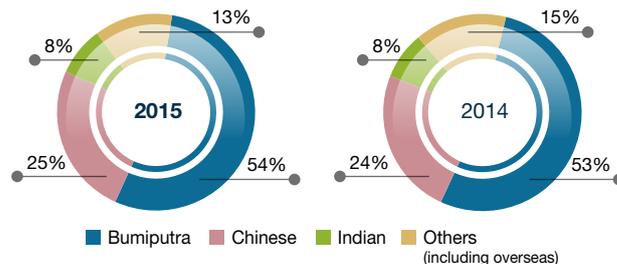
(N1) Based on number of employees during the year.

EMPLOYEES

By Classification



By Ethnic Composition

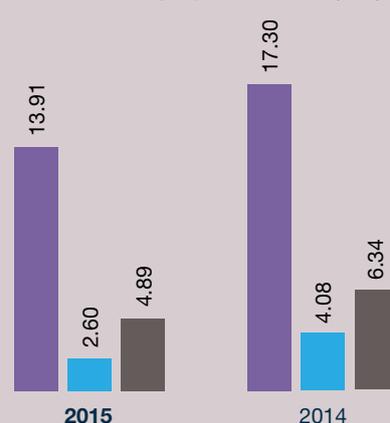


PRODUCTIVITY

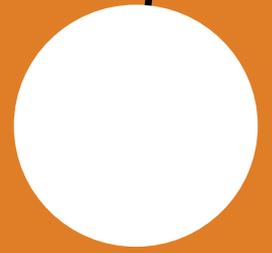
Per Employee (RM'000)

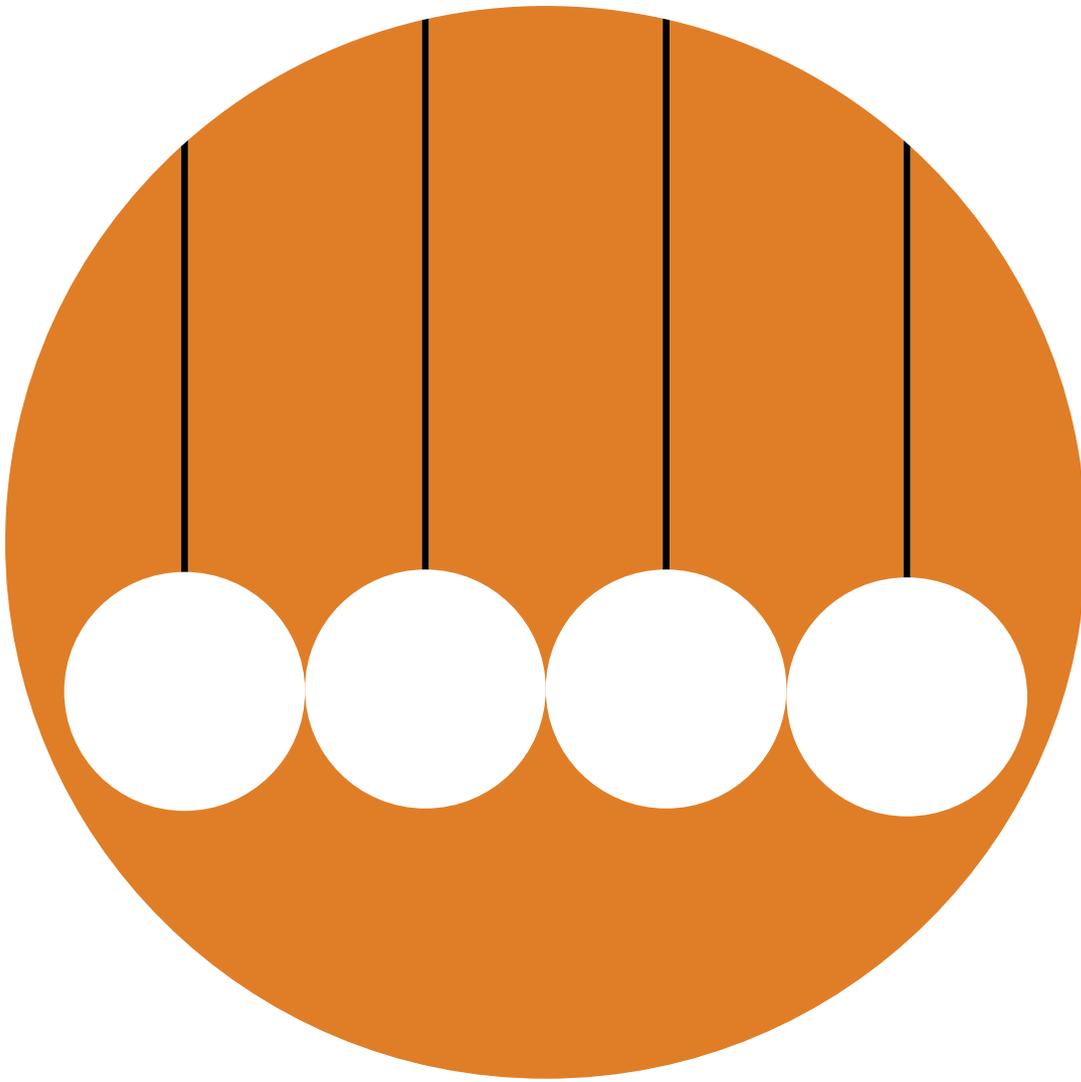


Per RM Employment Cost (RM)



GOING FURTHER





powered by shared core values

We are advancing on all fronts. All IJM's business units are moving full steam ahead towards set goals, fuelled by a synergised drive for continued growth.

Business Review & Reports

056 Chairman's Statement

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086 Corporate Governance Statement

100 Audit Committee Report

103 Statement on Risk Management and Internal Control

108 Quality Report

112 Health, Safety and Environment Report

The Group is on strong footing and is busy building on its next pipelines of growth. On behalf of the Board of Directors of IJM Corporation Berhad, I am delighted to report on yet another commendable performance of the Group for the financial year ended 31 March 2015.

BUSINESS ENVIRONMENT

During the year, the global backdrop continued to see a constant interplay of positive and negative factors that led to uneven growth - the US seeing signs of recovery whereas the Euro and Japan economies remaining subdued – as well as bouts of financial market uncertainties due to a divergence in the direction of monetary policy. Central banks continued to be heavily relied upon for economic and financial market panacea, although the stance of monetary policy adopted by most countries continued to be highly accommodative. Notably, towards the end of the year, prices of petroleum and other commodities declined significantly, raising concerns about the growth and fiscal positions of commodity producing emerging countries which led to broad-based financial market volatility in these markets. With economic momentum having yet gain much traction, global growth in 2014 remained at 3.3%, similar to the year before.





chairman's statement

Y. Bhg. Tan Sri Abdul Halim bin Ali
Chairman

chairman's statement (cont'd)

The Malaysian economy grew by 6.0% in 2014 as compared to 4.7% in the year before. The strong growth was, for the most part, driven by robust domestic demand arising from steady income growth, low unemployment and benign headline inflation despite a rise in cost-driven inflation in the earlier part of the year. With the decline in global energy prices, the Malaysian Government was also able to strengthen its fiscal sustainability and rationalise fuel subsidies. The construction sector expanded at a rate of 11.6% in 2014, owing mainly to the strong property market in the last few years as well as civil infrastructure projects under the Economic Transformation Programme and 10th Malaysia Plan.



Vertiq, Penang

OPERATING RESULTS

Group consolidated revenue stood at RM5,448.28 million, representing a decrease of 9% from RM6,006.48 million reported last year mainly due to lower revenue from the Construction Division. The Group's reported profit before tax declined 28% to RM1,019.36 million from RM1,416.31 million last year, largely due to the preceding year's results including a number of significant one-off recognitions attributable to its Infrastructure and Property Divisions. Ignoring these non-recurring transactions and unrealised forex fluctuations, the Group's core profit before tax saw a mild decrease of 5.5% to RM1,026.96 million as compared to RM1,087.30 million in the previous year.

The Construction Division recorded revenue of RM1,224.31 million, a decline of 41% from RM2,080.08 million achieved last year as a number of sizeable projects were completed in the previous year whereas new large projects that were secured in the financial year had yet to contribute significantly. Despite the lower revenue, profit before tax of the Construction Division increased 10% to RM184.84 million as compared to RM168.17 million in the previous year due to the accounts of some projects being finalised earlier in the year and a favourable forex movement.

The Group's Property Division recorded marginally lower revenue at RM2,203.42 million as compared to RM2,224.96 million in the previous year, in line with sales and work progress on ongoing projects. Pre-tax profits for the Property Division decreased by 34% to RM494.66 million from last year mainly due to one-off items recognised in the previous year, namely a gain of RM80.5 million from a disposal of land in Kemaman, a remeasurement gain of RM222.7 million on its stake in Bandar Rimbayu and an impairment of RM58.6 million for its development in Vietnam.

Despite facing a challenging operating environment in the year, revenue of the Industry Division increased marginally by 4% to RM926.77 million due to higher sales volume of its spun piles. The Industry Division, however, saw a 14% decrease of its pre-tax profits to RM125.60 million mainly due to its products sales mix consisting more of smaller diameter piles which incidentally also earn lower margins.

As a result of increased CPO sales volume seen at its Indonesian operations, the Plantation Division posted record revenue of RM667.67 million, a 3% improvement as compared to the previous year. Profit before tax of the Plantation Division, however, decreased to RM89.41 million from RM109.08 million in the prior year primarily due to higher unrealised foreign exchange losses arising from its USD denominated borrowings.



Aerial View of Desa Talisal South Estate, Sabah

The Infrastructure Division recorded its highest ever revenue at RM1,031.41 million, an increase of 17% from last year, due to increased port cargo throughput, continued traffic growth seen at its toll operations as well as the consolidation of a full year of Swarna Tollway since it became a subsidiary in November 2013. Profit before tax of the Infrastructure Division last year was boosted considerably due to one-off gains on disposal of Kemaman Port assets, sale of its stake in Trichy Tollway as well as fair value and remeasurement gains arising from the acquisition of additional equity interests in Swarna Tollway totalling RM349.6 million. Following the non-recurrence of these items this year, coupled with the expensing of interest and amortisation costs following the opening of Besraya Eastern Extension in April 2014, pre-tax profits of the Group's Infrastructure Division were lower at RM42.28 million.

Our CEO's Review of Operations, covered on pages 62 to 85, provides a more comprehensive assessment of the Group's divisional performances for FY2015.

BUSINESS OUTLOOK AND OPERATIONAL STRATEGIES FOR FY2016

With the US economy continuing to exhibit signs of recovery, the Federal Reserve is expected to begin normalising interest rates from its current low levels. Emerging economies such as Malaysia will remain susceptible to incidences of heightened financial market volatility for it was a major recipient of capital inflows during earlier periods of quantitative easing by the US. It is now vulnerable to large and sudden capital flow reversals. While household spending is expected to be affected by the implementation of Goods and Services Tax since April 2015, the Malaysian economy is expected to be resilient as it is well-diversified, backed by steady employment conditions and a stable financial system.

Despite the prevalent macro uncertainties, the Group remains focused on executing its jobs in hand while building on its future growth pipelines. The Group's Malaysian operations possess a significant enough size, core competencies and track record to yield cross-divisional strategic and operational synergies. The Construction Division's performance is expected to be underpinned by an all-time high outstanding order book whilst the Property Division should be supported by its unbilled sales and extensive range of products in good locations. The Industry Division should continue to benefit from the construction activity in Malaysia. FFB production growth of the Plantation Division will be driven by its maturing Indonesian operations while its financial performance will be largely dependent on CPO prices and rising production costs in Indonesia against relatively young crop yields. The Infrastructure Division is expected to remain profitable as its concessions mature and also from one-off gains on disposals of assets. The Group, while positive on its long term outlook, shall remain vigilant in FY2016 in light of the constantly changing external environment .

PRIVATISATION OF IJM LAND

On 9 June 2014, IJM announced its proposal to privatise 64.2%-owned IJM Land via a members' scheme of arrangement pursuant to Section 176 of the Companies Act 1965. Under the scheme, IJM acquired IJM Land shares it did not already own for a consideration of RM3.55 for each IJM Land share. The consideration was satisfied in the form of 0.5 new IJM ordinary shares at an issue price of RM6.66 per share and RM0.22 in cash.



Double Storey Link Home Show Unit at Bandar Rimbayu, Selangor

Following the transfer of IJM Land shares from the scheme shareholders to IJM, IJM Land became a wholly-owned subsidiary of IJM on 31 March 2015. The privatisation exercise was completed on 3 April 2015 upon the issuance and allotment of new IJM shares and payment of the cash consideration to the scheme shareholders.

DIVIDENDS & PROPOSED BONUS ISSUE

For the financial year ended 31 March 2015, the Company declared a single tier second interim dividend of 11 sen per share to be paid on 9 July 2015. Combined with a single tier first interim dividend of 4 sen per share paid earlier on 23 December 2014, the total dividends declared for this financial year amounted to 15 sen per share.

In respect of the financial year ended 31 March 2014, a single tier first interim dividend of 4 sen per share was paid on 24 December 2013. Also, a single tier second interim dividend of 11 sen per share and a special dividend of 10 sen per share were paid on 2 July 2014.

On 26 May 2015, the Company proposed a bonus issue of up to 1,793,276,810 new ordinary shares of RM1.00 each on the basis of one bonus share for every one existing IJM share held by entitled shareholders, to be credited at an entitlement date to be determined later and subject to the approval of Bursa Securities and the shareholders. The proposed bonus issue is to reward the existing shareholders by enabling them greater participation in the Company's equity in terms of number of shares held while the larger capital base allows for improved trading liquidity. The increase in capital base would also better reflect the Group's current and future scale of operations.



Lekas Highway

CORPORATE GOVERNANCE

IJM's commitment to the principles of good corporate governance stems from our belief that responsible business conduct is vital to sustainably enhancing stakeholder value. This belief is manifested in all our business undertakings throughout all staff levels and continues to be acknowledged by our shareholders, evident by the high institutional and large foreign shareholding composition and numerous corporate governance accolades received.

Our Corporate Governance Statement can be found on pages 86 to 99.

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by relevant regulatory bodies in 2014/15.



Quarry at Kuang, Selangor

RELATED PARTY TRANSACTIONS

Significant related party transactions of the Group for the financial year are disclosed in Note 53 to the Financial Statements.

Except for those disclosed in Note 53 to the Financial Statements, there were no material contracts of the Group involving Directors' and major shareholders' interest during the period.

CORPORATE RESPONSIBILITY

IJM's strong commitment to Corporate Responsibility (CR) reflects our conviction that economic success must be accompanied by a sustainable positive impact on society. This philosophy guides the Group's CR Framework and policy statements, and is embraced throughout the Group's operations via a wide range of environmental-friendly and operational best practices to achieve long term sustainable benefits for all stakeholders.

The Group places considerable emphasis on ensuring the highest standards of governance, ethical business conduct and values are practised within its organisation. As part of our CR efforts, the Group carried out numerous community programmes pertaining to social welfare, education and sports development and will continue to identify areas where our support can make a real difference. The Group is also committed to providing for the wellbeing of its employees and contractors at the workplace and sites through increased awareness, accountability and continued training to ensure that all activities are conducted in an ethical, environmentally responsible, safe and healthy manner.

More information on the Group's extensive Corporate Responsibility activities is provided on pages 126 to 152.

KEY LEADERSHIP CHANGES

Dato' Teh Kean Ming retired as the Chief Executive Officer and Managing Director ("CEO & MD") of the Company on 5 April 2015 after being a dedicated employee with the Group for over 25 years, many of which were in various positions of leadership. The Board and I wish to record our sincere appreciation to Dato' Teh Kean Ming for his outstanding contributions in successfully leading the IJM Group to new heights.

We take this opportunity to congratulate and welcome Dato' Soam Heng Choon who has been promoted as the new CEO & MD and Mr. Lee Chun Fai who has been appointed as the new Deputy CEO and Deputy Managing Director of the Group, both with effect from 6 April 2015. We are confident that their extensive knowledge and experience in the business will enable them to lead IJM to the next level of achievement.

ACKNOWLEDGEMENT

On behalf of the Board, I would like to thank the Directors, management and all employees of the Group for their commitment and contribution to the Group in the past year. I would also like to take this opportunity to thank the shareholders, associates, clients, bankers, subcontractors and suppliers for their support to the Group. The Group values and looks forward to this continued support as we undertake new challenges and opportunities.

Tan Sri Abdul Halim bin Ali
Chairman

CEO'S review of operations

Overview

Over the years, the IJM Group has grown by leaps and bounds from a market capitalisation of RM66 million in 1986 to a market capitalisation in excess of RM10 billion as at 31 March 2015, demonstrating strong financial performance, sound operational execution and our commitment to enhancing shareholder value.

Being newly appointed as the fifth CEO in IJM's history, I am honoured to be entrusted with the task of steering the Group into its next phase of growth. Since my appointment on 6 April 2015, the Group has undergone some changes in terms of operational consolidation with an emphasis on execution with precision. I am delighted to be given this opportunity to lead the talented and dedicated people of IJM in this endeavour.

Financial Performance

I am pleased to present the review of IJM's progress for the financial year ended 31 March 2015 ("FY2015"). The Group reported a consolidated revenue of RM5,448.28 million in FY2015 with the Property, Construction and Infrastructure Divisions being the major revenue contributors for the year. However, the consolidated revenue for this year has declined by 9% from RM6,006.48 million in FY2014 mainly owing to the completion of certain construction projects in the previous financial year.

The Group has performed well during the financial year that saw a moderation in economic growth against a backdrop of volatile global capital markets and adverse fluctuations in CPO prices and foreign exchange rates.

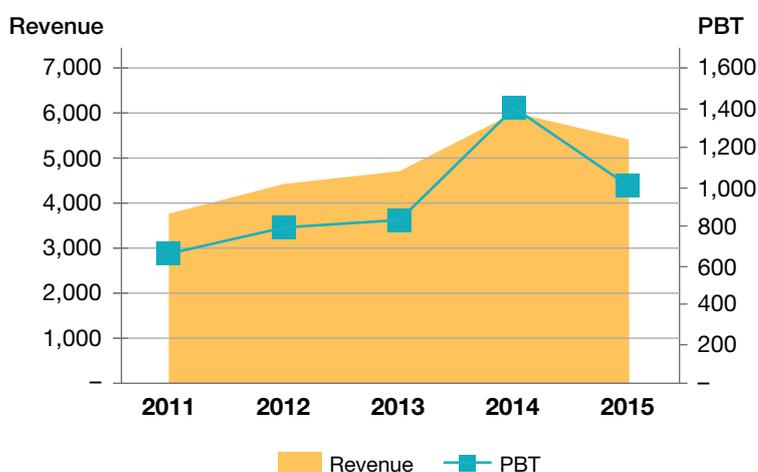


Dato' Soam Heng Choon
CEO & Managing Director

Correspondingly, the Group recorded a profit before tax (“PBT”) of RM1,019.36 million, a decrease of 28% from RM1,416.31 million a year ago which had included various one-off items amounting to RM330.5 million arising from the Group’s asset monetisation activities and fair value gains and losses. If not for the one-off items and ignoring unrealized foreign exchange movements, the Group’s core PBT decreased marginally by 5.5% to RM1,026.96 million, thus marking a second consecutive year of core PBT above RM1 billion.

Details of the performances of the Group’s divisions are further elaborated in the following pages.

Group Performance (RM'million)



ceo's review of operations (cont'd)



CONSTRUCTION: *The Address, Penang*



PROPERTY: *Marina Clubhouse at Seban Cove Resort, Johor*



PLANTATION: *Aerial View of Excellent Challenger-2 Estate*



INDUSTRY: *ICP Piles at Jawi Factory*



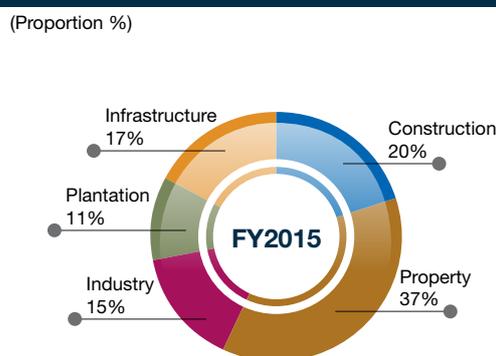
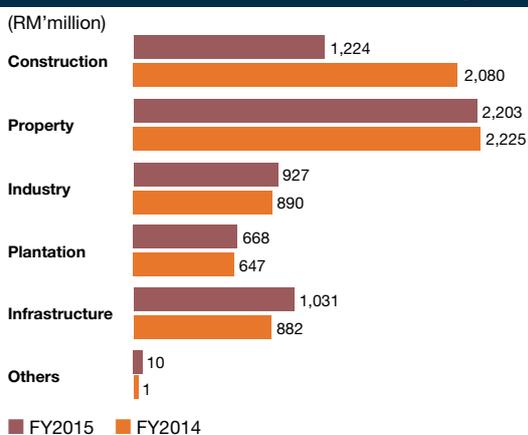
INFRASTRUCTURE: *Kuantan Port, Pahang*

Awards

As a testament of the Group's accomplishments during the financial year, the Group had received several awards, notably IJM Corporation Berhad being named the "Best Managed Company" in Malaysia for the mid-cap category by Asiamoney Magazine. IJM Corporation Berhad and IJM Land Berhad also received the Industry Excellence 2014 for Industrial/Trading and Property categories respectively from the Minority Shareholder Watchdog Group (MSWG). Whilst IJM Plantations Berhad was awarded the Top Mid-Cap CG Recognition 2014 Award by the MSWG, IJM Corporation Berhad was conferred the National Annual Corporate Report Awards (NACRA) 2014 - Industry Excellence Awards for Construction & Infrastructure Project Companies for the second consecutive year and the eighth time to date. Our esteemed Chairman, Tan Sri Abdul Halim Ali was awarded the Chairman of the Year 2014 Award by the MSWG.

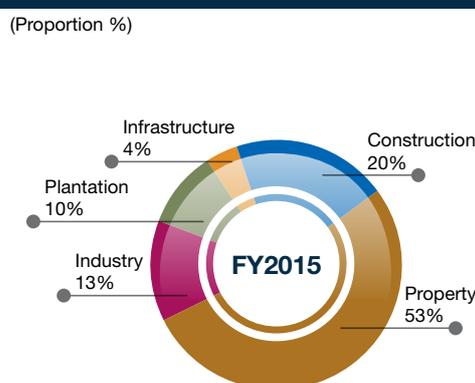
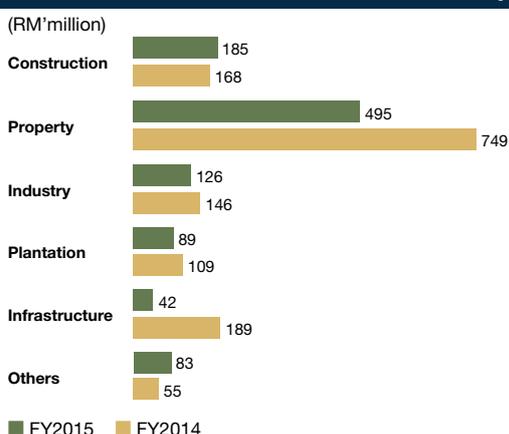
IJM Land Berhad won the FIABCI Malaysia Property Award 2014 in the Master Plan category for The Light Waterfront Penang Project and 4 awards at the Asia Pacific Property Awards 2014 for its developments led

Group Revenue by Division*



* includes share of associate and joint venture's revenue

Group PBT by Division



by its highly coveted Urban Forest City, Pantai Sentral Park which received the Five-Star Award for Best Development Marketing Malaysia and Best Developer Website Asia Pacific. Furthermore, our Construction Division received the Best SHE Performance Award for 4th Quarter 2014 for the MRT Project V5 and the National Health and Safety Award 2014 under the Construction category for its Light Collection IV Project in Penang during the year.

We are encouraged by the recognition accorded to us during the year. Fundamental trademarks of professionalism, performance and good governance will continue to define the Group.

Corporate Responsibility

The Group's biggest annual Corporate Responsibility ("CR") project, 'Give Day Out' was rolled out for the fourth consecutive year in December 2014 across our operations in Malaysia, India and China. The main objectives of the project were to help the underprivileged, improve the environment where the Group operates in and encourage the spirit of giving among staff, in tandem with the key pillars of CR,

i.e. marketplace, environment, community and workplace. Over 3,000 employees carried out various CR initiatives, details of which are covered in the CR section of the Annual Report.

Appreciation

Finally, I would like to convey our heartfelt gratitude and appreciation to Dato' Teh Kean Ming who retired as the CEO and Managing Director of the Group on 5 April 2015. Dato' Teh was a long serving employee for over 25 years and played a significant role in the growth and success of the Group. During his tenure as CEO and Managing Director, Dato' Teh had advocated a culture of professionalism, teamwork and results-driven mindset across all levels as well as the 'Shared Destiny' culture unique to the IJM family. The high performance initiatives and frameworks that have been developed as part of these cultures continue to drive performance and enhance the business results of the Group. On behalf of the Board, management and staff, we thank him for his invaluable services and contributions to the Group and wish him the very best in his next endeavours.

Construction Management Team:



Liew Hau Seng



Soo Sik Sang



Tong Wai Yong



Pook Fong Fee



Ong Teng Cheng



Yong Juen Wah



Thomas Foo Jong Jian



Tan Kiam Choon



Chan Kai Leong



Lee Foh Ching



Wan Chee Leong



Wong Heng Wai



Beh Lai Seng



Ng Eng Aan

CONSTRUCTION

The Construction Division has successfully achieved a record high outstanding order book of around RM7.0 billion in FY2015 by securing new projects domestically. Among the major projects secured during the financial year included the West Coast Expressway (RM2,828.00 million), New Deep Water Terminal at Kuantan Port – Phase 1 (RM1,188.03 million), Radia - Mixed Development project in Bukit Jelutong (RM435.34 million), Potpourri – Commercial Development project in Ara Damansara (RM355.68 million), Commercial Development project in Damansara Utama (RM396.00 million) and Puteri Cove Residences – Mixed Development project in Johor Bahru (RM538.50 million).



Noise barrier installed on the MRT viaduct at Sekolah Sri Cheras, Jalan Cheras

FY2015



RM **184.84**
million

FY2015



Revenue

RM **1,224.31**
million

Notwithstanding its success in securing new sizeable jobs, the Division is cognisant of the current challenges posed by limited construction jobs in the domestic market and shrinking profit margins in the industry due to intense competition among the local as well as foreign contractors. The Division will continue its efforts to tender for new jobs in the local and overseas markets to ensure order book replenishment.

The construction sector grew by 11.6% during the year, owing to stronger growth in both the residential and non-residential sub-sectors, with further support from the infrastructure projects under the civil-engineering sub-sector.

For the financial year ended 31 March 2015, the Construction Division recorded a revenue of RM1,224.31 million (FY2014: RM2,080.08 million) and a pre-tax profit of RM184.84 million (FY2014: RM168.17 million). This represents a decrease of 41% in terms of revenue and 10% increase in terms of pre-tax profit compared to previous year.

The higher profit contribution during the financial year was largely due to better profit margins derived from several completed or near-completed projects such as PERKESO Rehabilitation Centre, Platinum Park Phase 3, EMU Depot, Jelutong Expressway – Stage 3 and Pahang Selangor Raw Water Transfer. In addition, the Division had successfully recovered some progress claims from past projects and recorded favourable unrealised foreign exchange gains of RM15.1 million as compared to unrealised foreign exchange loss of RM14.2 million in the prior year, which improved the profits for the financial year.

During the financial year, some of the key external projects were completed at the beginning of the year while most of the new construction projects were secured towards the end of the financial year. Consequently, the revenue registered for the financial year declined noticeably compared to the previous financial year. Meanwhile, the Division has also put in additional resources to carry out the increased number of in-house construction projects due to more property launches by the Property Division during the year. The Division has completed a larger proportion of in-house construction projects relative to the overall construction projects during the financial year.

ceo's review of operations (cont'd)



Platinum Park Phase 3, Kuala Lumpur

In Penang, the Division successfully completed the Jelutong Expressway Project – Stage 3, Permatang Sanctuary Phase 1 - Residential Houses, The Vertiq - Two Block of Mixed Development including Commercial and Residential Building and The Light Collection IV – Two Blocks of Condominium & 3-Storey Water Villas.

In the Central region, the Division completed the Platinum Park Phase 3 – Two Blocks of Commercial Development in KLCC area, Bukit Manda'rina Phase 7, Altitude 236 – One Block of Prestigious Condominium Project in Cheras, PERKESO Rehabilitation Centre in Ayer Keroh, Melaka and EMU Depot in Seremban. In addition, the Division completed a few phases of new houses in the Group's townships in Seremban 2, Puncak Alam and Bandar Rimbau.



Jelutong Expressway Stage 3, Penang

In the Southern region, the Division also completed the Nusa Duta township development in Taman Perling, Johor and Substructure Works for Sheraton Desaru Resort and Sheraton Desaru Convention Centre in Johor.

In line with its commitment to uphold Health, Safety, Quality and Environmental sustainability, the Division has put in place substantial efforts to promote best HSE practices across all construction sites for effective risk management and to ensure a high level of competency and awareness on HSE requirements for all IJM staff.

The Division continuously focuses on quality improvement as a platform to maintain quality excellence in its projects and success in the market. It has also implemented guidelines and process control systems for effective project execution and monitoring of all construction projects.

To develop its human capital, the Division had implemented a structured training programme named Young Talent Programme since 2013 to groom the young graduates with necessary technical skills and job knowledge as well as developing soft skills in preparation for future management roles.

The Division has a 45.5% stake in a reputable construction associate in Singapore, Hexacon Construction Pte Ltd. Some of its on-going projects are the Tampines Town Hub in Tampines, The Seawind Development consisting of condominium units, SOHO residences and townhouses and The Skyline Residences consisting of a 24-storey condominium in Telok Blangah. During FY2015, the associate had contributed a revenue and PBT of RM240.69 million (FY2014: RM115.13 million) and RM4.14 million (FY2014: RM11.20 million) respectively.

Construction Support Services:



James Ponniah Joseph



Gabriel Chia Kee Loy



Soh Wan Heng



Jim Mah Foong Kong



Cho Foong Khuan



Pang Sek Loh



Harjeet Singh



Casslyn Chong Siew Chen



Cheong Kong Wah



EMU Depot, Seremban



Socso Rehabilitation Centre, Malacca

The Construction Division is optimistic of performing well in the forthcoming financial year with a strong order book in hand for execution in the next few years coupled with the substantial on-going development activities from the Property Division particularly from Bandar Rimbayu township, Pantai Sentral Park mixed development, Seremban 2 township and The Light Waterfront Phase 2 Project in Penang.

The Division is constantly mindful of the challenging market conditions and remains vigilant in view of the softening market demand for properties and stringent housing loan policy by the Bank Negara. Additionally, the implementation of GST has adversely affected the demand for commercial properties in the near future and the risks associated with foreign exchange rate fluctuation will still remain a concern for the business.

Property Management Team:



Edward Chong Sin Kiat



Toh Chin Leong



Hoo Kim See



Shuy Eng Leong



Chai Kian Soon



Roger Lee Wai Hin



Tham Huen Cheong



Patrick Oye Kheng Hoon



Bahrin Bin Baharudin



Lee Kok Hoo



Chai King Sing



Kelvin Mathews Jacob



Tan Khee Leng



Lim Hock Seng

PROPERTY

The value of property transactions recorded in 2014 of RM162.97 billion for a total of 384,060 transactions was higher by 7% in value and 0.8% in volume as compared to the prior year. According to the National Property Information Centre, the national property market was mainly driven by the residential sub-sector with the states of Selangor, Johor and Perak recording the highest transactions. However, despite the encouraging residential sub-sector, the unsold residential units under construction and yet to be constructed had increased by 6.0% and 8.5% respectively. The overall take-up rates of newly launched landed properties and high-rise properties were only 34.4% and 11.1% respectively.



Show Unit - Saujana Duta Bungalow at S2 Heights, Seremban

FY2015



RM494.66
million

FY2015



Revenue

RM2,203.42
million

Consumer sentiment has grown more cautious particularly towards the end of the financial year due to the impending implementation of GST on 1 April 2015 coupled with the measures introduced to promote a sustainable property market. Due to the more challenging business environment, the Division managed to achieve property sales of RM1.8 billion in FY2015, which was lower than FY2014's sales of RM2.9 billion that included RM0.7 billion from its maiden project in London.

The Property Division posted a revenue of RM2,203.42 million in FY2015, a marginal decrease compared to RM2,224.96 million in FY2014. PBT for the financial year was RM494.66 million, a decrease of 34% from prior year of RM748.66 million. After excluding the one-off items in the prior year such as the remeasurement gain of its investment in Radiant Pillar Sdn Bhd ("RPSB") of RM222.7 million when RPSB became a 60% subsidiary, the gain on disposal of land in Kemaman of RM80.5 million and an impairment of RM58.6 million for its development in Vietnam, the Division's PBT would have decreased by 2% to RM494.66 million.

Consumers have become more selective where choice products in strategic locations continued to receive encouraging responses. The Division's mid-range of properties such as Periwinkle and Scarlet, Linked Semi-D Homes and Linked Homes in its green township, Bandar Rimbayu; Sophia, Samira 2, Summerset 2 and Bayu Suria, Semi-D Homes in Shah Alam 2 and Linked Homes in Seremban 2, continued to garner encouraging responses. Niche market products such as The Fairway, resort-styled bungalows at Seban Cove Resort in Pengerang, Johor was well received. Resonating the success of Phase 1, the responses to the launch of Phase 2 of Saujana Duta consisting of 76 units of bungalows in Seremban 2, were equally promising.

ceo's review of operations (cont'd)



Pantai Sentral Park

In August 2014, Phase 1 of the Pantai Sentral Park comprising 211 units of residential condominiums known as Inwood Residences was launched. The project received overwhelming responses whereby its sales were conducted on a ballot basis. Touted as Kuala Lumpur's One and Only Urban Forest City, the development is one of the few prime property development areas left in the Klang Valley, and coupled with its eco-innovation proposition of modern day conveniences with nature inspired living, has piqued keen interests from home buyers and investors alike. Key features included the extensive Enchanted Forest landscaping, sky gardens and a linear forest walk which allow residents direct access to the nearby forest.

Following the privatisation exercise via a Scheme of Arrangement that was announced by the Group on 9 June 2014, IJM Land Bhd, which was previously a 64%-owned subsidiary of IJM, became a wholly-owned subsidiary of IJM on 31 March 2015. The privatisation exercise was completed on 3 April 2015 upon the issuance and allotment of new IJM shares to the Scheme shareholders and cash consideration paid.

In April 2015, the Division via its wholly owned subsidiary entered into a 50:50 joint venture with Perennial Penang Pte Ltd to develop a parcel of land measuring 32.76 acres, which will form part of Phase 2 of The Light Waterfront, Penang. The joint venture project will house a shopping mall and thematic shops, residential and office towers, hotels and a convention centre. Certain components will be held by the joint venture for recurring income, thereby marking the Division's foray into the property investment business.



Nusa Duta, Johor

For the coming financial year, the Division will continue to capitalise on its projects in Penang, Klang Valley and Johor, with focus on launching affordable product ranges. Future projects in the pipeline include Bandar Rimbayu's Phase 6 and Phase 7, comprising service apartments, shop offices and double storey linked homes in the Klang Valley. In Penang, there is the Waterside Residence, the first residential tower within Phase 2 of The Light Waterfront as well as linked homes at its new project called Senjaya in Jawi, Penang. The Seban Cove Resort in Pengerang, Johor as well as the new development known as Austin Duta along the Tebrau Corridor in Johor Bahru, alongside with the Division's focus on affordable products, the upcoming phases to be launched are linked homes.



Serene night view of pedestrian bridge at Bandar Rimbayu



Entrance View at Nusa Duta, Johor



The Light Waterfront Penang - Phase 1

On the international front, the Division will continue to focus on the construction and completion of its on-going project, Phase 1 of Royal Mint Gardens in London, United Kingdom while planning for the launch of its second phase. The Division is also planning for the launch of Hui Hai International, an 8-storey retail and commercial complex in Xi'An Avenue, located within the People Square – Chongqing Road Commercial Area, which is the core business and retail district of the Changchun city, China.

In India, the bifurcation of the states has improved the investment sentiments in both states. Subsequently, the state of Andhra Pradesh has decided to develop Vijayawada, Guntur, Tenali and Managalagiri cities as the capital called 'Amaravati'. The construction of the new capital commenced on 6 June 2015 with the laying of foundation stones. The Division's property project, Raintree Park Dwaraka Krishna Township in Vijayawada is part of the new capital development. Following this, the Division anticipates increased demand for its upcoming phases due to the improvement in sentiments.

The property market in Malaysia is expected to remain challenging in FY2016 due to the weak consumer sentiments post GST and stringent mortgage approval processes. The Division will remain vigilant during the current challenging times by adjusting its strategies to focus on launching affordable products and directing efforts to improve operational efficiencies and better cost management.

Industry Management Team:



Dato' Khor Kiem Teoh



Leong Yew Kuen



Tan Boon Leng



Pang Chwee Hoon



Leong Siew Wah



Tan Khuan Beng



Faizal Amir B
Mohd Zain



Choy Teik San



Chan Kok Keong



Low Hong Imm



Lee Hong Chai



K. Kunabalan

INDUSTRY

FY2015 was a challenging year for the Industry Division. Its core activity, the manufacturing and sale of Pretensioned Spun Concrete ("PSC") piles experienced stiff competition especially in the small diameter piles market. Although, the Division hit a new high in terms of tonnage delivered, its profit was affected by margin compression. Elsewhere, the quarrying division's performance was affected by a permit renewal issue which caused a drop of 22% in revenue for its Kuang quarry in Sungai Buloh. Consequently, the Division's pre-tax profit decreased by 14% to RM125.60 million despite achieving a slightly higher turnover by 4% to RM926.77 million.



ICP Piles used at West Port, CT8

FY2015



RM125.60
million

FY2015



Revenue

RM926.77
million

The PSC piles business achieved revenue of RM570.0 million, a slight increase of 2% from FY2014. In terms of tonnage, delivery hit a record high of 1.5 million tonnes. PBT however dropped by 17% to RM76.22 million (FY2014: RM91.4 million) due to competition from other piling systems.

Among the new projects which contributed to domestic sales were the Water Treatment Plant at Ganchong, Pahang; Sandisk Factory at Batu Kawan, Penang; Wharf & Associated Works at Samalaju Port, Sarawak; Mixed Development at Jalan Perdana 3/10, Ampang, Selangor; Container Terminal 8 at Westport, Selangor; 40-Storey Serviced Apartment at Melaka Tengah; and Affordable Housing Programme at Kota Bahru, Kelantan. Export sales to its main export market, Singapore slowed down in the second half of year 2014.

Sales are expected to recover in the first half of FY2016 with significant contribution from the Seagate Factory at Batu Kawan, Penang (supply of 123,000 tonnes) which contributed to the record high tonnage delivered in March 2015 of 170,000 tonnes.

A steady growth of export sales are expected from Mega Shipyard (Phase 2) Project, Singapore; Reclamation at Tuas Finger One Project, Singapore; MEC Building at Ahlone Wharf, Myanmar; Mudon Port at Mon State, Myanmar; Pulp & Paper Mill at Palembang, Indonesia; Oil & Gas Hub at Pulau Muara Besar, Brunei; and LNG Facilities and Federal Express Warehouse in Florida, USA. The oncoming Temburong Bridge Project in Brunei offers an opportunity to market the Division's big size piles.

The Division also aims to capitalise from IJM projects such as West Coast Expressway; The Light Waterfront (Commercial District), Penang; The Expansion of Kuantan Port, Pahang; Pantai Sentral Park Project, Kuala Lumpur; and Bandar Rimbayu, Selangor.

Several cost reduction initiatives were carried out during the year such as the closure of Klang Line 1 and merging of Line 1 and 3 in Lumut to achieve better manpower allocation. The Division also secured lower prices for imported steel materials from China to counter the impact of rising USD.

ceo's review of operations (cont'd)



Ready Mixed Concrete Plant Penang

The Division continues to emphasise on safety, health and environment (“HSE”) to create a better and safer workplace. In FY2015, it promoted HSE awareness through various trainings, campaigns and improvement activities with the involvement of Department of Occupational Safety & Health (DOSH) and the Department of Environment (DOE).

Numerous R&D programmes on product quality improvement, cost and production efficiency were successfully carried out in FY2015. Amongst the achievements by the Division’s Laboratory were steel corrosion protection concrete mix using corrosion inhibitor admixture for long term life span of marine structures; new grade 80 pump concrete mix using pulverized fuel ash cement and new grade 80 concrete using 35% slag added with silica fume for special concrete durability specification.

The Laboratory was accredited by Standards Malaysia in scope of calibration and testing. In FY2015, new scopes were included such as pH test for sand, core test and tensile splitting test for hardened concrete. The Laboratory will soon embark in new scopes for cement mortar strength, setting time and fineness.

The Division’s China subsidiary, ICP Jiangmen recorded a lower loss before tax of RM1.04 million (FY2014: RM1.88 million). The main deliveries were



ICP Piles with Conical Shoes

to CNOOC Deep Sea Equipment Manufacturing Plant and CCCC Navigation – Dock Project, both in Zhuhai. Going forward, some of the secured major projects are expected to take off such as CNPC Refinery Jetty in Hui Lai; International Container Terminal Phase 2 in Zhuhai and Zhuhai Yacht Club.

Durabon Sdn. Bhd. (“DSB”) achieved revenue of RM88.48 million, a decrease of 10% from FY2014. PBT decreased by 34% to RM6.8 million while sales volume decreased by 5%. Profit margin was affected by lower selling prices due to competition from imported Chinese PC Bars. Both local and exports sales will remain challenging with the continuous influx of cheap finished products from China. DSB will continue its cost-cutting initiatives to enhance its competitiveness.

Turnover in the quarry sector decrease by 11% to RM124.87 million on lower sales volume which fell 9% from last year. The drop was mainly due to the Kuang quarry where sales deteriorated by 22% following difficulties in the renewal of permit which was resolved in December 2014. Elsewhere, the quarries in Labu, Junjung, Kuantan, Ulu Choh and Kulai performed well with strong market demand. In tandem with lower turnover, pre-tax profit contracted 9% to RM30.51 million. The Division will soon start the Kuantan Port quarry to support the Kuantan Port expansion project and secure a quarry in Perak to complement the West Coast Expressway project and for export sales.

The Malaysian ready mixed business under Strong Mixed Concrete Sdn Bhd did relatively well due to strong performances from its Ulu Choh plant and the MRT projects supplied by its Chan Sow Lin and Kwasa Damansara plants. Sales volume was at the same level as previous year but turnover increased by 2% to RM86.8 million on higher average selling prices in tandem with the hike in aggregate and sand prices due to market shortages. However, pre-tax profit fell by 13% to RM4.2 million due to completion of certain jobs towards the 4th Quarter.



Concrete feeding process of ICP Piles using concrete pumping technology



Quarry at Ulu Choh, Johor

In India, the performance of IJMCPPPL was affected by the run-up to the Indian General Election and Telangana issue. As a result, IJMCPPPL registered an 85% reduction in pre-tax profit to RM393,000. The quarry division performed better with an increase in pre-tax profit to RM826,000 (FY2014: RM242,000). Overall turnover reduced by 2% to RM109.65 million. With a new business friendly government and the Telangana issue concluded, the construction industry is expected to grow and provide opportunities to IJMCPPPL.

The Division's ready-mix plant in Islamabad, Pakistan recorded a 12% drop in turnover despite better market conditions, attributed to heavy rainfall in the last few months hindering site progress. Meanwhile, pre-tax profit fell by 26% to RM0.91 million due to unrealised foreign exchange losses. In view of the improving business environment, the Division is planning for another batching plant in either Lahore or Karachi.

The increase in building projects and the Division's continued focus on Tier A contractors have pushed the scaffolding rental business under Scaffold Master Sdn Bhd to deliver an 7% increase in pre-tax profit to RM3.62 million on the back of a 26% rise in turnover to RM9.52 million. The Division will continue its strategy into the coming year and exploring other rental opportunities to improve performance.

Kemena Industries Sdn Bhd, a 55% subsidiary in Bintulu, Sarawak is engaged in the production and sales of ready-mixed concrete and precast reinforced concrete products. Its turnover increased by 22% to RM30.17 million on better revenues from ready mixed concrete and trading of ICP piles. The pre-tax profit increased by 53% to RM3.37 million mainly from extraordinary gains. Business is expected to be challenging with the property market slowdown and stiff competition from existing and new players.

The Division is operating in a very challenging business environment. Furthermore, the recent implementation of GST is likely to dampen consumer spending. Against this backdrop, the Division remains vigilant to counter any headwinds that may arise. On a brighter note, the strong momentum experienced at the end of FY2015 by the piles division flowed into the beginning of FY2016. Coupled with the commencement of West Coast Expressway construction and other infrastructure spending in Malaysia, the Division is cautiously optimistic of a better year ahead.

Plantation Management Team:



Joseph Tek Choon Yee



Puru Kumaran



Velayuthan A/L
Tan Kim Song



P K Venugopal



Ng Chung Yin



Madusoodanan



Sandra Segran A/L
Kenganathan

PLANTATION

The financial year under review was faced with high volatility in the commodity markets. The year started well with the Malaysian average crude palm oil (“CPO”) prices for the month of April 2014 at over RM2,600 per metric tonne (“pmt”). However, upon dissipation of the El Nino effect by the second quarter, CPO prices slumped to below RM2,000 pmt in September 2014 before recovering to above RM2,200 pmt in December 2014. Unfortunately, the recovery was stunted by the crash in crude oil prices, thus putting a damper on biodiesel demand. Demand for CPO was also adversely impacted by the soya bean bumper crop production which resulted in lower soya bean oil prices.



Aerial View of Berakan Maju Estate

FY2015



RM89.41
million

FY2015



Revenue

RM667.67
million

The Division's average CPO price for the financial year was RM2,289 pmt, a decline of 4% from prior year's RM2,385 pmt. However, reported revenue was higher by 3% to RM667.67 million (FY2014: RM646.98 million) mainly due to higher sales volume. The Division registered a pre-tax profit of RM89.41 million, a decline of 18% compared to RM109.08 million in prior year largely due to net unrealised foreign exchange losses of RM51.36 million arising from the USD denominated borrowings used to fund its investment in Indonesia.

As at 31 March 2015, the Division's total planted area stood at 58,900 hectares (FY2014: 55,389 hectares) of which the Indonesian operations comprised of 33,693 hectares (FY2014: 30,046 hectares). 91% of the Malaysian planted areas are mature whereas for Indonesian operations, the mature area increased to 52% as compared to 36% in the previous year.

The details of the Division's oil palm age profile are as follows:

	Malaysian Operations		Indonesian Operations		Total	
	Ha	%	Ha	%	Ha	%
Mature (> 20 years)	2,640	10%	–	0.0%	2,640	4%
Mature - Prime (8 - 20 years)	19,296	77%	1,049	3%	20,345	35%
Mature - Young (4 - 7 years)	1,094	4%	16,451	49%	17,545	30%
Immature (1 - 3 years)	2,177	9%	16,193	48%	18,370	31%
Total	25,207	100%	33,693	100%	58,900	100%

ceo's review of operations (cont'd)



IPS palm oil mill

Notwithstanding the above, production of total fresh fruit bunches (“FFB”) increased by 18% to 862,455 tonnes (FY2014: 729,800 tonnes). FFB production from the Malaysian operations in FY2015 was 589,384 tonnes (FY2014: 585,526 tonnes), an increase of 1% following a pragmatic replanting programme in the Sandakan region. FFB from the Indonesian operations almost doubled by the financial year end to 273,071 tonnes (FY2014: 144,275 tonnes) as more areas came into maturity.

In terms of crop productivity, the Malaysian operations recorded a respectable average FFB yield of 25.59 tonnes per hectare (FY2014: 25.02 tonnes), whilst the Indonesian operations recorded a FFB yield of 15.60 tonnes per hectare (FY2014: 13.48 tonnes) amidst a start-up yield. Total FFB milled by the Division, inclusive of outside fruit purchases, rose by 4% to 1,105,072 tonnes (FY2014: 1,062,069 tonnes). Of this, 278,818 tonnes (FY2014: 221,178 tonnes) were from the Indonesian operations.

The Division’s four (4) palm oil mills in Sabah with a total processing capacity of 195 tonnes of FFB per hour produced 172,826 tonnes of CPO (FY2014: 174,552 tonnes). Palm kernel (“PK”) production increased to 40,504 tonnes (FY2014: 40,194 tonnes). In terms of palm product extraction, CPO extraction rate improved slightly to achieve an average rate of 20.9% (FY2014: 20.8%) while PK extraction rate also improved to 4.9% (FY2014: 4.8%).



Replanting project in Sandakan region

The Division’s first palm oil mill in East Kalimantan entered into its third year of operation and produced higher quantities of palm products which comprised of 64,822 tonnes of CPO (FY2014: 51,313 tonnes) and 11,054 tonnes of PK (FY2014: 7,836 tonnes). Average CPO and PK extraction rates achieved were 23.2% (FY2014: 23.2%) and 4.0% (FY2014: 3.5%) respectively.

The Sabah kernel crushing plant crushed 36,366 tonnes (FY2014: 37,431 tonnes) of PK, producing 16,413 tonnes (FY2014: 16,850 tonnes) of CPKO and 18,333 tonnes (FY2014: 17,879 tonnes) of palm kernel expellers (“PKE”). The average extraction rate for CPKO was 45.1% (FY2014: 45.0%) and for PKE was 50.4% (FY2014: 47.8%). Its first kernel crushing plant in East Kalimantan, having entered into its second year of operation, managed to crush 10,960 tonnes (FY2014: 5,650 tonnes) of PK to produce 4,761 tonnes of CPKO and 6,170 tonnes of PKE.



Sg. Sabang Jetty Bulking Facility



Estate in Indonesia operation

Contributions to the Sabah state sales tax, windfall profit levy to the Federal Government and statutory payment of cess to the Malaysian Palm Oil Board (“MPOB”) amounted to RM32.41 million (FY2014: RM36.42 million) during the financial year. The decrease was mainly due to the decline in the commodity prices compared to the previous year.

The Division is constantly mindful of the challenging operating environment and employs various measures to contain rising production costs such as fertiliser, fuel and labour via mechanisation, innovations in operations and replanting with advanced planting materials. The Division will continue to explore pragmatic initiatives toward cushioning the rising production costs.

The Division recognises the importance of human capital development to ensure sustainable growth, higher productivity and efficiency. As the availability of skilled workers remained a key challenge, the Division continued its various incentive schemes to attract and retain skilled workers. Comprehensive training and retraining programmes including cadet schemes continued to be carried out in the Malaysian and Indonesian operations.

Nurturing sustainability is an integral part of the Division’s business. To underscore the commitment, the Division has set-aside parts of its land bank in the Malaysian operations for conservation, research and education while implementing sustainable best management practices such as soil and water conservation, utilisation of waste by-products, integrated pest management as well as zero-burning replanting practices.

Despite the economic uncertainties and volatility in palm product prices, the Division is committed towards its Indonesian expansion project to create long term shareholder value. While its second palm oil mill is under construction, the Division has commenced the initial works to establish its third palm oil mill in Indonesia.

Looking ahead, FFB production is expected to be sustained as higher crop production is expected from the young plantings as larger areas come into maturity from the Indonesian operations. The Division expects the profitability level for the forthcoming financial year to be satisfactory despite growing pressure on production costs as the Indonesian operations incur full fixed plantation costs set against start-up crop yields. Volatility in foreign exchange rates will also continue to affect its results.

Toll Management Team:



Wan Salwani Binti
Wan Yusoff



Tan Kiam Choon



Yap Pak How



Ong See Chang



Md Zohir Harun



Chua Lay Hoon



Hwa Tee Hai



Ungku Zaki
Ungku Hamzah

Port Management Team:



Dato' Haji Khasbullah
Bin A Kadir



Azahari Bin
Muhammad Yusof



Selvarajah Nallapan



Ahmad Kamil Bin
Shahrudin

INFRASTRUCTURE

The Infrastructure Division recorded an improved turnover by 17% to RM1,031.41 million (FY2014: RM881.57 million) mainly due to higher contributions from increased port cargo throughput, continued traffic growth at highway operations and consolidation of Swarna Tollway since November 2013.

Pre-tax profits however decreased by 78% to RM42.28 million (FY2014: RM189.12 million) mainly due to numerous one-off gains in the previous financial year, higher financing and amortisation costs of RM48.90 million following the opening of Besraya Eastern Extension and unrealized foreign exchange losses of RM94.56 million (FY2014: RM47.32 million) arising mainly from USD denominated borrowings used to finance the Group's investments in India.

The Division's infrastructure assets comprised of ten toll road concessions (with four in Malaysia, five in India and one in Argentina), a port in Pahang, a power plant in India and a water treatment plant in Vietnam.



New Pantai Expressway

FY2015



RM **42.28**
million

FY2015



Revenue

RM **1,031.41**
million

Toll Roads

The toll concessionaires in Malaysia continue to perform strongly in FY2015. These concessionaires namely the wholly-owned 28.9 Km Besraya Highway (“Besraya”) (including newly completed Besraya Eastern Extension (“BEE”), 19.6 Km New Pantai Highway (“NPE”) and 50%-owned 44.3 Km Kajang Seremban Highway (“LEKAS”) hold concession periods of 44, 34 and 33 years respectively and have been operating for 16, 11 and 6 years respectively.

For the financial year, Besraya contributed a higher turnover by 38% to RM103.90 million from the prior year. The significant increase was attributed to the toll collections from the newly opened Loke Yew Toll Plaza on 15 April 2014. Pre-tax profit dropped by 79% to RM10.05 million due to additional amortisation and finance costs upon completion of the new alignment. Besraya’s traffic performance is expected to grow as the new alignment provides better connectivity between Jalan Istana in Middle Ring Road 1 and Salak South to Middle Ring Road 2 (MRR2) and Pandan Indah which traverses numerous mature and densely populated areas.

In FY2015, NPE posted improved pre-tax profit by 29% to RM67.51 million as a result of higher turnover by 10% to RM145.76 million and lean operating costs.

With the scheduled toll hike in 2015 and rapid development projects along the highway vicinity such as Eco City, Bangsar South, Nine Seputeh and Pantai Sentral Park, NPE’s toll revenue is envisaged to grow further in the years to come.

LEKAS contributed an increased turnover by 23% to RM37.21 million compared to the prior year and a lower pre-tax loss of RM33.46 million (FY2014: RM81.00 million). Several upgrades, enhancement works and new interchange proposals by developers are progressing well and upon completion, will enhance the connectivity to the highway. Traffic performance is expected to improve in the future with the maturing developments along the highway corridor such as Setia Eco Hill, Eco Majestic and Temiang Resort City.

The scheduled toll hikes for the three highways mentioned above continue to be deferred by the Government and the concessionaires have been compensated in accordance with the provisions of the concession agreements. Under the new GST regime implemented on 1 April 2015, the toll fares have been classified under the ‘exempt supply’ category whereby the impending input taxes will increase the operating costs of the highways. The Division expects that such incremental costs will not be significant.



Western Access Tollway, Buenos Aires, Argentina



Vijawada Tollway, India

The Toll Division continues to face increasing challenges and competition in the local toll industry from toll-free alternative routes, toll rate disparities between competing highways, improvements along road networks and the improvement of public transportation system, which may affect its traffic performance. However, the Division is confident of maintaining traffic growth and continues to strive for higher productivity and efficiency to improve profitability.

IJM via its investments in Kumpulan Europlus Berhad and West Coast Expressway Sdn Bhd (“WCESB”) has a 40% effective interest in the 233 Km West Coast Expressway project connecting Banting to Taiping. The project was awarded to WCESB with a 50-year concession and is currently under construction.

In India, the Division’s operating toll roads in FY2015 comprised of wholly-owned Rewa Tollway (387 Km) and 98.5%-owned Swarna Tollway (145 Km) that have been operating for eleven years with improved traffic counts. The newer tollways are the 89.8%-owned Chilkalripet-Vijayawada Tollway (79 Km), fully-owned Jaipur-Mahua Tollway (108 Km) and 13.26%-owned Trichy Tollway (93 Km). The Indian tollways hold concession periods ranging from 16 to 31 years. Post the financial year end, in May 2015, the Division disposed of a 74% stake in Jaipur-Mahua Tollway, netting a gain of RM170 million.

During FY2015, the Indian tollways contributed improved revenues by 22% to RM225.25 million (FY2014: RM185.11 million) mainly due to improved traffic counts and consolidation of Swarna Tollway since November 2013. The Indian tollways recorded an improved performance with pre-tax profit of RM15.17 million as compared to losses of RM84.21 million in the prior year mainly due to impairment recognised on the tollway assets.

In Argentina, the Group’s 20%-owned Grupo Concesionario del Oeste S.A. (“GCO”) which operates a 21-year concession of the 56 Km Western Access Tollway in Buenos Aires, contributed a lower turnover

by 8% to RM53.54 million while the Group’s share of profit reduced by 60% to RM2.69 million in FY2015 due to increasing operating and maintenance expenses. In addition, the concession agreement renegotiations are still ongoing with the government.

Ports

The Division’s port concession contributed positively to the Group’s bottom-line. During the financial year, Kuantan Port achieved a noteworthy performance with improved pre-tax profit by 21% to RM140.89 million (FY2014: RM116.70 million) on the back of higher turnover of RM306.87 million (FY2014: RM264.50 million). Cargo throughput recorded was 23.0 million (FY2014: 20.2 million) freight weight tonnes, an increase of 14% from the previous year contributed mainly by increase in bauxite exports, steel pipes and container traffic.

Towards the end of FY2015, Kuantan Port re-structured its charging method on handling using floating crane, mobile conveyor and ship grab which had a positive impact to cargo revenue. Ship-to-ship cargo transfer activity at anchorage was introduced as a new innovation to cater for bigger bulk vessels to ease the congestion at main berths.

Further to the Group’s disposal of a 38% stake in Kuantan Port in FY2014, the Group has disposed the remaining 2% stake in Kuantan Port in March 2015.

On 16 June 2015, a new Privatisation Agreement was executed for the development, operation and management of Kuantan Port covering the existing port and a new deep water terminal for a concession period of 30 years plus 30 years extension upon fulfillment of certain development conditions. Kuantan Port has commenced the construction of the first phase of the new deep water terminal with a 16-metres draught to cater for larger vessels. In the long term, the port’s capacity is expected to double from the current 26 million tonnes per year.



Kuantan Port, Pahang

Power Plant

The Group's sole power plant concession in Andhra Pradesh, India, is its 20%-owned Gautami Power, a 469 MW natural gas based Combined Cycle Power Plant. The power plant contributed a lower turnover of RM1.84 million (FY2014: RM9.35 million) and loss of RM23.40 million (FY2014: RM21.09 million) during the financial year due to short supply of gas. Once the gas supply is stabilised, the investment is expected to contribute regular income streams to the Group until the year 2023.

Water Treatment Plant

The Group's 36%-owned associate, Binh An Water Corporation Ltd in Vietnam contributed a consistent net profit of RM3.60 million (FY2014: RM3.56 million) to the Group during the financial year. The investment is expected to contribute stable income streams until the year 2019.

Others

The Group's 7.66% stake in Scomi Group Berhad ("Scomi") has contributed revenue of RM136.66 million (FY2014: RM94.40 million) and pre-tax profit of RM1.72 million (FY2014: RM0.70 million) during the financial year. Scomi is a global service provider mainly in the oil and gas industry specialising in high-performance drilling fluids solutions. It also provides transport solutions focused on the manufacturing and design of monorail systems, buses, special purpose vehicles, rail wagons and defence vehicles.

CONCLUSION

The Construction Division's outlook is promising on account of its record high order book and substantial in-house property jobs coupled with the Malaysian Government's continued emphasis on infrastructure spending through the Economic Transformation Programme and the 11th Malaysia Plan. Our Industry Division is poised to benefit from the increased infrastructure spending with the expected increase in demand for building materials next year.

The Property Division's performance is expected to be satisfactory in the coming financial year on the back of unbilled sales and wide array of strategically located projects despite the cautious sentiment of consumers post GST implementation and cooling off measures by Bank Negara Malaysia to promote a sustainable property market.

The Plantation Division is expected to deliver satisfactory performance for the coming financial year on the back of higher crop production from increasing young mature areas in Indonesia, with FFB yields being sustained in the Malaysian operations. The Group's toll, port, power and water operations are expected to provide growing recurrent revenue streams thereby further enhancing the bottom line of the Group's Infrastructure Division.

Going forward, the Group will continue to strengthen its core competencies and focus its resources to meet the order book and customers' requirements. Its continued emphasis on domestic growth with selective participation in overseas projects is expected to be positive for revenues and earnings growth for the forthcoming financial year.

Based on the above factors, reinforced by constant vigilance and proactive management, the Group aims to achieve a high level of sustainable Performance through its focus on execution with Precision and thereby tapping its Potential for high growth and value enhancement for its stakeholders.

Dato' Soam Heng Choon
CEO & Managing Director

corporate governance statement

The Board of Directors (“the Board”) has always been proactive to promote good corporate governance and ensures that the principles and best practices of good governance are practiced throughout IJM Corporation Berhad (“IJM” or “the Company”) and its subsidiaries (collectively referred to as “the Group”). The Board believes that a strong corporate governance is essential in enhancing shareholders’ value and for long-term sustainability and growth.

The Board is pleased to present this statement which describes on how the Company has applied the principles as set out in the Malaysian Code on Corporate Governance 2012 (“the Code”) and the extent of its compliance with the principles. The reason for not applying specific principles in the Code is explained in this statement.

I. BOARD OF DIRECTORS

1. Composition of the Board

There are eight (8) Board members, six (6) of whom are Non-Executive Directors, and among the Non-Executive Directors, four (4) are Independent Non-Executive Directors. The Chairman is one (1) of the Independent Non-Executive Directors.

Datuk Lee Teck Yuen is the Senior Independent Non-Executive Director to whom queries or concerns relating to the Group may be conveyed by shareholders by way of writing to the Company’s registered address or electronic mail to csa@ijm.com or contact via Tel: +603-79858131.

The balance between Independent Non-Executive, Non-Executive and Executive Directors, together with the support from Management, is to ensure that there is an effective and fair representation for the shareholders, including minority shareholders. It further ensures that issues of strategy, performance and resources are fully addressed and investigated to take into account the long-term interests of shareholders, relevant stakeholders and the community in which the Group conducts its business.

The Independent Non-Executive Directors are able to provide independent judgment, experience and objectivity without being subordinated to operational considerations. They help to ensure that the interests of all

stakeholders are taken into account and that the relevant issues are subjected to objective and impartial consideration by the Board.

With the aim of enhancing the overall Board effectiveness, the Nomination & Remuneration Committee (“NRC”) and the Board have always considered the length of service of a Director as a key element in their review of any renewal of a Board position. In line with the recommendation of the Code, the tenure of an Independent Director of the Company shall not exceed a cumulative term of nine (9) years. At the same time, the Board appreciates that a Director’s independence cannot be determined solely on tenure. While remaining committed to the progressive renewal of Board membership and the recommendation of the Code on the tenure of Independent Directors, the Board is mindful that the limitation of term of service may result in a significant loss to the Company by the exit of Board members who are making critical contributions. The Board further recognises that the benefits of experience and stability brought by the longer serving Directors are often in the best interest of the Company and its shareholders. Taking into consideration of the above, the NRC and the Board may, in such circumstances, exercise their discretion to recommend and retain an Independent Non-Executive Director in the same capacity after serving a cumulative term of nine (9) years. In such a situation, the Board would provide the relevant justifications and seek the shareholders’ approval accordingly, as recommended under the Code.

The role of the Independent Non-Executive Chairman and the Chief Executive Officer & Managing Director (“CEO&MD”) are distinct and separate to ensure that there is a balance of power and authority. The Independent Non-Executive Chairman is responsible for the leadership, effectiveness, conduct and governance of the Board. The Independent Non-Executive Chairman did not previously hold the position of CEO&MD in the Group.

The CEO&MD has overall responsibility for the day-to-day management of the business and implementation of the Board’s policies and decisions. The CEO&MD is responsible to ensure due execution of strategic goals, effective operations within the Group, and to explain, clarify and inform the Board on key matters pertaining to the Group.

The composition and size of the Board is reviewed from time to time to ensure its appropriateness and effectiveness. The profile of each Director is presented on pages 24 to 29.

2. Duties and Responsibilities of the Board

The Board is primarily responsible for the Group’s overall strategic plans for business performance, overseeing the proper conduct of business, succession planning of key management, risk management, shareholders’ communication, internal control, management information systems and statutory matters; whilst Management is accountable for the execution of the expressed policies and attainment of the Group’s corporate objectives. The demarcation complements and reinforces the supervisory role of the Board. Nevertheless, the Board is always guided by the Board Charter which outlines the duties and responsibilities and matters reserved for the Board in discharging its duties.

3. Board Charter

All Board members are expected to show good stewardship and act in a professional manner, as well as uphold the core values of integrity and enterprise with due regard to their fiduciary duties and responsibilities. The Board Charter sets out the role, functions, composition, operation and processes of the Board and is to ensure that all Board members acting on behalf of the Company are aware of their duties and responsibilities as Board members. The Board Charter also acts as a source of reference and primary induction literature in providing insights to Board members and senior management.

The details of the Board Charter are available for reference at www.ijm.com.

4. Board Diversity

The Directors have a diverse set of skills, experience and knowledge necessary to govern the Group. The Directors are professionals in the field of engineering, finance, accounting, property, toll infrastructure and experienced senior public administrators. Together, they bring a wide range of competencies, capabilities, technical skills and relevant business experience to ensure that the Group continues to be a competitive leader within its diverse industry segments with a strong reputation for technical and professional competence.

In evaluating candidates for appointment to the Board, the NRC and the Board will always evaluate and match the criteria of the candidate based on experience, skill, competency, knowledge, potential contribution and boardroom diversity (including gender, ethnicity and age). The Board is mindful of the Recommendation 2.2 of the Code and women candidates were sought as part of the recruitment exercise of new Directors for the Company. A woman Director will be appointed to the Board as soon as a suitable candidate is identified.

corporate governance statement (cont'd)

The current board composition in terms of each of the Director's industry and/or background experience, age and ethnic composition is as follows:

	Industry / Background Experience					Age Composition			Ethnic Composition				
	Public Service	Accounting/Finance	Construction & Engineering	Property Development	Toll Infrastructure	40 to 49 years	50 to 59 years	60 to 69 years	70 to 79 years	Bumiputera	Chinese	Indian	Others
Directors													
Tan Sri Abdul Halim bin Ali	✓							✓		✓			
Tan Sri Dato' Tan Boon Seng @ Krishnan		✓					✓				✓		
Dato' Soam Heng Choon			✓	✓		✓					✓		
Lee Chun Fai		✓			✓	✓					✓		
Datuk Lee Teck Yuen				✓			✓				✓		
Datuk Ir. Hamzah bin Hasan			✓				✓			✓			
Pushpanathan a/l S A Kanagarayar		✓					✓						✓
Dato' David Frederick Wilson			✓		✓			✓					✓*

* a British national

5. Board Meetings

Board meetings (including Board Committees' meetings and Annual General Meeting ("AGM")) are scheduled in advance prior to the new calendar year, to enable the Directors to plan ahead and coordinate their respective schedules and/or events. The Board conducts at least four (4) scheduled meetings annually, with additional meetings convened as and when necessary. Directors are also invited to attend Board Committees' meetings, where deemed necessary. During the financial year, five (5) Board meetings were held.

The attendance record of each Director is as follows:

	Number of Meetings Attended	Percentage
Executive Directors		
Dato' Soam Heng Choon	5/5	100%
Dato' Teh Kean Ming (<i>Resigned on 5 April 2015</i>)	5/5	100%
Independent Non-Executive Directors		
Tan Sri Abdul Halim bin Ali	5/5	100%
Datuk Lee Teck Yuen	5/5	100%
Pushpanathan a/l S A Kanagarayar	5/5	100%
Datuk Ir. Hamzah bin Hasan	5/5	100%
Non-Executive Directors		
Tan Sri Dato' Tan Boon Seng @ Krishnan	5/5	100%
Dato' David Frederick Wilson	5/5	100%

Besides these Board meetings, the Directors also attend tender adjudication meetings and investment briefings, where Directors deliberate on the Group's participation in major project bids in excess of RM500 million (or RM250 million for overseas contracts) or investments. Informal meetings and consultations are frequently and freely held to share expertise and experiences. Directors also attend the annual Senior Management Forum where operational strategies, performance progress and other issues are presented, discussed and communicated to the managers of the Group. In addition, Directors also attended the functions and/or activities organised by the Group, such as the IJM Games, annual dinners and festive celebrations. Details of their attendance are available at www.ijm.com.

In fostering the commitment of the Board that the Directors devote sufficient time to carry out their responsibilities, the Directors are required to notify the Chairman before accepting any new directorships and such notifications shall include an indication of time that will be spent on the new appointments. The Chairman shall also notify the Board if he has any new directorship or significant commitments outside the Company. All Directors hold not more than five (5) directorships each in public listed companies.

6. Access to Information

All Directors are provided with the performance and progress reports on a timely basis prior to the scheduled Board meetings. The Company had moved towards electronic Board and Board Committee papers since August 2011. All Board papers, including those on complicated issues or specific matters and minutes of all Board Committee meetings, are distributed at least seven (7) days in advance electronically to ensure Directors are well informed and have the opportunity to

seek additional information, and are able to obtain further clarification from the Company Secretary, should such a need arise. Where necessary, the services of other senior management or external consultants will be arranged to brief and help the Directors clear any doubt or concern.

The schedule of matters reserved specifically for the Board's deliberation include the approval of corporate plans, annual budgets (including the Key Performance Indicators ("KPI") under the Corporate Balanced Scorecard), new ventures, acquisitions and disposals of undertakings and properties of a substantial value, and changes to the management and control structure within the Group, including key policies, delegated authority limits, and participation in the adjudication of tenders for construction projects in excess of established limits. Proper minutes of all deliberations of the Board are recorded, including the issues discussed and the conclusions of decisions.

All Directors have access to the advice and services of an experienced Company Secretary especially relating to procedural and regulatory requirements. The profile of the Company Secretary is provided on page 35 of the Profile of Senior Management. The Company Secretary always supports the Board by ensuring adherence to Board policies and procedures. The Directors may seek independent advice, where necessary, at the expense of the Company, so as to ensure they that are able to make independent and informed decisions.

7. Committees Established by the Board

The Board has delegated certain functions to the Committees it established to assist in the execution of its responsibilities. The Committees operate under clearly defined terms of reference. The Committees are authorised by the Board to deal with and to deliberate on matters delegated to them within their terms of reference. The Chairmen of the respective Committees report to the Board the outcome of the Committee meetings and such reports are included in the Board papers.

The Board Committees of the Company and their composition are as follows:

Executive Committee	<p>Dato' Soam Heng Choon - <i>Chairman (appointed on 6 April 2015)</i> <i>Chief Executive Officer (CEO) & Managing Director (MD)</i></p> <p>Lee Chun Fai (<i>appointed on 6 April 2015</i>) <i>Deputy CEO & Deputy MD</i></p> <p>Dato' Teh Kean Ming <i>(ceased to be a member after retirement as CEO&MD on 5 April 2015)</i></p>
Audit Committee	<p>Pushpanathan a/l S A Kanagarayar - <i>Chairman</i> <i>Independent Non-Executive Director</i></p> <p>Tan Sri Abdul Halim bin Ali <i>Independent Non-Executive Chairman</i></p> <p>Datuk Ir. Hamzah bin Hasan <i>Independent Non-Executive Director</i></p>
Nomination & Remuneration Committee	<p>Datuk Lee Teck Yuen - <i>Chairman</i> <i>Senior Independent Non-Executive Director</i></p> <p>Tan Sri Abdul Halim bin Ali <i>Independent Non-Executive Chairman</i></p> <p>Datuk Ir. Hamzah bin Hasan <i>Independent Non-Executive Director</i></p>
Securities and Options Committee	<p>Tan Sri Abdul Halim bin Ali - <i>Chairman</i> <i>Independent Non-Executive Chairman</i></p> <p>Dato' David Frederick Wilson <i>Non-Executive Director</i></p> <p>Dato' Soam Heng Choon <i>CEO&MD</i> <i>(appointed as member on 6 April 2015)</i></p> <p>Dato' Teh Kean Ming <i>(ceased as member on 5 April 2015)</i></p>

A. Executive Committee

The Executive Committee was established on 31 March 1995 and its membership consists of the Executive Directors of the Board. The Executive Committee meets monthly to review the operations of the Group's operating divisions. In attendance are the Heads of Division, Chief Financial Officer, Company Secretary and relevant departmental heads. The terms of reference of the Executive Committee are available for reference at www.ijm.com.

The attendance record of each member of the Executive Committee during the financial year is as follows:

Executive Committee	Number of Meetings Attended	Percentage
Dato' Teh Kean Ming (<i>retired on 5 April 2015</i>)	10/10	100%
Dato' Soam Heng Choon	10/10	100%

B. Audit Committee

The Audit Committee was established on 31 January 1994 comprising entirely of Independent Non-Executive Directors and their profile are set out in the Profile of Directors on pages 24 to 29. The details of meetings and activities of the Audit Committee are set out on pages 100 and 101 of the Audit Committee Report. The terms of reference of the Audit Committee are available for reference at www.ijm.com.

C. Nomination & Remuneration Committee

The Remuneration Committee was established on 2 December 1998 and was renamed as the NRC on 16 May 2001. The NRC comprises wholly of Independent Non-Executive Directors. The duties and responsibilities of the NRC are to assist the Board in reviewing and recommending the appropriate remuneration policies applicable to Directors, the CEO&MD and senior management, and the appointment and evaluation of the performance of the Directors (including Board Committees).

The terms of reference of the NRC are available for reference at www.ijm.com.

The activities of the NRC for the financial year included the following:

- (i) review of the IJM Scheme & Conditions of Service;
- (ii) propose the retirement gratuity to the former CEO&MD;

- (iii) propose the changes to key appointments in the Group;
- (iv) revision of the allocation of the Employee Share Option Scheme ("ESOS") to the eligible Group employees following the revision of the job grading structure of the Group;
- (v) review of the evaluation criteria of the new Audit Committee Assessment form;
- (vi) review of the Balanced Scorecard of the Group;
- (vii) review of the salaries, bonuses & incentives of senior management of the Group;
- (viii) review of the service contracts of senior management staff;
- (ix) assessment and evaluation of the effectiveness of Directors through the annual Board evaluation (including the CEO&MD and the independence of Independent Non-Executive Directors); and
- (x) assessment and evaluation of the effectiveness of the Audit Committee through the annual Audit Committee evaluation.

All recommendations of the NRC are subject to endorsement of the Board.

The NRC meets as required. Three (3) meetings were held during the financial year and the attendance record of each member of the NRC is as follows:

NRC	Number of Meetings Attended	Percentage
Datuk Lee Teck Yuen	3/3	100%
Tan Sri Abdul Halim bin Ali	3/3	100%
Datuk Ir. Hamzah bin Hasan	3/3	100%

D. Securities and Options Committee

The Securities and Options Committee was established on 27 August 2007 combining the roles and responsibilities of the Share Committee and Employee Share Option Scheme Committee which were previously established on 3 September 1986 and 30 October 2003 respectively. The function of the Securities and Options Committee is mainly to administer the options and/or shares under the employee share scheme and to regulate the securities transactions of the Company.

The terms of reference of the Securities and Options Committee are available for reference at www.ijm.com.

The activities of the Securities and Options Committee for the financial year included the following:

- (i) approval of the allotment of shares pursuant to the exercise of warrants and/or options under the ESOS of the Long Term Incentive Plan ("LTIP");
- (ii) review and approval of the award of the Employee Share Grant Plan ("ESGP") for the middle to senior management and Executive Directors of the Group; and
- (iii) review and approval of the award and vesting of options to the eligible Group Employees under the ESOS.

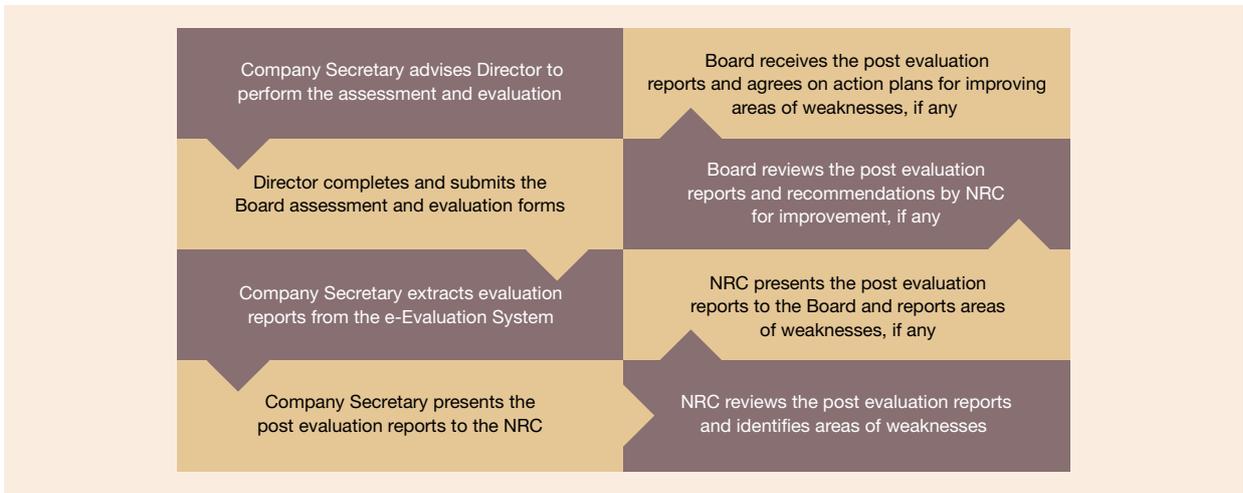
8. Board Evaluation

The NRC was generally satisfied with the performance and effectiveness of the Board and Board Committees. The Board undertook a formal and rigorous annual evaluation via an e-Evaluation System of its own performance, the Board as a whole and that of the Individual Directors. The Board evaluation comprised a Board Assessment by Individual Directors, Self & Peer Assessment and Assessment of Independence of Independent Directors (collectively referred to as "the Assessments"). There were no major concerns from the results of the Assessments.

The assessment of the Board by an individual director is based on specific criteria, covering areas such as the Board composition and structure, principal responsibilities of the Board, the Board process, the CEO&MD's performance, succession planning and Board governance. For Self & Peer Assessment, the assessment criteria include contributions to interaction, role and duties, knowledge and integrity, governance and independence and risk management. The criteria for assessing the independence of an Independent Director include the relationship between the Independent Director and the Group and his involvement in any significant transaction with the Group.

During the financial year, the Board undertook an evaluation on the Audit Committee via the e-Evaluation System to review its performance and determine whether the Audit Committee had carried out its duties in accordance with its terms of reference. The assessment criteria include effectiveness and quality, internal and external audit, risk management and internal control and financial reporting. The Board was satisfied with the performance and effectiveness of the Audit Committee.

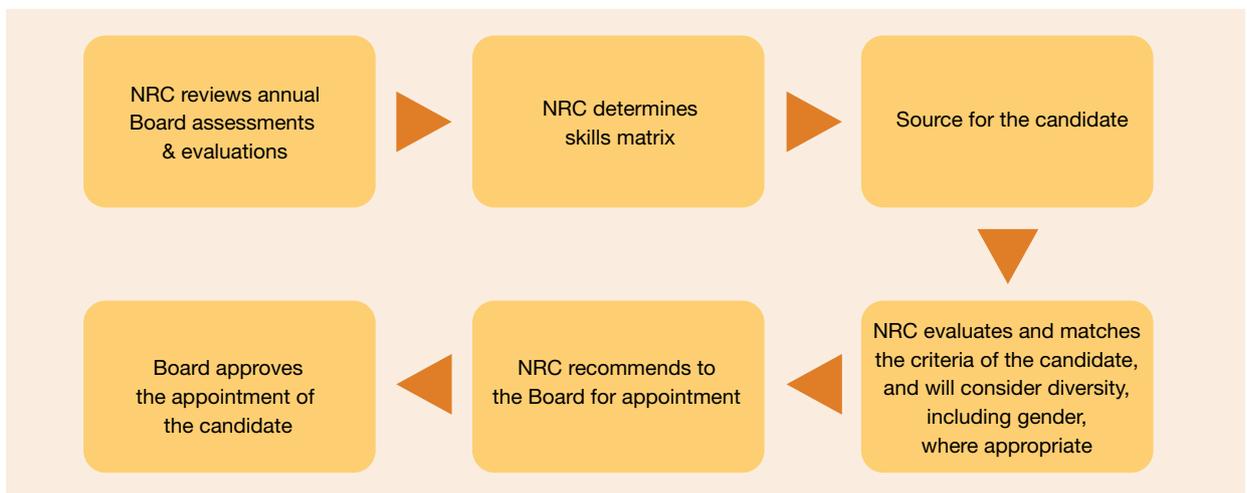
The process of the assessment and evaluation of the Board and Audit Committee is as follows:



9. Appointment to the Board

The NRC is responsible for making recommendations for the appointment of Directors to the Board, including those of subsidiaries and associated companies. In making these recommendations, the NRC considers the required mix of skills and experience, which the Directors bring to the Board.

The process for the appointment of Non-Executive Directors (both the Independent and non-Independent Directors) to the Board is as follows:



The Company, from time to time, uses the services of retired Executive Directors for specific roles in the Company’s operations for specific periods. These Directors are paid remuneration for their services accordingly.

10. Re-election

The Articles of Association provides that every new appointed Director be subjected to re-election at the immediate AGM. Furthermore, one third (1/3) of the Board shall retire from office and be eligible for re-election at every AGM, and all the Directors should submit themselves for re-election every three (3) years.

11. Directors' Training

All Directors have attended the Directors' Mandatory Accreditation Programme organised by Bursa Malaysia Securities Berhad ("Bursa Securities"). Our Directors have attended conferences, seminars and training programmes from time to time covering areas such as finance, risk management, regulatory laws, rules and guidelines. An induction briefing is also provided by our Company Secretary and senior executives to newly appointed Directors.

The Company is aware of the importance of continuous training for Directors to enable them to effectively discharge their duties, and will on a continuous basis, evaluate and determine the training needs of its Directors. The Board has undertaken an assessment of the training needs of each Director through the Self & Peer Assessment during the financial year.

During the financial year, all the Directors have attended various in-house and external training programmes, workshops, seminars, briefings and/or conferences. The training attended by the Directors were related to corporate governance, finance, industry knowledge, sustainability and new legislations.

The details of training of each of the Director of the Group are available for reference at www.ijm.com.

Updates on companies and securities legislation, and other relevant rules and regulations, such as amendments to the Main Market Listing Requirements of Bursa Securities ("LR") together with the summary of enforcement related press releases of the Companies Commission of Malaysia, Bursa Securities and Securities Commission, were provided to the Board, together with the Board papers, in order to acquaint them with the latest developments in these areas.

Where possible and when the opportunity arises, Board meetings will be held at locations within the Group's operating businesses to enable the Directors to obtain a better perspective of the business and enhance their understanding of the Group's operations.

II. REMUNERATION

The remuneration policy of the Company is based on the philosophy of giving higher weightage on performance-related bonuses. These are entrenched in the remuneration policy for Executive Directors and senior management, which are reviewed annually by the NRC. The Group also participates in industry specific surveys by independent professional firms to obtain current data in benchmarking the Group.

The performance of Directors is measured by the Directors' contribution and commitment to both the Board and the Group. The Executive Directors' and senior management's remuneration depend on the performance of the Group, achievement of the goals and/or quantified organisational targets as well as KPI set at the beginning of each year. The strategic initiatives or KPI set for the CEO&MD for the financial year ending 31 March 2015 encompass the four (4) main areas of consideration, namely, Commercial, Stakeholders, Efficiency and Infrastructure.

In the case of Non-Executive Directors, the level of remuneration reflects the contribution and level of responsibilities undertaken by the particular Non-Executive Director.

In addition to the basic salary and bonus & incentives for all its employees, including the Executive Directors, the Group provides benefits-in-kind such as private medical care (including "portable" critical illness insurance) and cars in accordance with the IJM Scheme and Conditions of Service. On top of the Employees Provident Fund statutory contribution rate of 12%, the Group provides additional contribution ranging from 1% to 5% to all its employees based on their length of service.

The Group also rewards its employees and the Executive Directors with options under the ESOS and shares under the ESGP of the LTIP. The Non-Executive Directors are not entitled to participate in the ESOS and ESGP. The details of the awards and/or vesting of options under the ESOS and awards of shares under the ESGP are set out in Note 14 of the Audited Financial Statements for the financial year ended 31 March 2015.

Directors' Remuneration

The details of the remuneration of Directors during the financial year are as follows:

A. Aggregate remuneration of Directors categorised into appropriate components:

The Company

	Salaries RM'000	Fees RM'000	Bonus, Incentives & Others RM'000	EPF RM'000	Benefits -in-kind RM'000	Total RM'000
Executive Directors	1,560	–	11,087	608	42	13,297
Non-Executive Directors	600	928	604	–	92	2,224*
Total	2,160	928	11,691	608	134	15,521

* Included an allowance of RM1,000 paid to the Non-Executive Directors for each of the Board and Board Committee meetings attended.

Other Related Companies

	Salaries RM'000	Fees RM'000	Bonus, Incentives & Others RM'000	EPF RM'000	Benefits -in-kind RM'000	Total RM'000
Executive Directors	888	205	1,395	346	76	2,910
Non-Executive Directors	–	490	28	–	–	518
Total	888	695	1,423	346	76	3,428

B. Aggregate remuneration of each Director:

	Remuneration received from the Company	Remuneration received from Other Related Companies
Executive Directors	RM'000	RM'000
Dato' Teh Kean Ming (Resigned on 5 April 2015)	13,297 ^	221 * #
Dato' Soam Heng Choon	–	2,689
Non-Executive Directors		
Tan Sri Dato' Tan Boon Seng @ Krishnan	1,257	250 * #
Tan Sri Abdul Halim bin Ali	315	–
Datuk Lee Teck Yuen	133	122 * @
Datuk Ir. Hamzah bin Hasan	196	–
Pushpanathan a/l S A Kanagarayar	214	146 #
Dato' David Frederick Wilson	109	–
Total	15,521	3,428

* Fees and allowances received from IJM Land Berhad in their capacity as Non-Executive Directors.

Fees and allowances received from IJM Plantations Berhad in their capacity as Non-Executive Directors.

@ Fee and allowance received from Kuantan Port Consortium Sdn Bhd in his capacity as a Non-Executive Director.

^ Includes the retirement gratuity of RM7.5 million.

III. INVESTOR RELATIONS AND SHAREHOLDER COMMUNICATION

1. Dialogue between the Company and Investors

The Company places great importance in ensuring the highest standards of transparency and accountability in its communication with investors, analysts and the public.

This is achieved through timely announcements and disclosures made to Bursa Securities, which include quarterly financial results, as well as relevant particulars of sizeable contract awards, changes in the composition of the Group and any other material information that may affect investors' decision making. The Company's full year audited financial results are released within two (2) months after the financial year end. A comprehensive annual report is released within four (4) months after the financial year end.

The Group also conducts regular dialogues with financial analysts. At least two (2) scheduled Company Briefings are held each year, usually coinciding with the release of the Group's second and final quarterly results, to explain the results achieved as well as immediate and long term strategies, along with their implications.

A press conference is normally held after each AGM and/or Extraordinary General Meeting ("EGM") of the Company to provide the media an opportunity to receive an update from the Board on the proceedings at the meetings and to address any queries or areas of interest.

The Company also participates in several institutional investor forums both locally and outside Malaysia. The summary of the Group's investor relations activities during the financial year and additional corporate information and/or disclosures of the Group are available for reference at www.ijm.com.

Any information that may be regarded as material would not be given to any single shareholder or shareholder group on a selective basis except to the extent of their representation on the Board. During the financial year, no substantial shareholder of the Company was represented on the Board.



Dato' Teh, preceding CEO&MD, presenting during IJM's 30th Annual General Meeting

2. General Meetings

The AGM is the principal forum for dialogue with shareholders. The notices of meeting and the annual reports are sent out to shareholders at least 21 days before the date of the meeting in accordance with the Company's Articles of Association.

All Directors had attended the AGM and EGM held during the financial year. At the AGM, a presentation was given by the CEO&MD to explain the Group's strategy, performance and major developments to shareholders, including the responses to questions raised by the Minority Shareholder Watchdog Group ("MSWG") in relation to the strategy and financial performance of the Group and corporate governance issues, which were submitted by MSWG prior to the AGM. The Board encourages shareholders to participate in the question and answer session at all general meetings.

Shareholders are encouraged to be aware of their rights with regards to the convening of general meetings, appointment of proxies, demand for poll voting and access to information. The details of the shareholder's rights are available for reference at www.ijm.com.

The Board had put all the resolutions to vote by poll at the general meetings held during the financial year. All shareholders were briefed on the voting procedures by the independent scrutineer prior to the poll voting at the general meetings.

The extract of minutes of general meetings (including the list of attendance of Directors, questions raised by shareholders and the respective responses, and outcome of the voting results) are made available to shareholders and public for reference at www.ijm.com.



Analyst briefing held in Wisma IJM



Directors and Senior Management participated in the Senior Management Forum 2014

3. Dividend Policy

The Company is committed to the payment of annual dividends. The quantum of dividends is determined after taking into account, inter alia, the level of available funds, the amount of retained earnings, capital expenditure commitments and other investment planning requirements.

The dividends for the current and preceding financial years are set out in the Chairman's Statement on page 60. The details of the dividends (including unclaimed dividends) and other distributions are available for reference at www.ijm.com.

4. Investor Relations Function

The Group, recognising the importance of investor relations, has an established Investor Relations Department to continuously develop and maintain its investor relations programme and to consistently inform shareholders and the investing community of the Group's developments in an effective, clear and timely manner. An Investor Relations report is presented to the Board at every scheduled quarterly Board meeting.

5. Openness and Transparency

The Group has established a comprehensive website at www.ijm.com, which includes a dedicated section on Investor Relations, to support its communication with the investment community. In the Investor Relations section, the information available includes the financial information, announcements and securities holdings of the Directors, principal officers and substantial shareholders.

The Group has also included a Corporate Governance section on the website where information such as the Board Charter, Code of Ethics and Conduct, Corporate Disclosure Policy, Diversity and Inclusion Policy and External Auditors Policy are made available to shareholders and the public.

To better serve stakeholders of the Group, a feedback page on the website provides an avenue for stakeholders to suggest improvements to the Group via email: ijmir@ijm.com. In addition, stakeholders who wish to reach the respective divisions of the Group can do so through the 'Contact Us' or 'Feedback' page.

Investor queries pertaining to financial performance or company developments may be directed to the Senior Manager (Investor Relations) of IJM Corporation Berhad, Mr. Shane Guha Thakurta (Tel: +603-79858041, Fax: +603-79529388, E-mail: shanethakurta@ijm.com), whereas shareholder and company related queries may be referred to the Company Secretary, Ms. Ng Yoke Kian (Tel: +603-79858131, Fax: +603-79521200, E-mail: csa@ijm.com).

IV. ACCOUNTABILITY AND AUDIT

1. Financial Reporting

In presenting the annual financial statements and quarterly announcements to the shareholders, the Board aims to present a balanced and understandable assessment of the Group's position and prospects. This also applies to other price sensitive public reports and reports to regulators.

2. Directors' Responsibility Statement

The Directors are required by the Companies Act, 1965 ("the Act") to cause Management to prepare the financial statements for each financial year in accordance with the provisions of the Act and applicable approved accounting standards to give a true and fair view of the state of affairs of the Group and the Company at the end of the financial year and of the results and cash flows of the Group and the Company for the financial year. Where there are new accounting standards or policies that become effective during the year, the impact of these new treatments would be stated in the notes to the financial statements, accordingly.

In the preparation of the financial statements, the Directors ensure that Management have:

- i) adopted appropriate accounting policies which were consistently applied;
- ii) made judgments and estimates that are reasonable and prudent;
- iii) ensured that all applicable approved accounting standards have been followed; and
- iv) prepared financial statements on the going concern basis as the Directors have a reasonable expectation, having made enquiries, that the Group and the Company have adequate resources to continue in operational existence in the foreseeable future.

The Directors are responsible for ensuring that the Company keeps accounting records which disclose, with reasonable accuracy, the financial position of the Group and the Company, and which enable them to ensure that the financial statements comply with the provisions of the Act.

The Directors have also taken such steps as are reasonably available to safeguard the assets of the Group and the Company, and to prevent fraud and other irregularities.

3. Risk Management and Internal Control

The Group's Statement on Risk Management and Internal Control which provides an overview of the risk management framework and state of internal control within the Group, is set out on pages 103 to 107.

4. Relationship with the Auditors

Through the Audit Committee, the Board has a direct relationship with the external auditors. The role of the Audit Committee in relation to the external auditors is set out on pages 100 to 102. The external auditors were invited and had attended all the Audit Committee meetings and general meetings of the Company during the financial year.

The Audit Committee (together with the Chief Financial Officer and Chief Audit Executive) had undertaken an assessment on the suitability of the external auditors for the financial year pursuant to the External Auditors Policy ("the EAP"), which has outlined the guidelines and procedures for the assessment and monitoring of external auditors. The criteria for the External Auditors Assessment include quality of services, sufficiency of resources, communication and interaction, independence, objectivity and professional skepticism. There were no major concerns from the results of the External Auditors Assessment. The Audit Committee was satisfied with the external auditors' technical competency and audit independence.

The details of the EAP are available for reference at www.ijm.com.

5. Non-Audit Fee

The amount of non-audit fee incurred for the tax and other non-audit services provided by the external auditors and their affiliated companies to the Group for the financial year ended 31 March 2015 amounted to RM1.202 million.

6. Related Party Transactions

Significant related party transactions of the Group for the financial year are disclosed in Note 53 to the Financial Statements.

The Audit Committee had reviewed the related party transactions that arose within the Group to ensure that the transactions were fair and reasonable, not detrimental to the minority shareholders and were in the best interest of the Company.

V. CORPORATE RESPONSIBILITY AND SUSTAINABILITY

The Board places great importance on Corporate Responsibility (“CR”) and business sustainability and embraces CR as an integral part of the Group’s business philosophy and corporate culture.

The Quality Report, Health, Safety and Environment Report and CR Statement, which provide an overview of the CR framework and sustainability practices and activities, are set out on pages 108 to 152. The CR activities of the Group are available for reference at www.ijm.com under the CR section.

VI. CODES AND POLICIES

1. Code of Ethics and Conduct

The Board has made a commitment to create a corporate culture within the Group to operate the businesses in an ethical manner and to uphold the highest standards of professionalism and exemplary corporate conduct. The Code of Ethics and Conduct (“the CEC”) of the Group which sets out the principles and standards of business ethics and conduct of the Group is applicable to all employees (including full time, probationary, contract and temporary staff) and Directors of the Group.

The CEC states that no Directors or employees shall use price sensitive non-public information, which can affect the prices of the securities of the Company when it becomes publicly known for personal benefit. All the Directors and principal officers are advised on a quarterly basis their obligations to comply with the LR in relation to dealings in the securities of the Company prior to the release of the quarterly financial results.

The CEC also provides that Directors and employees should avoid involving themselves in situations where there are real or apparent conflict of interest between them as individuals and the interest of the Group. In addition, the Directors or employees shall avoid any situation in which they have interest in any entity or matter that may influence their judgment in the discharge of their responsibilities. In the event the Directors are interested or deemed interested in any proposal, they will abstain from Board deliberation and also abstain from voting in respect of the resolution relating to the proposal.

The details of the CEC are available for reference at www.ijm.com.

2. Whistle-Blowing Policy

The Board encourages employees and associates to report suspected and/or known misconduct, wrongdoings, corruption and instances of fraud, waste, and/or abuse involving the resources of the Company. The Whistle-Blowing Policy adopted by the Company provides and facilitates a mechanism for any employee and associate to report concerns about any suspected and/or known misconduct, wrongdoings, corruption, fraud, waste and/or abuse.

The Whistle-Blowing Policy is posted on the Company’s website at www.ijm.com for ease of access for reporting by employees and associates of the Group.

3. Corporate Disclosure Policy

The Board places importance in ensuring disclosures made to shareholders and investors are comprehensive, accurate and on a timely and even basis as they are critical towards building and maintaining corporate credibility and investor confidence. The Corporate Disclosure Policy (“the CDP”) of the Group has set out the policies and procedures for disclosure of material information of the Group. The CDP is applicable to all employees (including full time, probationary, contract and temporary staff) and Directors of the Group.

The details of the CDP are available for reference at www.ijm.com.

4. Diversity and Inclusion Policy

The Board believes that a diverse and inclusive workforce is a source of strength and a market differentiator, and embraces a philosophy of openness in acknowledging differences of opinions, cultures and contributions, and treating everyone with respect. As enshrined in IJM’s core values, *Respect for Diversity*, the Diversity and Inclusion Policy (“the DIP”) was formulated during the financial year and is applicable to all the employees and Directors of the Group.

The details of the DIP are available for reference at www.ijm.com.

This Corporate Governance Statement is made in accordance with a resolution of the Board of Directors dated 14 July 2015.

audit committee report

During the financial year, the Audit Committee carried out its duties and responsibilities in accordance with its terms of reference and held discussions with the internal auditors, external auditors and relevant members of Management. The Audit Committee is of the view that no material misstatements or losses, contingencies or uncertainties have arisen, based on the reviews made and discussions held.

MEMBERSHIP AND TERMS OF REFERENCE OF THE AUDIT COMMITTEE

MEMBERSHIP

The Audit Committee is appointed by the Board of Directors from amongst the Non-Executive Directors and consists of three (3) members, all of whom are Independent Non-Executive Directors.

The Chairman of the Audit Committee, Mr. Pushpanathan a/l S A Kanagarayar is a member of the Institute of Chartered Accountants of Scotland, the Malaysian Institute of Certified Public Accountants ("MICPA") and the Malaysian Institute of Accountants ("MIA"). The other members of the Audit Committee are Tan Sri Abdul Halim bin Ali and Datuk Ir. Hamzah bin Hasan.



Members of the Audit Committee (left to right)
• Pushpanathan a/l S A Kanagarayar • Tan Sri Abdul Halim bin Ali
• Datuk Ir. Hamzah bin Hasan

MEETINGS

Five (5) meetings were held during the financial year with the attendance of the Chief Financial Officer, Head of Internal Audit, senior representatives of the external auditors and the Company Secretary. The Audit Committee had also met with the external auditors twice without the presence of Management during the financial year.

A quorum consists of two (2) members present and both of whom must be Independent Directors. Other Board members and Senior Management may attend meetings upon the invitation of the Audit Committee. Both the internal and external auditors, too, may request a meeting if they consider that one is necessary.

During the financial year, the Chairman of the Audit Committee had engaged on a continuous basis with Senior Management, Head of Internal Audit and the external auditors, in order to keep abreast of matters and issues affecting the Group.

The Company Secretary acts as the secretary to the Audit Committee. Minutes of each meeting are distributed electronically to each Board member, and the Chairman of the Audit Committee reports on key issues discussed at each meeting to the Board.

Details of the Audit Committee members' attendance are tabled below:

	No. of meetings attended
Pushpanathan a/l S A Kanagarayar, <i>Independent Non-Executive Director (Chairman)</i>	5/5
Tan Sri Abdul Halim bin Ali, <i>Independent Non-Executive Director</i>	4*/5
Datuk Ir. Hamzah bin Hasan, <i>Independent Non-Executive Director</i>	5/5

* Tan Sri Abdul Halim bin Ali had abstained himself from attending a Special Audit Committee Meeting in relation to the privatisation of IJM Land Berhad ("IJML") undertaken by the Company as he was deemed interested in the transaction by virtue of his position as the Independent Non-Executive Chairman of the Company and a shareholder of IJML.

AUTHORITY AND DUTIES

The details of the terms of reference of the Audit Committee are available for reference at www.ijm.com.

REVIEW OF THE AUDIT COMMITTEE

An annual assessment and evaluation on the performance and effectiveness of the Audit Committee was undertaken by the Board of Directors for the financial year ended 31 March 2015. The Audit Committee was assessed based on four (4) key areas, namely effectiveness and quality, internal and external audit, risk management and internal control, and financial reporting, to determine whether the Audit Committee had carried out its duties in accordance with its terms of reference.

SUMMARY OF ACTIVITIES FOR THE FINANCIAL YEAR

During the year, the Audit Committee carried out the following activities:

1.0 Financial Reporting

- Reviewed the quarterly financial results and announcements as well as the year end financial statements of the Group, and recommended them for approval by the Board;
- In the review of the quarterly financial results and annual audited financial statements, the Audit Committee discussed with Management and the external auditors, amongst others, the accounting principles and standards that were applied and their judgement of the items that may affect the financial results and statements; and
- Confirmed with Management and the external auditors that the Company's and Group's annual audited financial statements have been prepared in compliance with applicable Financial Reporting Standards.

2.0 Internal Audit

- Reviewed and approved the annual audit plan proposed by the internal auditors to ensure the adequacy of the scope and coverage of work;
- Reviewed the effectiveness of the audit process, organisation structure, resource requirements (adequacy and suitability) for the year and assessed the performance of the overall Internal Audit function;

- Reviewed the audit reports presented by the internal auditors on their findings and recommendations with respect to system and control weaknesses. The Audit Committee then considered those recommendations including the Management's responses, before proposing that those control weaknesses be rectified and recommendations for improvements be implemented;
- Reviewed significant whistle blowing cases;
- Reviewed and approved revisions to the IJM Internal Audit Charter; and
- Reviewed the reports on the verification of allocation of options conducted by the Internal Auditors in relation to the Employee Share Option Scheme ("ESOS") and Employee Share Grant Scheme ("ESGP") under the Long Term Incentive Plan ("LTIP") of the Company to ensure compliance with the criteria set out in the By-Laws of the LTIP.

3.0 External Audit

- Reviewed and endorsed the external auditors' audit strategy, audit plan and scope of work for the year;
- Reviewed the findings of the external auditors' reports, particularly the issues raised in their management letter and ensured where appropriate, that the necessary corrective actions had been taken by Management;
- Undertook an annual assessment on the suitability and independence of the external auditors based on quality of service, sufficiency of resources, communication and interaction, independence, objectivity and professional scepticism, pursuant to the Company's and Group's External Auditors Policy;
- Reviewed and approved the non-audit services provided by external auditors while ensuring independence and objectivity;
- Obtained written assurance from the external auditors confirming that they are, and have been, independent throughout the conduct of the audit engagement in accordance with the terms of all relevant professional and regulatory requirements; and
- Recommend the proposed audit fee and the external auditors' reappointment for Board's approval.

audit committee report (cont'd)

4.0 Risk Management Committee

- Reviewed the Risk Management Committee's reports, assessed the adequacy and effectiveness of the risk management framework and the appropriateness of Management's responses to key risk areas and proposed recommendations for improvements to be implemented.

5.0 Related Party Transactions

- Reviewed the related party transactions that arose within the Group to ensure that the transactions are fair and reasonable to, and are not to the detriment of, the minority shareholders.

TRAINING

During the year, all the Audit Committee members attended various seminars, training programmes and conferences. Details of these are available at www.ijm.com.

INTERNAL AUDIT FUNCTION

The Group's internal audit function is carried out by the Internal Audit Department ("IAD") that reports directly to the Audit Committee on its activities based on the approved annual Internal Audit Plan. The approved annual Internal Audit Plan is designed to cover projects and entities across all levels of operations within the Group.

The IAD is governed by the IJM Internal Audit Charter and takes into account global best practices and industry standards. The Head of Internal Audit reports directly to the Audit Committee and has direct access to the Chairman of the Audit Committee on all the internal control and audit issues.

The main role of the IAD is to provide the Audit Committee with independent and objective reports on the effectiveness of the system of internal controls within the Group, which are performed with impartiality, proficiency and due professional care. The Audit Committee receives quarterly reports from the Head of Internal Audit on the results of the internal audit activities performed. The Audit Committee discusses the internal audit reports to ensure recommendations from the reports are duly acted upon by Management. IAD continuously monitors the implementation of the audit recommendations through periodic follow up.

The IAD adopts a risk based auditing approach, prioritising audit assignments based on the Group's business activity, risk management and past audit findings.

INTERNAL AUDIT ACTIVITIES FOR THE FINANCIAL YEAR

During the financial year, the IAD had completed and reported 71 audit assignments covering the construction, property, industry, infrastructure and plantation divisions, as well as the overseas operations of the Group. This included special audits conducted on the basis of special requests from the Board, Audit Committee, Senior Management or those arising from the Group's Whistle Blower Programme.

The IAD, during the financial year, provided internal audit services to IJM Land Berhad and IJM Plantations Berhad, and in an effort to provide value added services, it also plays an active advisory role in the review and improvement of existing internal controls within the Group.

Currently, the IAD comprises 23 auditors with approximately 44,000 available man-hours per annum.

IJM is a Corporate Member of The Institute of Internal Auditors Malaysia. The total cost incurred for the internal audit function of the Group for the financial year ended 31 March 2015 was approximately RM3.2 million (FY2014 : RM2.7 million).

This Audit Committee Report is made in accordance with a resolution of the Board of Directors dated 14 July 2015.

statement on risk management and internal control

The Board is committed to nurture and preserve throughout the Group a sound system of risk management and internal controls and good corporate governance practices as set out in the Board's Statement on Risk Management and Internal Control made in compliance with Paragraph 15.26(b) of the Listing Requirements of Bursa Securities and guided by the Statement on Risk Management & Internal Control: Guidelines for Directors of Listed Issuers.

BOARD'S RESPONSIBILITY

The Board acknowledges its responsibility for maintaining a sound risk management framework and internal control system to safeguard the shareholders' investments and the Group's assets, as well as to discharge its stewardship responsibility in identifying principal risks and ensuring the implementation of an appropriate risk management and internal control system to manage those risks in accordance with Principle 6 of the Malaysian Code on Corporate Governance.

The Board continually reviews the adequacy and effectiveness of the Group's risk management and internal control system which has been embedded in all aspects of the Group's activities and reviews the processes, responsibilities and assesses for reasonable assurance that risks have been managed within the Group's risk appetite and tolerable ranges.

Notwithstanding, the Group's system by its nature can only reduce rather than eliminate the risk of failure to achieve the business objectives. Accordingly, such systems can only provide a reasonable but not absolute assurance against material misstatement, loss or fraud.

The Board has received assurance from the Chief Executive Officer & Managing Director and the Chief Financial Officer that the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control framework of the Group.

KEY RISK MANAGEMENT AND INTERNAL CONTROL PROCESSES

The Group has a well-defined organisational structure with clearly delineated lines of accountability, authority and responsibility to the Board, its committees and operating units. Key processes have been established in reviewing the adequacy and effectiveness of the risk management and internal control system including the following:

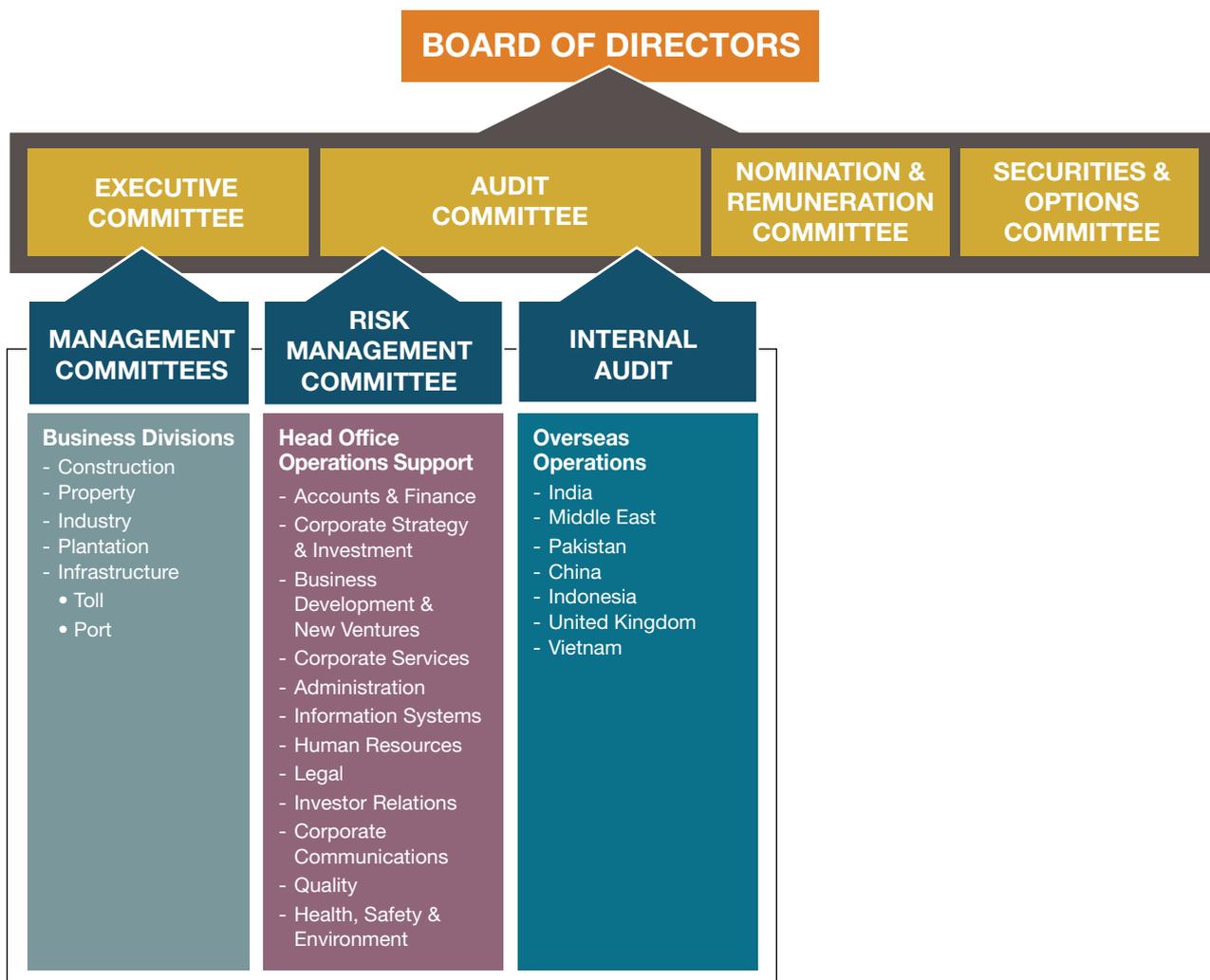
- The Executive Committee of the Board was established to manage the Group's operating divisions in accordance with corporate objectives, strategies, policies, key performance indicators and annual budgets as approved by the Board. Further details on the Executive Committee are set out in the Corporate Governance Statement.
- The Audit Committee of the Group, with the assistance of the Risk Management Committee, performs regular risk management assessments and through the Internal Audit Department, reviews the internal control processes, and evaluates the adequacy and effectiveness of the risk management and internal control system. The committee also seeks the observations of the independent external auditors of the Group. Further details are set out in the Audit Committee Report.
- The Risk Management Committee ("RMC") was established to oversee and perform regular reviews on the Group's risk management processes. The RMC is chaired by the Group's Chief Financial Officer and includes representatives from all business divisions, both local and overseas, as well as from the relevant Head Office operations support departments. Each business division's risk management function is led by the respective head of the division. The RMC reports to the Audit Committee on a quarterly basis where key risks and mitigating actions are deliberated and implemented.

statement on risk management and internal control (cont'd)

- The Internal Audit Department performs internal audits on various operating units within the Group on a risk-based approach based on the annual audit plan approved by the Audit Committee. The department checks for compliance with policies and procedures and the effectiveness of the internal control system and highlights significant findings of non-compliance in the quarterly Audit Committee meetings of the Group and major subsidiaries.
- The Nomination & Remuneration Committee (“NRC”) assists the Board to review and recommend appropriate remuneration policies for Directors and senior management to ensure that their remuneration commensurates with their performance.

The NRC also reviews and recommends candidates to the Board of the Company. The Securities and Options Committee administers options, regulates and approves the securities transactions in accordance with established regulations and by-laws. Further details are set out in the Corporate Governance Statement.

- Management committees are established by the respective Boards of major subsidiaries of the Group to assume the functions, of the Executive Committee as stated above, in those subsidiaries.



Key Elements of the Risk Management and Internal Controls

- Clearly documented standard operating policies and procedures to ensure compliance with internal controls, laws and regulations, which are subjected to regular reviews and improvement, have been communicated to all levels.
- Established guidelines for recruitment, human capital development and performance appraisal to enhance staff competency levels have been disseminated to all employees.
- Clearly defined levels of authority for day-to-day business aspects of the Group covering procurement, payments, investments, acquisition and disposal of assets have been disseminated to all employees.
- Top down communication is made to all levels, of the company values such as the IJM charter, including statements of vision, mission and core values, code of ethics and conduct, corporate disclosure policy as well as avenues for whistle blowing.
- Regular comprehensive information are conveyed to the Board, its committees and management committees of the Group and major subsidiaries covering finance, operations, key performance indicators and other business indicators such as economic and market conditions at their monthly or periodic meetings.
- Annual budgets are prepared to monitor actual versus budgeted and prior period's performance with major variances being reviewed and management actions taken as necessary;
- Half-yearly company briefings with analysts are conducted on the day of release of the financial results to apprise the shareholders, stakeholders and general public of the Group's performance whilst promoting transparency and open discussion.

RISK MANAGEMENT FRAMEWORK

The RMC principally develops, executes and maintains the risk management system to ensure that the Group's corporate objectives and strategies are achieved within the acceptable risk appetite of the Group. Its reviews cover responses to significant risks identified including non-compliance with applicable laws, rules, regulations and guidelines, changes to internal controls and management information systems, and output from monitoring processes.



A risk map addressing the risks to the achievement of strategic, financial, operational and other business objectives, using quantitative and qualitative aspects to assess their likelihood and impact, and the controls for assuring the Board that processes put in place continue to operate adequately and effectively, is prepared annually by each business unit. As the business risk profile changes, new areas are introduced for risk assessment.

statement on risk management and internal control (cont'd)

The Group's Head Office considers the risks associated with the Group's strategic objectives and overall risk appetite which are not addressed by the respective business units. The consolidated risks and the mitigating actions are reported to the RMC before being presented to the Audit Committee.

As a global conglomerate with a diverse business portfolio, the Group faces exposure to numerous risks. Hence, the Group has in place adequate and regularly reviewed insurance coverage where it is available on economically acceptable terms to minimise the related financial impacts.

Market Risk Management

Market risks refer to the risks resulting from economic and regulatory conditions and the inherent cyclical nature of the Group's businesses.

In the current economic climate, order book replenishments and overcapacity situations remain key areas of concern. Therefore, the Group constantly explores various potential businesses and geographical diversifications and seeks alternative uses on the excess capacity. The properties sector remains challenged amidst stiff competition among property players causing our property arm to adopt more aggressive marketing strategies with appropriate product differentiation and flexibility in product offerings to suit the market demand.

The Group has invested in emerging markets over the years such as in India, the Middle East, Indonesia and China. Whilst the Group is able to tap into these markets, foreign engagements entail added risks given their different operating, economic and regulatory environments as well as intensive local and international competition. Nevertheless, the Group continues to monitor the identified market risks whilst continuously seeking out local as well as international opportunities to replenish orders and preserve earnings.

Commodity risk arises from the volatility of commodity prices including currency fluctuations. The Plantation Division manages such risk by constantly monitoring the commodity prices, hedging through forward sales or crude palm oil pricing swap arrangements and close monitoring of pricing trends of major substitutes such as oils and fats. The Group manages foreign exchange exposures by entering into forward foreign exchange contracts, cross currency swap contracts and the foreign currency denominated borrowings are kept to an acceptable level.



The Port Division regularly conducts fire drills to familiarise with the emergency response and crisis management situations

The Group's businesses are governed by relevant laws, regulations, standards, licenses and concession agreements. The Group manages the regulatory risks by implementing appropriate policies, procedures, guidelines, self-audit process and contracts management, as well as maintaining regular communication with the authorities to ensure compliance at all times. In addition, the Group's legal department provides legal input on compliance with applicable laws and regulations, including on business, contracts and operational matters.

Credit and Liquidity Risk Management

These risks arise from the inability to recover debts in a timely manner which may adversely affect the Group's profitability, cash flows and funding. The Group minimises such exposures by assessing the creditworthiness of potential customers, close monitoring of collections and overdue debts, and effective credit utilisation to keep leverage at a comfortable level.

Operational Risk Management

Operational risks arise from the execution of a company's business including risks of systems and equipment failure, overcapacity situations, inadequate skilled workforce and adverse climatic conditions. The Group strictly adheres to policies, procedures, quality controls and best practices to ensure that all systems and equipment are functional. To manage overcapacity issues, the Group constantly reviews its business plans and seeks alternative uses for excess capacity.

The Group implemented attractive remuneration schemes to attract and retain its skilled workforce to meet existing and future needs. To cope with the adverse climatic conditions affecting the oil palms, the Plantation Division strictly follows the requirements of the planting manual, employs good agricultural practices, water conservation and irrigation measures to sustain high production yields.



The Industry Division manages overcapacity situations by exploring alternative uses on excess capacity

Disaster Recovery Planning

With threats of Management Information System (“MIS”) failure and other potential hazards such as fires, floods, earthquakes and major equipment failures, amongst others, the continuity of business operations is of a major concern to the Group. In line with that, the Group has a crisis management plan to deal with major incidences and crisis situations affecting our businesses and of public concern.

Additionally, the Group has a production site for ERP systems at an external hosting centre in Cyberjaya, Selangor which was designed to be near disaster free while the IJM Data Recovery Centre maintained at Menara IJM Land, Penang acts as a warm site for systems recovery in the event of a MIS failure. The non-ERP applications are safely maintained in Cyberjaya or by cloud hosts.

Regular incident management drills at our properties ranging from basic fire safety to mass evacuation drills are conducted to ensure that our employees are familiar with the planned emergency response and crisis management plans.

ANNUAL AND QUARTERLY RISK ASSESSMENT REVIEWS

During the financial year, all divisions conducted their annual comprehensive risk management and internal control system reviews and accordingly, proposed changes to their risk management and internal control processes, which were assessed by the RMC and reported to the Audit Committee.

The Group identified major risk areas of concern which included the volatile global capital markets, slow collections, the competitive property environment, fluctuating commodity prices and foreign exchange rates, and mitigating actions were undertaken within appropriate timeframes. In addition, the Group performed the quarterly risk assessment updates and reported to the Audit Committee in a timely manner.

For the financial year under review and up to the date of issuance of this statement, the Board is pleased to state that the Group’s system of risk management and internal control was rated overall as satisfactory, adequate and effective for the Group’s purpose. There have been no material losses, contingencies or uncertainties arising from the reviews.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

As required by Paragraph 15.23 of the Bursa Malaysia Securities Berhad Main Market Listing Requirements, the external auditors have reviewed this Statement on Risk Management and Internal Control. Their limited assurance review which was performed in accordance with Recommended Practice Guide (“RPG”) 5 (Revised) issued by the Malaysian Institute of Accountants. RPG 5 (Revised) does not require the external auditors to form an opinion on the adequacy and effectiveness of the risk management and internal control systems of the Group.

THE GROUP WILL CONTINUE TO MONITOR ALL MAJOR RISKS AFFECTING THE GROUP AND TAKE THE NECESSARY MEASURES TO MITIGATE THEM AND ENHANCE THE ADEQUACY AND EFFECTIVENESS OF THE RISK MANAGEMENT AND INTERNAL CONTROL SYSTEM OF THE GROUP.

This Statement on Risk Management and Internal Control is made in accordance with a resolution of the Board of Directors dated 14 July 2015.

quality report

In IJM, we relate Quality with Customer Satisfaction and Continuous Improvements. We believe that focusing on Customer Satisfaction and adherence to Continuous Improvements and Quality Standards are important aspects in order to remain competitive in today's market. One of the Group's major objectives is to focus our activities on current and future requirements of our customers.

The Group's motto of "Excellence Through Quality" aptly describes its uncompromising adherence to quality standards and pursuit for Continuous Improvements. IJM's Quality System is defined by its organisational objectives, policies, processes and the infrastructure setting towards a total quality management approach in tandem with its vision, mission and core values.

One of the key elements of the IJM Group internal control system is that all departments and/or operating units within IJM Group must have a clearly documented standard policies and procedures which are subject to regular reviews and improvements.

Quality is a continuous process of building and sustaining relationships by assessing, anticipating and fulfilling stated and implied needs. It forms the platform for efficient management and operation across different departments, units, divisions and invigorates improvements needed in parallel to advancement in technology and processes.

QUALITY POLICY STATEMENT

In line with IJM's quality philosophy, the Group believes Process Excellence is the foundation to our Operational Pillars. Quality is our hallmark thus we shall work together to:

- Ensure projects implemented and services provided meet customers' satisfaction;
- Continuously enhance our skills, processes and quality management system;
- Be trusted by our stakeholders for our dedication, professional conduct and integrity;
- Ensure adherence to applicable legal requirements; and
- Strive to be the industry reference.



Inspection and assessment of Air Conditioning Mechanical Ventilation Equipment

COMMITMENT & CULTURE

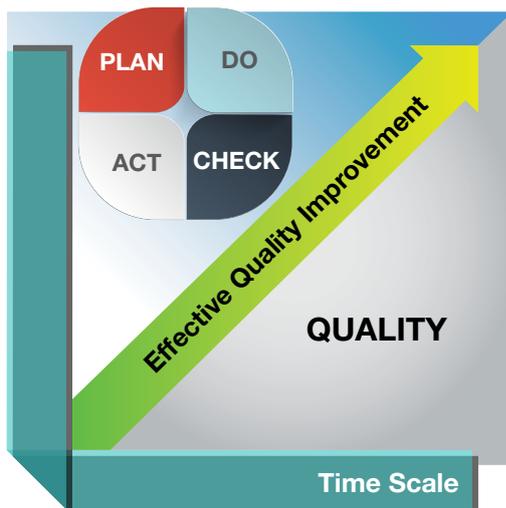
The Group's commitment towards quality is mirrored by the involvement of senior management in quality management committees and management review meetings.

The Group places emphasis on developing a quality conscious culture in regards to the processes and systems at every level of operations to increase the employees' awareness of their responsibilities and commitment towards quality excellence.

We seek for zero defects and conformance to quality requirements. This is the focal point of continuous improvement.



Standing supervision by supervisor is adhered to ensure proper protection and care while fabricating reinforcement at the Cheras Sentral Section, MRT V5 Project

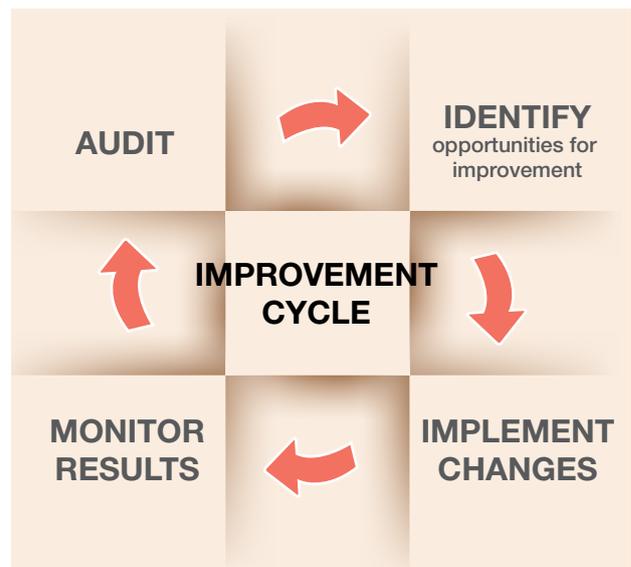


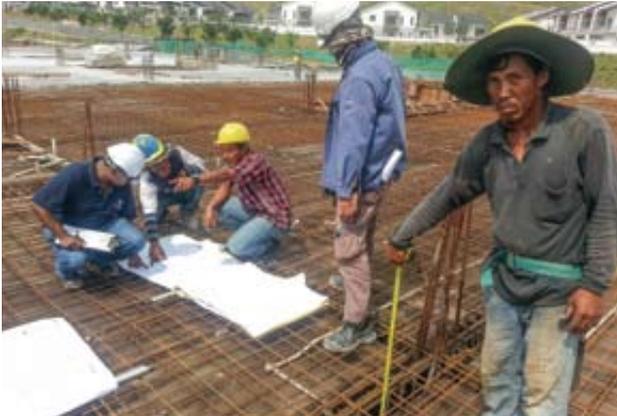
CONTROL & MONITORING

Quality control is a process or practise that is used to gauge quality attainment in a product or service. It is our culture that thorough examination and testing are performed on the quality of the product where it meets specific requirements and characteristics.

The Group is committed towards meeting customers' needs and delivering quality products and services, and therefore has developed and effectively implemented a system comprising:

- Well-structured quality management system at all relevant levels of operations;
- Routine assurance and control visits to verify effectiveness of its implementation;
- Corrective and preventive action measures;
- Scheduled internal and external audits;
- Effective data analysis including customer satisfaction surveys;
- Knowledge based feedback system;
- Key performance indices as part of quality objectives; and
- Effective use of electronic based system for centralised monitoring and control.





Structural IQSAS assessment on reinforcement as pre-concreting works is in progress at Phase 2R, Seremban 2 Development Project



Process improvement for concrete pumping system to prevent the pipe from wobbling and touching the mould, thus preventing errors of inaccurate concrete weight



Rakanan Jaya North Estate was awarded the 'Best Estate' by MPOB for estate size more than 2,000 hectares in 2014

CUSTOMER SATISFACTION & CONTINUOUS IMPROVEMENT

Customer satisfaction is the yardstick for measuring our success. We define quality as an extent to which we satisfy our customers. Therefore, our integrated management system comprises all our efforts to optimise our customer-focused activities.

All activities and processes in the above elements are identified, planned, implemented, monitored and controlled. Activities and processes which have quality implications are verified at each stage of production and the results documented as objective evidence. Similarly all incoming materials which have quality implications need to be accepted on a predetermined basis (i.e. inspection, test, manufacturer's mill certificates, size, grade, etc.). Subcontracted work off-sites shall be accepted on established procedures.

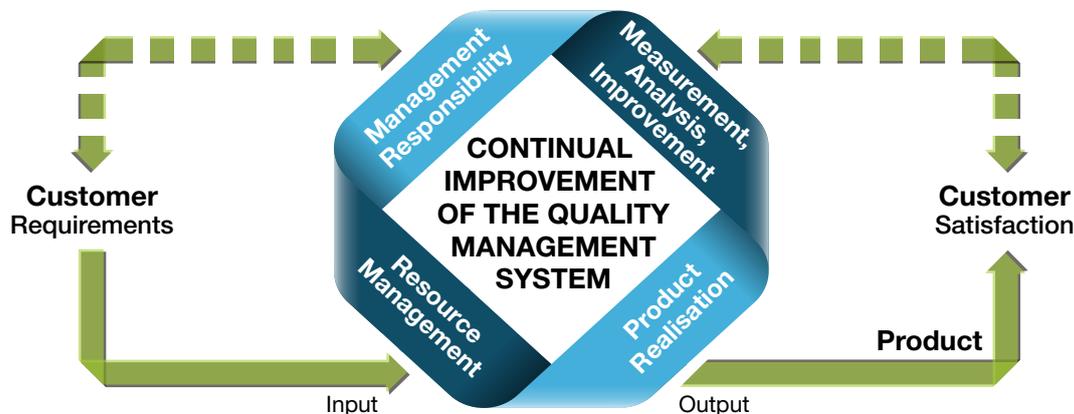
The Group has in place an internally developed self-regulated system called IJM Quality Standard Assessment System ("IQSAS") for various aspects of its building construction and civil works. This serves as a benchmark amongst its projects and subsequently as a catalyst for continuous quality improvement.

Our high end property developments are assessed based on Construction Quality Assessment System ("CONQUAS"). The Group's manufactured products are also quality certified to comply with the applicable regulatory standards and some of the plants are certified to the Singapore Accreditation Council.

As an important part of our quality management system, our processes are designed to add value for our customers. Continual improvement is one of the core quality management principles. Continuous improvement is also an integral part of IJM's philosophy to create and sustain better quality performance and is carried out through the following approaches:

- Progressive review and update of the Quality Management System manual and procedures to address the requirements of customers and businesses, and technological advancement;
- Knowledge and skills development of its people to keep them abreast with advancement in products and services needs;
- On-the-job training throughout its operations;
- Emphasis on process excellence;
- Investments on latest hardware and software;
- Inculcate innovation as part of operation strategy;
- Introduction of high performance materials in its manufactured products and moving towards more automation; and
- Implementation of guidelines and process control systems for effective execution and monitoring.

We shall continue to monitor our processes to enable us to continuously improve our performance. Ultimately, our goal is to be recognized as a Quality leader by our customers, competitors and the industry at large.



RECOGNITION & CERTIFICATION

In order to promote healthy competition amongst its people to deliver quality work, the Group accords annually the Quality Awards to projects that excel amongst its peers. The awards are presented for two categories comprising building and civil works.

The Group's QMS was certified by the internationally recognized ISO 9001 standard since 1996. Since then, the Group aspires to continuously achieve compliance with ISO 9001:2008 in its core business operations. The following are companies that have achieved the renowned certification:

1. IJM Corporation Berhad
2. IJM Land Berhad
3. IJM Construction Sdn Bhd
4. Road Builder (M) Sdn Bhd
5. Industrial Concrete Products Sdn Bhd
6. Prebore Piling & Engineering Sdn Bhd
7. IJM Building Systems Sdn Bhd
8. Jurutama Sdn Bhd
9. IJM (India) Infrastructure Ltd
10. Kuang Rock Products Sdn Bhd
11. Expedient Resources Sdn Bhd
12. Strong Mixed Concrete Sdn Bhd
13. Durabon Sdn Bhd
14. Besraya (M) Sdn Bhd
15. New Pantai Expressway Sdn Bhd
16. Lebuhraya Kajang-Seremban Sdn Bhd
17. IJM Highway Services Sdn Bhd
18. Kuantan Port Consortium Sdn Bhd (Handling of liquid bulk cargo)

The Industry Division has achieved quality recognition for the following:

1. Product Certificate of Conformity from IKRAM QA Certification.
2. Certification of Accreditation for ICP Material Test Laboratory from Laboratory Accreditation Scheme of Malaysia (Skim Akreditasi Makmal Malaysia).

3. Singapore Accreditation Council under BCA Singapore Ready-Mixed Concrete Product Certification Scheme in compliance with SS EN 206-1:2009; SS 544:Part 1&2:2009; and SAC CT 06:2011 for ICP factories at Klang, Nilai, Lumut & Senai.

In the Plantation Division's Malaysian operations, its 11 estates, 4 palm oil mills, a nursery and the kernel crushing plant were certified under the Malaysian Palm Oil Board ("MPOB") Code of Practices for quality, food safety and sustainability. Across in the Indonesian operations, working requirements were geared towards obtaining the Indonesian ISPO certification. In recognition of the division's well managed estate, Rakanan Jaya North Estate was awarded the 'Best Estate' by MPOB for estate size more than 2,000 hectares in 2014.

LATEST INNOVATIVE ACHIEVEMENTS

The Group aspires to achieve greater heights in Quality Management and continuous improvement. It has embarked on a few initiatives in this regard:

- a) **SIRIM 5-S systems**
This system guides our construction projects and sub-contractors to improve safety, hygiene, quality, productivity and image. The Group improvised by adding the relevant SIRIM 5-S system elements into its quality management system.
- b) **Cloud Computing**
The Group has implemented an Electronic Document Management System ("eDMS") using a cloud based solution. This system allows standardisation, centralisation and consolidation of documents into a single depository; whilst providing easy retrieval and maintenance of documents electronically. eDMS also enables mobile organisation control and effective operation mechanism.

Notwithstanding the above, the IJM Quality System will continue to inculcate continuous improvements and innovative approaches in its processes and overall system.

health, safety and environment report

The Group is committed to deliver sustainable value to its stakeholders by ensuring the health, safety and wellbeing of its employees and the protection of the environment.

Our beliefs, principles and policies on Health, Safety and Environment (“HSE”) are embedded in our HSE Management System (“HSEMS”) which is in line with our good governance practices.

The HSEMS embodies the concept of continual improvement and complies with the requirements of OHSAS 18001:2007, ISO 14001:2004 and MS 1722: 2011. The main objectives of the HSEMS are to ‘Prevent Accident’, ‘Prevent Occupational Illness’ and ‘Prevent Environmental Pollution’.

HEALTH, SAFETY AND ENVIRONMENT (“HSE”) POLICY STATEMENT

In order to achieve the HSE objectives, the Group has set up HSE policies, procedures and a comprehensive framework to ensure:

- Compliance with all applicable HSE legislations and other requirements;
- Familiarisation of HSE training, information and available facilities by all employees and stakeholders;
- Increased HSE awareness and accountability at all levels of the organisation; and
- Monitoring and regular reviews of its set HSE objectives.

HSE ORGANISATION

The HSEMS has been implemented at all levels of the Company and HSE Organisations have been established to manage and monitor its implementation effectively:

- a) Health, Safety and Environment Management Committee (“HSEMC”)
The CEO & Managing Director chairs the regular Committee’s meetings to review the HSE operations and performances.
- b) Health, Safety and Environment Committee (“HSEC”)
At the corporate level, senior management personnel leads the HSEC which is established at all workplaces as part of compliance with the Occupational Safety and Health Act 1994 (“OSHA”).
- c) Corporate HSE Department
The HSE Department assists the Company in establishing, implementing and maintaining the HSEMS.

HSE MANAGEMENT PROGRAMMES

A variety of HSE management programmes were rolled out during the financial year in an effort to drive the Company’s HSE management to a higher level which included:

- HSE Self-Assessment System
A scoring system involving 16 elements was designed to assist Project Teams to identify their compliance levels with HSEMS.
- Behavioural Based Safety
Effectiveness of the HSEMS is improved by carrying out surveys to gauge the level of ‘safety’ culture in IJM.
- World Environment Day Campaign
An initiative to increase the level of awareness amongst employees on green issues and support the worldwide campaign.
- HSE Campaign
Launched by the CEO & Managing Director, the campaign aimed at boosting the HSE performance and awareness to a higher level.
- HSE Automation System
Established to simplify the HSE processes and effectively identify potential hazards at the workplace.
- HSE Trainings
Specific trainings are conducted to enhance the employees’ skills and knowledge on HSE.

MONITORING AND MEASUREMENT OF HSE PERFORMANCES

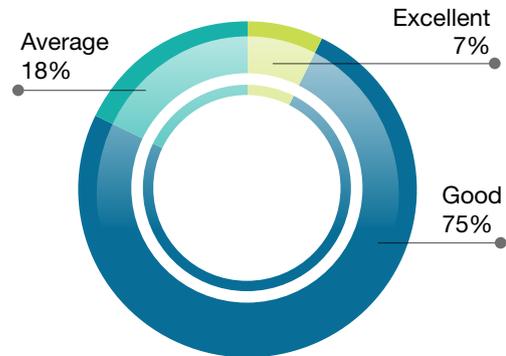
i) Internal HSE Audits

A systematic internal audit programme was designed to review and measure the conformance with HSEMS periodically as well as to ensure compliance with applicable regulatory requirements. During the financial year, a total of 16 audits were conducted.

ii) HSE Surprise Inspections

A total of 56 HSE surprise inspections were carried out during the financial year to verify the workplace compliance with established HSE requirements and standards. The Construction Division had set a specific rating of 78% and above as the key performance indicator for all of its projects.

HSE Surprise Inspections



PREVENTION OF HAZARDS

IJM has adopted the best safety practices and implemented new technologies to prevent and reduce construction hazards in all of its projects.

Fall Protection

To safeguard our workers from falling hazards, the Construction Division installed the screen system, fencing system, edge protection and safety nets as barricades to prevent such accidents.

Machinery & Equipment Safety

The use of heavy duty industrial plugs and sockets has been standardised to prevent short circuits. Machinery safety notices are displayed at all sites which contain pertinent information on the equipment such as safe working instructions, persons-in-charge and inspection dates.



Screen system is installed at construction site



Installation of fencing to prevent falling hazard



Machinery Safety Notice on a generator set used at site

health, safety and environment report (cont'd)



Safe access for the public with overhead protection



Thumb print system implemented to ensure that only authorised personnel can enter the construction sites

Access and Egress

The 'overhead protection' and 'separate access' for construction workers and vehicles are amongst the safety practices to protect the wellbeing of people working at project sites.

Thumb Print System

A biometric identification system is used as a mechanism to monitor and control the entry of site personnel into the construction sites.

Chemical Management

Chemicals used at sites are stored in accordance with the Safety Data Sheet at designated areas with appropriate safety signages and firefighting equipment.

Grand Tool Box Meetings

Mass HSE briefings are conducted on a regular basis at project sites to promote and emphasise on safety practices.

OTHER SAFETY AND HEALTH PRACTICES

The Construction Division implemented the "HSE Walk the Talk" Programme where regular HSE Committee Inspections led by the Project Managers are carried out at workplaces. In addition, the "You See You Act" Programme is aimed at improving the safety standards at the workplaces.



On site diesel storage equipped with safety signage, fire extinguisher and concrete bund



Project Manager's inspection at construction site as part of 'Walk the Talk' Programme

A HSE gallery was established at IJM Central Workshop at Bukit Beruntung. The gallery provided mock-up HSE physical provisions, displayed necessary HSE information and provided guidance to all workplaces in complying with the legal requirements and IJM HSE procedures.

Our Industry Division has also implemented the HSEMS - an integrated system of OHSAS 18001:2007 and ISO 14001:2004 standards. Its Head Office, Nilai, Senai and Lumut factories have been accredited by the SIRIM QAS International and the United Kingdom Accreditation Service. The HSEMS is gradually implemented in the other factories as well.

The Plantation Division has established Safety & Health Committees in each operating unit with regular meetings held in compliance with the Occupational Safety and Health Act (OSHA). Its employees are trained in health and safety including crisis management, machinery accident, preventive maintenance and confined space management.

The Port Division's safety policy conforms to the DOSH requirements which are applicable to all port users and employees. Safety briefings and tool box meetings are conducted daily, as well as weekly audits and monthly joint-audits performed with the local regulator, Kuantan Port Authority. Its Emergency Response Team conducts regular drills to ensure immediate response in the event of emergencies.



Ambulance with emergency response equipment on standby at the project sites

ENVIRONMENT

As part of the Group's corporate environmental policy, key targets have been set to emphasise on pollution prevention, natural resources management, reinstatement of landscape at project sites, minimisation of social and environmental nuisances and respect for the communities.

The Company, in compliance with ISO 14001, took an organised approach to initiate, implement and monitor environmental plans by establishing an Environmental Management System ("EMS"). The performance indicators established are based on environmental impact assessments, environmental objectives and statutory requirements.



ENVIRONMENTAL MONITORING

In order to assess the quality of the surrounding environment affected by our business operations, the Environment Quality Monitoring Programme ("EQMP") was established as an environmental monitoring framework. It is also a monitoring programme for projects that are not subjected to the Environmental Impact Assessment ("EIA") Approval Conditions. The programme focuses on the quality of air, noise and river water to minimise damage and harm towards the eco-system.

ENVIRONMENTAL PRESERVATION AND CONSERVATION

The Group is committed to preserve and conserve the environment through best practices in its day-to-day operations. The following are measures adopted by various divisions which reflect a complete picture of the Group's environmental initiatives.

CONSTRUCTION

The Construction Division adopted various best practices to control and prevent environmental pollution which included:

Water Pollution Control

The Erosion and Sedimentation Control Plan was implemented to control water pollution as well as the following:

- Erosion prevention by using temporary groundcover, turfing, vegetation and hydro-seeding to stabilise the slopes;
- Control of surface water run-off by constructing temporary drainage system to prevent flooding;
- Construction of silt pond, sedimentation pond or silt fences at appropriate spot/area prior to commencement of construction works;
- Regular monitoring of water quality;
- Proper storage of building materials like cement and sand to prevent from being washed away; and
- Sand bunds are used for land reclamation works along the seaside to prevent sea pollution.

Air and Noise Pollution Control

In line with the HSEMS plans to reduce air and noise pollution, many controls are put in place such as:

- Open burnings are prohibited to prevent emission of smokes, particles and toxic gasses;

- Dust containment by dampening sites and access routes with water;
- Trucks loaded with construction materials must be covered or dampened down;
- Prevention of noise pollution by using suitable piling methods during foundation works;
- Noise curtains are used to reduce the noise level ;
- Construction vehicles and machineries are regularly maintained and serviced to prevent emission of dark smokes; and
- Hoardings are erected at sites to contain the dust and noise pollution.

In addition, air and noise qualities are regularly monitored to comply with the Environmental Quality Act 1974.

Waste Management

In compliance with the Environmental Quality (Scheduled Waste) Regulations 2005, Local Government Act 1976 and other requirements outlined by the local Municipal Councils, a Waste Management System was implemented to define the roles, responsibilities and ensure that proper waste handling methods are applied.

Green Technology & Industrial Building System (“IBS”)

The division has ventured into green technology and IBS to enhance its construction productivity and efficiency, savings on labour and resources in producing metal form works of consistent quality for housing and commercial projects.



Silt fencing along the drain and river as an erosion and sedimentation control measure



Wheel washing facility at site entrance to contain dust pollution

INDUSTRY

The Industry Division's standard operating procedures include safeguarding the air quality and minimising noise pollution in the communities where it operates.

Air and Noise Pollution Control

All staff is required to wear noise protective equipment as a precautionary step to comply with OSHA regulations. By installing sprinkler systems in crushes, conveyers and along access routes, dust is dampened down at the quarries to reduce air pollution.

Dust Monitoring

The factories and quarries perform dust monitoring activities. Our factories also comply with the regulation for prevention and control of health hazards due to mineral dust as stipulated by the Factories and Machinery Act 1967.



Covered conveyor - Dust control measure at MRP Kulai

Landslide Prevention

Prevention of landslides and other adverse effects to the environment are done by turfing the hillsides at our quarries.

Landscaping and Housekeeping

Trees and plants are planted at our factories as well as gardens and fish ponds are built to create a greener working environment.

Waste Management

Waste management practices have been implemented to comply with Standard A effluent discharge such as scheduled waste storage and the waste water treatment system. During the year, the division promoted the 'Reduce, Reuse & Recycle' (3R) activities at its work places to reduce wastages such as recycling the concrete wastes and recycling the wastes at factory sites by having recycling bins.



Tree planting in ICP Lumut



Landscaping at SMC Chan Sow Lin



Recycling waste drums into Recycle bins in KTF

PROPERTY

Green Building

IJM Land was the first developer in Penang to obtain the GBI certification for high-rise property development for its Light Linear and Light Point condominium projects. This was a testament to its continuous efforts to create sustainable designs in minimising a building's negative impact to the environment.

Our properties are designed to create optimal living conditions by incorporating principles of harmonising and embracing the environment. Units are encouraged to be constructed to face 'north' and 'south' to reduce heat, ample natural lighting to minimise electricity usage, installation of inverter air-conditioning ready piping and incorporating lush green landscapes within its developments.

In recognition of the sustainability initiatives in its developments, IJM Land was accorded Malaysia's BCI Asia Top 10 Developers Award in 2014. Additionally, IJM Land also received the GBI certification for its project, The Light Collection IV in Penang and its Bandar Rimbayu project clinched the environment-related awards by MIID Nippon Paint REKA Awards 2014 and The Edge-PAM Green Excellence Award 2014.



The Edge-PAM Green Excellence Award 2014



BCI Asia Top 10 Developers Award in 2014

PLANTATION

In its pursuit of green initiatives, our Plantation Division adopted the best practices to minimise the impact of agricultural activities on the environment including biodiversity conservation and enhancement.

Land Conservation

About 8.5% or 6,147 acres of plantation land bank is set aside for conservation, education, recreation and training purposes. Eco-conservation initiatives, natural science education and training efforts are showcased in the division's crowning glory, "Hundred-Acre Wood" which covers over a 100 acre plot of land.

The site hosts an arboretum of valuable tropical rainforest tree species including Laran (*Neolamarckia cadamba*) and Sesenduk (*Endospermum spp.*), a water catchment, fruit orchard and a garden with over 150 medicinal plant species.

The project prevented erosion on steep-slopes, reduced soil degradation and re-established a network of natural habitat.



100 Acre Wood - Arboretum, Sabah

Forest Planting Project

Forest planting of tree species that are resistant to prolonged flooding such as Bongkul (*Neonauclea subdita*) and Sepat (*Mitragna speciosa*) are implemented in areas that are unsuitable for oil palm cultivation. In addition, the division focuses on the avian biodiversity of the birds of Borneo in its Hundred-Acre Wood.

Carbon Sequestration

In the reporting year, total carbon sequestered increased by 3% to 821,891 metric tonnes or 33 metric tonnes per planted hectare as at 31 March 2015. The carbon sequestration was calculated based on the methodology developed by the Malaysian Palm Oil Board.



Tree Planting Project in Rakanan Jaya South Estate

Carbon sequestered by the Plantation Division's oil palm trees in FY2015

	Age Group (years)	Standing Biomass (tonnes/ha)	Carbon (tonnes/ha)	Planted Area (hectare)	Total Carbon (metric tonnes)
Immature	(1-3 years)	14.5	5.8	2,177	12,627
Mature	(4-8 years)	40.3	16.12	1,315	21,198
	(9-13 years)	70.8	28.32	6,393	181,050
	(14-18 years)	93.4	37.36	10,955	409,279
	(19-24 years)	113.2	45.28	4,367	197,738
Total				25,207	821,891

Zero Burning

Zero burning policy is applied to both new planting and replanting of oil palm trees as part of its efforts to minimise global warming and to reduce air pollution as well as complying with environmental legislations. By using IJM planting materials and employing best replanting practices led to early and sustainable high yields in the second generation oil palm trees.

Water and Soil Conservation

Oil palm biomass are chipped and spread in the field to decompose which help contribute to the fertility and conditioning of the soil in the replanting areas of Desa Talisai Estate. This practice mitigates the incidences of *Ganoderma* disease.

The Plantation Division strives to reduce water wastage and water is recycled where possible. In the nurseries, drip irrigation technology is used to reduce water wastages from soil surface evaporation. Sizeable water reservoirs with proper vegetation are also created so that the daily water requirements and consumption can be met as well as the rainfall parameters are monitored on a daily basis.



Drip Irrigation System in Desa Talisai South Estate

Agrochemical Utilisation

The fertiliser programme employed is based on leaf nutrient and yield performance profile of the oil palm trees. Anti pest-resistance strategy is adopted by carefully selecting treatment chemicals to avoid over reliance on any one type of chemical and the quantity used is closely monitored.

Integrated Pest Management

Various pest management techniques are employed to maintain a high level of biodiversity within the ecosystem. By planting beneficial plants like *Turnera subulata*, *Antigonon leptopus* and *Cassia cobanensis*, the population of oil palm insect pests are kept in balance with nature resulting in the reduced use of insecticides for bagworms and nettle caterpillars.

Other natural techniques employed are predatory insects which are bred in insectariums in the research centre for biological control of leaf-eating pests and owl boxes are used for biological control of rats in the estates.

Similarly, pheromone sachets are used to trap the *Oryctes rhinoceros* beetles, instead of chemical control. With the minimal use of pesticides, a variety of flora and fauna are able to flourish in the plantations.

Waste By-Product Utilisation

Palm oil mill effluents ("POME") which are rich in nutrients are properly treated before being discharged to the field for irrigation. Empty fruit bunches ("EFB") are also channelled for mulching in the estates. Both EFB and POME are mixed to produce biocompost in Sabang in an effort to reduce dependence on inorganic fertilisers and improve marginal soils. Zero waste discharge policy is adopted in the mills.



EFB Mulching as part of waste by-product utilisation

TOLL

Smart Card System

The 'Smart Card' system installed at our tolled roads mitigates the possible discrepancies in toll collection, facilitates easy retrieval of data and substitutes the printed tickets to save on paper. The division has also introduced more 'Touch n Go' reload lanes at the toll plazas to encourage more users to use the prepaid system. It is also introduced at all cash lanes, converting them into Mixed Modes lanes for smoother traffic flow.

EIA Conformance

The LEKAS, NPE and Besraya Highways were constructed based on the latest technology in design and Environment Impact Assessment ("EIA") Approval Conditions resulting in minimal impact to the environment. This helps to monitor environmental parameters such as ambient air quality, noise level measurement and ground vibration monitoring in the vicinity of the site.

Slope Condition Inspection

This inspection identifies and records the condition of the slopes including the drainage system such as interceptor drain and berm drain. The data is maintained in a database which is used for slope monitoring and maintenance purposes.

LED Street Lightings and Highmasts

LED street lightings and highmasts are used to conserve energy and reduce electricity costs at our toll roads.

Effluent Test on Sewerage Treatment Plant (STP)

An effluent sampling test of the Sewerage Treatment Plant (STP) is carried out every six months to ensure that the waste released to the environment complies with the established standards.

Greening the Environment – Revitalised Landscape

During the financial year, a total of 7,000 trees were planted along the NPE & Besraya highways to enhance the surrounding environments. Among the species of trees planted were Tecoma, Merawan Siput Jantan, Penaga Lilin, Variegated Bucida and Kelat Paya.



LED streetlights installed at NPE for energy conservation

PORT

Sea Pollution Control

Our Port Division abides fully to local and international regulations, e.g. Marine Oil Pollution Convention (MARPOL 73/78 Convention) and the International Safety Guide for Oil Tankers and Terminals (ISGOTT).

In compliance with safety and pollution controls, all oil tankers calling at Kuantan Port have to adhere to the ship-shore safety checklist.

Apart from that, the division's Oil Spill Emergency Response Team is always on standby to handle the emergencies. In addition, the division participated in a state level joint oil spill drill exercise at the port basin.



Sea pollution monitoring and testing at Kuantan Port

Dust Pollution Control

To mitigate the dust pollution effectively, the Port Division issued a mandate to ensure that all lorries, before leaving the port, are covered when carrying bulk cargoes like palm kernel expellers, fertilisers, wood chips and other bulk goods. In addition, the regular use of power sweepers and water jets keep the roads and operational areas clean and dust-free.

The use of conveyor system for loading and discharging cargoes is encouraged to minimise dust pollution arising from bulk cargoes and to protect the health of port employees and users in the long run. The use of dust masks is also encouraged.

HSE TRAINING AND AWARENESS PROGRAMMES

The Company's I-Portal serves as an important medium to disseminate HSE information on the latest manuals, incidents alerts and recommended corrective actions to all staff levels. Regular training and campaigns are conducted to promote awareness on Occupational Safety and Health.



First Aid Training



Dato' Teh, preceding CEO & Managing Director during the launch of the HSE Campaign



ICP KTF HSE Awareness Competition

health, safety and environment report (cont'd)



HSE Campaign in ICP Lumut



World Environment Day Poster Contest Winners

The Industry Division's HSE Awareness Campaign to promote safety and environmental practices included the 'Together We Save Our Environment & Earth' with the Department of Environment and 'Towards Zero Accident at Workplace' with the Department of Occupational Safety & Health in Perak.

Competitions are held regularly to assess for legal compliance, safety & health practices and proper housekeeping. The rewards serve as an encouragement to improve the Occupational Safety and Health ("OSH") status of workplaces.

The OSH Awareness is continuously promoted in our factories through various programmes, trainings and campaigns such as fire-fighting, first aid, gotong-royong, 5S activities and regular assemblies and briefings on safety and health matters.

In addition, rewards are presented for every achievement of 500 Accident Free Days.



Fire Hose Reel Training in ICP Lumut

The Plantation Division conducted the Improving Productivity with Smart Alternatives (IPSA) programme in an effort to focus on the safe handling of agrochemicals. All agrochemical users are registered and approved under the Pesticides Act 1974 (Act 149) and Regulations, and Food Safety Act 1983 (Act 281). Regular safety and rescue trainings are conducted in collaboration with the Civil Defence Emergency Response Team (CDERT) and local departments.

In Kuantan Port, fire drill exercises are held annually so that the port's safety personnel are familiar with the port surroundings and are prepared in case of emergencies.



Kuantan Port staff participating in a fire drill session on a ship

HSE AWARDS

As an encouragement to promote the best practices in HSE, awards are presented annually to projects, sites and factories which have performed well amongst its peers based on a set criteria encompassing compliance with legal requirements and HSEMS. This promotes best practices in HSE and also improves the performances in HSEMS.

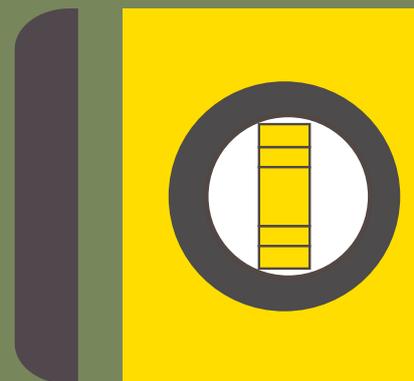


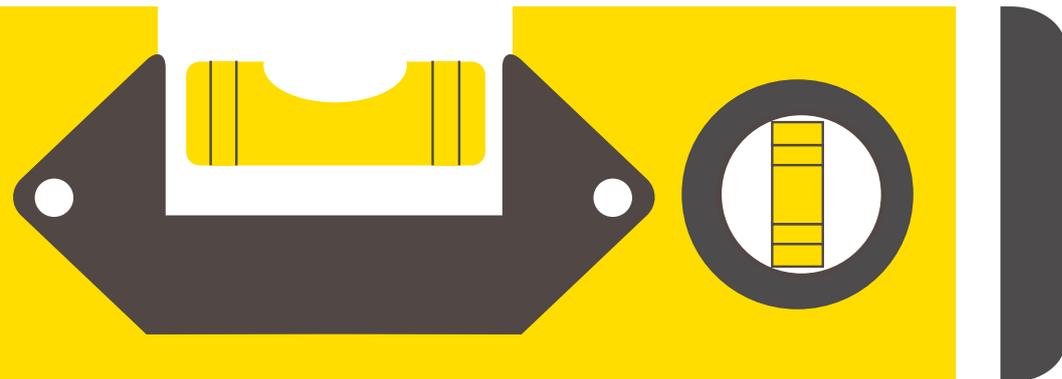
National Health & Safety Award 2014 for THE LIGHT Collection IV Project, Penang



HSE Awareness Competition Award 2014/15

TAKING RESPONSIBILITY





sustaining the right balance

Serving all stakeholders to the best of our ability is a core commitment. IJM's business aspirations are grounded by a strong commitment to corporate social responsibility.

Corporate Responsibility

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147 Workplace

corporate responsibility

IJM's Corporate Responsibility ("CR") ambitions are consistent with the Group's core values where the Group passionately strives to care for the communities we live in, protect and nurture the environment, as well as enhance the value of its staff and business partners. IJM's commitment to this belief is firmly entrenched in its corporate and business conduct. The 4 key areas of the Group's CR framework are:



MARKETPLACE

The ability to command the confidence of our customers, suppliers, business partners, investors, bankers, governments and regulatory bodies is of paramount importance to the Group's continued success. In this light, the Group places great importance in cultivating a culture steeped in strong business ethics and values, good corporate governance and excellent product stewardship.

Business Ethics & Corporate Governance

IJM firmly believes that by setting the right "Tone at the Top" through the promotion of ethical leadership, a strong foundation to ensure the preservation of high standards of integrity within the Group is established. This is reflected in the Code of Ethics and Conduct which sets out the principles and standards of business ethics and conduct of the Group. IJM's Code of Ethics and Conduct is available on the Company's website at www.ijm.com. Training and workshops designed by the Human Resources Department also frequently embed elements that foster an ethical culture amongst the staff.

Good corporate governance is synonymous with the way the Group carries out its business operations as promulgated by its core value of Integrity which states that *"We act with professionalism in everything we do and with everyone we deal with, always delivering on our promise"*. This is visible in the implementation of various best practises such as:-

- 1) Adequate Board balance among executive, non-executive and independent directors.
- 2) Transparent disclosures on the Board's remuneration.
- 3) A robust risk management framework.
- 4) A Whistle-Blowing policy that is made available to the general public via the website: www.ijm.com.

Indeed, for FY2015, the Group scored well for corporate governance, being accorded with the top award in four categories in the Malaysia-Asean Corporate Governance Index 2014 Awards. **IJM Corporation Berhad and IJM Land Berhad were awarded the Industry Excellence awards in the Industry/Trading and Property categories while IJM Plantations Berhad was accorded the Top Corporate Governance Recognition (Mid-Cap) among public listed companies with market capitalisation exceeding RM750 million and below RM3 billion. IJM Corporation Berhad's Chairman, Tan Sri Abdul bin Halim Ali was named Chairman of The Year.**

Organised by the Minority Shareholders Watchdog Group ("MSWG"), the awards are in recognition of companies that had taken the effort to raise their corporate governance levels. MSWG is the domestic ranking body using the ASEAN Corporate Governance Scorecard methodology which is a standardised scorecard adopted by most ASEAN countries with the objective of improving visibility and investability while showcasing well-governed companies within the ASEAN region.

IJM Corporation Berhad was, once again, the proud recipient of the Industry Excellence award for main board companies listed on Bursa Malaysia for the Construction and Infrastructure project companies category at the National Annual Corporate Report Awards ("NACRA") 2014. IJM had previously won for the same category in 2003, 2004, 2006 to 2009 and 2013. Jointly organised by Bursa Malaysia Berhad, Malaysia Institute of Accountants and the Malaysia Institute of Certified Accountants, the NACRA awards acknowledge and recognise high quality corporate reporting.

On the international front, **IJM Corporation Berhad has been recognised as a 'beacon of transparency' and awarded the Best Managed Company in Malaysia – Mid Cap by ASIAMONEY Magazine**, a notable publication by Euromoney Institutional Investor (Jersey) Ltd, Hong Kong in September 2014. This recognition exemplifies the Group's journey of continuous improvement for exemplary business practices and sound management with a genuine commitment to safeguard shareholders' interest.

corporate responsibility (cont'd)

Please refer to the *Corporate Governance Statement* for more details of the Group's best corporate governance practices and *Statement on Risk Management and Internal Control* for the risk management and internal control framework, practices and other internal control measures.



IJM Corporation Berhad and IJM Land Berhad being awarded the Industry Excellence awards at the Malaysia-ASEAN Corporate Governance Index 2014 awards



Tan Sri Abdul Halim bin Ali receiving the Chairman of The Year award at the Malaysia-ASEAN Corporate Governance Index 2014 awards



Dato' Teh Kean Ming, IJM Corporation Berhad's preceding CEO and Managing Director receiving the ASIAMONEY Best Managed Companies 2014 award for Best Managed Company in Malaysia - Medium Cap from Mr. Richard Morrow, editor of ASIAMONEY in September 2014 in Hong Kong

Stakeholder Engagement

IJM believes in engaging its stakeholders in a timely, effective and transparent manner. The Group through its established Investor Relations programme effectively communicates and disseminates quality and accurate information about the Group's developments, operations and financial performance to a wide range of stakeholders. Part of the programme includes the timely quarterly financial announcements, analyst meetings as well as company briefings to the press.

Among our recent achievements in 2014 include The Malaysian Investor Relations Association (MIRA) Mid Cap award for the Best CEO for Investor Relations ("IR") and Best CFO for IR were awarded to our IJM Plantations Berhad, following up on previous awards received for Best IR Professional Award and the Best IR Website. IJM Corporation Berhad, IJM Land Berhad and IJM Plantations Berhad are listed by the Malaysia Investor Relations Survey 2014 to be among the best companies for good IR practices.

The Group also has a comprehensive website at www.ijm.com to further enhance stakeholder communication and visitors are welcome to offer feedback and comments for improvements pertaining to the Group's product offerings, services or any other matters.



Dato' Soam Heng Choon, CEO & Managing Director of IJM Corporation Berhad briefing analysts on the Group's financial results at the most recent analysts' briefing which is held twice yearly

Plantations Stakeholder Engagements

IJM Plantations hold regular stakeholder engagements with various stakeholders which included the plantation fraternity MEOA in June 2014 and the representatives from the People’s Government of Tianjin, China in April 2015.



Visit from representatives of the People’s Government of Tianjin, China

Emergency Response Plan (“ERP”) Briefing with Government Agencies

In conjunction with the opening of the Besraya Eastern Extension (“BEE”), the Toll Division held a briefing for Government Agencies on the Emergency Response Plan (ERP) for BEE at the Besraya Administration Building in Loke Yew on 22 April 2014.



Officers from the government agencies attending the briefing on the Emergency Response Plan (ERP) for BEE at the Besraya Administration Building in Loke Yew



Engagement with plantation fraternity members of MEOA

Detailed Briefing with the Media on Besraya Eastern Extension

A detailed briefing on the implementation of toll collection at BEE was held with the Media on 14 May 2014 at the Loke Yew Toll Plaza.



Members of the media being briefed on the implementation of toll collection at the BEE by Puan Wan Salwani Wan Yusoff at the Besraya Administration Building in Loke Yew



MCIEA 2012



MCIEA 2013

Product Stewardship

With the adoption of ISO 9001 quality system certification, the Group has in place policies, procedures and best practices for the delivery of products and services of superior quality and standard. Regular reviews, process improvements and quality control assessments that enhance the production process are carried out.

As a testament to the Group's commitment to quality, IJM has received strong recognition by winning several awards; including the Malaysian Construction Industry Excellence Awards ("MCIEA") – Contractor of the Year Award 2009 and the International Achievement Award in 2007, 2006 and 2001. IJM Construction Sdn Bhd was recognised as the "Contractor of the Year" (Grade G7) at the MCIEA 2012 and again clinched the Best Project Award for major project above RM50 million (Building) for the Grand Hyatt Kuala Lumpur Hotel at the MCIEA 2013.

The Group's property arm, IJM Land had also garnered a few prestigious awards in 2014, both local and international, for its developments at the prestigious BCI Asia Top 10 Developer Awards (Malaysia), PAM Awards, FIABCI Malaysia Property Awards and Asia Pacific Property Awards.

For the residential portfolio, The Light Waterfront Penang was a winner in the Master Plan category of the prestigious FIABCI Malaysia Property Awards 2014. Pantai Sentral Park walked away with two Five-Star Awards for Best Development Marketing Malaysia and Best Developer Website Asia Pacific and the Highly Commended Award for Residential Landscape Architecture Malaysia while Seremban 2 township received the Highly Commended Award for Public Services Development at the International Asia Pacific Property Awards in May 2014.

IJM Land was also the proud recipient of 2 Silver awards and 3 commendations at the Malaysian Institute of Architects (PAM) Awards 2014 in recognition for the architecture and design for its Bandar Rimbayu and The Light Collection I and II developments.

The Light Collection I received a commendation in the multiple residential low rise category that was designed by Veritas Architects Sdn Bhd and The Light Collection II received a commendation in the multiple residential high rise category and in the special category respectively both designed by Garis Architects Sdn Bhd.

Meanwhile, Bandar Rimbayu received the Silver award in the commercial mixed development and hospitality category and special category respectively designed by Garis Architects Sdn Bhd.



Dato' Soam Heng Choon, CEO & Managing Director of IJM Corporation Berhad receiving the award for Best Master Plan at the prestigious FIABCI Malaysia Property Awards 2014



Mr. Hoo Kim See, IJM Land's Sr General Manager (Central Region) and Mr Albern Ong, Sr Manager – Sales & Marketing (Central Region) with the Asia Pacific Property Awards 2014

Embedded in its core values, the Group constantly innovates and improves on the quality of its products and services in order to meet the ever demanding expectations of the various markets it operates in.

During the financial year, the Group set another milestone in the enhancement of its Quality System with the implementation of the Electronic Document Management System (eDMS), a cloud-based solution that allows the standardisation, centralisation and consolidation of documents into a single depository, whilst providing easy retrieval and maintenance of documents electronically. By adopting this electronic management of “paperwork”, the Group is committed in developing a strategic approach towards resource efficiency for continuous improvement and innovation in its processes and overall system.

The Industry Division’s Central Research and Development Laboratory at its Klang factory which was accredited by the Department of Standards Malaysia for the scope of testing and calibration had implemented new scopes in FY2015 including pH test for sand, core test and tensile splitting test for hardened concrete. These tests were in addition to the existing 21 scopes of testing on hardened concrete, fine and coarse aggregates, concrete admixture and steel products. The Laboratory will soon embark on new scopes for cement mortar strength, setting time and fineness.

In East Malaysia, the Plantation Division’s R&D activities are conducted through its Quality, Training and Research Centre where they remain focused on the implementation of biological controls to reduce the use of chemical pesticides and improving oil palm yield through methodical breeding. Additionally, the SIRIM MS157:2005 and Malaysian Palm Oil Board (“MPOB”) certified hybrid oil palm seeds bearing the IJM DxP trademark are produced and used in oil palm replanting in Sabah and Indonesia. These efforts had earned the Plantation Division’s Rakanan Jaya North Estate the award for Best Estate in the MPOB Industry Excellence Award 2013/2014 in December 2014.

More information on the Group’s best quality practices are covered in the *Quality Report*.

ENVIRONMENT

The Group places high importance in the preservation of our environment. As such, when we conduct our business, we are mindful of any adverse environmental impact and always strive for efficient environmental programmes and full compliance with environmental regulations.

Environmental Campaigns

In line with the Group's commitment as a nurturer of the environment, IJM embarked on several environmental preservation efforts during the financial year in the hope that through combined and continuous efforts, these efforts can help preserve the flora and fauna around us for the generations to come.

Forest Preservation

Every year, at least 100 volunteers from the Property Division, in collaboration with Kota Damansara Community Forest Society and Selangor Forestry Department work together to improve and preserve the trail at Kota Damansara Community Forest Reserve as part of its 'Adopt a Trail' initiative which started in 2011. This year, the volunteers built a shelter and two long benches along the trail as part of their 'Shelter' The Trail project. The volunteers carried a total of 120 pieces of wooden components on foot into the 2Km trail to build the shelter and benches.





As part of its 'care for the environment' initiatives, IJM Plantations embarked on the Bongkol tree planting programme at the flood prone Rakanan Jaya South Estate in Sabah during the year and conducted rehabilitation of the riparian reserves. The division also participated in the Environmental Educational Forum organised by the Sabah Forestry Department.

Lake Rehabilitation

Some 120 staff from the Industry Division and their families volunteered to clean up the lake at Taman Wawasan Recreational Park in Puchong on 6 December 2014. A joint effort with the Majlis Perbandaran Subang Jaya ("MPSJ"), IJM staff, MPSJ officials and local residents teamed up to clean the park and lake as well as made about 2000 EM (Effective Microorganism) mudballs which were released into the lake to improve the water quality. Wetland plants were planted at strategic locations around the lake to improve the quality of the aquatic ecosystem and wildlife in the lake.





Representatives of MySihat and IJM Land at the launch of the Smoke-Free Zone in S2 City Park and S2 Heights Hill Park



The Blue Ribbon Certificates awarded to IJM Land for the implementation of smoke-free environment initiatives in the Seremban 2 and S2 Heights townships

Smoke Free Parks

In November 2014, the Property Division was awarded the Blue Ribbon Certificate by the Malaysian Health Promotion Board (MySihat), a statutory body under the Ministry of Health Malaysia, in recognition of its implementation of smoke-free environment in its developments. Both the S2 City Park and S2 Heights Hill Park at Seremban 2 and S2 Heights have been designated as non-smoking zones, as part of a broader initiative towards smoke-free living in Negeri Sembilan.

Borneo Bird Festival

The Plantation Division continued its support and provided volunteers for the Borneo Bird Festival held in September 2014. As Borneo is a perfect pit stop for migratory birds on their long journey, this festival brings together birding enthusiasts as well as being a platform for bird preservation awareness initiatives.

Green Developments for Sustainability

The Property Division seeks to harmonise its development projects with the surrounding environment in our effort to reduce demands on the environment by infusing environmentally sustainable initiatives in its developments.

IJM Land was accorded Malaysia's BCI Asia Top 10 Developers Award for the second time, where the winners constituted developers rated with the highest score on the extent of sustainability and green building initiatives in their developments.

In 2014, IJM Land received the GBI certification for its project – The Light Collection IV Penang. At the same time, Bandar Rimbayu clinched several environment-related awards.



Mr. Edward Chong Sin Kiat, Managing Director of IJM Land receiving the Top 10 Developers Award at the BCI Asia Awards 2014

Bandar Rimbayu, IJM Land's certified green township, were accorded several awards including the Gold award (Green Interior Awards category) at the MIID Nippon Paint REKA Awards 2014 and landscape design award at the Malaysia Landscape Architecture Awards (MLAA) 2014. The ARC at Bandar Rimbayu also received an honorary mention for The Edge-PAM Green Excellence Award 2014. The awards affirmed IJM Land's continued efforts in advocating green elements and sustainability in its developments.

More information on the Group's environmental preservation and conservation initiatives are covered in the Health, Safety and Environment Report.

COMMUNITY

We have a firm commitment to the community, and we strongly believe in making a positive difference in every life we touch. Our community efforts focus on social welfare, education and sports development at grassroots level.



IJM GIVE Day Out

An annual event, IJM's fourth *GIVE Day Out* was held on 6 December 2014. This concept was designed to rally all staff in flying the Group's CR flag at every location where IJM enjoys a presence, mainly in Malaysia, India and China.

This year's IJM GIVE Day Out 2014 had a different approach from the previous three occasions where there was an increased participation comprising more than 3,000 staff grouped into larger groups who went out and engaged in CR initiatives of their choice which had a greater impact to the community.



Activities included rehabilitating schools, lakes and community parks; tree planting and recycling efforts; extensive beach cleaning; volunteering efforts with orphanages, homes for the elderly and special needs organisations; educational outings with underprivileged children; special home refurbishments; and other welfare/community activities.



The various GIVE Day out activities in 2014

corporate responsibility (cont'd)



The various GIVE Day out activities in 2014

The main objectives of the IJM GIVE Day Out 2014 were:

- To reach out to the underprivileged.
- To impact the environment where we operate by doing something positive.
- To foster staff integration and teamwork.
- To create an awareness of the various causes and areas of communities that need aid.
- To encourage the spirit of “giving for a good cause” among staff.

‘Rumah Selangorku’ Affordable Housing at Bandar Rimbayu

The Property Division launched the registration of ‘Rumah Selangorku’ affordable housing project in March 2015 in its 1,879-acre Bandar Rimbayu township. The project will comprise of 15 blocks of residential apartments that consists of a total of 2,330 units with built-ups ranging from 700 to 1,000 sq ft for its 3-bedroom and 2-bathroom units.

As a responsible developer, IJM Land also offers affordable housing projects in its suite of developments including Bandar Sri Pinang in Penang, Seremban 2 in Negeri Sembilan, Shah Alam 2 in Bandar Puncak Alam and Bandar Utama in Sandakan.



Dato’ Menteri Besar Selangor, Tuan Mohamed Azmin bin Ali with IJM Corporation Berhad’s Chairman Tan Sri Abdul Halim bin Ali together with directors and management of IJM at the launch of ‘Rumah Selangorku’ affordable housing scheme at Bandar Rimbayu®



Many interested registrants came as early as 7:00 am to view and register their interests for the ‘Rumah Selangorku’ affordable housing at Bandar Rimbayu on the day of the official launch

Home Rehabilitation Programme

The Group continued to extend its reach to underprivileged families as part of its corporate responsibility objectives of elevating the living standards of the surrounding communities where it operates. In August 2014 through its Home Rehabilitation programme launched in 2010, the Property Division from Seremban successfully adopted and rehabilitated a home of an underprivileged family in Kampung Baru Rasah, Seremban, Negeri Sembilan. The works included painting, essential repairs and overall beautification of the home.



IJM also responded to a call for assistance from the residents of Desa Ria Apartments, a low cost housing development consisting of 6 blocks of 630 flats. These buildings were in a bad condition which posed threats to safety, health and social issues to the dwellers. In a joint effort with the Kelana Jaya authorities and Jurukur Bahan Malaysia (JUBM), IJM refurbished and replaced the missing staircase railings and upgraded the courtyards.

Refurbishment of Staircase Railing



corporate responsibility (cont'd)

Flood Relief Efforts

In December 2014, the country faced its worst flood in decades. The northern and eastern states were the worst hit with many homes and infrastructure devastated by rapid-rising flood waters. About 200,000 people were affected and experienced shortage of food supplies, clean water, basic essentials, electricity and faced communication problems. IJM was deeply moved by the plight faced by the flood victims and had donated RM1 million in response to the government's efforts to alleviate the burden of the victims and to rebuild the communities.

Apart from donating the essentials, 40 IJMers volunteered in the flood relief efforts to Kampung Gajah, Teluk Intan, Perak from 12 to 16 January 2015 led by the Royal Malaysian Air Force and National Security Council of the Prime Minister's Department. Another 30-odd IJMers from the Toll Division had participated in the flood relief mission in Temerloh, Pahang



*IJM's preceding CEO & Managing Director, Dato' Teh Kean Ming handing over the mock cheque of RM1 million to the Deputy Prime Minister, YAB Tan Sri Muhyiddin Yassin at the Royal Malaysian Air Force base in Subang
Source: Bernama*



IJMers helping to clean up a flood victim's house in Kampung Gajah, Teluk Intan, Perak



IJMers participating in the flood relief mission in Temerloh, Pahang



Relay For Life - Fighting Cancer Together 2014

The Property Division from Penang extended its role as the sponsor of *Relay for Life – Fighting Cancer Together* awareness programme for the fifth year in 2014. The programme, designed to bring participants on a journey together with cancer survivors in the on-going battle against cancer, was jointly organised by the National Cancer Society of Malaysia and the Penang Hospice Society.



IJMers and the organisers at the launch of the Relay for Life Penang chapter

Starwalk Penang 2014 & Community Aids Service Penang (CASP) Walkathon 2014

IJM once again, extended its support for the Penang Starwalk charity, one of the state's biggest annual sporting events. IJM pledged a RM10,000 contribution to Community Aids Service Penang ("CASP"), Bukit Mertajam and together with the home, staff from the Penang office and their families participated in the 1km 'Walk With Us' event on 14 September 2014, a charity leg of the Penang Starwalk 2014.

On 30 November 2014, IJMers in Penang turned up at the Esplanade Penang to participate in the charity walkathon that was jointly organised by CASP together with the Penang State Government and Penang State Sports Council. The event was held to promote healthy living through active participation in sports to enable People Living with HIV/AIDS (PLWHA) to achieve a healthy and balanced lifestyle. The walkathon was held in conjunction with World AIDS Day (WAD) with the theme "Touching Lives". There were over 1,000 participants for the 5km walk and proceeds generated from the event were channelled directly to CASP.



Tropicana Twister Fruit Bursts being distributed to highway users by representatives of the Toll Division and Permais Sdn Bhd at designated toll plazas

Distribution of Tropicana Twisters to Highway Users

On 28 May 2014, in conjunction with the mid-year school holidays, the Toll Division (Besraya) and Permais Sdn Bhd had distributed 4,000 bottles of Tropicana Twister Fruit Burst to quench the thirsts of highway users who were heading home or towards holiday destinations.

Bubur Lambuk Gotong Royong and Distribution

A 'gotong royong' to prepare Bubur Lambuk during the Ramadan fasting month was held by the Toll Division on 24 July 2014. The preparation of 'bubur lambuk' took more than 8 hours and was done entirely by the staff of New Pantai Expressway (NPE) at NPE's office and later distributed to highway users.



IJMers from the Toll Division preparing the 'bubur lambuk' to be distributed to highway users during the Ramadan fasting month



IJMers and their families together with participants from the CASP Bukit Mertajam took part in the Penang Starwalk 2014 held at Penang Times Square



corporate responsibility (cont'd)

Caring for Various Homes

In a joint CSR programme, the Toll Division together with the Malaysian Highway Authority and the Association of Highway Concessionaires held a 'gotong royong' to clean up and refurbish the Pusat Jagaan Al-Fikrah, Sg. Sikamat, Kajang on 19 June 2014.

Meanwhile, the Port Division distributed school shoes to 1,102 students from 10 schools in August 2014. The selected schools comprised of 5 primary schools – SK Semambu, SK Cenderawasih, SK Balok, SJKT Bandar Indera Mahkota, SJKC Semambu and 5 secondary schools namely SMK Cenderawasih, SMK Pelindung, SMK Paya Besar, SMK Mat Kilau and SMK Sg. Soi.



IJMers participating in the 'gotong royong' event at Pusat Jagaan Al-Fikrah, Sg. Sikamat, Kajang



SMK Paya Besar



SJKT Bandar Indera Mahkota



PDK Sri Nilam Cahaya



Kuantan Kiwanis Centre

As part of its annual CSR programme, the Port Division had visited and distributed food and necessity items to homes of the elderly and special children to bring joy to these special children and adults. On 13 September 2014, the division visited 10 homes and distributed goodies to the elderly folks in these homes. Among the homes visited were Melodies Nursing Home, Pusat Jagaan Orang Tua Indah and Kuantan Nursing Care Home.

The Port Division also visited 8 spastic centres namely Persatuan Pemulihan Orang Cacat (PPOC), Sungai Lembing; Pusat Dalam Komuniti (“PDK”) Paya Besar, Kuantan; PDK Pusat Orang-Orang Kurang Upaya, Pengkalan Udara, Gambang; PDK Titian Murni, Pekan; PDK Pusat Jagaan Kanak-Kanak Terencat Akal, Kuantan and Kuantan Kiwanis Centre on 21 January 2015.

Supporting the Arts

The arts are fundamental to our humanity. They enoble and inspire us – fostering creativity, goodness, and beauty while helping us to express our values, build bridges between cultures, and bring us together regardless of ethnicity, religion, or age. The arts also provide the ability to not only create communities but they create a positive social environment.

With this in mind, the Property Division had partnered with The Edge Media Group in support of The Edge Galerie - an art gallery that focuses on Malaysian and Southeast Asian art. The 2-year partnership beginning from January 2015 will see IJM Land supporting activities such as auctions and art exhibitions with the objective to promote and advance art investment and appreciation. With the rich artistry in Malaysia, it is fitting for IJM to proudly promote Malaysian contemporary art and celebrates the nation’s remarkable talents.



Pusat Jagaan Orang Tua VJ



Grannies Old Folks Home

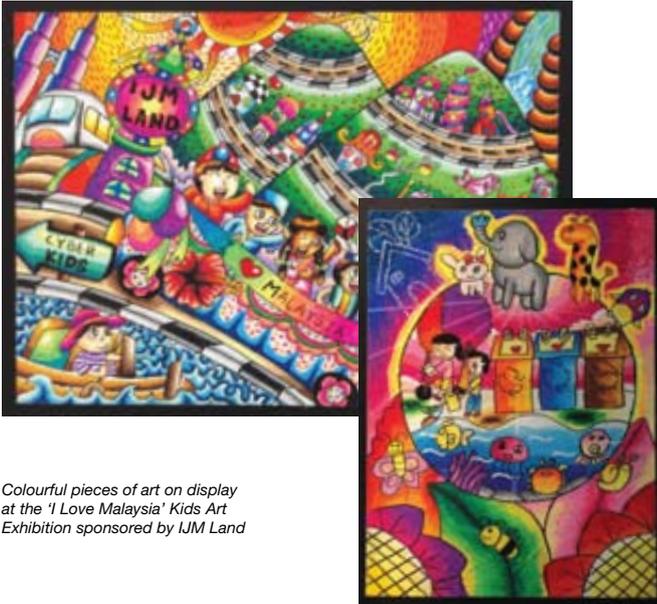


Sultan of Perak Sultan Nazrin Muizzuddin Shah and Raja Permaisuri Perak Tuanku Zara Salim attending the opening of “Masters of Myanmar Art” at The Edge Galerie on 21 April 2015. Dato’ Soam Heng Choon (in red tie) and The Edge Media Group Datuk Tong Kooi Ong (in red top) were also present at the function Photo: The Edge Galerie

corporate responsibility (cont'd)

'I Love Malaysia' Kids Art Exhibition

The exhibition held in August 2014 was designed to bring out the creative thinking skills of the children through art and to nurture the spirit of patriotism and love for the country. The exhibition successfully attracted a lot of participation as well as visitors.



Colourful pieces of art on display at the 'I Love Malaysia' Kids Art Exhibition sponsored by IJM Land



Mosaic Crafting Workshop in conjunction with International Women's Day 2015

To mark International Women's Day ("IWD") this year, various non-governmental organisations namely the Women's Centre for Change, Pusat Perkhidmatan Wanita (Women's Service Centre) and the Penang IWD 2015 - Organizing Group collaborated and organised a full day's event with fun-filled activities.

The theme "Make It Happen" celebrates the achievements of women and calls for greater equality. A Mosaic Crafting Workshop, held for the first time in Penang, was attended by over 70 participants who crafted images of women from broken tiles on plywood pieces. The art pieces were then mounted up on a wall for public display. IJM Land was the main sponsor of this event.



Participants working on their art piece at the Mosaic Crafting Workshop



Two of the finished art pieces crafted from broken mosaics



A recipient of the IJM Academic Excellence Awards

Education

IJM Scholarship

For more than two decades, IJM has been assisting deserving students who require financial assistance in their tertiary education by providing scholarships. The scholarship programme was created to help develop and nurture bright, young Malaysian talents into capable leaders of the future. To date, the programme has benefitted more than 200 students.

IJM Academic Excellence Awards

The Group also gives recognition to the children of employees for achieving outstanding results in the SPM, STPM and A-Level examinations. This is not only to reward the children for their keen effort in their studies, but also recognising the role of parental involvement in their children's education. In FY2015, a total of 52 staff's children were awarded with the Academic Excellence Awards.

Promoting Creativity in Architecture and Interior Design

The Property Division was a proud partner of the Nippon Paint Young Designer Award 2014 for the first time to nurture young talents and spark greater creativity and inspirations amongst architecture and interior design students. With the theme "Re: Think. Re: Create. Our Community, Our Home", each contestant was tasked to create a community-centric and sustainable township that provides high quality living for all ages and walks of life. The awards, which offer two competition categories namely Architecture and Interior Design, have garnered an international recognition by providing a platform for emerging designers to share their ideas with industry experts.

In the award ceremony held in November 2014, Wong Kail Li and Lim Yong An emerged Gold champions in the Architecture and Interior Design categories respectively. Both winners received a cash prize of RM3,000 each, a six-month paid internship at IJM Land and a fully-paid trip to Japan for the Japan Learning

Programme. Correspondingly, the Silver winners in each category also received a six-month paid internship at IJM Land besides a RM2,000 cash prize respectively.



From left to right: Chief Judge for the Interior Design category, Fendarie Su, Nippon Paint Malaysia Managing Director Yaw Seng Heng, Lim Yong An (winner in the Interior Design category), Wong Kail Li (winner in the Architecture category), IJM Corporation Berhad CEO and Managing Director Dato' Soam Heng Choon and Chief Judge for the Architecture category, Ar Jasmeet Singh Sidhu

Promoting a Love for Reading

On 13 November 2014, the Port Division distributed reading materials in English to 10 selected schools in Kuantan with the aim to promote the love for reading among school children. The schools were SK Tanjung Lumpur, SK Pandan, SK Kempadang, SK Ubai, SK Mat Kilau, SMK Tanjung Lumpur, SMK Seri Damai, SMK Seri Mahkota, SMK Sg. Isap and SMK Pelabuhan.



Promoting a Love for Reading at SMK Seri Mahkota



Promoting a Love for Reading at SK Pandan

Sports Development

Rugby Development Programmes

IJM's involvement in rugby dates back to the 1990's and its sponsorship of rugby development in Peninsular Malaysia is managed through a partnership with the Combined Old Boys Rugby Association ("COBRA").

To elevate the development of rugby, efforts need to start at schools. As such, IJM is proud to be associated in an elaborate programme called the COBRA-CIMB Schools Rugby Development Programme in association with CIMB Foundation where their main focus is to lift the standard of rugby at school level.

The first phase focused on training teachers to become qualified rugby coaches and promoting the game amongst school boys with phase two aimed at upgrading the skills of teacher-coaches while also grooming the next generation of world-class Malaysian rugby players. The programme has trained over 400 teachers as Rugby Level One Coaches.

The Coaching programmes have been conducted by International Rugby Board ("IRB") certified trainers from the Penguin Rugby Academy, United Kingdom. Since its inception, the programme with the involvement of trained teachers has reached out to over 30,000 students from schools across Malaysia.

In Sabah, the Plantation Division's rugby development programmes are carried out through the Academy of Rugby Excellence. Their key activity includes various age-group tournaments held annually to develop sports excellence, discover young talents and nurture athletes for the benefit of the state and nation.

IJM's commitment to promoting rugby in Malaysia extends to sponsoring rugby tournaments such as the International Power Royal Sevens Rugby Tournament and other locally organised tournaments.



IJM is proud to sponsor the 16th International Power Royal Sevens Rugby Tournament 2014 which was held at the MPS Field in Seremban

Gymnastics

The achievements of the Serdang Rhythmic Angels Club in establishing a training centre within a short period greatly impressed IJM who consequently took on the role of the main sponsor in the biennial international inter-club rhythmic gymnastics competition since 2004. The competition provided an avenue for young gymnasts to compete at international level as well as a platform for coaches and judges to sharpen their coaching and judging skills, besides fostering ties with local and international clubs.

Established in 1998, the Gymnastics Club which is based in Seri Kembangan and managed entirely by volunteers, won the inaugural "Best Performing Rhythmic Gymnastics Club" award from the Selangor Amateur Gymnastics Association. From an initial number of 12 gymnasts at the outset, the enrolment has increased manifold comprising different stages of development and age groups.

The 6th Angel Cup Inter-Club Rhythmic Gymnastics Competition was held from 19 to 20 July 2014 at the National Sports Council Gymnasium Bukit Jalil and attracted participants from 9 countries including Australia, Netherlands, Korea, Philippines, Japan, Taiwan, Singapore, Indonesia and Malaysia.



IJM is the Main Sponsor of the 6th Angel Cup Inter-Club Rhythmic Gymnastics Competition 2014



IJM Land Run 2014 in Seremban 2

Cricket Development

IJM has continuously supported the Malaysian Cricket Association in the development of cricket in Malaysia. In 2014, the Group had contributed RM30,000 to the Malaysian Cricket Association for their 5 years strategic development plan of Junior Cricket in Malaysia.

Run for Charity

The Group believes that charity runs are good platforms in building healthy communities and fostering 'neighbourly' ties.

On 21 September 2014, more than 2,500 runners gathered at IJM Land Seremban office for the IJM Land Run 2014 which netted about RM16,000 for two beneficiaries – Pertubuhan Hospice Negeri Sembilan and Pertubuhan Artritis Negeri Sembilan. The 12km and 5km fun runs were organised to emphasise on healthy living and bring together communities in support of a good cause.

Over in the Klang Valley, Bandar Rimbayu held its first Friendship Charity Run 2014 on 27 September 2014 in aid of the Children Wish Society and the National Kidney Foundation. Some 600 runners participated in the run and completed a 6km route in pairs. The charity run managed to raise about RM20,000 for the two beneficiaries.

Boost for Squash

The Property Division sponsored the Penang Women's Open Squash Championship for the second consecutive year, committing an annual sponsorship of RM100,000 to provide a platform for local professional squash players more exposure in competitions in order to elevate to a higher performance level as well as improving their rankings.



Bandar Rimbayu Friendship Charity Run 2014



Delia Arnold and Rachael Grinham with Linda Geh, Vice Chairman of Squash Rackets Association of Penang at the IJM Land Women's Open Squash Championship 2014

corporate responsibility (cont'd)

Shimano Highway Challenge @ LEKAS

Dubbed 'A Ride for Everyone', the event offered cyclists the rare opportunity for carefree cycling on the Kajang-Seremban Highway's ("LEKAS") scenic route. For two consecutive years, LEKAS had partnered Shimano Malaysia to support the event. The 44.3km expressway was closed for the event to enable the cyclists the opportunity to cycle freely and safely on LEKAS while having their senses captivated by the green surroundings along the expressway. Over 2,200 cyclists participated in the event which included international participants from South East Asia, Australia, Great Britain, New Zealand and the US.



Volleyball

Volleyball is one of the sports supported by the Group which is also a component sport of the biennial IJM Games. The Industry Division was the proud sponsor of the Perak Men's Team at the Malaysia National Volleyball Championship 2014 held in Shah Alam from 20 to 24 August 2014. There were 7 IJM staff among the players and officials of the Perak team rendering their services at the tournament.



The Perak Men's Team at the Malaysian National Volleyball Championship 2014



Shimano Highway Challenge 2014 @ LEKAS highway



WORKPLACE

A healthy, safe and progressive working environment ensures our main assets – the people of IJM – are able to perform to their fullest potential. Continuous investments in our people in the form of training and development programmes that create opportunities for professional growth are prioritised within the Group.

Integrated Talent Management

We believe our people are our greatest asset. Over the years, we have relentlessly worked towards making IJM a great place to work. To this end, we employ an integrated approach towards human capital development to advance the Group’s business needs.



ATTRACT AND SELECT

Bringing on board the right people, in the right place and at the right time is central to our talent attraction and selection initiatives. At IJM, we deploy blended talent acquisition strategies and comprehensive selection methodologies that enable the convergence of business goals and talent aspirations.

Recruitment Channels

To create awareness for career opportunities and expound employee value proposition within the Group, we leverage on various channels in a coordinated way:

1. Social media and professional networking sites – the popular platforms where experienced professionals and young graduates alike network and seek career opportunities. We ride on selected platforms as the windows through which we share snapshots of current business as well as employee events, learning & development and the values we embrace. Through these platforms we connect with like-minded individuals.
2. Online job portals – the preferred job hunting avenue has shifted from print media to online job searching and recruitment advertisement postings. Accordingly, we place a great deal of emphasis on reaching out to prospective candidates through reputable online job portals.
3. Campus roadshows and career fairs – one of the notable channels to position IJM as an Employer of Choice to young talents, we consistently build our presence through participation in mega career fairs and campus roadshows.
4. Employee referral programme – a proven source for quality candidates. Through this channel, we tend to find quality candidates with better cultural fit.
5. IJM Career Page – through our corporate website we provide another avenue for prospective candidates to explore job opportunities with us.

Besides building on our recruitment channels, we continually enhance our shortlisting and selection process. The Human Resource team and the hiring managers who are involved in recruitment activities are equipped with behavioural event interviewing skills to better assess not only job knowledge, but also the cultural fit of the candidates.

Internship Programme

The structured internship programme in IJM Group aims to provide an opportunity for the undergraduates to experience working life and put theories learnt into practice, hence enhancing their employability. At the same time, the programme also funnels a potential pipeline of promising undergraduates for the Group.

IJM Scholarship

We believe that our support for education is a good investment for the organisation and our nation. Since the inception of the IJM Scholarship Award, we have offered more than 200 scholarships to students in various academic disciplines. Our scholars not only receive financial assistance to pursue their tertiary education, but they are also supported by mentors made up of IJM senior management who will guide them in their personal and professional development throughout their studies.

Many of our scholars enjoy successful careers with IJM and now hold important management positions in various functions, such as General Managers, Project Managers and Contract Managers. The provision of the IJM Scholarship Award echoes our pursuit of a high performance culture and the development of a sustainable talent pipeline for the Group.



Recipients of the IJM Scholarship 2014

Graduate Associate Programme (“GAP”)

The Group also hires fresh graduates and put them through a structured 12 to 18 months development programme. Through the GAP, one gains exposure spanning different functions within the business division. In addition to hands-on experience, the graduates are also provided with mentors and structured development programmes to hone their leadership skills.

INTEGRATE AND ALIGN

We believe that what we appreciate, appreciates. As we continue to shape our culture and not leave it to chance, we thoughtfully weave together strategies and initiatives across the human resource value chain to inculcate the appreciation and living of our vision, mission and core values.

Orientation Programme

New employees who come on board at IJM will go through a structured Orientation Programme that assimilates them seamlessly into the workplace. The programme is crafted to equip the new employees with the essentials – namely knowledge of the rich heritage of the Group, the core competencies of the business divisions and work processes that would help them navigate through the workplace and contribute effectively in the shortest time possible. It serves as an opportunity for new employees to get acquainted with the IJM Group, policies and procedures, culture and work expectations.

Culture and Values

The way we conduct ourselves in IJM is a true reflection of our living-out of the core values we embrace. In a collective manner, the values we live by are exhibited in our day-to-day actions and decisions. Identifying

these values and bringing them onto the conscious level enables us to nurture them so distinctively that it sets us apart from our peers in the marketplace.

Core values here in IJM are labels we give to the collective behavioural preferences we live by rather than mere promotional posters on the wall. We assimilate core values into the entire human resource value chain where we recruit, engage, measure and reward the right behaviours.

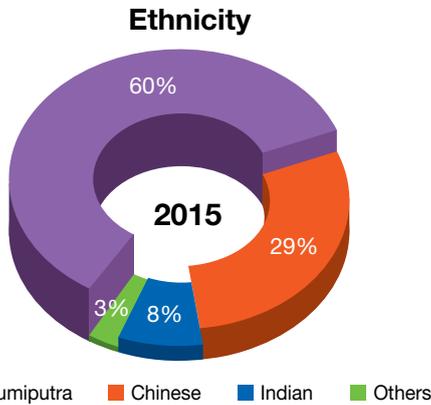


Core values were introduced during the Orientation Programme

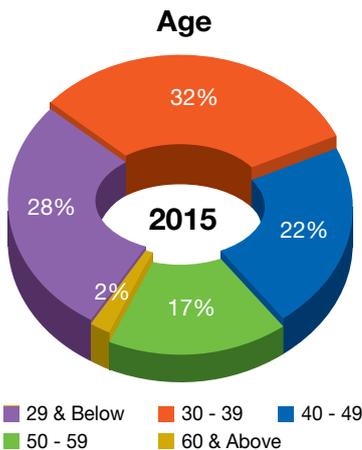


Diversity Efforts

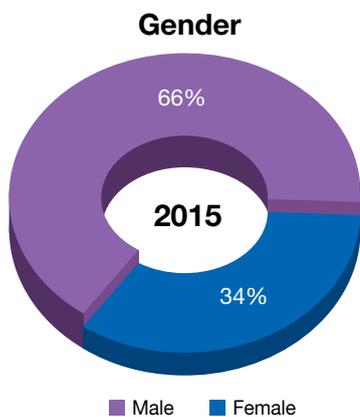
One of IJM's core values is *Respect for Diversity*. We believe that a diverse workforce brings about competitive advantage to our businesses.



We provide equal opportunities, embrace differences and tap uniqueness among all employees in our pursuit of a common goal.



With 60% of IJMers below the age of 40 years, we have progressively built the young talent and succession pipeline, whilst continually enhancing the skillsets of our experienced workforce.



In a male-dominated industry, we have embarked on the journey to enhancing our work-life practices to attract & retain female employees.

DEVELOP AND COACH

Building a strong leadership pipeline and equipping the talent with the right capabilities for the current and future needs of our Group's businesses is our focus. We drive this agenda with a comprehensive development framework that continually renews and expands IJMers' perspectives and horizons, keeping us abreast of the emerging trends in knowledge, skills and capabilities.

Learning and Development

We conduct analysis of training needs on an annual basis to identify our training gaps and plan out our training calendar for the year. Training programmes are sourced, customised and developed based on our Leadership competencies, Technical competencies, Performance factors, Health & Safety and Quality programmes. These training programmes are facilitated through onsite training, classroom workshops and best practices sharing sessions.

Our key structured learning and development programmes are outlined as follows:-

Leadership Development Programme ("LDP")

LDP is formulated based on the Group's leadership competencies framework. It outlines the development modules for the different levels of leadership and incorporates tested programmes customised to our needs. It is an essential part of the managerial development programme which leaders at the respective levels must go through. Coaching skill is one of the key components, which serves to nurture a thinking workforce. LDP aims at instilling core managerial skills and empowering leaders to be more effective.

Leadership Accelerated Development Programme ("LEAD")

For experienced talent who are on the fast track, there is a two-year LEAD that supports their growth in tandem with their aspirations. The programme is structured to stretch and expand their learning experience. At the core of this programme is Executive Mentoring where they gain direct access to the essence of leadership from top leaders of the Group, and the opportunity to lead high value cross-divisional projects.

Young Talent Programme ("YTP")

YTP is designed specifically to cater for young talent development within the Construction Division. Upon successful completion of the GAP, the top performers will gain entry into the YTP. This is a five-year programme with a structured syllabus and career path to accelerate the development of a competent pool of Project Management talent for the division. The programme includes hands-on experience, soft skills enhancement as well as cross-functional exposure through assignments.

IJM Continuing Education Programme

As an encouragement to our employees to continually pursue further education and development as a lifelong process, IJM provides support in the form of loans and subsidies.

ENGAGE AND RETAIN

We reckon that an engaged workforce will fuel greater business results, and retention of the right talent yields consistency in execution and delivery of our promises to all stakeholders. To this end, well thought out initiatives have been put together to nurture employee engagement and retain the right talent.

Employee Engagement

In an employee engagement survey conducted Groupwide in November 2014, we scored 92% in the Employee Engagement Index – an increase of 14% from an earlier survey conducted in November 2011. We attribute the high engagement level of IJMers to the clarity of strategic vision and direction giving the sense of purpose, the caring leadership approach, strong corporate culture and the empowerment and involvement of people in the decision making process.

With the feedback provided by employees through the survey, action plans and initiatives were identified, not only to address the areas for improvement, but also to leverage on the areas that we are doing exceptionally well. Initiatives include those addressing specific needs of a department or a business division, as well as those serving the needs Groupwide.

In our quest to be and remain the Employer of Choice, we continually adapt and enhance work-life practices, taking into consideration the feedback from IJMers through this survey, as well as focus groups we conduct on various people initiatives.

Employee Awards

We value and give recognition to employees who are loyal and committed through their years of service with IJM. Employees who have served 20 years of service are accorded with the Long Service Awards where they are given choices of their preferred gifts. Award recipients are honoured at the IJM Annual Dinner and Dance. In FY2015, we have had the privilege of 57 loyal and dedicated employees receiving their Long Service Awards.

Employees who have served IJM for 15 years or more at the time of retirement at age 60 are given due recognition too. In FY2015, 3 eligible employees were presented with the Retirement Awards.

Property Purchase Discount

IJM Land, the property arm of the Group develops a wide variety of commercial and residential properties, ranging from shop offices, terrace houses, high-rise residences, to semi-detached homes and bungalows in major townships of Greater Kuala Lumpur, Penang, Seremban, Johor, Sabah and Sarawak. To assist employees in home ownership, our employees enjoy a 5% discount every 5 years for the purchase of residential properties developed by IJM Land.

Employee Protection

The Group has implemented various employee protection schemes in order to ensure that the staff are well looked after, such as the Group Multiple Insurance Benefits Scheme covering term life, total permanent disability, critical illnesses whilst providing investment returns as well. It offers employees a comprehensive protection up to the age of 70, and can be extended to cover spouses at affordable rates.

In addition, employees are also covered by the Group's Personal Accident Insurance Policy for total permanent disability and/or as a result of accidents arising from work. The Group also offers annual health screening examinations, outpatient medical, dental and optical attention, and hospitalisation & surgical benefits.

The Group has in place a comprehensive Health, Safety and Environment framework and management system.

Further details are available in the *Health, Safety and Environment Report*.



A recipient of the long service award at the IJM Annual Dinner 2014

corporate responsibility (cont'd)

Sports and Social Activities

In IJM, we encourage our staff to have a work life balance. Various sports, social and welfare activities are organised throughout the year through the Group's Kelab Sukan IJM ("KSIJM").

During the financial year, KSIJM had organised festive gatherings and sports events to promote better synergy and foster closer relations among the five divisions of the Group in line with the IJM Family culture.

In addition, the 5 divisions of the Group rotate to host the biennial IJM Games with the aim to inspire minds, nurture teamwork and promote diversity at all levels. In 2014, the 10th IJM Games was hosted by the Property Division in Seremban, Negeri Sembilan with more than 600 IJMers from all over the country participating in 12 disciplines – American Pool, Badminton, Bowling, Carrom, Darts, Football, Golf, Netball, Sepak Takraw, Table Tennis, Touch Rugby and Volleyball.

MEASURE AND REWARD

We continually enhance the performance management process to ensure it aligns employees of all levels to the corporate goals. In line with our reward philosophy of "pay for performance", we drive differentiation of performance group-wide and employees who perform are accordingly rewarded.

Our remuneration package is devised to reward commensurately with the role and contribution of each individual within the context of the business environment. Whilst it is kept abreast with the economic situation and changes in the market through periodic benchmarking, it is carefully balanced to remain sustainable in the long run.

With the view to reward employees who are committed and who contribute to the business results tenaciously, a Long Term Incentive Plan in the form of share options has been included as part of the remuneration package. The plan serves to reward based on merit as well as to retain good performers group-wide.

DEPLOY AND ADVANCE

Whilst we attract the right talent from the outside, our philosophy is to groom our talent from within. As a testament to the fact, all our CEOs are home grown, as are most of our Management team. We are resolved in nurturing our leadership pipeline internally and we have in place the relevant framework and roadmap to shape and guide the journey.

Employees are the heart of our business. We respect, invest in and grow with our talent.

This Corporate Responsibility Statement is made in accordance with the resolution of the Board of Directors dated 14 July 2015.



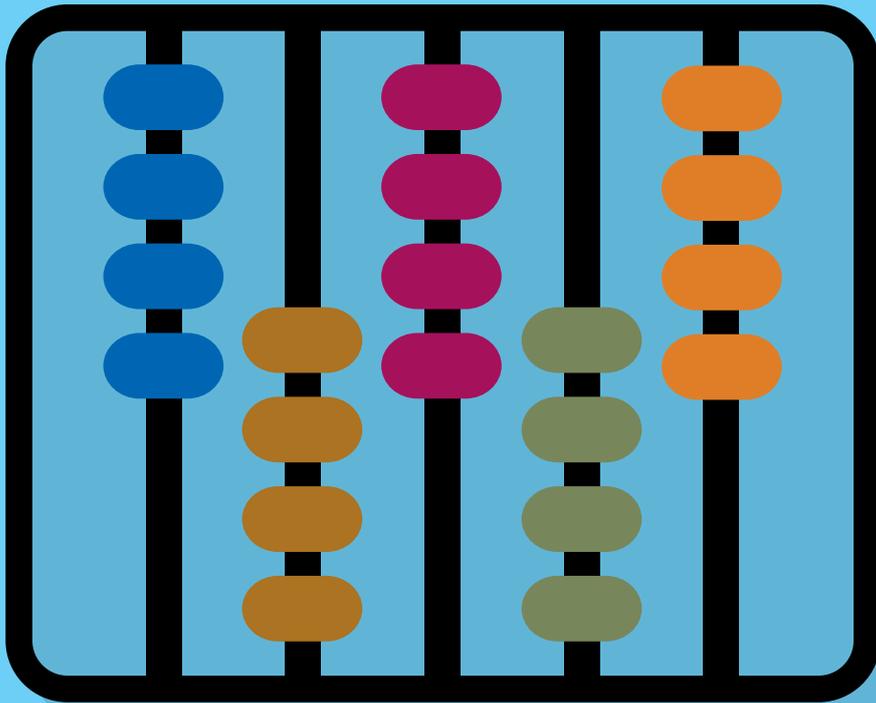
Deepavali Celebration 2014



NASAM Walk for Health 2014



IJM Games 2014 held at Seremban



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directors' report and statement

The Directors have pleasure in submitting their report and statement together with the audited financial statements of the Group and of the Company for the financial year ended 31 March 2015.

PRINCIPAL ACTIVITIES

The Company is principally engaged in construction and investment holding activities. The Group's principal activities are in construction, property development, manufacturing and quarrying, hotel operations, port operations, tollway operations, plantations and investment holding.

There have been no significant changes in these principal activities during the financial year.

FINANCIAL RESULTS

	The Group RM'000	The Company RM'000
Net profit for the financial year	713,041	212,156
Attributable to:		
Owners of the Company	480,944	212,156
Non-controlling interests	232,097	–
	<u>713,041</u>	<u>212,156</u>

DIVIDENDS

Dividends paid since the end of the previous financial year are as follows:

	RM'000
In respect of the financial year ended 31 March 2014:	
A single tier second interim dividend of 11 sen per share, paid on 2 July 2014	160,939
A single tier special dividend of 10 sen per share, paid on 2 July 2014	146,309
In respect of the financial year ended 31 March 2015:	
A single tier first interim dividend of 4 sen per share, paid on 23 December 2014	59,573
	<u>366,821</u>

On 26 May 2015, the Directors have declared a single tier second interim dividend in respect of the financial year ended 31 March 2015 of 11 sen per share to be paid on 9 July 2015 to every member who is entitled to receive the dividend as at 5:00 pm on 25 June 2015.

The Directors do not recommend the payment of any final dividend for the financial year ended 31 March 2015.

RESERVES AND PROVISIONS

All material transfers to or from reserves or provisions during the financial year are disclosed in the financial statements.

SHARE CAPITAL

During the financial year, the issued and paid-up ordinary share capital of the Company was increased from RM1,427,530,846 to RM1,500,001,200 by way of the issuance of:-

- (i) 57,793,654 new ordinary shares of RM1.00 each arising from the exercise of Warrants 2009/2014 at the exercise price of RM4.00 per share in accordance with the Deed Poll dated 18 September 2009;

SHARE CAPITAL (cont'd)

- (ii) 6,640,100 new ordinary shares of RM1.00 each arising from the exercise of options under the Employee Share Option Scheme (“ESOS”) via self-funding at the following issue prices; and

<u>Number of shares issued</u> units	<u>ESOS exercise price</u> RM/share	<u>Award of options under ESOS (“ESOS Award”)</u>
2,304,800	4.44	First ESOS Award
2,684,100	4.37*	First ESOS Award
1,651,200	5.14**	Second ESOS Award
<u>6,640,100</u>		

- (iii) 8,036,600 new ordinary shares of RM1.00 each arising from the subscription of new shares for placement into the ESOS trust funding pool at the following issue prices:

<u>Number of shares issued</u> units	<u>ESOS exercise price</u> RM/share	<u>Award of options under ESOS (“ESOS Award”)</u>
500,000	4.44	First ESOS Award
4,028,100	4.37*	First ESOS Award
3,508,500	5.14**	Second ESOS Award
<u>8,036,600</u>		

* ESOS exercise price of RM4.44 had been adjusted on 13 June 2014

** ESOS exercise price of RM5.22 had been adjusted on 13 June 2014

The new ordinary shares issued rank pari passu in all respects with the existing ordinary shares of the Company.

TREASURY SHARES

During the financial year, the Company repurchased 2,000 of its ordinary shares from the open market on Bursa Malaysia Securities Berhad (“Bursa Malaysia”) for RM13,509. The average price paid for the shares repurchased was approximately RM6.705 per share.

Details of the treasury shares are set out in Note 14(C) to the financial statements.

WARRANTS 2009/2014

The Warrants 2009/2014 were constituted by a Deed Poll dated 18 September 2009.

On 26 October 2009, the Company allotted 132,097,381 new Warrants 2009/2014 at an issue price of RM0.25 per Warrant on the basis of 1 Warrant for every 10 existing ordinary shares of RM1.00 each in the Company held after the 2:5 Bonus Issue. The Warrants 2009/2014 were listed on the Main Market of Bursa Malaysia Securities Berhad with effect from 28 October 2009.

Each Warrant 2009/2014 entitles the registered holder to subscribe for 1 new ordinary share in the Company at any time on or after 26 October 2009 till 24 October 2014, at an exercise price of RM4.00 in accordance with the provisions in the Deed Poll. Any Warrants 2009/2014 not exercised at the date of maturity will lapse and cease to be valid for any purpose. As at 24 October 2014, 292,292 Warrants 2009/2014 were unexercised and have lapsed.

The ordinary shares issued from the exercise of Warrants 2009/2014 shall rank pari passu in all respects with the existing issued ordinary shares of the Company except that they shall not be entitled to any dividends, distributions or rights, the entitlement date of which is prior to the date of the allotment of the new shares arising from the exercise of Warrants 2009/2014.

LONG TERM INCENTIVE PLAN

At an Extraordinary General Meeting held on 19 October 2012, the Directors were authorised to proceed with the establishment and administration of the Long Term Incentive Plan ("LTIP"), which comprises an ESOS and an Employee Share Grant Plan ("ESGP"). The Directors have appointed a committee ("Committee") to administer the LTIP. The Directors and/or the Committee have also established trusts which are administered by a trustee in accordance with the trust deeds dated 20 December 2012 for the LTIP.

The main features of the ESOS are as follows:

- (a) The ESOS was implemented on 24 December 2012, and shall be in force for a period of five years and expires on 23 December 2017. The ESOS may be extended by the Board of Directors at its absolute discretion for up to another five years immediately from the expiry of the ESOS.
- (b) Eligible employees are determined at the absolute discretion of the Committee subject to the employee, Executive Director (holding office in a full time executive capacity) and a Person Connected to an Executive Director, collectively known as "Group Employee", having been confirmed in the employment or appointment of the Company and its subsidiaries (save for any subsidiaries which are dormant or incorporated outside Malaysia) on or up to the date of the ESOS award ("ESOS Award") and has attained the age of eighteen (18) years. An Executive Director shall only be eligible if he is on the payroll and involved in the day-to-day management of the Company and his participation in the Scheme is specifically approved by the shareholders of the Company in a general meeting.
- (c) In respect of a Group Employee, the employee who is a Malaysian citizen, has been in employment with Company and its subsidiaries for a period of at least 3 consecutive years prior to and up to the date of the ESOS Award; the employee who is a non-Malaysian citizen, has been in employment with the Company and its subsidiaries on a full-time contract for a period of at least 4 consecutive years prior to and up to the date of the ESOS Award.
- (d) The option price shall be the volume-weighted average market price of the Company's shares as shown in the Daily Official List of Bursa Malaysia for the five market days immediately preceding the date of the ESOS Award with an allowance for a discount of not more than ten per centum (10%) therefrom but shall not be less than the par value of the Company's shares.
- (e) Vesting dates for the First, Second and Third ESOS Awards and percentage for each vesting date are as follows:

<u>Vesting Dates</u>			
<u>First ESOS Award</u>	<u>Second ESOS Award</u>	<u>Third ESOS Award</u>	<u>Percentage (%)</u>
24 December 2013	24 December 2014	24 December 2015	40
24 December 2014	24 December 2015	24 December 2016	30
24 December 2015	24 December 2016	24 December 2017*	30

* The vesting date of the last tranche on 24 December 2017 is subject to the extension of the ESOS by the Board of Directors.

On 24 December 2012, the first award of options under the ESOS of 29,640,600 options ("First ESOS Award") was awarded to the Group Employee at an option price of RM4.44 per ordinary share. The vesting of the options will be contingent upon the acceptance of the First ESOS Award by the eligible Group Employee and fulfilment of the relevant vesting conditions as at the relevant vesting dates. The vesting conditions include the tenure and performance of the eligible Group Employee who have accepted the First ESOS Award from the date of the First ESOS Award.

On 24 December 2013, the second award of options under the ESOS of 31,729,600 options ("Second ESOS Award") was awarded to the Group Employee at an option price of RM5.22 per ordinary share. The vesting of the options will be contingent upon the acceptance of the Second ESOS Award by the eligible Group Employee and fulfilment of the relevant vesting conditions as at the relevant vesting dates. The vesting conditions include the tenure and performance of the eligible Group Employee who have accepted the Second ESOS Award from the date of the Second ESOS Award.

On 24 December 2014, the third award of options under the ESOS of 10,651,000 options ("Third ESOS Award") was awarded to the Group Employee at an option price of RM5.88 per ordinary share. The vesting of the options will be contingent upon the acceptance of the Third ESOS Award by the eligible Group Employee and fulfilment of the relevant vesting conditions as at the relevant vesting dates. The vesting conditions include the tenure and performance of the eligible Group Employee who have accepted the Third ESOS Award from the date of the Third ESOS Award.

LONG TERM INCENTIVE PLAN (cont'd)

During the financial year, the Company has been granted exemption by the Companies Commission of Malaysia from having to disclose the names of the option holders who had been awarded options in aggregate of less than 82,500 options for the Third ESOS Award. The list of employees of the Company and its subsidiaries who are awarded options of 82,500 options and above during the period are as follows:

<u>Name of employee</u>	<u>Number of options over ordinary shares of RM1 each awarded as of 24.12.2014</u>
Dato' Soam Heng Choon	467,500
Dato' Teh Kean Ming	220,000
Shuy Eng Leong	112,500
Cyrus Eruch Daruwalla	110,000
Lee Kok Hoo	110,000
Choon Chee Peng	101,250
Gabriel Chia Kee Loy	101,250
Lee Wai Hin	101,250
Chia Weng Fook	90,000
Liew Hau Seng	82,500
Ong Teng Cheng	82,500
Choy Teik San	82,500
Dato' Khor Kiem Teoh	82,500
Lee Hong Chai	82,500
Lee Chun Fai	82,500
Yong Juen Wah	82,500
Velayuthan A/L Tan Kim Song	82,500

The number of outstanding options is set out in Note 14(D) to the financial statements.

The main features of the ESGP are as follows:

- (a) The ESGP was implemented on 24 December 2012, and shall be in force for a period of ten years and expires on 23 December 2022.
- (b) ESGP comprises a retention share plan ("RSP") and a performance share plan ("PSP").
 - (i) The RSP is a share plan for selected middle to senior management employees of the Group who are holding job grades 1 to 8 or such rank or position as may be designated by the Committee from time to time.
 - (ii) The PSP is a performance share plan for selected senior management employees of the Group who are holding job grades 1 to 3 or such rank or position as may be designated by the Committee from time to time.
- (c) On 15 April 2013, the first award of shares under the ESGP ("First ESGP Award") was made to the eligible Group Employee and once accepted will be vested to the eligible Group Employee at no consideration over a period of up to three (3) years, subject to the fulfillment of vesting conditions.
- (d) On 15 April 2014, the second award of shares under the ESGP ("Second ESGP Award") was made to the eligible Group Employee and once accepted will be vested to the eligible Group Employee at no consideration over a period of up to three (3) years, subject to the fulfillment of vesting conditions.
- (e) On 15 April 2015, the third award of shares under the ESGP ("Third ESGP Award") was made to the eligible Group Employee and once accepted will be vested to the eligible Group Employee at no consideration over a period of up to three (3) years, subject to the fulfillment of vesting conditions.

LONG TERM INCENTIVE PLAN (cont'd)

The provisional number of shares awarded under the First, Second and Third ESGP Awards are as follows:-

ESGP	Provisional Number of Shares Awarded		
	First ESGP Award	Second ESGP Award	Third ESGP Award
PSP	1,516,100 ^{*1}	1,357,100 ^{*1}	1,429,000 ^{*1}
RSP	4,559,300 ^{*2}	5,034,400 ^{*2}	5,328,800 ^{*2}

^{*1} The quantum of shares to be vested may vary from 0% to 200% of the provisional number of shares awarded.

^{*2} The quantum of shares to be vested may vary from 0% to 150% of the provisional number of shares awarded.

The total number of new Company's shares which may be made available under the LTIP shall not exceed ten per centum (10%) of the total issued and paid-up share capital (excluding treasury shares) comprising ordinary shares of the Company at any time during the duration of the LTIP.

The aggregate maximum allocation of the options and shares to the Directors and senior management of the Group shall not be more than 50% of the Company's shares available under the LTIP. As at 31 March 2015, the total number of options (ESOS) and shares (ESGP) allocated to the Directors and senior management of the Group is 11.81% of the shares available under the LTIP.

DIRECTORS

The Directors in office since the date of the last report and statement are:

Tan Sri Abdul Halim bin Ali ^{**@}, *Independent Non-Executive Chairman*

Tan Sri Dato' Tan Boon Seng @ Krishnan, *Deputy Non-Executive Chairman*

Dato' Soam Heng Choon @ *(ceased as the Deputy Chief Executive Officer ("CEO") & Deputy Managing Director ("MD") on 5 April 2015 and redesignated as CEO & MD on 6 April 2015)*

Mr Lee Chun Fai *(appointed as Deputy CEO & Deputy MD on 6 April 2015)*

Datuk Lee Teck Yuen *, *Senior Independent Non-Executive Director*

Datuk Ir. Hamzah bin Hasan ^{**}, *Independent Non-Executive Director*

Mr Pushpanathan a/l S A Kanagarayar #, *Independent Non-Executive Director*

Dato' David Frederick Wilson @, *Non-Executive Director*

Dato' Teh Kean Ming *(retired as the CEO & MD on 5 April 2015)*

members of the Audit Committee

* *members of the Nomination and Remuneration Committee*

@ *members of the Securities and Options Committee*

DIRECTORS (cont'd)

According to the Register of Directors' Shareholdings, particulars of interests of Directors who held office at the end of the financial year in shares, warrants and options over ordinary shares of RM1 each of the Company and its related corporations during the financial year are as follows:

IJM Corporation Berhad

<u>Name of Director</u>	<u>Number of ordinary shares of RM1 each</u>			
	<u>Balance at 1.4.2014</u>	<u>Acquired</u>	<u>Disposed</u>	<u>Balance at 31.3.2015</u>
Tan Sri Dato' Tan Boon Seng @ Krishnan				
Direct interest	2,999,180	1,424,348	1,250,000	3,173,528
Indirect interest	389,036 ⁽¹⁾	1,050,000 ⁽¹⁾	1,300,000 ⁽¹⁾	139,036⁽¹⁾
Dato' Teh Kean Ming				
Direct interest	84,000	79,100	99,100	64,000
Indirect interest	91,000 ⁽¹⁾	39,800 ^{(1)(^)}	15,000 ⁽¹⁾	115,800⁽¹⁾
Dato' Soam Heng Choon				
Direct interest	21,000	2,100	–	23,100
Datuk Lee Teck Yuen				
Direct interest	350,000	–	–	350,000
Indirect interest	1,470,000 ⁽¹⁾	–	–	1,470,000⁽¹⁾

<u>Name of Director</u>	<u>Number of Warrants 2009/2014</u>				
	<u>Balance at 1.4.2014</u>	<u>Acquired</u>	<u>Disposed</u>	<u>Exercised</u>	<u>Lapsed at 24.10.2014</u>
Tan Sri Dato' Tan Boon Seng @ Krishnan					
Direct interest	1,424,348	–	–	1,424,348	–
Indirect interest	1,050,000 ⁽¹⁾	–	–	1,050,000 ⁽¹⁾	–
Dato' Teh Kean Ming					
Direct interest	39,300	39,800 ^(^^)	–	79,100	–
Indirect interest	39,800 ⁽¹⁾	–	39,800 ⁽¹⁾	–	–
Dato' Soam Heng Choon					
Direct interest	2,100	–	–	2,100	–

<u>Name of Director</u>	<u>Options over ordinary shares of RM1 each ("Options")</u>					
	<u>Provisional Number of Options*</u>		<u>Number of Options</u>		<u>Balance at 31.3.2015</u>	
	<u>Balance at 1.4.2014</u>	<u>Balance at 31.3.2015</u>	<u>Balance at 1.4.2014</u>	<u>Vested</u>	<u>Exercised</u>	
First ESOS Award on 24.12.2012:						
Dato' Teh Kean Ming	330,000	165,000	220,000	165,000	–	385,000
Dato' Soam Heng Choon	115,500	57,750	77,000	57,700	–	134,700
Second ESOS Award on 24.12.2013:						
Dato' Teh Kean Ming	550,000	330,000	–	220,000	–	220,000
Third ESOS Award on 24.12.2014:						
Dato' Teh Kean Ming	–	220,000	–	–	–	–
Dato' Soam Heng Choon	–	467,500	–	–	–	–

directors' report and statement (cont'd)

DIRECTORS (cont'd)

IJM Corporation Berhad (cont'd)

Provisional number of ordinary shares of RM1 each ("Shares") under ESGP*

<u>Name of Director</u>	<u>Performance Share Plan⁺⁺</u>	<u>Retention Share Plan⁺⁺⁺</u>
First ESGP Award		
on 15.4.2013:		
Tan Sri Dato' Tan Boon Seng @ Krishnan	196,500	50,600
Dato' Teh Kean Ming	196,500	50,600
Dato' Soam Heng Choon	48,500	19,400
Second ESGP Award		
on 15.4.2014:		
Dato' Teh Kean Ming	196,500	50,600

IJM Plantations Berhad (a subsidiary)

Number of ordinary shares of RM0.50 each

<u>Name of Director</u>	<u>Balance at 1.4.2014</u>	<u>Acquired</u>	<u>Disposed</u>	<u>Balance at 31.3.2015</u>
Tan Sri Abdul Halim bin Ali				
Direct interest	20,000	-	-	20,000
Tan Sri Dato' Tan Boon Seng @ Krishnan				
Direct interest	646,000	70,060	-	716,060
Indirect interest	429,982 ⁽¹⁾	51,051 ⁽¹⁾	-	481,033⁽¹⁾

Number of Warrants 2009/2014

<u>Name of Director</u>	<u>Balance at 1.4.2014</u>	<u>Acquired</u>	<u>Disposed</u>	<u>Exercised</u>	<u>Lapsed at 7.11.2014</u>
Tan Sri Dato' Tan Boon Seng @ Krishnan					
Direct interest	70,060	-	-	70,060	-
Indirect interest	51,051 ⁽¹⁾	-	-	51,051 ⁽¹⁾	-

DIRECTORS (cont'd)**IJM Land Berhad (a subsidiary)**

Name of Director	Number of ordinary shares of RM1 each			
	Balance at 1.4.2014	Acquired	Disposed/ Transferred [#]	Balance at 31.3.2015
Tan Sri Abdul Halim bin Ali				
Direct interest	30,000	-	30,000 [#]	-
Tan Sri Dato' Tan Boon Seng @ Krishnan				
Direct interest	1,245,010	-	1,245,010 [#]	-
Indirect interest	143,900 ⁽¹⁾	-	143,900 ^{(1)#}	-
Dato' Teh Kean Ming				
Direct interest	147,000	-	147,000 [#]	-
Indirect interest	5,200 ⁽¹⁾	10,000 ⁽¹⁾	15,200 ^{(1)#}	-
Dato' Soam Heng Choon				
Direct interest	451,500	-	451,500 [#]	-
Datuk Lee Teck Yuen				
Direct interest	11,064,693	-	11,064,693 [#]	-

Notes:-

(1) through a family member

^ transferred to family member

^^ transferred from family member

* the vesting of the Options to the eligible Directors are subject to the fulfillment of the relevant vesting conditions as at the vesting dates

++ the quantum of shares to be vested may vary from 0% to 200% of the number of shares provisionally awarded

+++ the quantum of shares to be vested may vary from 0% to 150% of the number of shares provisionally awarded

shares transferred to IJM pursuant to the privatisation of IJM Land Berhad ("IJML") undertaken by IJM by way of a scheme of arrangement under Section 176 of the Companies Act, 1965 between IJM and all shareholders of IJML other than IJM

Except as disclosed above, the Directors in office at the end of the financial year do not have any direct or indirect interests in the shares, warrants or Options of the Company and its related corporations during the financial year.

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the fees and other emoluments shown in the financial statements) by reason of a contract made by the Company or by a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

Except as disclosed above, neither during nor at the end of the financial year was the Company or any of its subsidiaries a party to any arrangement whose object was to enable the Directors to acquire benefits through the acquisition of shares in, or debentures of, the Company or any other body corporate, other than the shares or Options of the Company.

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were made out, the Directors took reasonable steps:

- to ascertain the action taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
- to ensure that any current assets, other than debts, which were unlikely to realise their book values in the ordinary course of business had been written down to their estimated realisable values.

OTHER STATUTORY INFORMATION (cont'd)

At the date of this report and statement, the Directors are not aware of any circumstances:

- (a) which would render the amounts written off for bad debts or the amount of the allowance for doubtful debts of the Group and of the Company inadequate to any material extent or the values attributed to current assets of the Group and of the Company misleading; or
- (b) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or
- (c) not otherwise dealt with in this report and statement or in the financial statements that would render any amount stated in the financial statements of the Group and of the Company misleading.

In the interval between the end of the financial year and the date of this report and statement:

- (a) no item, transaction or other events of a material and unusual nature has arisen which, in the opinion of the Directors, would substantially affect the results of the operations of the Group and of the Company for the current financial year; or
- (b) no charge has arisen on the assets of any company in the Group which secures the liability of any other person nor has any contingent liability arisen in any company in the Group.

No contingent or other liability of any company in the Group has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Company and its subsidiaries to meet their obligations when they fall due.

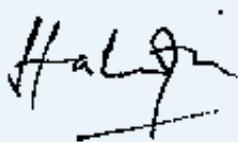
In the opinion of the Directors:

- (a) other than as disclosed in the financial statements, the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature;
- (b) the financial statements of the Group and of the Company set out on pages 163 to 325 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 March 2015 and of the results and cash flows of the Group and of the Company for the financial year ended on that date in accordance with the Financial Reporting Standards in Malaysia and the provisions of the Companies Act, 1965; and
- (c) the information set out in Note 58 on page 326 of the financial statements have been prepared in accordance with the Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

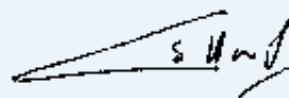
AUDITORS

The Auditors, PricewaterhouseCoopers, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the Directors.



TAN SRI ABDUL HALIM BIN ALI
DIRECTOR



DATO' SOAM HENG CHOON
DIRECTOR

Petaling Jaya
26 May 2015

statements of comprehensive income

for the financial year ended 31 March 2015

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Operating revenue	4,13	5,448,282	6,006,481	273,150	384,837
Cost of sales		(3,767,422)	(4,346,179)	(9,164)	(1,245)
Gross profit		1,680,860	1,660,302	263,986	383,592
Other operating income		265,104	905,436	102,105	77,958
Tendering, selling and distribution expenses		(192,104)	(153,487)	-	-
Administrative expenses		(359,445)	(307,876)	(47,927)	(43,242)
Other operating expenses		(102,055)	(316,456)	(18,561)	(278,168)
Operating profit before finance cost	5	1,292,360	1,787,919	299,603	140,140
Finance cost	9	(242,682)	(231,195)	(67,688)	(60,784)
Operating profit after finance cost		1,049,678	1,556,724	231,915	79,356
Share of (losses)/profits of associates		(19,405)	2,898	-	-
Share of losses of joint ventures		(10,916)	(143,308)	-	-
Profit before taxation	13	1,019,357	1,416,314	231,915	79,356
Income tax expense	10	(306,316)	(340,658)	(19,759)	(34,098)
Net profit for the financial year		713,041	1,075,656	212,156	45,258
Other comprehensive income (net of tax):					
Items that will not be reclassified to profit or loss:					
Change in tax rate in relation to revaluation surplus		-	1,129	-	-
Items that may be reclassified subsequently to profit or loss:					
Currency translation differences		25,929	(50,124)	(2,244)	1,057
Share of other comprehensive (losses)/income of associates		(1,039)	2,567	-	-
Realisation of other comprehensive income arising from disposal of foreign joint ventures and closure of foreign branch		-	39,523	-	-
		24,890	(6,905)	(2,244)	1,057
Total comprehensive income for the financial year		737,931	1,068,751	209,912	46,315
Net profit attributable to:					
Owners of the Company		480,944	829,599	212,156	45,258
Non-controlling interests		232,097	246,057	-	-
Net profit for the financial year		713,041	1,075,656	212,156	45,258
Total comprehensive income attributable to:					
Owners of the Company		509,817	846,730	209,912	46,315
Non-controlling interests		228,114	222,021	-	-
Total comprehensive income for the financial year		737,931	1,068,751	209,912	46,315
Earnings per share for net profit attributable to owners of the Company:					
- Basic	11(a)	32.63 Sen	59.06 Sen		
- Fully diluted	11(b)	32.15 Sen	57.76 Sen		

FRAMEWORK & COMMITMENTS

ORGANISATION & STEWARDSHIP

SHAREHOLDER SUMMARY OF INFORMATION

BUSINESS REVIEW & REPORTS

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FINANCIAL STATEMENTS & OTHERS

consolidated balance sheet

as at 31 March 2015

	Note	2015 RM'000	2014 RM'000
CAPITAL AND RESERVES ATTRIBUTABLE TO OWNERS OF THE COMPANY			
Share capital	14	1,500,001	1,427,531
Share premium	14	2,346,070	2,089,511
Treasury shares	14	(270)	(257)
Shares held under trust	14	(3,771)	(2,038)
Revaluation reserve		71,197	59,224
Exchange translation reserve		(137,193)	(168,631)
Share-based payment reserve		50,515	27,786
Other reserves	15	2,061,251	65,282
Retained profits		2,541,840	3,240,400
		8,429,640	6,738,808
NON-CONTROLLING INTERESTS			
		1,145,897	2,211,464
TOTAL EQUITY			
		9,575,537	8,950,272
NON-CURRENT LIABILITIES			
Bonds	16	1,628,769	967,774
Commercial Papers and Medium Term Notes	17	–	250,000
Term loans	18	2,318,853	1,845,789
Government support loans	19	210,498	210,337
Hire purchase and lease payables	20	188	–
Deferred tax liabilities	23	780,336	713,337
Trade and other payables	24	728,173	745,620
Retirement benefits	25	5,271	5,216
Provisions	46	99,675	25,237
		5,771,763	4,763,310
Government grants	26	83,287	130,653
		15,430,587	13,844,235
NON-CURRENT ASSETS			
Property, plant and equipment	27	1,726,831	1,590,106
Land use rights	28	129,320	108,008
Investment properties	29	41,828	39,045
Concession assets	30	3,286,306	3,638,829
Associates	32	604,965	510,685
Joint ventures	33	663,520	984,882
Available-for-sale financial assets	34	25,022	25,022
Derivative financial instruments	22	–	14,738
Long term receivables	35	105,556	86,237
Intangible assets	36	85,738	80,252
Deferred tax assets	23	201,196	151,806
Land held for property development	37(a)	587,480	938,363
Plantation development expenditure	38	997,428	869,971
Deposit with a licensed bank	42	92,569	–
		8,547,759	9,037,944

	Note	2015 RM'000	2014 RM'000
CURRENT ASSETS			
Property development costs	37(b)	5,479,179	4,130,505
Inventories	39	783,912	592,802
Trade and other receivables	40	2,424,292	2,318,231
Financial assets at fair value through profit or loss	41	214,908	249,244
Derivative financial instruments	22	3,727	627
Tax recoverable		89,511	55,470
Deposits, cash and bank balances	42	1,818,657	2,007,700
Assets held for sale	43(a)	7,464	5,945
Assets of disposal group classified as held for sale	43(b)	361,280	–
		11,182,930	9,360,524
Less:			
CURRENT LIABILITIES			
Trade and other payables	44	2,014,477	2,038,086
Current tax liabilities		26,963	126,581
Derivative financial instruments	22	–	1,006
Provisions	46	5,115	57,004
Borrowings			
- Bank overdrafts	45	28,024	172,132
- Others	45	1,961,395	2,159,424
Liabilities of disposal group classified as held for sale	43(b)	264,128	–
		4,300,102	4,554,233
NET CURRENT ASSETS		6,882,828	4,806,291
		15,430,587	13,844,235

company balance sheet

as at 31 March 2015

	Note	2015 RM'000	2014 RM'000
CAPITAL AND RESERVES ATTRIBUTABLE TO OWNERS OF THE COMPANY			
Share capital	14	1,500,001	1,427,531
Share premium	14	2,346,070	2,089,511
Treasury shares	14	(270)	(257)
Shares held under trust	14	(3,771)	(2,038)
Exchange translation reserve		2,044	4,288
Share-based payment reserve		50,515	27,786
Other reserves	15	2,011,580	14,521
Retained profits		395,044	549,636
		6,301,213	4,110,978
NON-CURRENT LIABILITIES			
Bonds	16	800,000	–
Commercial Papers and Medium Term Notes	17	–	250,000
Trade and other payables	44	999,360	1,013,921
		1,799,360	1,263,921
		8,100,573	5,374,899
NON-CURRENT ASSETS			
Property, plant and equipment	27	3,254	3,895
Investment properties	29	3,904	3,964
Subsidiaries	31	7,058,013	4,704,673
Associates	32	366,142	242,282
Joint ventures	33	211,512	187,566
Available-for-sale financial assets	34	2,050	2,050
Derivative financial instruments	22	–	2,167
Deferred tax assets	23	2,779	1,968
Land held for property development	37(a)	–	281
		7,647,654	5,148,846
CURRENT ASSETS			
Inventories	39	1,822	2,066
Trade and other receivables	40	1,519,135	1,471,769
Financial assets at fair value through profit or loss	41	5,536	76,320
Derivative financial instruments	22	1,125	–
Deposits, cash and bank balances	42	55,804	122,919
Tax recoverable		–	2,355
Assets held for sale	43(a)	3,737	3,737
		1,587,159	1,679,166
Less:			
CURRENT LIABILITIES			
Trade and other payables	44	544,729	426,779
Current tax liabilities		3,504	–
Derivative financial instruments	22	–	1,006
Borrowings	45	586,007	1,025,328
		1,134,240	1,453,113
		452,919	226,053
		8,100,573	5,374,899

statements of changes in equity

for the financial year ended 31 March 2015

Attributable to owners of the Company												
	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trusts RM'000	Re-valuation reserve RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
The Group												
At 1 April 2014	1,427,531	2,089,511	(257)	(2,038)	59,224	(168,631)	27,786	65,282	3,240,400	6,738,808	2,211,464	8,950,272
Comprehensive income:												
Net profit for the financial year	-	-	-	-	-	-	-	-	480,944	480,944	232,097	713,041
Other comprehensive income:												
Currency translation differences arising from translation of net investment in foreign subsidiaries, associates and branches	-	-	-	-	-	29,912	-	-	-	29,912	(3,983)	25,929
Share of other comprehensive income of associates	-	-	-	-	-	39	-	(1,078)	-	(1,039)	-	(1,039)
	-	-	-	-	-	29,951	-	(1,078)	-	28,873	(3,983)	24,890
Total comprehensive income for the financial year	-	-	-	-	-	29,951	-	(1,078)	480,944	509,817	228,114	737,931
Share of reserves in an associate	-	-	-	-	-	-	-	(12)	(2,325)	(2,337)	-	(2,337)
Share of reserves in a joint venture	-	-	-	-	-	-	-	-	21,377	21,377	-	21,377
Issuance of ESOS and ESGP	-	-	-	-	-	-	37,836	-	-	37,836	-	37,836
Transferred to retained profits upon expiry of Warrants 2009/2014	-	-	-	-	-	-	-	(73)	73	-	-	-

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Attributable to owners of the Company												
Note	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trusts RM'000	Re-valuation reserve RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
The Group (cont'd)												
Transactions with owners:												
Non-controlling interests arising on business combination	49(a)	-	-	-	-	-	-	-	-	-	548	548
Acquisition of additional interests in a subsidiary	50(a)	-	-	-	11,973	1,487	-	-	(826,974)	(813,514)	(1,320,997)	(2,134,511)
Shares to be allotted upon privatisation of IJM Land Berhad	15	-	-	-	-	-	-	2,011,580	-	2,011,580	-	2,011,580
Accretion/dilution of interests in subsidiaries		-	-	-	-	-	-	-	(4,834)	(4,834)	4,834	-
Single tier second interim dividend:												
- Year ended 31 March 2014	12	-	-	-	-	-	-	-	(160,939)	(160,939)	-	(160,939)
Single tier special dividend:												
- Year ended 31 March 2014	12	-	-	-	-	-	-	-	(146,309)	(146,309)	-	(146,309)
Single tier first interim dividend:												
- Year ended 31 March 2015	12	-	-	-	-	-	-	-	(59,573)	(59,573)	-	(59,573)
Dividends paid by subsidiaries to non-controlling shareholders									-	-	(62,718)	(62,718)

Attributable to owners of the Company

Note	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trusts RM'000	Re-valuation reserve RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
The Group (cont'd)												
Transactions with owners: (cont'd)												
Issuance of shares:												
- Exercise of Warrants 2009/2014 14(A), (B), 15	57,793	187,829	-	-	-	-	-	(14,448)	-	231,174	-	231,174
- Exercise of ESOS 14(A), (B), (E)	6,640	38,910	-	36,124	-	-	(15,107)	-	-	66,567	-	66,567
- Shares held under trust 14(A), (B), (E)	8,037	29,820	-	(37,857)	-	-	-	-	-	-	-	-
Shares buy back 14(C)	-	-	(13)	-	-	-	-	-	-	(13)	-	(13)
Issuance of shares by subsidiaries to non-controlling shareholders	-	-	-	-	-	-	-	-	-	-	84,652	84,652
Total transactions with owners	72,470	256,559	(13)	(1,733)	11,973	1,487	(15,107)	1,997,132	(1,198,629)	1,124,139	(1,293,681)	(169,542)
At 31 March 2015	1,500,001	2,346,070	(270)	(3,771)	71,197	(137,193)	50,515	2,061,251	2,541,840	8,429,640	1,145,897	9,575,537

statements of changes in equity (cont'd)

for the financial year ended 31 March 2015

The Group	Note	Attributable to owners of the Company											
		Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trusts RM'000	Re-valuation reserve RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
At 1 April 2013		1,382,663	1,938,210	(140)	-	58,602	(178,360)	5,116	69,174	2,331,974	5,607,239	1,695,420	7,302,659
Comprehensive income:													
Net profit for the financial year		-	-	-	-	-	-	-	-	829,599	829,599	246,057	1,075,656
Other comprehensive income:													
Currency translation differences arising from translation of net investment in foreign subsidiaries, joint associates, joint ventures and branches		-	-	-	-	-	(25,581)	-	-	-	(25,581)	(24,543)	(50,124)
Realisation of other comprehensive income arising from disposal of foreign joint ventures and closure of foreign branch		-	-	-	-	-	39,523	-	-	-	39,523	-	39,523
Share of other comprehensive income of associates		-	-	-	-	-	(4,213)	-	6,780	-	2,567	-	2,567
Change in tax rate in relation to revaluation surplus		-	-	-	-	622	-	-	-	-	622	507	1,129
		-	-	-	-	622	9,729	-	6,780	-	17,131	(24,036)	(6,905)
Total comprehensive income for the financial year		-	-	-	-	622	9,729	-	6,780	829,599	846,730	222,021	1,068,751

Attributable to owners of the Company

Note	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trusts RM'000	Re-valuation reserve RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
The Group (cont'd)												
Transferred to capital reserve upon redemption of preference shares in a subsidiary	-	-	-	-	-	-	-	200	(200)	-	-	-
Share of capital reserves in an associate	-	-	-	-	-	-	-	(811)	1,150	339	-	339
Issuance of ESOS and ESGP	-	-	-	-	-	-	27,273	-	-	27,273	-	27,273
Transactions with owners:												
Non-controlling interests arising on business combination	-	-	-	-	-	-	-	-	-	-	192,138	192,138
Acquisition of additional interests in a subsidiary	-	-	-	-	-	-	-	-	38	38	(160)	(122)
Accretion/dilution of interests in subsidiaries	-	-	-	-	-	-	-	-	17	17	(17)	-
Partial disposal of equity interests in a subsidiary	-	-	-	-	-	-	-	-	259,706	259,706	57,998	317,704
Total changes in ownership interests in subsidiaries that do not result in a loss of control	-	-	-	-	-	-	-	-	259,761	259,761	249,959	509,720

statements of changes in equity (cont'd)

for the financial year ended 31 March 2015

Note	Attributable to owners of the Company										Total equity RM'000	
	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trusts RM'000	Re-valuation reserve RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000		Non-controlling interests RM'000
The Group (cont'd)												
Transactions with owners: (cont'd)												
Single tier second interim dividend:												
- Year ended 31 March 2013	-	-	-	-	-	-	-	-	(125,415)	(125,415)	-	(125,415)
Single tier first interim dividend:												
- Year ended 31 March 2014	-	-	-	-	-	-	-	-	(56,469)	(56,469)	-	(56,469)
Dividends paid by subsidiaries to non-controlling shareholders	-	-	-	-	-	-	-	-	-	-	(51,674)	(51,674)
Issuance of shares:												
- Exercise of Warrants 2009/2014	40,243	130,790	-	-	-	-	-	(10,061)	-	160,972	-	160,972
- Exercise of ESOS	1,625	10,191	-	11,282	-	-	(4,603)	-	-	18,495	-	18,495
- Shares held under trust	3,000	10,320	-	(13,320)	-	-	-	-	-	-	-	-
Shares buy back	-	-	(117)	-	-	-	-	-	-	(117)	-	(117)
Issuance of shares by subsidiaries to non-controlling shareholders	-	-	-	-	-	-	-	-	-	-	95,738	95,738
Total transactions with owners	44,868	151,301	(117)	(2,038)	-	-	(4,603)	(10,061)	77,877	257,227	294,023	551,250
At 31 March 2014	1,427,531	2,089,511	(257)	(2,038)	59,224	(168,631)	27,786	65,282	3,240,400	6,738,808	2,211,464	8,950,272

	Non-distributable Distributable									
	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trust RM'000	Exchange translation reserve RM'000	Share-based payment reserve RM'000	Other reserves RM'000	Retained profits RM'000	Total RM'000	
The Company										
At 1 April 2014	1,427,531	2,089,511	(257)	(2,038)	4,288	27,786	14,521	549,636	4,110,978	
Comprehensive income:										
Net profit for the financial year	-	-	-	-	-	-	-	212,156	212,156	
Other comprehensive income:										
Currency translation differences arising from translation of foreign projects	-	-	-	-	(2,244)	-	-	-	(2,244)	
Total comprehensive income for the financial year	-	-	-	-	(2,244)	-	-	212,156	209,912	
Transferred to retained profits upon expiry of Warrants 2009/2014	-	-	-	-	-	-	(73)	73	-	
Issuance of ESOS and ESGP Shares to be allotted upon privatisation of IJM Land Berhad	-	-	-	-	-	37,836	-	-	37,836	
Transactions with owners:										
Single tier second interim dividend:										
- Year ended 31 March 2014	-	-	-	-	-	-	-	(160,939)	(160,939)	
Single tier special dividend:										
- Year ended 31 March 2014	-	-	-	-	-	-	-	(146,309)	(146,309)	
Single tier first interim dividend:										
- Year ended 31 March 2015	-	-	-	-	-	-	-	(59,573)	(59,573)	
Issuance of shares:										
- Exercise of Warrants 2009/2014	57,793	187,829	-	-	-	-	(14,448)	-	231,174	
- Exercise of ESOS	6,640	38,910	-	36,124	-	(15,107)	-	-	66,567	
- Shares held under trust	8,037	29,820	-	(37,857)	-	-	-	-	-	
Shares buy back	-	-	(13)	-	-	-	-	-	(13)	
At 31 March 2015	1,500,001	2,346,070	(270)	(3,771)	2,044	50,515	2,011,580	395,044	6,301,213	

statements of changes in equity (cont'd)

for the financial year ended 31 March 2015

	Note	Non-distributable					Distributable		Total RM'000	
		Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Shares held under trust RM'000	Exchange translation reserve RM'000	Share- based payment reserve RM'000	Other reserves RM'000		Retained profits RM'000
The Company										
At 1 April 2013		1,382,663	1,938,210	(140)	-	3,231	5,116	24,582	686,262	4,039,924
Comprehensive income:										
Net profit for the financial year		-	-	-	-	-	-	-	45,258	45,258
Other comprehensive income:										
Currency translation differences arising from translation of foreign projects		-	-	-	-	1,057	-	-	-	1,057
Total comprehensive income for the financial year		-	-	-	-	1,057	-	-	45,258	46,315
Issuance of ESOS and ESGP		-	-	-	-	-	27,273	-	-	27,273
Transactions with owners:										
Single tier second interim dividend:										
- Year ended 31 March 2013		-	-	-	-	-	-	-	(125,415)	(125,415)
Single tier first interim dividend:										
- Year ended 31 March 2014	12	-	-	-	-	-	-	-	(56,469)	(56,469)
Issuance of shares:										
- Exercise of Warrants 2009/2014	14(A), 15	40,243	130,790	-	-	-	-	(10,061)	-	160,972
- Exercise of ESOS	14(A), 14(A), (B), (E)	1,625	10,191	-	11,282	-	(4,603)	-	-	18,495
- Shares held under trust	14(A), 14(A), (B), (E)	3,000	10,320	-	(13,320)	-	-	-	-	-
Shares buy back	14(C)	-	-	(117)	-	-	-	-	-	(117)
At 31 March 2014		1,427,531	2,089,511	(257)	(2,038)	4,288	27,786	14,521	549,636	4,110,978

consolidated cash flow statements

for the financial year ended 31 March 2015

	Note	2015 RM'000	2014 RM'000
OPERATING ACTIVITIES			
Receipts from customers		5,379,316	5,656,623
Payments to contractors, suppliers and employees		(4,408,076)	(5,021,735)
Income tax paid		(421,156)	(318,645)
Net cash flow from operating activities		550,084	316,243
INVESTING ACTIVITIES			
Acquisition of subsidiaries	49(a), (b)	7,961	(68,552)
Investments in associates		(123,936)	(67,014)
Investment in a joint venture		-	(250)
Subscription of Redeemable Convertible Secured Islamic Debt Securities ("RCSIDS") in a joint venture		-	(33,340)
Acquisition of financial assets at fair value through profit or loss		(235,823)	(647,356)
Acquisition of available-for-sale financial assets		-	(57)
Disposal of financial assets at fair value through profit or loss		278,643	773,935
Proceeds from liquidation of associates		-	13,161
Redemption of preference shares of an associate		1,599	1,300
Purchase of land held for property development		(387,158)	(117,035)
Purchase of property, plant and equipment, leasehold land and investment properties		(301,018)	(214,788)
Cost incurred on concession assets		(28,762)	(131,153)
Additions to plantation development expenditure		(114,917)	(98,235)
Quarry development expenditure incurred	36	(10,052)	(7,745)
Disposal of property, plant and equipment, leasehold land and investment properties		16,131	13,803
Disposal of assets held for sale		5,152	70,990
Disposal of disposal group classified as assets held for sale		-	239,139
Dividends received from associates		10,617	11,162
Dividend received from a joint venture		-	4,993
Dividends received from other investments		599	366
Income from unit trusts		41	540
Interest received		97,791	109,750
Advances to associates		(4,898)	(98,744)
Repayment from associates		357	4,666
Advances to joint ventures		(72,793)	(118,798)
Repayment from joint ventures		44,806	23,160
Net cash flow used in investing activities		(815,660)	(336,102)

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	Note	2015 RM'000	2014 RM'000
FINANCING ACTIVITIES			
Issuance of shares by the Company:			
- Exercise of Warrants 2009/2014		231,174	160,972
- Exercise of share options		66,567	18,495
Issuance of shares by subsidiaries to non-controlling shareholders		84,652	95,738
Drawdown of Commercial Papers and Medium Term Notes		300,000	-
Repayments of Commercial Papers and Medium Term Notes		(500,000)	-
Drawdown of bonds		800,000	-
Repayment of bonds		(74,000)	(50,000)
Proceeds from bank borrowings		1,315,250	744,866
Repayments of bank borrowings		(1,209,324)	(685,475)
Repayments to the State Government		-	(3,000)
Repayment of government support loans		(7,000)	(5,000)
Repayments to hire purchase and lease creditors		(7)	(1,294)
Interests paid		(290,428)	(257,068)
Dividends paid by subsidiaries to non-controlling shareholders		(62,718)	(51,674)
Dividends paid by the Company		(366,821)	(181,884)
Re-purchase of treasury shares	14(C)	(13)	(117)
(Placement)/uplifting of restricted deposits		(151,938)	33,883
Partial disposal of equity interests in a subsidiary		-	317,704
Net cash flow from financing activities		135,394	136,146
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS DURING THE FINANCIAL YEAR		(130,182)	116,287
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		1,736,177	1,638,675
FOREIGN EXCHANGE DIFFERENCES ON OPENING BALANCES		31,359	(18,785)
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	51	1,637,354	1,736,177

company cash flow statements

for the financial year ended 31 March 2015

	Note	2015 RM'000	2014 RM'000
OPERATING ACTIVITIES			
Receipts from customers		51,954	13,928
Payments to contractors, suppliers and employees		(43,551)	(61,672)
Income tax paid		(14,711)	(8,550)
Net cash flow used in operating activities		(6,308)	(56,294)
INVESTING ACTIVITIES			
Purchase of property, plant and equipment		(816)	(180)
Disposal of property, plant and equipment		234	1,028
Disposal of land held for property development		559	-
Acquisition of financial assets at fair value through profit or loss		-	(90,000)
Acquisition of shares in subsidiaries		(115,760)	(139,057)
Acquisition of shares in an associate		(123,860)	(32,759)
Subscription of RCSIDS in a joint venture		-	(33,340)
Disposal of financial assets at fair value through profit or loss		72,195	41,207
Dividends received from subsidiaries		220,474	349,870
Dividends received from associates		8,565	8,568
Dividends received from other investments		324	293
Interest received		5,635	4,281
Advances to subsidiaries		(210,963)	(361,805)
Repayments from subsidiaries		105,931	584,332
Repayments from associates		357	5,037
Advances to associates		(189)	(375)
Advances to joint ventures		(28)	(11)
Net cash flow (used in)/from investing activities		(37,342)	337,089
FINANCING ACTIVITIES			
Issuance of shares by the Company:			
- Exercise of Warrants 2009/2014		231,174	160,972
- Exercise of share options		66,567	18,495
Drawdown of bonds		800,000	-
Drawdown of Commercial Papers and Medium Term Notes		300,000	-
Repayments of Commercial Papers and Medium Term Notes		(500,000)	-
Proceeds from bank borrowings		154,305	90,153
Repayments of bank borrowings		(644,795)	(214,231)
Interests paid		(63,882)	(54,519)
Dividends paid by the Company		(366,821)	(181,884)
Re-purchase of treasury shares	14(C)	(13)	(117)
Net cash flow used in financing activities		(23,465)	(181,131)
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS DURING THE FINANCIAL YEAR		(67,115)	99,664
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		122,919	23,255
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	51	55,804	122,919

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summary of significant accounting policies

for the financial year ended 31 March 2015

The following accounting policies have been applied consistently to all the years presented in dealing with items which are considered material in relation to the financial statements, unless otherwise stated.

1 BASIS OF PREPARATION

The financial statements of the Group and of the Company have been prepared in accordance with the provisions of the Companies Act, 1965 and Financial Reporting Standards (“FRS”).

The Group includes transitioning entities and has elected to continue to apply FRS during the current and next financial year. The Group will be adopting the new IFRS-compliant framework, Malaysian Financial Reporting Standards (“MFRS”) for annual period beginning on 1 April 2017. Upon adoption of MFRS, the Group will be applying MFRS 1 “First-time adoption of MFRS”.

The financial statements have been prepared under the historical cost convention, unless otherwise indicated in this summary of significant accounting policies.

The preparation of financial statements in conformity with FRS requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. It also requires Management to exercise their judgement in the process of applying the Group and Company’s accounting policies. Although these estimates and judgements are based on the Management’s best knowledge of current events and actions, actual results may differ from those estimates.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 2 to the financial statements.

(a) Amendments to published standards and interpretation that are effective

The amendments to published standards and interpretation that are effective for the Group’s and the Company’s financial year beginning on or after 1 April 2014 and applicable to the Group and the Company are as follows:

- Amendments to FRSs 10, 12 & 127 “Investment Entities”
- Amendment to FRS 132 “Offsetting Financial Assets and Financial Liabilities”
- Amendment to FRS 139 “Novation of Derivatives and Continuation of Hedge Accounting”
- IC Interpretation 21 “Levies”

The amendments to published standards and interpretation do not result in a significant change to the accounting policies and do not have a material impact on the financial statements of the Group and of the Company.

(b) Standards and amendments to published standards that are applicable to the Group and the Company, but are not yet effective and have not been early adopted

(i) The amendments to published standards that are mandatory for the Group’s and the Company’s financial year beginning on or after 1 April 2015 and the Group and the Company have not early adopted, are as follows*:

- Annual improvements to FRSs 2010 - 2012 Cycle (effective from 1 July 2014), which include Amendments to FRS 2 “Share-based Payment”, FRS 3 “Business Combinations”, FRS 8 “Operating Segments”, FRS 13 “Fair Value Measurement”, FRS 116 “Property, Plant and Equipment”, FRS 124 “Related Party Disclosures” and FRS 138 “Intangible Assets”.
- Annual improvements to FRSs 2011 - 2013 Cycle (effective from 1 July 2014), which include Amendments to FRS 1 “First-time Adoption of Financial Reporting Standards”, FRS 3 “Business Combinations”, FRS 13 “Fair Value Measurement” and FRS 140 “Investment Property”.
- Amendments to FRS 119 “Defined Benefits Plans: Employee Contributions”

1 BASIS OF PREPARATION (cont'd)

(b) Standards and amendments to published standards that are applicable to the Group and the Company, but are not yet effective and have not been early adopted (cont'd)

(ii) The new standard and amendments to published standards that are mandatory for the Group's and the Company's financial year beginning on or after 1 April 2016 and the Group and the Company have not early adopted, are as follows*:

- FRS 14 "Regulatory Deferral Accounts"
- Amendments to FRS 11 "Accounting for Acquisitions of Interests in Joint Operations"
- Amendments to FRS 116 and FRS 138 "Clarification of Acceptable Methods of Depreciation and Amortisation"
- Amendments to FRS 10 "Consolidated Financial Statements" & FRS 128 "Investment in Associates and Joint Ventures" – "Sale or Contribution of Assets between an Investor and its Associate or Joint Venture"
- Amendment to FRS 127 "Separate Financial Statements" – "Equity method in Separate Financial Statements"
- Annual improvements to FRSs 2012 – 2014 Cycle, which include Amendments to FRS 5 "Non-current Assets Held for Sale and Discontinued Operations", FRS 7 "Financial Instruments: Disclosures", FRS 119 "Employee Benefits" and FRS 134 "Interim Financial Reporting".
- Amendments to FRS 101 "Presentation of Financial Statements" – "Disclosure Initiative".
- Amendments to FRS 10, FRS 12 and FRS 128 "Investment Entities: Applying the Consolidation Exception".

(iii) The new standard and amendments to published standards that are mandatory for the Group's and the Company's financial year beginning on or after 1 April 2017 and the Group and the Company have not early adopted are as follows*:

- Amendments to MFRS 116 "Property, Plant and Equipment" and MFRS 141 "Agriculture" – "Agriculture: Bearer Plants".
- MFRS 15 "Revenue from Contracts with Customers".

(iv) The new standard that is mandatory for the Group's and the Company's financial year beginning on or after 1 April 2018 and the Group and the Company have not early adopted is as follows*:

- MFRS 9 "Financial instruments" will replace FRS 139 "Financial Instruments: Recognition and Measurement".

MFRS 9 retains but simplifies the mixed measurement model in FRS 139 and establishes three primary measurement categories for financial assets: amortised cost, fair value through profit or loss and fair value through other comprehensive income ("OCI"). The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are always measured at fair value through profit or loss with an irrevocable option at inception to present changes in fair value in OCI (provided the instrument is not held for trading). A debt instrument is measured at amortised cost only if the entity is holding it to collect contractual cash flows and the cash flows represent principal and interest.

For liabilities, the standard retains most of the FRS 139 requirements. These include amortised cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The main change is that, in cases where the fair value option is taken for financial liabilities, the part of a fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than the income statement, unless this creates an accounting mismatch.

MFRS 9 applies the expected credit losses model that is forward looking on impairment for all financial assets and eliminates the need for a trigger event before credit losses are recognised.

* These standards and amendments to published standards will be adopted on the respective effective date upon the adoption of the MFRS framework.

The Group is in the process of assessing the full impact of the above standards and amendments to published standards on the financial statements of the Group and the Company in the year of initial application.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

2 ECONOMIC ENTITIES IN THE GROUP

(a) Subsidiaries

Subsidiaries are those corporations, partnerships or other entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The existence and effect of potential voting rights are considered when assessing whether the Group controls another entity. In assessing whether potential voting rights contribute to control, the Group examines all facts and circumstances (including the terms of exercise of the potential voting rights and any other contractual arrangements whether considered individually or in combination) that affect potential voting rights.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group and are deconsolidated from the date that control ceases. Subsidiaries are consolidated using the acquisition method of accounting, except for business combinations involving entities or businesses under common control, which are accounted for using the predecessor basis of accounting.

Under the acquisition method of accounting, the consideration transferred is measured as the fair value of the assets given, equity instruments issued and liabilities incurred to the former owners of the acquiree at the date of exchange. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. The costs directly attributable to the acquisition are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the date of acquisition. The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recognised as goodwill – See accounting policy 3 on goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in profit or loss.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the successive acquisition dates, and any gains or losses arising from such remeasurement are recognised in profit or loss.

Under the predecessor basis of accounting, assets and liabilities acquired are not restated to their respective fair values but at the carrying amounts in the consolidated financial statements of the ultimate holding company of the Group and adjusted to ensure uniform accounting policies of the Group. The difference between any consideration given and the aggregate carrying amounts of the assets and liabilities (as of the date of transaction) of the acquired entity is recorded as a reserve. No additional goodwill is recognised. The acquired entity's results, assets and liabilities are consolidated as if both the acquirer and the acquiree had always been combined. Consequently, the consolidated financial statements reflect both entities' full year's results. The corresponding amounts for the previous year reflect the combined results of both entities.

Non-controlling interest represents that portion of profit or loss and net assets of a subsidiary attributable to equity interests that are not owned, directly or indirectly through subsidiaries, by the Company. It is measured on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets at the date of acquisition and the noncontrolling interests' share of changes in the subsidiaries' equity since that date.

All earnings and losses of the subsidiary are attributed to the owners of the Company and the non-controlling interests, even if the attribution of losses to the non-controlling interests results in a debit balance in the total equity.

All inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated except for contracted finished goods which are stated at net realisable value. Unrealised losses are also eliminated but considered as an impairment indicator of the asset transferred. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

2 ECONOMIC ENTITIES IN THE GROUP (cont'd)

(b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share of the carrying value of net assets of the subsidiary acquired is deducted from equity. For disposals to non-controlling interests, differences between any proceeds received and the relevant share of non-controlling interests are also recognised in equity.

(c) Disposal of subsidiaries

When the Group ceases to have control over a subsidiary, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets and liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

(d) Associates

Associates are those corporations, partnerships or other entities in which the Group has significant influence, but which it does not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. The existence and the effect of potential voting rights are considered when assessing whether the group exercises significant influence over another entity. Significant influence is the power to participate in the financial and operating policy decisions of the associates but not the power to exercise control over those policies.

Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investment in associates includes goodwill identified on acquisition.

The Group's share of its associates' post-acquisition profits or losses is recognised in profit or loss, and its share of post-acquisition movements in reserves is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount as a separate line item in profit or loss.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates; unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Where necessary, in applying the equity method, adjustments are made to the financial statements of associates to ensure consistency of accounting policies with those of the Group.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

2 ECONOMIC ENTITIES IN THE GROUP (cont'd)

(d) Associates (cont'd)

Dilution gains and losses arising in investments in associates are recognised in profit or loss.

For incremental interest in an associate when significant influence is retained, the date of acquisition is the purchase date at each stage and goodwill is calculated at each purchase date based on the fair value of assets and liabilities identified. The previously held interest is not re-measured.

Upon loss of significant influence over the associate, the Group measures and recognises any retained investment at its fair value. The fair value of the retained interest shall be regarded as its fair value on initial recognition as a financial asset. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

(e) Joint arrangements

A joint arrangement is an arrangement for which there is contractually agreed sharing of control by the Group with one or more parties, where decisions about the relevant activities relating to the joint arrangement require unanimous consent of the parties sharing control. The classification of a joint arrangement as a joint operation or a joint venture depends upon the rights and obligations of the parties to the arrangement. A joint venture is a joint arrangement whereby the joint venturers have rights to the net assets of the arrangement. A joint operation is a joint arrangement whereby the joint operators have rights to the assets and obligations for the liabilities, relating to the arrangement.

(i) Joint ventures

The Group's interest in a joint venture is accounted for in the financial statements by the equity method of accounting. Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the assets transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

(ii) Joint operations

In relation to the Group's interest in the joint operations, the Group recognises its assets (including its share of any assets held jointly), liabilities (including its share of any liabilities incurred jointly), revenue from the sale of its share of the output arising from the joint operations (including share of the revenue from the sale of the output by the joint operations) and expenses (including its share of any expenses incurred jointly).

3 GOODWILL

Goodwill represents the excess of the aggregate of the consideration transferred, the amount of any non-controlling interest and the fair value of any previously held equity interest in the acquiree at the acquisition date over the fair value of the net identifiable assets acquired and liabilities assumed. If the total consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired, the difference is recognised directly in profit or loss.

Goodwill on acquisition of subsidiaries is included in the balance sheet as intangible assets. Goodwill is tested annually for impairment or more frequently if events or changes in circumstances indicate a potential impairment and carried at cost less accumulated impairment. Impairment of goodwill is not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

3 GOODWILL (cont'd)

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the synergies of the business combination in which the goodwill arose. The Group allocates goodwill to each business segment in each country in which it operates. See accounting policy 25 on impairment of non-financial assets.

Goodwill on acquisitions of joint ventures and associates is included in investments in joint ventures and associates respectively. Such goodwill is tested for impairment as part of the total carrying value.

4 INVESTMENTS

In the Company's separate financial statements, investments in subsidiaries, joint ventures and associates are carried at cost less accumulated impairment. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. See accounting policy 25 on impairment of non-financial assets. On disposal of investments in subsidiaries, joint ventures and associates, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

Long term investments are classified as available-for-sale financial assets. These are initially measured at fair value plus transaction costs and subsequently, at fair value except for investment in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured. These are measured at cost and are included in non-current assets unless management intends to dispose of the investment within 12 months of the reporting date. Changes in fair values of available-for-sale equity securities are recognised in other comprehensive income. A significant or prolonged decline in the fair value of the investment below its cost is considered as an indicator that the asset is impaired. See accounting policy 22(d)(ii) on impairment of available-for-sale financial assets.

Short term investments in marketable securities are classified as financial assets at fair value through profit or loss and measured at fair value on the date a transaction is entered into and are subsequently re-measured at fair value with changes in fair value recognised in profit or loss. Market value is calculated by reference to stock exchange quoted selling prices at the close of business on the balance sheet date. On disposal of an investment, the difference between net disposal proceeds and its fair value is recognised in profit or loss.

5 FOREIGN CURRENCIES

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The financial statements are presented in Ringgit Malaysia, which is the Company's functional and presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the transaction dates. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs are classified as borrowing costs.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

5 FOREIGN CURRENCIES (cont'd)

(c) Group companies

The results and financial position of all the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- Income and expenses for each statement of comprehensive income presented are translated at the average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- All resulting exchange differences are recognised as a separate component of other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and are translated at the closing rate at the date of the balance sheet. Exchange differences arising are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations are taken to other comprehensive income. On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the exchange differences relating to that foreign operation recognised in other comprehensive income and accumulated in the separate component of equity are reclassified to profit or loss. In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reductions in the Group's ownership interest in associates or joint ventures that do not result in the Group losing significant influence or joint control) the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

6 PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION

All property, plant and equipment are stated at cost or at valuation less accumulated depreciation and accumulated impairment except for freehold land and capital work-in-progress which are not depreciated. Freehold land is not depreciated as it has an infinite life. Depreciation on capital work-in-progress commences when the assets are ready for their intended use.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as expenses in profit or loss during the financial year in which they are incurred.

Hotel properties comprise leasehold land, hotel buildings and related fixed plant and equipment. Hotel properties are initially stated at cost and are subsequently revalued periodically by independent professional valuers at an interval not exceeding 5 years with additional revaluations in the intervening years where market conditions indicate that the carrying values of the revalued properties materially differ from the market values.

6 PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION (cont'd)

The Group amortises plantation infrastructure in equal annual instalments over the period of the respective leases ranging from 21 to 81 years. Leasehold lands classified as finance leases are amortised in equal instalments over the period of the respective leases that range from 30 to 884 years. Other property, plant and equipment are depreciated on a straight-line basis to write-off the cost of the assets, or their revalued amounts, to their residual values over their estimated useful lives. The annual rates of depreciation are:

Buildings, including hotel buildings	2 to 33.3%
Plant, machinery, equipment and vehicles	4 to 33.3%
Office equipment, furniture and fittings and renovations	5 to 33.3%

Other than hotel properties, the Directors have applied the transitional provisions of International Accounting Standards (“IAS”) 16 “Property, Plant and Equipment”, which have been adopted by the MASB, which allows the assets to be stated at their last revalued amounts less accumulated depreciation and accumulated impairment. Accordingly, these valuations have not been updated.

When an asset’s carrying amount is increased as a result of a revaluation, the increase is recognised in other comprehensive income as a revaluation surplus reserve. When the asset’s carrying amount is decreased as a result of a revaluation, the decrease is recognised in other comprehensive income to the extent of any credit balance existing in the revaluation surplus reserve of that asset; all other decreases are recognised in profit or loss.

The residual values and useful lives of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision of the residual values and useful lives are included in profit or loss for the financial year in which the changes arise.

At each balance sheet date, the Group assesses whether there is any indication of impairment. Where an indication of impairment exists, the carrying value of the asset is assessed and written down immediately to its recoverable amount. See accounting policy 25 on impairment of non-financial assets.

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are included in profit or loss. On disposal of revalued assets, amounts in the revaluation reserve relating to those assets are transferred to retained earnings.

Where applicable, the fair value of property, plant and equipment at the date of acquisition of subsidiaries is carried forward in place of cost.

7 INVESTMENT PROPERTIES

Investment properties comprise principally land and buildings held for long term rental yields or for capital appreciation or both, and are not occupied by the Group.

Investment property is measured initially at its cost, including related transaction costs and borrowing costs if the investment property meets the definition of qualifying assets. After initial recognition, investment property is stated at cost less accumulated depreciation and accumulated impairment.

Freehold land is not depreciated as it has an infinite life.

Depreciation on buildings is calculated so as to write off the cost of the assets less residual values on a straight-line basis over the expected useful lives. The annual depreciation rate for buildings is 2%.

Leasehold land is amortised in equal instalments over the respective lease periods ending on May 2098 and December 2102.

Subsequent expenditure is capitalised to the asset’s carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

Investment property is derecognised either when it has been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount is recognised in profit or loss in the period of the retirement or disposal.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

8 CONCESSION ASSETS

Items classified as concession assets comprise Expressway Development Expenditure and Port Infrastructure.

(a) Expressway development expenditure

Expressway Development Expenditure (“EDE”) comprises the cost of construction (inclusive of the cost of reconstruction, widening and rehabilitation) of the concession assets. EDE is measured at cost less accumulated amortisation and accumulated impairment.

Where the Group provides construction services in exchange for the concession assets, the revenue and profits relating to the construction services are recognised in accordance with accounting policy 9(a) on revenue and profit recognition for construction contracts.

Upon completion of construction works and commencement of road tolling operations, the EDE are amortised over the concession periods based on the following formula:

$$\frac{\text{Cumulative traffic volume to-date}}{\text{Projected total traffic volume for the entire concession period}} \times \text{EDE}$$

The projected total traffic volume for the entire concession period is determined by a traffic survey carried out by a firm of independent traffic consultants and Directors’ annual reassessment of the projected total traffic volume.

All interests and fees incurred during the period of construction are capitalised in the EDE which in turn are amortised in profit or loss in accordance with the formula above. Interests and fees incurred after the completion of construction are charged to profit or loss.

Compensation received relating to variations in terms of concession agreements are recognised as deferred income and are credited to profit or loss over the expected lives of the related assets, on bases consistent with amortisation of the related assets.

(b) Port infrastructure

Port infrastructure consists of buildings, berths, storage facilities and inner harbour basins. It is stated at cost less accumulated amortisation and accumulated impairment. The cost of port infrastructure is amortised on a straight-line basis over the concession period.

Where applicable, the fair value of concession assets at the date of acquisition of subsidiaries is carried forward in place of cost.

9 REVENUE AND PROFIT RECOGNITION

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group’s activities. Revenue is shown net of sales taxes and discounts and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Group’s activities as described below. The amount of revenue is not considered to be reliably measurable until all contingencies relating to the sale have been resolved. The Group bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

9 REVENUE AND PROFIT RECOGNITION (cont'd)

(a) Construction contracts

A construction contract is a contract specifically negotiated for the construction of an asset or a combination of assets that are closely interrelated or interdependent in terms of their design, technology and functions or their ultimate purpose or use.

When the outcome of a construction contract can be estimated reliably, contract revenue and contract costs associated with the construction contract are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the balance sheet date. The stage of completion of a construction contract is determined based on the proportion that the contract costs incurred for work performed to date bear to the estimated total costs for the contract. Costs incurred during the financial year in connection with future activity on a contract are excluded from costs incurred to date when determining the stage of completion of a contract. Such costs are shown as amounts due from/(to) customers on construction contracts within trade and other receivables on the balance sheet unless it is not probable that such contract costs are recoverable from the customers, in which case such costs are recognised as an expense immediately.

When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that is probable will be recoverable.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in the contract work and claims that can be measured reliably. A variation or a claim is only included in contract revenue when it is probable that the customer will approve the variation or negotiations have reached an advanced stage such that it is probable that the customer will accept the claim.

(b) Property development activities

When the outcome of the development activity can be estimated reliably and the sale of the development unit is effected, property development revenue and costs are recognised as revenue and expenses respectively by reference to the stage of completion of development activity at the balance sheet date. The stage of completion is determined based on the proportion that the property development costs incurred to-date bear to the estimated total costs for the property development.

When the outcome of a development activity cannot be estimated reliably, property development revenue is recognised only to the extent of property development costs incurred that is probable to be recoverable and the property development costs on the development units sold are recognised as an expense when incurred.

Where it is probable that total property development costs will exceed total property development revenue, the expected loss is recognised as an expense in the period in which the loss is identified.

(c) Sale of goods

Sales are recognised upon delivery of products and customer acceptance, and performance of after-sales services, if any, net of sales taxes and discounts and after eliminating sales within the Group.

(d) Concession revenue

Concession revenue from the operation of toll roads and port operations is recognised as and when the services are performed.

Pursuant to the relevant Concession Agreements, the Government of Malaysia reserves the right to restructure or to restrict the imposition of unit toll rate increases, and in such event, the Government shall compensate for any reduction in toll revenue, subject to negotiation and other considerations that the Government may deem fit. Toll compensation is recognised in profit or loss over the period in which the compensation relates to based on the arrangements as disclosed in Note 30 to the financial statements.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

9 REVENUE AND PROFIT RECOGNITION (cont'd)

(e) Hotel and club operations revenue

Hotel revenue represents income derived from room rentals, sales of food and beverage and other hotel related income. Room rental income is accrued on a daily basis on customer-occupied rooms. Sales of food and beverage are recognised upon delivery to customers. Hotel revenue is recognised net of sales tax and discounts.

(f) Other revenue

Dividend income is recognised when the Group's right to receive payment is established.

Interest income is recognised using the effective interest method, taking into account the principal outstanding and the effective rate over the period to maturity, unless collectibility is in doubt, in which case it is recognised on a cash receipt basis.

When a loan and receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loans and receivables are recognised using the original effective interest rate.

Rental income is recognised on an accrual basis unless collectibility is in doubt, in which case the recognition of such income is suspended.

Revenue from management services is recognised upon performance of services.

10 BORROWINGS AND BORROWING COSTS

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the initial recognised amount and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method, except for borrowing costs incurred for the acquisition, construction or production of any qualifying assets.

General and specific borrowing costs, including exchange differences to the extent that they are regarded as an adjustment to interest costs, directly attributable to the acquisition, construction or production of qualifying assets which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Borrowing costs incurred on borrowings directly associated with property development activities and construction contracts up to completion is capitalised and included as part of property development costs and construction contract costs.

Borrowing costs incurred on borrowings to finance the plantation expenditure, construction of concession assets and property, plant and equipment during the period that is required to complete and prepare the asset for its intended use are capitalised as part of the cost of the asset.

All other borrowing costs are charged to profit or loss in the period in which they are incurred.

11 LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS

Land held for property development consists of land held for future development where no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle. Such land is classified as non-current asset and is stated at cost or at valuation less accumulated impairment. Land held for property development is transferred to property development costs (under current assets) when development activities, including activities associated with obtaining approvals prior to commencement of physical development, have commenced and the development is expected to be completed within the normal operating cycle.

11 LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (cont'd)

Costs associated with the acquisition of land includes the purchase price of the land, professional fees, stamp duties, commissions, conversion fees and other relevant levies. Where the Group had previously recorded the land at revalued amount, it continues to retain this amount as its deemed cost as allowed by FRS 201²⁰⁰⁴ on "Property Development Activities". Where an indication of impairment exists, the carrying amount of the asset is assessed and written down immediately to its recoverable amount. See accounting policy 25 on impairment of non-financial assets.

Property development costs comprise costs associated with the acquisition of land and all costs directly attributable to development activities or that can be allocated on a reasonable basis to these activities.

Property development costs not recognised as an expense is recognised as an asset and is stated at the lower of cost and net realisable value. Cost includes cost of land, all direct building costs, and other related development expenditure, including interest expenses incurred during the period of active development.

Where revenue recognised in profit or loss exceeds billings to purchasers, the balance is shown as accrued billings under trade and other receivables (within current assets). Where billings to purchasers exceed revenue recognised in profit or loss, the balance is shown as progress billings under trade and other payables (within current liabilities).

Where applicable, the fair value of land at the date of acquisition of subsidiaries is carried forward in place of cost.

12 INVENTORIES

(a) Completed buildings, vacant industrial and bungalow lots

Units of completed development properties, vacant industrial and bungalow lots held for sale are stated at the lower of cost and net realisable value. The cost comprises proportionate cost of land and related development and construction expenditure.

Where applicable, the fair value of completed buildings at the date of acquisition of subsidiaries is carried forward in place of cost.

(b) Finished goods, quarry and manufactured products, raw materials, construction materials, crude palm oil, crude palm kernel oil, oil palm nurseries, stores and spares

Inventories are stated at the lower of cost and net realisable value, other than contracted crude palm oil or crude palm kernel oil which are stated at net realisable value. Cost is determined on a weighted average basis. The costs of raw materials, oil palm nurseries, stores and spares comprise the original cost of purchase plus the cost of bringing the inventories to their present location and for finished goods and quarry products, it consists of direct materials, direct labour, direct charges and production overheads.

Net realisable value is the estimated selling price in the ordinary course of business, less the costs of completion and applicable variable selling expenses.

13 AMOUNTS DUE FROM/(TO) CUSTOMERS ON CONSTRUCTION CONTRACTS

Where the amounts of construction contract costs incurred plus recognised profits (less recognised losses) exceed progress billings, the net balance is shown as amounts due from customers on construction contracts under trade and other receivables. Where the progress billings exceed the sum of construction contract costs incurred and recognised profits (less recognised losses), the net balance is shown as amounts due to customers on construction contracts under trade and other payables.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

14 TRADE RECEIVABLES

- (a) Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business and include retention monies withheld by principals. If collection is expected in one year or less (or in the normal operating cycle of the business, if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment (see accounting policy 22(d) on impairment of financial assets).

- (b) Advances for plasma schemes represent accumulated plantation development cost including borrowing costs and indirect overheads less repayments to date and provisions for impairment, which are recoverable from plasma farmers.

In the event the Group provides a corporate guarantee to the plasma scheme for obtaining loans from financial institutions, it will be accounted for as a financial guarantee contract (see accounting policy 31 on financial guarantee contracts).

15 LEASES

A lease is an agreement whereby the lessor conveys to the lessee in return for a payment, or series of payments, the right to use an asset for an agreed period of time.

(a) Accounting as lessee

Finance leases

Leases of property, plant and equipment where the Group assumes substantially all the risks and rewards of ownership are classified as finance leases.

Finance leases are capitalised at the lower of the fair value of the leased assets and the estimated present value of the underlying lease payments at the date of inception. Each lease payment is allocated between the liability and finance charges so as to achieve a periodic constant rate of interest on the lease principal outstanding. The corresponding rental obligations, net of finance charges, are included in borrowings. The interest element of the finance charge is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Property, plant and equipment acquired under finance lease contracts is depreciated over the useful life of the asset. If there is no reasonable certainty that the ownership will be transferred to the Group, the asset is depreciated over the shorter of the lease term and its useful life.

Operating leases

Leases of assets where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on the straight line basis over the lease period.

(b) Accounting as lessor

Finance leases

Leases of assets where the lessee assumes substantially all the risks and rewards of ownership are classified as finance leases.

When assets are leased out under a finance lease, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Lease income is recognised over the term of the lease using the net investment method so as to reflect a constant periodic rate of return on the balance outstanding.

15 LEASES (cont'd)

(b) Accounting as lessor (cont'd)

Operating leases

Assets leased out under operating leases are included in property, plant and equipment in the balance sheet. They are depreciated over their useful lives on bases consistent with similar owned property, plant and equipment. Rental income (net of any incentives given to lessees) is recognised on a straight-line basis over the lease term.

16 QUARRY DEVELOPMENT

Expenses incurred on the development of quarry faces are capitalised and written off based on actual production volume over the estimated reserves available from the quarry faces developed.

Where an indication of impairment exists, the carrying value of the asset is assessed and written down immediately to its recoverable amount. See accounting policy 25 on impairment of nonfinancial assets.

17 LAND USE RIGHTS

Land use rights where a significant portion of the risks and rewards of ownership is not expected to pass to the lessee by the end of the lease term is treated as an operating lease. Land use rights are carried at cost or surrogate carrying amount and are amortised on a straight line basis over the lease terms.

Land use rights are amortised over the land use rights periods ranging from 15 to 60 years.

18 INCOME TAXES

The income tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

Current tax expense is determined according to the tax laws of each jurisdiction in which the Group operates and includes all taxes based upon the taxable profits, including withholding taxes payable by a foreign subsidiary, associate or joint venture on distributions of retained earnings to companies in the Group.

Deferred tax is recognised, using the liability method, on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or unused tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and, at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax is recognised on temporary differences arising on investments in subsidiaries, associates and joint ventures, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the balance sheet date.

Deferred tax is recognised in profit or loss, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly to equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill.

Deferred tax assets and liabilities are offset when the enterprise has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

19 EMPLOYEE BENEFITS

(a) Short term employee benefits

The Group recognises a liability and an expense for bonuses based on a formula that takes into consideration the profit attributable to the owners of the Company after certain adjustments. The Group recognises a provision where there is a contractual obligation or where there is a past practice that has created a constructive obligation.

Wages, salaries, bonuses and non-monetary benefits are accrued in the period in which the associated services are rendered by employees of the Group.

(b) Post-employment benefits

The Group has various post-employment benefit schemes in accordance with local conditions and practices in the countries in which it operates. These benefit plans are either defined contribution or defined benefit plans.

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee services in the current and prior periods. A defined benefit plan is a pension plan that defines an amount of pension benefit to be provided, usually dependant on one or more factors such as age, years of service or compensation.

(i) Defined contribution plan

The Group's contributions to a defined contribution plan are charged to profit or loss in the period to which they relate. Once the contributions have been paid, the Group has no further payment obligations. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available. As required by law, companies in Malaysia make contributions to the national pension scheme, the Employees Provident Fund ("EPF"), a defined contribution plan.

(ii) Defined benefit plan

The liability in respect of a defined benefit plan is the present value of the defined benefit obligation at the balance sheet date, together with adjustments for its actuarial gains/losses and past service costs.

Provision is made in the balance sheet of the Group for the cost of retirement benefits which is determined based on actuarial valuation using the projected unit credit method. Under this method, the cost of providing retirement benefits is recognised in profit or loss on a systematic basis so as to spread the cost over the employees' working lives with the Group. The obligation is measured at the present value of the estimated future cash outflows using the yield at balance sheet date on government securities that have maturity dates approximating the terms of the Group's obligations, together with adjustments for actuarial gains/losses and past service costs.

Actuarial gains and losses arise mainly from the changes in actuarial assumptions and experience adjustments. Such gains and losses are credited or charged to equity in other comprehensive income in the period in which they arise. Past service costs are recognised immediately in profit or loss, unless the changes to the plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, the past service costs are amortised on a straight-line basis over the vesting period.

19 EMPLOYEE BENEFITS (cont'd)

(c) Share-based compensation

The Group operates equity-settled share-based compensation plans under which the entity receives services from employees as consideration for equity instruments of the Group. The fair value of the employee services received in exchange for the grant of the share options and share grants are recognised as an expense in profit or loss over the vesting period of the grant, with a corresponding increase in share-based payment reserve in equity.

The total amount to be expensed over the vesting period is determined by reference to the fair value of the share options and share grants granted, excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options and grants that are expected to vest. At each balance sheet date, the Group reviews, and adjusts as appropriate, its estimates of the number of share options and share grants that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision of original estimates, if any, in the profit or loss, with a corresponding adjustment to share-based payment reserves in equity.

The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the share options and share grants are exercised. When share options and share grants are not exercised and lapsed, the share-based payment reserves are transferred to retained earnings.

If the terms of an equity-settled share-based compensation plans are modified, at a minimum an expense is recognised as if the terms had not been modified. An additional expense is recognised for any modification that increases the total fair value of the sharebased payment arrangement, or is otherwise beneficial to the employee, as measured at the date of modification.

In the separate financial statements of the Company, the grant by the Company of share options and share grants over its equity instruments to the employees of subsidiaries in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase in investment in subsidiaries, with a corresponding credit to equity. When the Company subsequently charges the subsidiaries for the costs of share options and share grants, the Company recognises a return of the capital contribution by the subsidiaries as a decrease in investment in subsidiaries.

20 CASH AND CASH EQUIVALENTS

For the purpose of cash flow statements, cash and cash equivalents comprise cash in hand, deposits held at call with banks, other short term, highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts, if any, are included within borrowings in current liabilities on the balance sheet.

21 SHARE CAPITAL

(i) Classification

Ordinary shares are classified as equity.

(ii) Share issue costs

Incremental costs directly attributable to the issue of new shares are shown as a deduction from the share premium account. In other cases, they are charged to the profit or loss when incurred.

(iii) Dividends

Interim dividends on ordinary shares are recognised as liabilities when declared. Proposed final dividends are accrued as liabilities only after approval by shareholders.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

21 SHARE CAPITAL (cont'd)

(iv) Warrants reserve

Proceeds from the issuance of warrants, net of issue costs, are credited to warrants reserve which is non-distributable as cash dividends. Warrants reserve is transferred to the share premium account upon the exercise of warrants and the warrants reserve in relation to unexercised warrants at the expiry of the warrants period will be transferred to retained earnings.

(v) Purchase of own shares

Where the Company purchases the Company's equity share capital, the consideration paid, including any directly attributable incremental external costs, net of tax, is included in equity attributable to owners of the Company as treasury shares until they are cancelled, reissued or disposed of.

Where such shares are subsequently sold or reissued, the difference between the sales consideration and the carrying amount of the treasury shares are shown as a movement in equity. Where the consideration received is more than the carrying amount, the credit difference arising is taken to the share premium account. Where the consideration received is less than the carrying amount, the debit difference is offset against reserves.

Where such shares are cancelled, the issued share capital is reduced by the nominal value of the cancelled shares. The amount by which the Company's issued share capital is diminished on cancellation of shares is transferred to a capital redemption reserve account.

(vi) Shares held under trust

Shares issued by the Company under the ESOS Trust Funding Mechanism ("ETF mechanism") are recorded as shares held under trust in the balance sheet. The subscription amounts of the shares are included in equity attributable to owners of the Company as shares held under trust and are reduced upon the exercise of options under the ETF mechanism.

22 FINANCIAL INSTRUMENTS

Financial instruments are contracts that give rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise.

A financial asset is any asset that is cash, a contractual right to receive cash or another financial asset from another enterprise, a contractual right to exchange financial instruments with another enterprise under conditions that are potentially favourable, or an equity instrument of another enterprise.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another enterprise, or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable.

(a) Classification

The Group classifies its financial assets in the following categories: at fair value through profit or loss, loans and receivables and available-for-sale. The classification depends on the nature of the asset and the purpose for which the financial assets were acquired. Management determines the classification at initial recognition.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if it is acquired or incurred principally for the purpose of selling in the short term. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, they are classified as non-current assets.

22 FINANCIAL INSTRUMENTS (cont'd)

(a) Classification (cont'd)

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those expected to be realised later than 12 months after the balance sheet date which are presented as non-current assets. The Group's loans and receivables comprise 'long term receivables', 'trade and other receivables' (other than amounts due from customers on construction contracts, accrued billings in respect of property development and prepayments) and 'deposits, cash and bank balances' in the balance sheet.

(iii) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either designated in this category or not classified in any of the other categories. They are presented as non-current assets unless the management intends to dispose of the assets within 12 months after the balance sheet date.

Investment in unquoted equity instruments which are classified as available-for-sale and whose fair value cannot be reliably measured are measured at cost. These investments are assessed for impairment at each reporting date.

(b) Recognition and initial measurement

Regular purchases and sales of financial assets are recognised on the trade-date, the date on which the Group commits to purchase or sell the asset.

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value. Transaction costs for financial assets at fair value through profit or loss are expensed in profit or loss.

(c) Subsequent measurement – gains and losses

Financial assets, both available-for-sale and at fair value through profit or loss are subsequently carried at fair value. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

Changes in the fair values of financial assets at fair value through profit or loss, including the effects of currency translation, interest and dividend income, are recognised in profit or loss in the period in which the changes arise.

Changes in the fair value of available-for-sale financial assets are recognised in other comprehensive income, except for impairment (see accounting policy Note 22(d)(ii) on impairment of available-for-sale financial assets) and foreign exchange gains and losses on monetary assets. The exchange differences on monetary assets are recognised in profit or loss, whereas exchange differences on non-monetary assets are recognised in other comprehensive income as part of fair value change.

Interest and dividend income on available-for-sale financial assets are recognised separately in profit or loss. Dividend income on available-for-sale equity instruments are recognised in profit or loss when the Group's right to receive payments is established.

(d) Subsequent measurement – impairment of financial assets

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or group of financial assets is impaired and recognises an allowance for impairment when such evidence exists. A financial asset or a group of financial assets is impaired and impairment is incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

22 FINANCIAL INSTRUMENTS (cont'd)

(d) Subsequent measurement – impairment of financial assets (cont'd)

If any such evidence exists, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The asset's carrying amount is reduced and the amount of the loss is recognised in profit or loss.

The carrying amount of the financial assets is reduced by the impairment directly for all financial assets with the exception of trade and other receivables, where the carrying amount is reduced through the use of an allowance account.

(i) Loans and receivables

Significant financial difficulties of the debtor, probability that the debtor will enter into bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

When a receivable is uncollectible, it is written off against the related allowance account. Such receivables are written off after all the necessary procedures have been completed and the amount of the loss has been determined.

If 'loans and receivables' have a variable interest rate, the discount rate for measuring any impairment is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

(ii) Available-for-sale financial assets

In addition to the objective evidence of impairment described in Note 22(d)(i) above, a significant or prolonged decline in the fair value of the equity investment below its cost is also considered as an indicator that the asset is impaired. If any such evidence exists, the cumulative loss that had been recognised directly in equity is removed from equity and recognised in profit or loss. The amount of cumulative loss that is reclassified to profit or loss is the difference between the acquisition cost and the current fair value, less any impairment of that financial asset previously recognised in profit or loss. Impairment recognised in profit or loss on equity instruments classified as available-for-sale is not reversed through profit or loss.

(e) Derecognition

Financial assets are de-recognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

When available-for-sale financial assets are sold, the accumulated fair value adjustments recognised in other comprehensive income are reclassified to profit or loss.

(f) Financial liabilities

The Group classifies its financial liabilities as other financial liabilities. The classification depends on the nature of the liabilities and the purpose for which the financial liabilities were incurred. Management determines the classification at initial recognition.

22 FINANCIAL INSTRUMENTS (cont'd)

(f) Financial liabilities (cont'd)

Other financial liabilities

Other financial liabilities of the Group comprise 'bonds', 'commercial papers and medium term notes', 'term loans', 'government support loans', 'hire purchase and lease creditors', 'trade and other payables' (other than amounts due to customers on construction contracts, progress billings in respect of property development and retirement benefits payable) and 'borrowings' in the balance sheet.

When other financial liabilities are recognised initially, they are measured at fair value plus directly attributable transaction costs.

Subsequent to initial recognition, other financial liabilities are measured at amortised cost using the effective interest method. Gains and losses are recognised in statement of comprehensive income when the other financial liabilities are derecognised, and through the amortisation process.

Financial liabilities are derecognised when the obligation specified in the contract is discharged or cancelled or expired.

(g) Derivative financial instruments

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value.

(h) Fair value estimation

The fair value of publicly traded derivatives and securities is based on quoted market prices at the balance sheet date.

The fair value of interest rate swap contracts is calculated as the present value of the estimated future cash flows. The fair value of crude palm oil ("CPO") pricing swap contracts is based on quoted market prices at the balance sheet date.

In assessing the fair value of non-traded derivatives and financial instruments, the Group uses a variety of methods and makes assumptions that are based on market conditions existing at each balance sheet date. Quoted market prices or dealer quotes for the specific or similar instruments are used for long term debt. Other techniques and bases, such as discounted value of future cash flows and the underlying net asset base of the instrument, are used to determine fair value for the remaining financial instruments. In particular, the fair value of financial liabilities is estimated by discounting the future contractual cash flows at the current market interest rate available to the Group for similar financial instruments.

The carrying values of financial assets and financial liabilities with a maturity period of less than one year are assumed to approximate their fair values.

(i) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount presented in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

23 TRADE AND OTHER PAYABLES

Trade and other payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Trade and other payables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method.

Trade and other payables are classified as current liabilities if payment is due within one year, or in the normal operating cycle of the business if longer. If not, they are presented as non-current liabilities.

summary of significant accounting policies (cont'd)

for the financial year ended 31 March 2015

24 GOVERNMENT GRANTS

Grants from the government are recognised at their fair values where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to the acquisition of assets and operational maintenance of the concession assets are classified as non-current and are credited to the statement of comprehensive income over the expected lives of the related assets, on bases consistent with the depreciation of the related assets.

The Group also treats the benefit of a government loan at a below market rate of interest as a government grant. In accordance with the transitional provision of the amendments to FRS 120 "Accounting for Government Grants and Disclosure of Government Assistance", loans received on or after 1 April 2010 are recognised and measured initially at their fair value. The benefit of the government loan at below market rate of interest is measured as the difference between the initial carrying value of the loan and the proceeds received, and is recognised as a government grant, which will be credited to the statement of comprehensive income over the expected lives of the related assets on bases consistent with the depreciation of the related assets for which the loan was granted to the Group.

Government support loans obtained prior to 1 April 2010 are recognised and measured initially based on proceeds received, and hence do not give rise to a government grant.

25 IMPAIRMENT OF NON-FINANCIAL ASSETS

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Other non-financial assets (including those which are subject to amortisation) are reviewed for impairment whenever events or changes in circumstances indicate that the carrying values may not be recoverable. An impairment is recognised for the amount by which the carrying value of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value-in-use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets, other than goodwill, that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

The impairment is charged to profit or loss unless it reverses a previous revaluation, in which case it is charged to the revaluation surplus. Impairment of goodwill are not reversed. In respect of other assets, any subsequent increase in recoverable amount is recognised in profit or loss unless it reverses an impairment of a revalued asset, in which case it is taken to revaluation surplus reserve.

26 PROVISIONS

Provisions are recognised when:

- the Group has a present legal or constructive obligation as a result of past events;
- it is probable that an outflow of resources will be required to settle the obligation; and
- a reliable estimate of the amount can be made.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost.

27 SEGMENTAL INFORMATION

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker ("CODM"). The Executive Committee ("EXCO"), which is responsible for allocating resources and assessing performance of the operating segments, has been identified as the CODM.

28 CONTINGENT LIABILITIES

The Group does not recognise a contingent liability but discloses its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare circumstance where there is a liability that cannot be recognised because it cannot be measured reliably. Contingent liabilities do not include financial guarantee contracts.

In the acquisition of subsidiaries by the Group under a business combination, the contingent liabilities assumed are measured initially at their fair values at the acquisition date, irrespective of the extent of any non-controlling interest.

The Group recognises separately the contingent liabilities of the acquirees as part of allocating the cost of a business combination where their fair values can be measured reliably. Where the fair values cannot be measured reliably, the resulting effect will be reflected in the goodwill arising from the acquisitions and the information about the contingent liabilities acquired are disclosed in the notes to the financial statements.

Subsequent to the initial recognition, the Group measures the contingent liabilities that are recognised separately at the date of acquisition at the higher of the amount that would be recognised in accordance with the provisions of FRS 137 “Provisions, Contingent Liabilities and Contingent Assets” and the amount initially recognised less, when appropriate, cumulative amortisation recognised in accordance with FRS 118 “Revenue”.

29 PLANTATION DEVELOPMENT EXPENDITURE

Plantation development expenditure comprises new planting expenditure, estate administration, finance cost and upkeep of plantation up to its maturity and are stated at cost or valuation. All expenditure incurred subsequent to maturity, replanting expenditure and upkeep and maintenance expenditure including fertilising costs are charged to profit or loss when incurred.

Certain plantation expenditure of the subsidiaries of the Company was revalued in 1997. The Directors have not adopted a policy of regular revaluations of such assets and no later valuation has been recorded.

30 NON-CURRENT ASSETS CLASSIFIED AS ASSETS HELD FOR SALE

Non-current assets or disposal groups are classified as assets held for sale, and are stated at the lower of carrying amount and fair value less costs to sell, if their carrying amount is recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable.

31 FINANCIAL GUARANTEE CONTRACTS

Financial guarantee contracts are contracts that require the Group or Company to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of the debt instrument.

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of the amount determined in accordance with FRS 137 “Provisions, contingent liabilities and contingent assets” and the amount initially recognised less, when appropriate, cumulative amortisation recognised in accordance with FRS 118.

The fair value of a financial guarantee is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

notes to the financial statements

for the financial year ended 31 March 2015

1 GENERAL INFORMATION

The Company is principally engaged in construction and investment holding activities. The Group's principal activities consist of construction, property development, manufacturing and quarrying, hotel operations, tollway operations, port operations, plantations and investment holding. The principal activities of the subsidiaries and associates are described in Note 56 to the financial statements.

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

The address of the registered office of the Company is 2nd Floor, Wisma IJM, Jalan Yong Shook Lin, 46050 Petaling Jaya, Selangor Darul Ehsan, Malaysia.

The financial statements have been approved for issue in accordance with a resolution of the Board of Directors on 26 May 2015.

2 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated by the Directors and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, rarely equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are outlined below.

(a) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Due to the complexity of transactions entered into by the Group, significant judgement is required in determining capital allowances, deductibility of certain expenses and the chargeability of certain income during the estimation of the provision for income taxes. In determining the tax treatment, the Directors have relied upon industry practice and experts opinions. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

(b) Deferred tax assets

Deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. This involves judgement regarding the future financial performance of the particular entity in which the deferred tax asset has been recognised.

(c) Construction contracts

The Group recognises contract profits based on the stage of completion method. The stage of completion of a construction contract is determined based on the proportion that the contract costs incurred for work performed to-date bear to the estimated total costs for the contract. When it is probable that the estimated total contract costs of a contract will exceed the total contract revenue of the contract, the expected loss on the contract is recognised as an expense immediately.

Significant judgement is required in the estimation of total contract costs. Where the actual total contract costs is different from the estimated total contract costs, such difference will impact the contract profits/(losses) recognised.

The Group has estimated total contract revenue based on the initial amount of revenue agreed in the contract and variations in the contract work and claims that can be measured reliably based on the latest available information, and in the absence of such, the Directors' best estimates derived from reasonable assumptions, experience and judgement.

Where the actual approved variations and claims differ from the estimates, such difference will impact the contract profits/(losses) recognised.

2 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (cont'd)

(d) Property development

The Group recognises property development profits by reference to the stage of completion of the development activity at the balance sheet date. The stage of completion is determined based on the proportion that the property development costs incurred to-date bear to the estimated total costs for the property development. Where it is probable that total property development costs of a development phase will exceed total property development revenue of the development phase, the expected loss on the development phase is recognised as an expense immediately.

Significant judgement is required in the estimation of total property development costs. Where the actual total property development costs is different from the estimated total property development costs, such difference will impact the property development profits/(losses) recognised.

(e) Plantation expenditure

There are certain parcels of land use rights where the remaining periods are less than 25 years. The assumption of further extension of the land use rights periods to be granted on those lands involve judgement on the future decision by the local authority and the explicit terms and conditions imposed on the land titles. Based on the management's assessment of the assumed extension of the land use rights, management is of the view that there is no impairment indicator of the plantation expenditure.

(f) Amortisation of expressway development expenditure

The expressway development expenditure of the Group are amortised over the concession period based on the following formula:

$$\frac{\text{Cumulative traffic volume to-date}}{\text{Projected total traffic volume for the entire concession period}} \times \text{Expressway development expenditure}$$

In order to determine the projected total traffic volume for the entire concession period, the Group relies on the traffic survey carried out by a firm of independent traffic consultants and Directors' annual re-assessment of the current and future years' projected total traffic volume. Any changes in the projected total traffic volume for the entire concession period will impact the amortisation charge for the year.

(g) Allowance for impairment of receivables

The Group recognises an allowance for impairment of receivables when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables.

Significant judgement is required in the assessment of the recoverability of receivables. If there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event'), significant judgement is required to estimate the amount and timing of future cash flows to determine the impairment amount required.

To the extent that actual recoveries deviate from management's estimates, such variances may have a material impact on the profit or loss. Based on management's assessment, management believes that the current level of allowance for impairment of receivables is adequate. In addition, management is also rigorously monitoring the recoverability of these receivables.

(h) Impairment of assets

The Group determines whether an asset is impaired by evaluating the extent to which the recoverable amount of an asset is less than its cost. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates. Changes in assumptions could significantly affect the results of the Group's test for impairment of assets.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's activities expose it to market (including foreign currency exchange, interest rate and price risks), credit and liquidity risks. The Group's overall financial risk management objective is to minimise any potential adverse effects from the unpredictability of financial markets on the Group's financial performance in order to ensure the Group creates value for its shareholders. Financial risk management is carried out through risk reviews, internal control systems, insurance programmes and adherence to the Group's financial risk management policies. The management regularly reviews these risks and approves the treasury policies, which covers the management of these risks.

The Group uses derivative financial instruments such as interest rate swap contracts, cross currency swap contracts and forward foreign exchange contracts to hedge certain financial risk exposures.

(a) Market risk

(i) Currency risk

Entities within the Group primarily transact in their respective functional currencies except for certain transactions and borrowings which were denominated in currencies other than their respective functional currencies.

Foreign exchange exposures in transactional currencies other than functional currencies of the operating entities are managed by entering into forward foreign exchange contracts, cross currency swap contract and the borrowing amounts are kept to an acceptable level.

The currency exposure profile of the Group's and the Company's financial assets and financial liabilities is disclosed in the respective notes to the financial statements.

Currency risks as defined by FRS 7 arise on account of monetary assets and liabilities being denominated in a currency that is not the functional currency.

As at the balance sheet date, the Group's and Company's Ringgit Malaysia ("RM") functional currency entities had United States Dollar ("USD"), Argentine Peso ("AP"), Singapore Dollar ("SGD") and Chinese Yuan ("CNY") denominated net monetary (liabilities)/assets. The effects to the Group's and the Company's profit before tax if the USD and AP; SGD and CNY had strengthened/weakened by 5% and 1% respectively against RM are as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Net monetary (liabilities)/assets denominated in USD	(587,846)	(655,962)	1,280	(182,388)
Effects to profit before tax if the USD had strengthened/weakened by 5% against RM:				
- strengthened	(29,832)	(32,085)	64	(9,119)
- weakened	29,832	32,085	(64)	9,119
Net monetary assets denominated in AP	9,931	3,669	9,931	3,669
Effects to profit before tax if the AP had strengthened/weakened by 5% against RM:				
- strengthened	497	183	497	183
- weakened	(497)	(183)	(497)	(183)

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(a) Market risk (cont'd)

(i) Currency risk (cont'd)

	The Group	
	2015	2014
	RM'000	RM'000
Net monetary assets denominated in SGD	21,200	21,444
Effects to profit before tax if the SGD had strengthened/weakened by 1% against RM:		
- strengthened	283	285
- weakened	(283)	(285)
Net monetary liabilities denominated in CNY	(65,600)	(63,492)
Effects to profit before tax if the CNY had strengthened/weakened by 1% against RM:		
- strengthened	(875)	(847)
- weakened	875	847

As at the balance sheet date, the Group's Indonesian Rupiah ("IDR") functional currency entities had United States Dollar ("USD") denominated net monetary liabilities. The effects to the Group's profit before tax if the USD had strengthened/weakened by 5% against IDR are as follows:

	The Group	
	2015	2014
	RM'000	RM'000
Net monetary liabilities denominated in USD	(557,057)	(562,217)
Effects to profit before tax if the USD had strengthened/weakened by 5% against IDR:		
- strengthened	(27,853)	(28,111)
- weakened	27,853	28,111

This sensitivity analysis ignores any offsetting foreign exchange factors and has been determined assuming that the change in foreign exchange rates had occurred at the balance sheet date. The stated change represents management's assessment of reasonably possible changes in foreign exchange rates over the period until the next annual balance sheet date.

As at balance sheet date, there are no other significant monetary balances held by the Group and the Company that are denominated in non-functional currency. Differences resulting from the translation of financial statements into the Group's presentation currency are not taken into consideration.

(ii) Cash flow interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's interest bearing assets are primarily short-term bank deposits with financial institutions. The interest rates on these deposits are monitored closely to ensure that they are maintained at favourable rates. The Group considers the risk of significant changes to interest rates on deposits to be unlikely.

Interest rate exposure arises mainly from the Group's borrowings. The Group manages its interest rate exposure by maintaining a prudent mix of fixed and floating rate borrowings. Derivative financial instruments (fixed to floating interest rate swap) are used, where appropriate, to generate the desired interest rate profile.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(a) Market risk (cont'd)

(ii) Cash flow interest rate risk (cont'd)

If the Group's borrowings at variable rates on which effective hedges have not been entered into changes by the following basis points, with all other variables being held constant, the effects on profit before tax would be as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Borrowings based on cost of funds ("COF"):				
- increase by 25 basis points	(3,445)	(2,746)	-	(188)
- decrease by 25 basis points	3,445	2,746	-	188
- increase by 50 basis points	-	(245)	-	-
- decrease by 50 basis points	-	245	-	-
Borrowings based on London interbank offered rate ("LIBOR"):				
- increase by 25 basis points	(1,035)	-	-	-
- decrease by 25 basis points	1,035	-	-	-
- increase by 50 basis points	(3,703)	(6,506)	-	(1,256)
- decrease by 50 basis points	3,703	6,506	-	1,256
Borrowings based on benchmark prime lending rate ("BPLR"):				
- increase by 50 basis points	(2,246)	(2,875)	-	-
- decrease by 50 basis points	2,246	2,875	-	-

(iii) Price risk

The Group is exposed to quoted securities price risk arising from investments held which are classified on the balance sheet as fair value through profit or loss and price volatility risk due to fluctuation in the palm products commodity market. Investments in quoted securities comprise mainly quoted corporate bonds and unit trusts as an alternative to bank deposits. The Group considers the impact of changes in prices of equity securities on profit before tax to be insignificant. To manage and mitigate the risk on price volatility, the Group monitors the fluctuation of crude palm oil price daily and enters into physical forward selling commodity contracts or crude palm oil pricing swap arrangements in accordance with the guidelines set by the Board of Directors.

If average prices of crude palm oil change by 10% with all other variables being held constant, the effects on profit before tax would be as follows:

	The Group	
	2015 RM'000	2014 RM'000
Effects to profit before tax if crude palm oil price:		
- increase by 10%	26,101	26,815
- decrease by 10%	(26,101)	(26,815)

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(a) Market risk (cont'd)

(iii) Price risk (cont'd)

To manage and mitigate the risk on price volatility due to fluctuation in the palm products commodity market, the Group entered into crude palm oil ("CPO") swap contracts with a reputable bank in Malaysia. The Group will receive fixed CPO prices and pay floating prices during the period of the contracts.

If average prices for crude palm oil swap contracts change by 10% with all other variables being held constant, the effects on profit before tax would have been:

	The Group	
	2015 RM'000	2014 RM'000
Effects to profit before tax if crude palm oil price		
- increase by 10%	(2,902)	(4,733)
- decrease by 10%	2,902	4,733

(b) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. Credit risk arises from credit exposures to customers, including outstanding receivables, as well as deposits, cash and bank balances and derivative financial instruments with financial institutions.

For trade and other receivables, the Group controls these risks by the application of credit approvals, limits and monitoring procedures. The Group also minimises its exposure through analysing the counterparties' financial condition prior to entering into any agreements/contracts and obtaining sufficient collateral where appropriate to mitigate credit risk. Trade receivables are monitored on an ongoing basis via Group management reporting procedures. For other financial assets (deposits, cash and bank balances with financial institutions, quoted unit trusts and derivative financial instruments), the Group adopts the policy of dealing only with counterparties of high credibility (i.e. banks and financial institutions).

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet after deducting any impairment allowance and the financial guarantee contracts as disclosed in Notes 3(c) and 16 to the financial statements.

See Notes 33 and 40 for further disclosure on credit risk.

(c) Liquidity risk

The Group actively manages its debt maturity profile, operating cash flows and the availability of funding (comprising undrawn borrowing facilities and cash and cash equivalents) so as to ensure that all refinancing, repayment and funding needs are met. As part of its overall prudent liquidity management, the Group maintains sufficient levels of cash or cash convertible investments (Note 51) to meet its working capital requirements. In addition, the Group strives to maintain available banking facilities of a reasonable level to its overall debt position. As far as possible, the Group raises committed funding from both capital markets and financial institutions and prudently balances its portfolio with some short term funding so as to achieve overall cost effectiveness.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(c) Liquidity risk (cont'd)

The table below analyses the financial liabilities of the Group and the Company into relevant maturity groupings based on the remaining periods from the balance sheet date to the contractual maturity dates. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than 1 year RM'000	Between 1 and 5 years RM'000	Over 5 years RM'000
The Group			
At 31 March 2015			
Bonds	214,734	738,912	1,321,461
Commercial Papers and Medium Term Notes	556,118	-	-
Term loans	815,891	2,255,819	284,770
Government support loans	7,000	136,000	110,000
Trade and other payables	1,857,720	140,396	700,400
Short term borrowings*	608,782	7,625	-
Hire purchase and lease payables	109	208	-
Financial guarantee contracts**	-	5,865	16,109
	4,060,354	3,284,825	2,432,740
At 31 March 2014			
Bonds	130,002	488,263	765,862
Commercial Papers and Medium Term Notes	519,901	257,723	-
Term loans	1,167,240	1,821,688	273,005
Government support loans	7,000	109,000	144,000
Trade and other payables	2,036,968	889,531	623,324
Short term borrowings*	721,161	-	-
Derivative financial instruments	1,006	-	-
Financial guarantee contracts**	-	2,423	11,840
	4,583,278	3,568,628	1,818,031

* Short term borrowings of the Group include bankers' acceptances, revolving credits, letter of credit and bank overdrafts.

** A subsidiary of the Group provided a corporate guarantee for a bank loan facility amounting to RM40.3 million (2014 : RM32.4 million) to a cooperative in Indonesia in respect of plasma development. As at 31 March 2015, RM22.0 million (2014 : RM14.3 million) has been drawn down.

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(c) Liquidity risk (cont'd)

	Less than 1 year RM'000	Between 1 and 5 years RM'000	Over 5 years RM'000
The Company			
At 31 March 2015			
Bonds	38,164	343,371	639,447
Commercial Papers and Medium Term Notes	556,118	-	-
Short term borrowings (bankers' acceptances and revolving credits)	36,224	-	-
Trade and other payables	544,729	999,360	-
	1,175,235	1,342,731	639,447
At 31 March 2014			
Commercial Papers and Medium Term Notes	519,901	257,723	-
Term loans	329,261	-	-
Short term borrowings (bankers' acceptances and revolving credits)	200,134	-	-
Trade and other payables	426,779	-	1,013,921
Derivative financial instruments	1,006	-	-
	1,477,081	257,723	1,013,921

The exposure of the borrowings of the Group and the Company to interest rate changes and the contractual repricing dates at the balance sheet dates are disclosed in Notes 16, 17, 18, 19, 20 and 45 to the financial statements.

In addition to the above, the Company has financial guarantee contracts in relation to corporate guarantees given to the subsidiaries as disclosed in Note 16 to the financial statements.

(d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholders value. In order to maintain or achieve an optimal capital structure, the Group may adjust the dividend payment, return capital to shareholders, issue new shares, buy back issued shares, obtain new financing facilities or dispose assets to reduce borrowings.

Management monitors capital based on the Group's and the Company's gearing ratio. The Group and the Company are also required by certain banks to maintain a gearing ratio of not exceeding certain percentage varying between 233% and 400%. The Group's and the Company's strategies are to maintain a gearing ratio of not exceeding 100%.

The gearing ratio is calculated as net debt divided by equity capital. Net debt is calculated as total borrowings (excluding trade and other payables) less cash and cash equivalents. Equity capital is equivalent to capital and reserves attributable to owners of the Company. The Group is subject to certain externally imposed capital requirements in the form of loan covenants as disclosed in Notes 16 and 17. The Group and the Company monitor gearing ratios and compliance with loan covenants based on the terms of the respective loan agreements. The Group has complied with the loan covenants during the year.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(e) Fair value measurements

The following table presents assets and liabilities measured at fair value and classified by levels of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3)

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2015				
The Group				
Assets				
Financial assets at fair value through profit or loss	214,908	-	-	214,908
Derivative financial instruments	-	3,727	-	3,727
Available-for-sale financial assets	-	-	25,022	25,022
Total assets	214,908	3,727	25,022	243,657
The Company				
Assets				
Financial assets at fair value through profit or loss	5,536	-	-	5,536
Derivative financial instruments	-	1,125	-	1,125
Available-for-sale financial assets	-	-	2,050	2,050
Total assets	5,536	1,125	2,050	8,711
2014				
The Group				
Assets				
Financial assets at fair value through profit or loss	249,244	-	-	249,244
Derivative financial instruments	-	15,365	-	15,365
Available-for-sale financial assets	-	-	25,022	25,022
Total assets	249,244	15,365	25,022	289,631
Liabilities				
Derivative financial instruments	-	1,006	-	1,006
Total liabilities	-	1,006	-	1,006

3 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

(e) Fair value measurements (cont'd)

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2014				
The Company				
Assets				
Financial assets at fair value through profit or loss	76,320	–	–	76,320
Derivative financial instruments	–	2,167	–	2,167
Available-for-sale financial assets	–	–	2,050	2,050
Total assets	76,320	2,167	2,050	80,537
Liabilities				
Derivative financial instruments	–	1,006	–	1,006
Total liabilities	–	1,006	–	1,006

The fair values of financial instruments traded in active markets (such as trading securities) are based on quoted market prices at the balance sheet date. The quoted market price used for financial assets held by the Group and the Company is the closing price. These instruments are included in Level 1.

The fair values of financial instruments that are not traded in an active market (for example, interest rate swap and cross currency swap contracts) are determined by using a valuation technique. The fair values of interest rate swap and cross currency swap contracts are calculated based on the present value of the estimated future cash flows based on observable yield curves. These instruments are classified as Level 2.

If a valuation technique for the instruments is based on significant unobservable inputs, such instruments are classified as Level 3.

4 OPERATING REVENUE

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Construction contract revenue	895,748	1,711,010	9,411	85
Property development revenue	2,073,791	2,033,469	–	–
Sale of quarry and manufactured products	922,338	883,677	–	–
Sale of goods	53,326	85,378	–	–
Toll concession revenue	484,321	328,027	–	–
Port revenue	306,866	269,148	–	–
Sale of crude palm oil and plantations related products	667,666	646,981	–	–
Management services	7,821	11,800	29,939	–
Dividend income	324	293	233,512	384,437
Rental of properties	169	377	288	315
Rendering of other services	35,912	36,237	–	–
Others	–	84	–	–
	5,448,282	6,006,481	273,150	384,837

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

4 OPERATING REVENUE (cont'd)

Supplementary information on operating revenue of the Group inclusive of the Group's share of revenue of associates and joint ventures are as follows:

	2015 RM'000	2014 RM'000
Operating revenue of the Group	5,448,282	6,006,481
Share of operating revenue of:		
Associates	458,426	317,593
Joint ventures	156,984	400,533
	6,063,692	6,724,607

5 OPERATING PROFIT BEFORE FINANCE COST

(a) The following expenses (excluding finance cost and income tax expense) by nature have been debited in arriving at operating profit before finance cost:

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Construction contract costs		800,221	1,588,345	9,164	1,245
Property development costs		1,367,040	1,340,219	-	-
Cost of quarry and manufactured products sold		751,807	696,012	-	-
Cost of plantation products sold		428,440	425,364	-	-
Toll operation costs		278,751	165,904	-	-
Port operation costs		141,079	130,251	-	-
Costs of rendering of other services		84	84	-	-
Property, plant and equipment:					
- depreciation	27	107,026	93,163	610	614
- written off	27	1,889	1,229	288	9
- loss on disposal		1,641	-	-	-
- impairment	27	258	2,470	-	-
Land use rights					
- amortisation	28	2,677	1,966	-	-
Investment properties					
- depreciation	29	361	1,856	60	129
Rental of land and buildings		5,477	5,295	1,473	1,412
Hire of plant and equipment		7,051	5,779	6	-
Auditors' remuneration					
- statutory audit	8				
Current year		3,654	3,375	396	395
Under accrual in respect of prior years		413	282	125	40
Foreign exchange losses/(gains) (net)		7,645	1,544	(9,822)	17,420
Fair value loss:					
- financial assets held for trading		629	953	-	769
- derivative financial instruments		11,637	6,578	1,286	4,591
Impairment of land held for property development	37(a)	-	2,427	-	-
Impairment of property development costs	37(b)	-	58,155	-	-

5 OPERATING PROFIT BEFORE FINANCE COST (cont'd)

- (a) The following expenses (excluding finance cost and income tax expense) by nature have been debited in arriving at operating profit before finance cost: (cont'd)

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Impairment of investment in a joint venture	33	-	-	-	138,695
Amortisation of concession assets	30	148,554	105,589	-	-
Amortisation of quarry development expenditure	36	4,566	4,924	-	-
Impairment of goodwill	36	-	59,188	-	-
Amortisation of discount on bonds issue		-	226	-	-
Amortisation of fair value of investment in an associate		-	450	-	-
Allowance for impairment of receivables	40	12,861	26,971	138	3,632
Allowance for impairment of amounts owing by joint ventures	33	15,341	54,511	-	-
Building stocks written down		2,451	-	-	-
Loss on disposal/liquidation of an associate		-	8,308	-	-

Direct operating expenses from investment properties that generated rental income for the Group and the Company during the financial year amounted to RM34,000 (2014: RM94,000) and RM26,000 (2014: RM84,000) respectively.

Direct operating expenses from investment properties that did not generate rental income for the Group and the Company during the financial year amounted to RM34,000 (2014: RM69,000) and RM33,000 (2014: RM68,000) respectively.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

5 OPERATING PROFIT BEFORE FINANCE COST (cont'd)

(b) The following amounts have been credited in arriving at operating profit before finance cost:

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Gross dividends received from:					
- subsidiaries					
(quoted)		-	-	90,933	77,042
(unquoted)		-	-	129,541	298,534
- associates					
(quoted)		-	-	4,854	4,741
(unquoted)		-	-	7,860	3,827
- other investments					
(quoted)		599	391	324	293
Interest income					
- bank deposits		57,776	46,112	4,844	3,525
- loans and receivables from related parties		52,891	77,222	79,911	66,220
- loans and receivables from non-related parties		9,606	3,626	181	145
- amortised costs on trade and other receivables and amounts due from joint ventures		30,357	15,987	-	-
- others		14,640	16,499	611	611
Gain on disposal of property, plant and equipment		5,125	8,374	69	446
Gain on disposal of assets held for sale	43(a)	2,694	64,474	-	-
Gain on disposal of assets of disposal group classified as held for sale		-	125,179	-	-
Reversal of impairment of:					
- Investment properties	29	-	218	-	-
- Land held for property development	37(a)	228	-	-	-
- Property development costs	37(b)	2,495	-	-	-
Rental income		5,870	5,401	288	315
Bad debts recovered:					
- Trade and other receivables	40	-	4,536	-	4,100
Write back of allowance for impairment of receivables	40	2,208	3,470	708	-
Write back of allowance for impairment of amounts owing by joint ventures	33	2,577	-	-	-
Write back of building stocks		-	2,941	-	-
Amortisation of government grants	26	8,613	6,825	-	-
Gain on disposal of an associate		-	376	-	-
Income from quoted unit trusts		6,905	11,668	-	71

5 OPERATING PROFIT BEFORE FINANCE COST (cont'd)

(b) The following amounts have been credited in arriving at operating profit before finance cost: (cont'd)

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Fair value gains:					
- financial assets held for trading		2,246	2,874	1,412	-
- derivative financial instruments		6,285	-	186	-
Gain on remeasurement of previously held equity interests	49(a),(b)	22,682	321,574	-	-
Fair value gains on acquisition of additional stakes		-	168,379	-	-

6 EMPLOYEE BENEFITS COST

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Wages, salaries and bonus		394,703	363,731	25,158	28,914
Defined contribution retirement plan		40,497	38,986	3,597	4,635
Defined benefit retirement plan	25	1,226	1,859	-	-
Other employee benefits		35,707	29,225	9,705	2,419
Share-based payments		37,834	27,326	5,813	4,452
		509,967	461,127	44,273	40,420
Less expenses capitalised into:					
- Plantation development expenditure	38(b)	(24,653)	(22,881)	-	-
- Construction contract work in progress	47	(92,525)	(90,743)	-	-
- Concession assets	30	(1,124)	(318)	-	-
		391,665	347,185	44,273	40,420

7 DIRECTORS' REMUNERATION

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Directors of the Company:				
Fees	1,623	1,550	928	855
Defined contribution retirement plan	954	2,531	608	2,141
Other emoluments	13,800	18,010	11,758	12,503
Share-based payments	2,362	2,033	2,093	1,799
	18,739	24,124	15,387	17,298

The estimated monetary value of benefits-in-kind provided to the Directors of the Group and of the Company by way of usage of the Group's and the Company's assets and the provision of other benefits during the financial year amounted to RM210,000 (2014: RM186,000) and RM134,000 (2014: RM107,000) respectively.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

8 AUDITORS' REMUNERATION – STATUTORY AUDIT

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
PricewaterhouseCoopers Malaysia *	2,858	2,623	521	435
Other member firms of PricewaterhouseCoopers International Limited *	583	472	–	–
Other auditors of subsidiaries	626	562	–	–
	4,067	3,657	521	435

* PricewaterhouseCoopers Malaysia and other member firms of PricewaterhouseCoopers International Limited are separate and independent legal entities.

9 FINANCE COST

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Interest expenses arising from:					
- Bank borrowings		173,654	158,570	5,102	19,478
- Advances from subsidiaries		–	–	2,764	3,403
- Hire purchase and leasing		1	66	–	–
- Bonds		86,462	23,316	33,762	–
- Commercial Papers and Medium Term Notes (“MTN”)		26,060	37,903	26,060	37,903
- Amortisation of government support loan		7,161	7,141	–	–
- Amortised costs on financial liabilities		8,746	20,078	–	–
- Others		5,361	8,928	–	–
		307,445	256,002	67,688	60,784
Less interest capitalised into:					
- Land held for property development	37(a)	(11,845)	(10,026)	–	–
- Property development costs	37(b)	(88,513)	(48,371)	–	–
- Plantation development expenditure	38(b)	(2,387)	(4,363)	–	–
- Construction contract work in progress	47	(42)	(47)	–	–
- Concession assets	30	(4,445)	(374)	–	–
		(107,232)	(63,181)	–	–
		200,213	192,821	67,688	60,784
Foreign exchange losses		52,944	62,622	–	–
Less foreign exchange losses capitalised into:					
- Plantation development expenditure	38(b)	(10,475)	(24,248)	–	–
		42,469	38,374	–	–
		242,682	231,195	67,688	60,784

10 INCOME TAX EXPENSE

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current tax:				
- Malaysian income tax	332,248	368,677	20,570	34,186
- Overseas taxation	10,819	9,296	-	-
	343,067	377,973	20,570	34,186
Deferred taxation (Note 23)	(36,751)	(37,315)	(811)	(88)
	306,316	340,658	19,759	34,098
Current tax:				
- Current year	329,305	372,071	20,853	34,251
- Benefits from previously unrecognised temporary differences	(1,731)	(1,928)	-	-
- Under/(over) accrual in prior years (net)	15,493	7,830	(283)	(65)
	343,067	377,973	20,570	34,186
Deferred taxation:				
- Origination and reversal of temporary differences	(36,751)	(37,315)	(811)	(88)
	306,316	340,658	19,759	34,098

The explanation of the relationship between income tax expense and profit before taxation is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Profit before taxation	1,019,357	1,416,314	231,915	79,356
Tax calculated at the Malaysian tax rate of 25% (2014: 25%)	254,839	354,079	57,979	19,839
Tax effects of:				
- Different tax rates in other countries	9,053	4,834	-	-
- Expenses not deductible for tax purposes	96,247	111,166	26,988	85,725
- Income not subject to tax	(91,110)	(216,719)	(64,925)	(71,401)
- Utilisation of tax incentives	(3)	(3,063)	-	-
- Current year's deferred tax assets not recognised on unused tax losses and unutilised deductible temporary differences	11,245	42,222	-	-
- Utilisation of previously unrecognised tax losses	(1,319)	(647)	-	-
- Utilisation of previously unrecognised deductible temporary differences	(412)	(1,281)	-	-
- Share of results of joint ventures	15,342	47,418	-	-
- Changes in tax rate	(2,890)	(5,336)	-	-
- Others	(169)	155	-	-
Under/(over) accrual in prior years (net)	15,493	7,830	(283)	(65)
Income tax expense	306,316	340,658	19,759	34,098

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

10 INCOME TAX EXPENSE (cont'd)

The tax (charge)/credit in relation to the components of other comprehensive income are as follows:

	The Group					
	Before tax RM'000	2015 Tax (charge)/ credit RM'000	After tax RM'000	Before tax RM'000	2014 Tax (charge)/ credit RM'000	After tax RM'000
Currency translation differences	25,929	-	25,929	(50,124)	-	(50,124)
Change in tax rate in relation to revaluation	-	-	-	-	1,129	1,129
Share of other comprehensive (losses)/ income of associates	(1,039)	-	(1,039)	2,567	-	2,567
Realisation of other comprehensive income arising from disposal of foreign joint ventures and closure of foreign branch	-	-	-	39,523	-	39,523
	24,890	-	24,890	(8,034)	1,129	(6,905)
Current tax		-			-	
Deferred taxation (Note 23)		-			1,129	
		-			1,129	

There is no tax charge/credit in relation to the components of other comprehensive income of the Company.

11 EARNINGS PER SHARE

(a) Basic

The basic earnings per share for the financial year has been calculated based on the Group's net profit attributable to owners of the Company for the financial year and the weighted average number of ordinary shares in issue during the financial year excluding ordinary shares purchased by the Company and held as treasury shares (Note 14(C)). The weighted average number of ordinary shares in issue is derived after taking into account the exercise of Warrants 2009/2014 and the issuance of shares pursuant to the exercise of ESOS (2014: exercise of Warrants 2009/2014 and the issuance of shares pursuant to the exercise of ESOS).

	The Group	
	2015 RM'000	2014 RM'000
Net profit attributable to owners of the Company	480,944	829,599
	'000	'000
Weighted average number of ordinary shares in issue	1,473,871	1,404,608
Basic earnings per share (sen)	32.63	59.06

11 EARNINGS PER SHARE (cont'd)

(b) Fully diluted

The fully diluted earnings per share of the Group is calculated by dividing the Group's net profit attributable to owners of the Company for the financial year of RM480,944,000 (2014: RM829,599,000) by the weighted average number of ordinary shares in issue, adjusted to assume the conversion of all dilutive potential ordinary shares, i.e. the ESOS and ESGP (2014: Warrants 2009/2014, ESOS and ESGP). A calculation is done to determine the number of shares that could have been acquired at market price (determined as the weighted average annual share price of the Company's shares) based on the monetary value of the subscription rights attached to the outstanding ESOS and ESGP (2014: outstanding Warrants 2009/2014, ESOS and ESGP).

	The Group	
	2015 RM'000	2014 RM'000
Net profit attributable to owners of the Company	480,944	829,599
	'000	'000
Weighted average number of ordinary shares in issue	1,473,871	1,404,608
Adjustments for Warrants 2009/2014	–	17,580
Adjustments for ESOS	9,926	7,938
Adjustments for ESGP	12,133	6,075
Weighted average number of ordinary shares for diluted earnings per share	1,495,930	1,436,201
Diluted earnings per share (sen)	32.15	57.76

12 DIVIDENDS

Dividends declared and paid in respect of the current financial year are as follows:

	The Company			
	2015		2014	
	Dividend per share Sen	Amount of dividend RM'000	Dividend per share Sen	Amount of dividend RM'000
Single tier first interim dividend	4.00	59,573	4.00	56,469
Single tier second interim dividend	11.00	*	11.00	160,939
Special dividend	–	–	10.00	146,309
	15.00	59,573	25.00	363,717

* The amount of dividend will be determined based on the number of shareholders entitled to receive the dividend as at 5:00pm on 25 June 2015.

On 26 May 2015, the Directors have declared a single tier second interim dividend in respect of the financial year ended 31 March 2015 of 11 sen per share to be paid on 9 July 2015 to every member who is entitled to receive the dividend as at 5:00pm on 25 June 2015. The second interim dividend has not been recognised in the Statement of Changes in Equity as it was declared subsequent to the financial year end.

The Directors do not recommend the payment of any final dividend for the financial year ended 31 March 2015 (2014: Nil).

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

13 SEGMENTAL REPORTING

Management has determined the operating segments based on the reports reviewed by the Executive Committee (“EXCO”) that are used for allocating resources and assessing performance. The EXCO considers the business from the business segment perspective and assesses the performance of the operating segments based on a measure of profit before taxation.

The Group has the following principal business segments:

- (a) Construction - Construction activities
- (b) Property development - Development of land into vacant lots, residential, commercial and/or industrial buildings
- (c) Manufacturing and quarrying - Production and sale of concrete products, and quarrying activities
- (d) Plantation - Cultivation of oil palms, milling of fresh fruit bunches and trading of crude palm oil
- (e) Infrastructure - Tollway and port operations

Other operations of the Group comprise mainly investment holding.

The segment information provided to the EXCO for the reportable segments for the financial year ended 31 March 2015 is as follows:

	Construc- tion RM'000	Property develop- ment RM'000	Manu- facturing & quarrying RM'000	Planta- tion RM'000	Infra- structure RM'000	Invest- ment & others RM'000	Group RM'000
REVENUE:							
Total revenue	2,436,222	2,203,422	962,627	667,666	1,031,410	273,359	7,574,706
Less: Inter-segment revenue	(1,211,908)	-	(35,860)	-	-	(263,246)	(1,511,014)
	1,224,314	2,203,422	926,767	667,666	1,031,410	10,113	6,063,692
Less: Share of operating revenue of associates and joint ventures	(274,451)	(87,229)	(4,429)	-	(240,223)	(9,078)	(615,410)
Revenue from external customers	949,863	2,116,193	922,338	667,666	791,187	1,035	5,448,282
RESULTS:							
Profit before taxation	184,844	494,660	125,601	89,409	42,276	82,567	1,019,357

13 SEGMENTAL REPORTING (cont'd)

The segment information provided to the EXCO for the reportable segments for the financial year ended 31 March 2015 is as follows: (cont'd)

	Construc- tion RM'000	Property develop- ment RM'000	Manu- facturing & quarrying RM'000	Planta- tion RM'000	Infra- structure RM'000	Invest- ment & others RM'000	Group RM'000
Profit before taxation includes:							
- Depreciation and amortisation of property, plant and equipment, land use rights, investment properties, concession assets and intangible assets	(8,905)	(9,753)	(40,466)	(47,704)	(156,356)	-	(263,184)
- Allowance for impairment of amounts owing by joint ventures	(1,172)	(14,169)	-	-	-	-	(15,341)
- Amortisation of government grants	-	-	-	-	8,613	-	8,613
- Interest income	100,430	35,521	730	8,592	18,986	1,011	165,270
- Finance cost	(48,811)	(20,250)	(4,838)	(51,219)	(117,564)	-	(242,682)
- Share of profits/(losses) of associates	4,572	(2,072)	399	-	(17,228)	(5,076)	(19,405)
- Share of profits/(losses) of joint ventures	11,840	10,701	-	-	(33,457)	-	(10,916)
- Gain on remeasurement of previously held equity interests	-	22,682	-	-	-	-	22,682

Inter-segment revenue comprises rendering of construction services to the property development and infrastructure segments and the sale of manufacturing and quarrying products to the construction segment. These transactions are transacted on agreed terms between the segments.

The revenue from external customers reported to the EXCO is measured in a manner consistent with that in the statement of comprehensive income.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

13 SEGMENTAL REPORTING (cont'd)

The segment information provided to the EXCO for the reportable segments for the financial year ended 31 March 2015 is as follows: (cont'd)

Revenue by product and services is disclosed in Note 4 to the financial statements.

	Construc- tion RM'000	Property develop- ment RM'000	Manu- facturing & quarrying RM'000	Planta- tion RM'000	Infra- structure RM'000	Invest- ment & others RM'000	Group RM'000
ASSETS:							
Segment assets	1,685,816	8,905,964	1,265,918	2,527,221	4,845,379	209,684	19,439,982
Unallocated assets:							
- Deferred tax assets							201,196
- Tax recoverable							89,511
Consolidated total assets							<u>19,730,689</u>
Segment assets include:							
- Investment in associates	148,263	13,824	2,351	-	271,914	168,613	604,965
- Investment in joint ventures	238,102	224,573	-	-	200,634	211	663,520
- Additions to non-current assets* (other than financial instruments and deferred tax assets)	22,754	430,160	83,874	303,291	46,196	7	886,282
LIABILITIES:							
Segment liabilities	2,221,993	3,150,455	229,786	989,128	2,669,973	3,231	9,264,566
Unallocated liabilities:							
- Deferred tax liabilities							780,336
- Current tax liabilities							26,963
Consolidated total liabilities							<u>10,071,865</u>

* Non-current assets comprise property, plant and equipment, land use rights, investment properties, concession assets, intangible assets, land held for property development and plantation development expenditure.

The amounts provided to the EXCO with respect to total assets and total liabilities are measured in a manner consistent with that of the financial statements. These assets and liabilities are allocated based on the operations of the segment.

13 SEGMENTAL REPORTING (cont'd)

The segment information provided to the EXCO for the reportable segments for the financial year ended 31 March 2014 is as follows:

	Construc- tion RM'000	Property develop- ment RM'000	Manu- facturing & quarrying RM'000	Planta- tion RM'000	Infra- structure RM'000	Invest- ment & others RM'000	Group RM'000
REVENUE:							
Total revenue	2,918,805	2,224,957	959,332	646,981	881,565	384,836	8,016,476
Less: Inter-segment revenue	(838,723)	–	(69,002)	–	–	(384,144)	(1,291,869)
	2,080,082	2,224,957	890,330	646,981	881,565	692	6,724,607
Less: Share of operating revenue of associates and joint ventures	(277,821)	(149,262)	(6,653)	–	(284,390)	–	(718,126)
Revenue from external customers	1,802,261	2,075,695	883,677	646,981	597,175	692	6,006,481
RESULTS:							
Profit before taxation	168,173	748,655	146,229	109,082	189,118	55,057	1,416,314
Profit before taxation includes:							
- Depreciation and amortisation of property, plant and equipment, land use rights, investment properties, concession assets and intangible assets	(8,613)	(9,218)	(35,378)	(41,529)	(112,739)	(21)	(207,498)
- Impairment of property development costs, goodwill and amounts due from joint ventures	–	(112,666)	–	–	(59,188)	–	(171,854)
- Amortisation of government grants	–	–	–	–	6,825	–	6,825
- Interest income	71,011	65,490	700	7,943	12,520	1,782	159,446
- Finance cost	(76,344)	(22,132)	(4,340)	(44,001)	(84,378)	–	(231,195)
- Share of profits/(losses) of associates	11,612	(597)	740	–	(8,857)	–	2,898
- Share of profits/(losses) of joint ventures	19,314	(742)	–	–	(161,880)	–	(143,308)
- Gain on remeasurement of previously held equity interests	–	222,747	–	–	98,827	–	321,574
- Fair value gains on acquisition of additional stakes	–	–	–	–	168,379	–	168,379

Inter-segment revenue comprises rendering of construction services to the property development and infrastructure segments and the sale of manufacturing and quarrying products to the construction segment. These transactions are transacted on agreed terms between the segments.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

13 SEGMENTAL REPORTING (cont'd)

The segment information provided to the EXCO for the reportable segments for the financial year ended 31 March 2014 is as follows: (cont'd)

	Construc- tion RM'000	Property develop- ment RM'000	Manu- facturing & quarrying RM'000	Planta- tion RM'000	Infra- structure RM'000	Invest- ment & others RM'000	Group RM'000
ASSETS:							
Segment assets	1,945,470	7,810,591	1,174,109	2,208,224	4,832,782	220,016	18,191,192
Unallocated assets:							
- Deferred tax assets							151,806
- Tax recoverable							55,470
Consolidated total assets							<u>18,398,468</u>
Segment assets include:							
- Investment in associates	139,270	6,435	7,699	-	302,288	54,993	510,685
- Investment in joint ventures	272,191	524,328	-	-	188,176	187	984,882
- Additions to non-current assets* (other than financial instruments and deferred tax assets)	8,939	148,673	107,126	198,416	135,250	12	598,416
LIABILITIES:							
Segment liabilities	2,079,612	2,845,313	221,624	867,419	2,462,240	1,417	8,477,625
Unallocated liabilities:							
- Deferred tax liabilities							713,337
- Current tax liabilities							126,581
Consolidated total liabilities							<u>9,317,543</u>

* Non-current assets comprise property, plant and equipment, land use rights, investment properties, concession assets, intangible assets, land held for property development and plantation development expenditure.

The amounts provided to the EXCO with respect to total assets and total liabilities are measured in a manner consistent with that of the financial statements. These assets and liabilities are allocated based on the operations of the segment.

13 SEGMENTAL REPORTING (cont'd)

Geographical information:

	Revenue from external customers RM'000	Non-current* assets RM'000
2015		
Malaysia	4,722,564	4,615,160
India	494,968	1,113,606
Indonesia	192,317	1,070,838
Other countries	38,433	55,327
	5,448,282	6,854,931
2014		
Malaysia	5,373,699	4,975,871
India	465,105	1,384,837
Indonesia	129,052	851,799
Other countries	38,625	52,067
	6,006,481	7,264,574

* Non-current assets comprise property, plant and equipment, land use rights, investment properties, concession assets, intangible assets, land held for property development and plantation development expenditure.

Revenue is based on the country in which the customers are located. Non-current assets are determined according to the country where these assets are located.

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST

(A) SHARE CAPITAL

	The Group and the Company			
	2015		2014	
	Number of shares '000	Nominal value RM'000	Number of shares '000	Nominal value RM'000
Ordinary shares of RM1 each:				
Authorised:				
At 1 April 2014/2013 / At 31 March	3,000,000	3,000,000	3,000,000	3,000,000
Issued and fully paid:				
At 1 April 2014/2013	1,427,531	1,427,531	1,382,663	1,382,663
Issuance of shares:				
- Exercise of Warrants 2009/2014	57,793	57,793	40,243	40,243
- Exercise of share options	6,640	6,640	1,625	1,625
- Shares held under trust (Note 14(E))	8,037	8,037	3,000	3,000
At 31 March	1,500,001	1,500,001	1,427,531	1,427,531

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST (cont'd)

(A) SHARE CAPITAL (cont'd)

- (a) During the financial year, the issued and paid-up ordinary share capital of the Company was increased from RM1,427,530,846 to RM1,500,001,200 by way of the issuance of:-
- (i) 57,793,654 new ordinary shares of RM1.00 each arising from the exercise of Warrants 2009/2014 at the exercise price of RM4.00 per share in accordance with the Deed Poll dated 18 September 2009;
 - (ii) 6,640,100 new ordinary shares of RM1.00 each arising from the exercise of options under the Employee Share Option Scheme ("ESOS") at the following issue prices:

Number of shares issued units	ESOS exercise price RM/share	ESOS Award
2,304,800	4.44	First ESOS Award
2,684,100	4.37*	First ESOS Award
1,651,200	5.14*	Second ESOS Award
<hr/> 6,640,100		

- (iii) 8,036,600 new ordinary shares of RM1.00 each arising from the subscription of new shares under the shares held under trust:

Number of shares issued units	ESOS exercise price RM/share	ESOS Award
500,000	4.44	First ESOS Award
4,028,100	4.37*	First ESOS Award
3,508,500	5.14*	Second ESOS Award
<hr/> 8,036,600		

* Exercise price of the ESOS had been adjusted on 13 June 2014

The new ordinary shares issued rank pari passu in all respects with the existing ordinary shares of the Company.

(b) Warrants 2009/2014

The Warrants 2009/2014 are constituted by a Deed Poll dated 18 September 2009.

On 26 October 2009, the Company allotted 132,097,381 new Warrants 2009/2014 at an issue price of RM0.25 per Warrant on the basis of 1 Warrant for every 10 existing ordinary shares of RM1.00 each in the Company held after the 2:5 Bonus Issue.

Each warrant entitles the registered holder to subscribe for 1 new ordinary share in the Company at any time on or after 26 October 2009 up to the date of expiry on 24 October 2014, at an exercise price of RM4.00 per share in accordance with the Deed Poll dated 18 September 2009. The Warrants 2009/2014 were listed on the Main Market of Bursa Malaysia on 28 October 2009.

Warrants exercised during the financial year resulted in 57,793,654 (2014: 40,243,012) new ordinary shares being issued at RM4.00 each. The weighted average quoted price of shares of the Company at the time when the warrants were exercised was RM6.65 (2014: RM5.76) per share.

As at 24 October 2014, 292,292 Warrants 2009/2014 were unexercised and have lapsed.

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST (cont'd)

(B) SHARE PREMIUM

	The Group and the Company	
	2015 RM'000	2014 RM'000
At 1 April 2014/2013	2,089,511	1,938,210
Arising from:		
- Exercise of Warrants 2009/2014	187,829	130,790
- Exercise of share options	38,910	10,191
- Shares held under trust (Note 14(E))	29,820	10,320
At 31 March	2,346,070	2,089,511

(C) TREASURY SHARES

	The Group and the Company			
	2015		2014	
	Number of shares '000	Amount RM'000	Number of shares '000	Amount RM'000
At 1 April 2014/2013	47	257	27	140
Shares buy back	2	13	20	117
At 31 March	49	270	47	257

The shareholders of the Company had approved an ordinary resolution at the Annual General Meeting held on 26 August 2014 for the Company to repurchase its own shares up to a maximum of 10% of the issued and paid-up capital of the Company. The Directors of the Company were committed to enhancing the value of the Company and believed that the repurchase plan was being applied in the best interest of the Company and its shareholders.

During the financial year, the Company repurchased 2,000 (2014: 20,000) of its issued share capital from the open market on Bursa Malaysia for RM13,509 (2014: RM116,848). The average price paid for the shares repurchased was approximately RM6.70 (2014: RM5.80) per share. The repurchase transactions were financed by internally generated funds. The shares repurchased are being held as treasury shares as allowed for under Section 67A of the Companies Act, 1965. The Company has the right to reissue these shares at a later date. As treasury shares, the rights attached as to voting, dividends and participation in other distribution are suspended.

(D) SHARE-BASED PAYMENTS

At an Extraordinary General Meeting held on 19 October 2012, the Directors were authorised to proceed with the establishment and administration of the Long Term Incentive Plan ("LTIP"), which comprises an Employee Share Option Scheme ("ESOS") and an Employee Share Grant Plan ("ESGP"). The Directors have appointed a committee ("Committee") to administer the LTIP. The Directors and/or the Committee have also established trusts which are administered by a trustee in accordance with the trust deeds dated 20 December 2012 for the LTIP.

(i) Share options

Share options were granted to executive directors and employees (collectively known as "Group Employee"), which is subject to eligibility criteria, under the Company's Employee Share Option Scheme ("ESOS"), which became operative on 24 December 2012 and shall be in force for a period of five years and expires on 23 December 2017.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST (cont'd)

(D) SHARE-BASED PAYMENTS (cont'd)

(i) Share options (cont'd)

The exercise price of the options is determined based on volume-weighted average market price of the Company's ordinary shares as shown in the Daily Official List of the Bursa Malaysia Securities Berhad for the five market days immediately preceding the Offer Date with an allowance for a discount of not more than ten per centum (10%) therefrom but shall not be less than the par value of the Company's shares.

The vesting of the options is conditional upon acceptance of the offer and fulfillment of the relevant vesting conditions as at the relevant vesting dates as follows:

<u>First ESOS Award</u>	<u>Second ESOS Award</u>	<u>Third ESOS Award</u>	<u>Percentage (%)</u>
24 December 2013	24 December 2014	24 December 2015	40
24 December 2014	24 December 2015	24 December 2016	30
24 December 2015	24 December 2016	24 December 2017 *	30

* The vesting date of the last tranche on 24 December 2017 is subject to the extension of the ESOS by the Board of Directors or variation to the vesting date by the committee ("Committee") appointed by the Board of Directors to administer the Long Term Incentive Plan ("LTIP").

The vesting conditions include the tenure and performance of the eligible Group Employee who have accepted the Offer from the date of the Offer. Once the options are vested, the options are exercisable up to the expiry date of the ESOS on 23 December 2017.

- (a) On 24 December 2012, the first award of options under the ESOS of 29,640,600 options ("First ESOS Award") was awarded to the Group Employee at an exercise price of RM4.44 per ordinary share. The exercise price of the First ESOS Award had been adjusted to RM4.37(*) on 13 June 2014. The first tranche of ESOS under the First ESOS Award amounting to 10,525,800 options had been vested and were exercisable as at 24 December 2013. The second tranche of ESOS under the First ESOS Award amounting to 7,215,700 options have been vested and were exercisable as at 24 December 2014.

Movements in the number of share options outstanding for the First ESOS Award are as follows:

<u>Grant Date</u>	<u>Expiry Date</u>	<u>Exercise Price RM/share</u>	<u>Number of share options over ordinary shares of RM1 each</u>				<u>Balance at 31.3.2015 '000</u>
			<u>Balance at 1.4.2014 '000</u>	<u>Granted '000</u>	<u>Forfeited '000</u>	<u>Exercised '000</u>	
24 December 2012	23 December 2017	4.44/4.37*	22,496	-	(1,184)	(9,614)	11,698

As at 31 March 2015, out of the 11,698,300 (2014: 22,495,540) outstanding options from the First ESOS Award, 3,962,500 (2014: 6,360,400) options are exercisable. The weighted average quoted price of shares of the Company at the time when the options were exercised was RM6.78.

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST (cont'd)

(D) SHARE-BASED PAYMENTS (cont'd)

(i) Share options (cont'd)

- (b) On 24 December 2013, the second award of options under the ESOS of 31,729,600 options ("Second ESOS Award") was awarded to the Group Employee at an exercise price of RM5.22 per ordinary share. The exercise price of the Second ESOS Award had been adjusted to RM5.14(*) on 13 June 2014. The first tranche of ESOS under the Second ESOS Award amounting to 11,279,900 options have been vested and were exercisable as at 24 December 2014.

Movements in the number of share options outstanding for the Second ESOS Award are as follows:

Grant Date	Expiry Date	Exercise Price RM/share	Number of share options over ordinary shares of RM1 each				Balance at 31.3.2015 '000
			Balance at 1.4.2014 '000	Granted '000	Forfeited '000	Exercised '000	
24 December 2013	23 December 2017	5.22/5.14*	31,730	–	(2,306)	(4,734)	24,690

As at 31 March 2015, out of the 24,689,850 (2014: 31,729,600) outstanding options from the Second ESOS Award, 6,545,700 (2014: Nil) options are exercisable. The weighted average quoted price of shares of the Company at the time when the options were exercised was RM6.87.

- (c) On 24 December 2014, the third award of options under the ESOS of 10,651,000 options ("Third ESOS Award") has been awarded to the Group Employee at an exercise price of RM5.88 per ordinary share.

Movements in the number of share options outstanding for the Third ESOS Award are as follows:

Grant Date	Expiry Date	Exercise Price RM/share	Number of share options over ordinary shares of RM1 each				Balance at 31.3.2015 '000
			Balance at 1.4.2014 '000	Granted '000	Forfeited '000	Exercised '000	
24 December 2014	23 December 2017	5.88	–	10,651	–	–	10,651

As at 31 March 2015, no options are vested and exercisable from the Third ESOS Award.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST (cont'd)

(D) SHARE-BASED PAYMENTS (cont'd)

(i) Share options (cont'd)

The fair value of share options offered was estimated using the Trinomial Valuation Model, taking into account the terms and conditions upon which the options were offered. The assumptions used for the valuation were as follows:

	First ESOS Award	Second ESOS Award	Third ESOS Award
Fair value at the date of offer	RM1.08	RM1.02	RM1.08
Share price at the date of offer	RM4.98	RM5.80	RM6.60
Exercise price	RM4.44	RM5.22	RM5.88
Expected volatility	25.9%	18.38%	16.53%
Expected dividend yield	2.69%	2.67%	2.53%
Expected life (years)	5	4	3

The expected life of the options was based on historical data, therefore it is not necessarily indicative of exercise patterns that may occur. The expected volatility reflected the assumption that the historical volatility was indicative of future trends, which may also not necessarily be the actual outcome. No other features of the options offered were incorporated into the measurement of fair value.

Note 6 to the financial statements which discloses the total expenses recognised in profit or loss arising from transactions accounted for as equity-settled share-based payment transactions include the expense arising from the offer of ESOS.

(ii) Share grants

The ESGP has been implemented on 24 December 2012 and shall be in force for a period of ten years and expires on 23 December 2022.

On 15 April 2013, the first award of shares under the ESGP ("First ESGP Award") had been made to the eligible Group Employee and once accepted will be vested to the eligible Group Employee at no consideration over a period of up to three years, subject to the fulfillment of vesting conditions.

Movements in the number of share grants outstanding are as follows:

Grant Date	Expiry Date	Exercise Price RM/share	Number of share grants of RM1 each				Balance at 31.3.2015 '000
			Balance at 1.4.2014 '000	Granted '000	Forfeited '000	Issued '000	
15 April 2013	23 December 2022	N/A	6,075	–	–	–	6,075

N/A denotes not applicable

14 SHARE CAPITAL, SHARE PREMIUM, TREASURY SHARES, SHARE-BASED PAYMENTS AND SHARES HELD UNDER TRUST (cont'd)

(D) SHARE-BASED PAYMENTS (cont'd)

(ii) Share grants (cont'd)

On 15 April 2014, the second award of shares under the ESGP ("Second ESGP Award") has been made to the eligible Group Employee and once accepted will be vested to the eligible Group Employee at no consideration over a period of up to three years, subject to the fulfillment of vesting conditions.

Movements in the number of share grants outstanding are as follows:

Grant Date	Expiry Date	Exercise Price RM/share	Number of share grants of RM1 each				
			Balance at 1.4.2014 '000	Granted '000	Forfeited '000	Issued '000	Balance at 31.3.2015 '000
15 April 2014	23 December 2022	N/A	–	6,300	–	–	6,300

N/A denotes not applicable

The fair value of ESGP offered was based on the closing market price of the shares that was quoted on Bursa Malaysia at the date of the offer.

Note 6 to the financial statements which discloses the total expenses recognised in profit or loss arising from transactions accounted for as equity-settled share-based payment transactions include the expense arising from the offer of ESGP.

(E) SHARES HELD UNDER TRUST

The Group Employee can elect to fund the exercise of the options themselves or through an ESOS Trust Funding Mechanism ("ETF mechanism"). To facilitate the ETF mechanism, the Company provides funding to the trustee to subscribe for new shares of the Company which are held under a trust and managed by a trustee. Shares issued by the Company under the ETF mechanism are recorded as shares held under trust in the financial statements. The shares issued under the ETF mechanism rank pari passu in all respects with the existing ordinary shares of the Company.

The movement of shares held under trust during the financial year is as follows:

	The Group and the Company	
	2015 RM'000	2014 RM'000
At 1 April 2014/2013	2,038	–
Subscription of new shares (Note 14(A), (B))	37,857	13,320
Exercise of share options via ETF mechanism	(36,124)	(11,282)
At 31 March	3,771	2,038

15 OTHER RESERVES

(a) Capital reserve

	The Group	
	2015 RM'000	2014 RM'000
At 1 April 2014/2013	33,781	34,592
Share of capital reserve in an associate	(12)	(811)
At 31 March	33,769	33,781

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

15 OTHER RESERVES (cont'd)

	The Group	
	2015 RM'000	2014 RM'000
(b) Warrants reserve		
At 1 April 2014/2013	14,521	24,582
Transferred to share premium upon exercise of Warrants 2009/2014	(14,448)	(10,061)
Transferred to retained profits upon expiry of Warrants 2009/2014	(73)	–
At 31 March	–	14,521
(c) Fair value reserve		
At 1 April 2014/2013	7,152	–
Share of fair value reserve in an associate	(1,584)	7,152
At 31 March	5,568	7,152
(d) Capital redemption reserve		
At 1 April 2014/2013	10,200	10,000
Transferred to capital redemption reserve upon redemption of preference shares in a subsidiary	–	200
At 31 March	10,200	10,200
(e) Hedge reserve		
At 1 April 2014/2013	(372)	–
Share of hedge reserve in an associate	506	(372)
At 31 March	134	(372)
(f) Other reserve		
At 1 April 2014/2013	–	–
Shares to be allotted upon privatisation of IJM Land Berhad (Note 50(a))	2,011,580	–
At 31 March	2,011,580	–
At 31 March	2,061,251	65,282
	The Company	
	2015 RM'000	2014 RM'000
(a) Warrants reserve		
At 1 April 2014/2013	14,521	24,582
Transferred to share premium upon exercise of Warrants 2009/2014	(14,448)	(10,061)
Transferred to retained profits upon expiry of Warrants 2009/2014	(73)	–
At 31 March	–	14,521
(b) Other reserve		
At 1 April 2014/2013	–	–
Shares to be allotted upon privatisation of IJM Land Berhad (Note 50(a))	2,011,580	–
At 31 March	2,011,580	–
At 31 March	2,011,580	14,521

16 BONDS

	Unsecured		Secured		Total RM'000
	Sukuk Murabahah Notes (a) RM'000	Sukuk Mudharabah Notes (b) RM'000	Junior Bai Bithaman Ajil Notes (c) RM'000	Senior Bai Bithaman Ajil Notes (c) RM'000	
The Group					
2015					
At 1 April 2014	-	700,000	267,774	92,017	1,059,791
Drawdown during the year	800,000	-	-	-	800,000
Redeemed during the year	-	-	-	(74,000)	(74,000)
At 31 March	800,000	700,000	267,774	18,017	1,785,791
Less:					
Amortisation of fair value	-	-	-	(18,017)	(18,017)
	800,000	700,000	267,774	-	1,767,774
Less:					
Amount redeemable within 12 months (Note 45)	-	-	(139,005)	-	(139,005)
	800,000	700,000	128,769	-	1,628,769
2014					
At 1 April 2013		700,000	267,774	142,017	1,109,791
Redeemed during the year		-	-	(50,000)	(50,000)
At 31 March		700,000	267,774	92,017	1,059,791
Less:					
Amortisation of fair value		-	-	(14,715)	(14,715)
		700,000	267,774	77,302	1,045,076
Less:					
Amount redeemable within 12 months (Note 45)		-	-	(77,302)	(77,302)
		700,000	267,774	-	967,774
The Company					
2015					
At 1 April 2014				-	-
Drawdown during the year				800,000	800,000
At 31 March				800,000	800,000
Less:					
Amount redeemable within 12 months (Note 45)				-	-
				800,000	800,000

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

16 BONDS (cont'd)

A. Maturity profile of Bonds

		The Group						
Note	Carrying amount RM'000	< 1 year RM'000	1 – 2 years RM'000	2 – 3 years RM'000	3 – 4 years RM'000	4 – 5 years RM'000	> 5 years RM'000	
2015								
<u>Unsecured</u>								
Sukuk								
Murabahah Notes (a)	800,000	-	-	-	-	200,000	600,000	
<u>Secured</u>								
Sukuk								
Mudharabah Junior Bai Bithaman Ajil Notes (b)	700,000	-	20,000	30,000	40,000	55,000	555,000	
(c)	267,774	139,005	128,769	-	-	-	-	
	1,767,774	139,005	148,769	30,000	40,000	255,000	1,155,000	
2014								
<u>Secured</u>								
Sukuk								
Mudharabah Junior Bai Bithaman Ajil Notes (b)	700,000	-	-	20,000	30,000	40,000	610,000	
(c)	267,774	-	139,005	128,769	-	-	-	
Senior Bai Bithaman Ajil Notes (c)	77,302	77,302	-	-	-	-	-	
	1,045,076	77,302	139,005	148,769	30,000	40,000	610,000	
		The Company						
Note	Carrying amount RM'000	< 1 year RM'000	1 – 2 years RM'000	2 – 3 years RM'000	3 – 4 years RM'000	4 – 5 years RM'000	> 5 years RM'000	
2015								
<u>Unsecured</u>								
Sukuk								
Murabahah (a)	800,000	-	-	-	-	200,000	600,000	
	800,000	-	-	-	-	200,000	600,000	

16 BONDS (cont'd)

B. Principal features of Bonds

(a) Sukuk Murabahah

On 10 March 2014, the Company established an unsecured Sukuk Murabahah Programme (“Programme”) of up to RM3.0 billion in nominal value with a tenure of up to 20 years from the first issuance date.

The Programme contains covenants which require the Group to maintain its net debt to equity ratio of not more than 1.25 times.

On 10 April 2014, the Company made its first issuance pursuant to the Programme for the amount of RM500,000,000 at nominal value and carrying a profit rate ranging from 4.60% to 4.85% per annum. It is repayable in 3 annual instalments, commencing 5 years after the issue date.

On 12 June 2014, the Company issued another tranche of RM300,000,000 pursuant to the Programme at its nominal value that carries a profit rate of 4.83% per annum. It is repayable in full 8 years after the issue date.

(b) Sukuk Mudharabah

(i) A subsidiary, Besraya (M) Sdn Bhd (“Besraya”), issued RM700,000,000 secured Sukuk Mudharabah (“Sukuk”), an Islamic Securities Programme on 28 July 2011.

The RM700,000,000 Sukuk was issued at its nominal value. It is repayable in 13 annual instalments, commencing 5 years after the issue date.

As at 31 March 2015, the profit rate of Sukuk is 4.66% (2014: 4.98%) per annum.

(ii) The Sukuk is secured by the following:

- a debenture creating a first ranking fixed and floating charge over all present and future assets, rights and interests of the issuer;
- a first ranking assignment of all of the issuer’s rights, interests, titles and benefits under the Project Agreements, including without limitation the right to demand, collect and retain toll, liquidated damages and all proceeds arising therefrom;
- an assignment of all rights, interests, titles and benefits in all performance and/or maintenance bonds issued to and/or in favour of the issuer, save for those assigned or to be assigned to the Government of Malaysia pursuant to the Concession Agreement;
- a first ranking assignment of all rights, interests, titles and benefits in all relevant insurance/ takaful policies of the issuer and/or in respect of the Besraya Extension Expressway Project, subject to the insurance provisions under the Concession Agreement and the Supplemental Concession Agreement; and
- a first ranking charge and assignment of all rights, interests, titles and benefits in all Designated Accounts and the credit balances.

(iii) The Sukuk contains covenants which require Besraya to maintain a financial service cover ratio of at least 1.25 times and debt equity ratio of not greater than 80:20.

16 BONDS (cont'd)

B. Principal features of Bonds (cont'd)

(c) Junior and Senior Bai Bithaman Ajil ("BBA") Notes

The principal features of the Junior and Senior BBA Notes are as follows:

- (i) A subsidiary, New Pantai Expressway Sdn Bhd ("NPE"), issued RM250,000,000 secured Junior BBA Notes and RM490,000,000 secured Senior BBA Notes on 27 October 2003 and 31 October 2003 respectively.

The RM250,000,000 Junior BBA Notes were issued at its nominal value and carry a profit rate ranging from 7.45% to 7.75% per annum. It is repayable in 4 semi-annual instalments, commencing 11 1/2 years after the issue date.

The RM490,000,000 Senior BBA Notes comprise RM390,000,000 issued at its nominal value and RM100,000,000 issued at a discount. RM390,000,000 nominal value of the notes carry a profit rate of 5.9% per annum and RM100,000,000 nominal value of the discounted notes carry a profit rate of 5.6% per annum. The nominal value is repayable 4 to 10 years after the issue date.

On 23 April 2010, pursuant to a restructuring agreement, NPE had restructured the outstanding Senior BBA Notes by:

- redeeming at par 30% of the outstanding Senior BBA Notes on a pro-rata basis on a date prior to their respective maturity dates;
- rescheduling 20% of the outstanding Senior BBA Notes on a pro-rata basis; and
- creating another series of primary Senior BBA Notes with a profit rate of 5.55% per annum.

- (ii) The Junior and Senior BBA Notes are secured by the following:

- a debenture creating a fixed and floating charge over all assets, rights and interests, both present and future of the issuer;
- assignment of all contractual rights of the issuer, being its rights arising under the Project Agreements (as defined in the Senior and Junior BBA Notes Trust Deeds);
- a charge and an assignment over the Designated Accounts (as defined in the Senior and Junior BBA Notes Trust Deeds); and
- an assignment of all the issuer's interests in all relevant insurances required to be undertaken in respect of the New Pantai Highway Project.

In addition, the Junior BBA Notes are secured by the guarantee provided by the Company which shall provide an irrevocable, unconditional and continuing corporate guarantee to meet any cash shortfall in the issuer's payment obligations at each payment date under the Junior BBA Notes so long as the Senior BBA Notes remain outstanding.

- (iii) The Junior BBA Notes contains covenants which require NPE to maintain a financial service cover ratio of at least 1.25 times and debt equity ratio of not greater than 75:25.
- (iv) The Senior BBA Notes contains covenants which require NPE to maintain a financial service cover ratio of at least 1.5 times and debt equity ratio of not greater than 70:30.
- (v) The Senior BBA Notes shall rank in priority to the Junior BBA Notes.

17 COMMERCIAL PAPERS AND MEDIUM TERM NOTES (“CP/MTN”)

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current					
Unsecured:					
- RM1 billion CP/MTN 2009/2016 (Note 45)	(a)	550,000	500,000	550,000	500,000
Non-current					
Unsecured:					
- RM1 billion CP/MTN 2009/2016	(a)	-	250,000	-	250,000
		550,000	750,000	550,000	750,000

A. Effective interest rate, maturity profile and currency profile of CP/MTN

The net exposure of CP/MTN to interest rate cash flow risk and the periods in which the CP/MTN mature or reprice are as follows:

	Effective interest rate as at year end % p.a	Total carrying amount RM'000	Currency	< 1	1-2	2-3	3-4	4-5	> 5
				year	years	years	years	years	years
				RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
The Group and the Company									
2015									
<u>Unsecured</u>									
RM1 billion CP/MTN 2009/2016	4.58	550,000	RM	550,000	-	-	-	-	-
2014									
<u>Unsecured</u>									
RM1 billion CP/MTN 2009/2016	4.59	750,000	RM	500,000	250,000	-	-	-	-

B. Principal features of CP/MTN

(a) RM1 billion CP/MTN 2009/2016

The MTN was issued by the Company under a RM1 billion nominal value Commercial Papers (“CP”) and MTN Programme (“CP/MTN Programme”) which was implemented on 4 September 2009. The CP/MTN Programme can be utilised by the Company during the 7-year tenure commencing from the date of the first issue under the CP/MTN Programme on 23 October 2009 for a total amount of up to RM1 billion nominal value subject to:

- the aggregate nominal value of outstanding CPs not exceeding RM1 billion at any time; or/and
- the aggregate nominal value of outstanding MTNs not exceeding RM1 billion at any time;

provided always that the outstanding nominal value of the CPs or/and MTNs issued under the CP/MTN Programme should not exceed RM1 billion.

The RM1 billion CP/MTN 2009/2016 contains covenants which require the Group to maintain its debt to equity ratio of not more than 1.25 times.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

18 TERM LOANS

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current:					
Secured	45	148,325	181,774	-	-
Unsecured	45	559,246	881,587	-	326,136
		707,571	1,063,361	-	326,136
Non-current:					
Secured		1,023,703	941,624	-	-
Unsecured		1,295,150	904,165	-	-
		2,318,853	1,845,789	-	-
		3,026,424	2,909,150	-	326,136

A. Currency profile of term loans

The currency exposure profile of term loans is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
United States Dollar	1,276,591	1,234,804	-	251,136
Chinese Renminbi	65,575	63,492	-	-
	1,342,166	1,298,296	-	251,136

18 TERM LOANS (cont'd)

B. Effective interest rate and maturity profile of term loans

The net exposure of term loans to interest rate cash flow risk and the periods in which the borrowings mature or reprice are as follows:

At 31 March 2015

The Group	Effective interest rate as at year end % p.a	Total carrying amount RM'000	Currency	Note	Floating interest rate							Fixed interest rate				
					< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	> 5 years RM'000	< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	
2015																
<u>Secured</u>																
Term loan 1	11.0	128,397	RS	(a)	-	-	-	-	-	-	-	-	-	-	-	
Term loan 2	5.1	6,641	RM	(b)	-	-	1,016	4,500	-	-	-	-	-	-	-	
Term loan 3	5.4	71,936	RM	(c)	71,936	-	-	-	-	-	-	-	-	-	-	
Term loan 4	4.7	27,880	RM	(d)	-	4,640	9,280	9,280	4,680	-	-	-	-	-	-	
Term loan 5	4.7	56,360	RM	(e)	-	9,400	18,800	18,800	9,360	-	-	-	-	-	-	
Term loan 6	4.5	100,000	RM	(f)	50,000	50,000	-	-	-	-	-	-	-	-	-	
Term loan 7	4.7	13,470	RM	(g)	-	2,245	4,490	4,490	2,245	-	-	-	-	-	-	
Term loan 8	5.0	250,000	RM	(h)	-	50,000	100,000	100,000	-	-	-	-	-	-	-	
Term loan 9	4.8	45,000	RM	(i)	-	5,625	22,500	16,875	-	-	-	-	-	-	-	
Term loan 10	4.6	205,629	RM	(j)	-	-	-	12,369	50,000	143,260	-	-	-	-	-	
Term loan 11	5.3	44,625	RM	(k)	-	6,693	13,388	24,544	-	-	-	-	-	-	-	
Term loan 12	4.9	222,090	RM	(l)	-	-	27,760	55,520	55,520	83,290	-	-	-	-	-	
		1,172,028			121,936	128,603	197,234	246,378	122,930	226,550	26,389	26,389	26,390	26,389	22,840	

18 TERM LOANS (cont'd)

B. Effective interest rate and maturity profile of term loans (cont'd)

The net exposure of term loans to interest rate cash flow risk and the periods in which the borrowings mature or reprice are as follows: (cont'd)

At 31 March 2015 (cont'd)

The Group	Effective interest rate as at year end % p.a	Total carrying amount RM'000	Currency	Floating interest rate							Fixed interest rate				
				< 1 year	1-2 years	2-3 years	3-4 years	4-5 years	> 5 years	< 1 year	1-2 years	2-3 years	3-4 years	4-5 years	
				RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2015															
<u>Unsecured</u>															
Term loan 32	2.4	221,820	USD	-	-	-	221,820	-	-	-	-	-	-	-	
Term loan 35	1.8	55,455	USD	55,455	-	-	-	-	-	-	-	-	-	-	
Term loan 36	1.5	44,364	USD	44,364	-	-	-	-	-	-	-	-	-	-	
Term loan 40	9.8	233,228	RS	227,240	-	-	-	-	-	5,988	-	-	-	-	
Term loan 41	4.9	33,108	RM	15,391	15,391	2,326	-	-	-	-	-	-	-	-	
Term loan 42	2.4	92,425	USD	-	-	-	-	92,425	-	-	-	-	-	-	
Term loan 43	2.8	221,947	USD	6,936	18,588	27,188	35,789	45,777	87,669	-	-	-	-	-	
		<u>902,347</u>		<u>349,386</u>	<u>33,979</u>	<u>29,514</u>	<u>257,609</u>	<u>138,202</u>	<u>87,669</u>	<u>5,988</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Total unsecured loans		<u>1,854,396</u>		<u>543,768</u>	<u>192,841</u>	<u>205,034</u>	<u>442,749</u>	<u>165,973</u>	<u>87,669</u>	<u>15,478</u>	<u>740</u>	<u>40,144</u>	<u>80,000</u>	<u>80,000</u>	
Total term loans		<u>3,026,424</u>		<u>665,704</u>	<u>321,444</u>	<u>402,268</u>	<u>689,127</u>	<u>288,903</u>	<u>314,219</u>	<u>41,867</u>	<u>27,129</u>	<u>66,534</u>	<u>106,389</u>	<u>102,840</u>	

18 TERM LOANS (cont'd)

B. Effective interest rate and maturity profile of term loans (cont'd)

The net exposure of term loans to interest rate cash flow risk and the periods in which the borrowings mature or reprice are as follows: (cont'd)

At 31 March 2014

The Group	Effective interest rate as at year end % p.a	Total amount carrying RM'000	Currency	Note	Floating interest rate							Fixed interest rate				
					< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	> 5 years RM'000	< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	
2014																
Secured																
Term loan 2	4.8	22,372	RM	(b)	3,350	4,475	4,475	4,475	4,475	1,122	-	-	-	-	-	
Term loan 3	5.3	143,872	RM	(c)	71,936	71,936	-	-	-	-	-	-	-	-	-	
Term loan 6	4.5	150,000	RM	(f)	50,000	50,000	50,000	-	-	-	-	-	-	-	-	
Term loan 7	4.8	13,470	RM	(g)	2,240	4,480	4,480	2,270	-	-	-	-	-	-	-	
Term loan 8	4.8	93,000	RM	(h)	-	-	18,600	37,200	37,200	-	-	-	-	-	-	
Term loan 9	4.9	45,000	RM	(i)	-	-	5,625	22,500	16,875	-	-	-	-	-	-	
Term loan 10	4.6	204,866	RM	(j)	-	-	13,171	50,000	50,000	91,695	-	-	-	-	-	
Term loan 11	4.8	44,625	RM	(k)	-	-	3,347	13,388	27,890	-	-	-	-	-	-	
Term loan 13	13.0	321,953	RS	(m)	26,168	33,702	37,280	40,724	43,852	140,227	-	-	-	-	-	
Term loan 14	4.8	27,880	RM	(n)	9,280	9,280	9,320	-	-	-	-	-	-	-	-	
Term loan 15	4.8	56,360	RM	(o)	18,800	18,800	18,760	-	-	-	-	-	-	-	-	
		1,123,398			181,774	192,673	165,058	170,557	180,292	233,044	-	-	-	-	-	

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

18 TERM LOANS (cont'd)

B. Effective interest rate and maturity profile of term loans (cont'd)

The net exposure of term loans to interest rate cash flow risk and the periods in which the borrowings mature or reprice are as follows: (cont'd)

At 31 March 2014 (cont'd)

The Group	Effective interest rate as at year end % p.a	Total amount carrying RM'000	Currency	Floating interest rate						Fixed interest rate						
				< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	> 5 years RM'000	< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000		
2014																
Unsecured																
Term loan 17	5.6	63,492	RMB	4,884	19,536	19,536	19,536	-	-	-	-	-	-	-	-	-
Term loan 19	1.5	115,751	USD	11,575	11,575	11,575	23,150	57,876	-	-	-	-	-	-	-	-
Term loan 20	1.5	115,751	USD	11,575	11,575	11,575	23,150	57,876	-	-	-	-	-	-	-	-
Term loan 21	2.1	132,286	USD	-	49,607	49,607	33,072	-	-	-	-	-	-	-	-	-
Term loan 22	2.1	132,286	USD	-	49,607	49,607	33,072	-	-	-	-	-	-	-	-	-
Term loan 24	11.3	382	RS	-	-	-	-	-	-	-	-	-	382	-	-	-
Term loan 25	11.3	136	RS	-	-	-	-	-	-	-	-	-	136	-	-	-
Term loan 26	11.3	409	RS	-	-	-	-	-	-	-	-	136	136	137	-	-
Term loan 27	11.9	443	RS	-	-	-	-	-	-	-	-	136	136	136	35	-
Term loan 28	11.9	443	RS	-	-	-	-	-	-	-	-	136	136	136	35	-
Term loan 29	11.9	443	RS	-	-	-	-	-	-	-	-	136	136	136	35	-
Term loan 30	11.6	443	RS	-	-	-	-	-	-	-	-	136	136	136	35	-
Term loan 31	4.8	20,417	RM	-	-	-	-	-	-	-	-	136	136	136	35	-
		582,682		28,034	141,900	141,900	131,980	115,752	-	-	-	12,865	9,430	681	140	-

18 TERM LOANS (cont'd)

B. Effective interest rate and maturity profile of term loans (cont'd)

The net exposure of term loans to interest rate cash flow risk and the periods in which the borrowings mature or reprice are as follows: (cont'd)

At 31 March 2014 (cont'd)

The Group	Effective interest rate as at year end % p.a	Total amount carrying RM'000	Currency	Floating interest rate						Fixed interest rate				
				< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	> 5 years RM'000	< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000
2014														
Unsecured														
Term loan 32	2.4	195,690	USD	-	-	-	-	195,690	-	-	-	-	-	-
Term loan 33	2.2	58,707	USD	58,707	-	-	-	-	-	-	-	-	-	-
Term loan 34	2.3	57,076	USD	57,076	-	-	-	-	-	-	-	-	-	-
Term loan 35	1.8	97,845	USD	48,923	48,922	-	-	-	-	-	-	-	-	-
Term loan 36	1.5	78,276	USD	39,138	39,138	-	-	-	-	-	-	-	-	-
Term loan 37	1.7	153,291	USD	153,291	-	-	-	-	-	-	-	-	-	-
Term loan 38	1.7	97,845	USD	97,845	-	-	-	-	-	-	-	-	-	-
Term loan 39	4.6	75,000	RM	75,000	-	-	-	-	-	-	-	-	-	-
Term loan 40	11.3	300,840	RS	253,098	-	-	-	-	42,219	5,523	-	-	-	-
Term loan 41	4.6	88,500	RM	15,391	15,391	15,391	15,391	15,391	11,545	-	-	-	-	-
		<u>1,203,070</u>		<u>798,469</u>	<u>103,451</u>	<u>15,391</u>	<u>15,391</u>	<u>15,391</u>	<u>211,081</u>	<u>11,545</u>	<u>42,219</u>	<u>5,523</u>	<u>-</u>	<u>-</u>
Total unsecured loans		<u>1,785,752</u>		<u>826,503</u>	<u>245,351</u>	<u>157,291</u>	<u>147,371</u>	<u>326,833</u>	<u>11,545</u>	<u>55,084</u>	<u>14,953</u>	<u>681</u>	<u>140</u>	<u>-</u>
Total term loans		<u>2,909,150</u>		<u>1,008,277</u>	<u>438,024</u>	<u>322,349</u>	<u>317,928</u>	<u>507,125</u>	<u>244,589</u>	<u>55,084</u>	<u>14,953</u>	<u>681</u>	<u>140</u>	<u>-</u>

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

18 TERM LOANS (cont'd)

B. Effective interest rate and maturity profile of term loans (cont'd)

The net exposure of term loans to interest rate cash flow risk and the periods in which the borrowings mature or reprice are as follows: (cont'd)

At 31 March 2014 (cont'd)

The Company	Effective interest rate as at year end % p.a	Total carrying amount RM'000	Currency	Floating interest rate						Fixed interest rate																												
				< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	> 5 years RM'000	< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000																								
2014																																						
<u>Unsecured</u>																																						
Term loan 37	1.7	153,291	USD																																			
Term loan 38	1.7	97,845	USD	153,291																																		
Term loan 39	4.6	75,000	RM	97,845																																		
		326,136		75,000																																		
		326,136		326,136																																		

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

18 TERM LOANS (cont'd)

C. Principal features of secured term loans

- (a) Term loan 1 of RM128,397,000 is secured by first charge on all the assets (save except for the concession assets) and 30% equity shares of Swarna Tollway Private Limited, an indirect subsidiary of the Company.
- (b) Term loan 2 of RM6,641,000 (2014: RM22,372,000) is secured by way of:
 - (i) a facility agreement for the sum of RM22,500,000;
 - (ii) a registered first party first fixed legal charge over a parcel of freehold land of a subsidiary of IJM Land Berhad ("IJMLB"), a subsidiary of the Company (Note 37); and
 - (iii) a corporate guarantee by IJMLB.
- (c) Term loan 3 of RM71,936,000 (2014: RM143,872,000) is secured by way of:
 - (i) facility agreements for the sum of RM320,000,000;
 - (ii) a first legal charge created under the National Land Code 1965 over certain properties and parcels of land of the subsidiaries of IJMLB (Notes 27 and 37); and
 - (iii) letter of awareness or comfort from the Company.
- (d) Term loan 4 of RM27,880,000 is secured by way of:
 - (i) a facility agreement for the sum of RM27,880,000;
 - (ii) a first party first legal charge over two parcels of freehold land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by IJMLB.
- (e) Term loan 5 of RM56,360,000 is secured by way of:
 - (i) a facility agreement for the sum of RM56,360,000;
 - (ii) a first party first legal charge over one parcel of freehold land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by IJMLB.
- (f) Term loan 6 of RM100,000,000 (2014: RM150,000,000) in accordance with the Shariah principle of Bai' al-Inah is secured by way of:
 - (i) a first party legal charge over one parcel of leasehold land of a subsidiary of IJMLB (Note 37);
 - (ii) a deed of debenture registering a fixed and floating charge over the present and future assets ("debenture") of a subsidiary of IJMLB prior to the completion of reclamation of commercial land of "The Light" project ("commercial land") and issuance of relevant land title(s), of which upon completion of reclamation, the debenture shall be discharged and replaced with legal charge over the commercial land;
 - (iii) an irrecoverable letter of undertaking from a subsidiary of IJMLB to execute the legal charge in favour of the bank over the commercial land upon issuance of the land title(s); and
 - (iv) a corporate guarantee by IJMLB.
- (g) Term loan 7 of RM13,470,000 (2014: RM13,470,000) is secured by way of:
 - (i) a facility agreement for the sum of RM13,470,000;
 - (ii) a first party first legal charge over two parcels of freehold land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by IJMLB.

18 TERM LOANS (cont'd)

C. Principal features of secured term loans (cont'd)

- (h) Term loan 8 of RM250,000,000 (2014: RM93,000,000) is secured by way of:
- (i) facility agreements for the sum of RM250,000,000;
 - (ii) a first legal charge created under the National Land Code, 1965 over certain properties and parcels of land of the subsidiaries of IJMLB (Notes 27 and 37); and
 - (iii) letter of awareness or comfort from the Company.
- (i) Term loan 9 of RM45,000,000 (2014: RM45,000,000) is secured by way of:
- (i) a facility agreement for the sum of RM45,000,000;
 - (ii) a first party first legal charge over one parcel of freehold land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by a subsidiary of IJMLB.
- (j) Term loan 10 of RM205,629,000 (2014: RM204,866,000) and revolving credit of RM7,849,000 (2014: RM6,349,000) (Note 45(c)) is secured by way of:
- (i) a facility agreement for the sum of RM460,000,000;
 - (ii) a first party first legal charge over certain parcels of leasehold land of a subsidiary of IJMLB (Note 37);
 - (iii) a letter of support from IJMLB and an associate of the Company;
 - (iv) a charge on the HDA Account of the Project.
- (k) Term loan 11 of RM44,625,000 (2014: RM44,625,000) is secured by way of:
- (i) a facility agreement for the sum of RM56,360,000;
 - (ii) a first party first legal charge over 10% ordinary shares of a subsidiary of IJMLB; and
 - (iii) a corporate guarantee by IJMLB.
- (l) Term loan 12 of RM222,090,000 is secured by way of:
- (i) a facility agreement for the sum of RM222,090,000;
 - (ii) a registered first party first legal charge over 67 parcels of adjoining land of a subsidiary of IJMLB (Note 37); and
 - (iii) a proportionate corporate guarantee by IJMLB and a corporate shareholder of a subsidiary of IJMLB.
- (m) Term loan 13 of RM321,953,000 in the preceding financial year was secured by fixed and floating charges over the property, plant and equipment (Note 27) and concession assets (Note 30) of certain subsidiaries of IJM Investments (M) Limited, a subsidiary of the Company. The loan was fully repaid during the financial year.
- (n) Term loan 14 of RM27,880,000 in the preceding financial year was secured by way of:
- (i) a facility agreement for the sum of RM27,880,000;
 - (ii) a first party first legal charge over two parcels of freehold land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by IJMLB.
- The loan was fully repaid during the financial year.
- (o) Term loan 15 of RM56,360,000 in the preceding financial year was secured by way of:
- (i) a facility agreement for the sum of RM56,360,000;
 - (ii) a first party first legal charge over one parcel of freehold land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by IJMLB.
- The loan was fully repaid during the financial year.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

19 GOVERNMENT SUPPORT LOANS

	Note	The Group	
		2015 RM'000	2014 RM'000
Government Support Loans:			
- Government Support Loan 1	(a)	122,120	118,070
- Government Support Loan 2	(b)	95,329	99,218
		217,449	217,288
Less: Payable within 12 months (Note 44)		(6,951)	(6,951)
		210,498	210,337

A. Maturity profile of Government Support Loans

	Total carrying amount RM'000	< 1 year RM'000	1-2 years RM'000	2-3 years RM'000	3-4 years RM'000	4-5 years RM'000	> 5 years RM'000
2015							
Government Support Loan 1	122,120	–	26,150	25,283	24,445	23,634	22,608
Government Support Loan 2	95,329	6,951	6,720	6,497	6,282	6,073	62,806
	217,449	6,951	32,870	31,780	30,727	29,707	85,414
2014							
Government Support Loan 1	118,070	–	–	25,283	24,445	23,634	44,708
Government Support Loan 2	99,218	6,951	6,720	6,497	6,282	6,073	66,695
	217,288	6,951	6,720	31,780	30,727	29,707	111,403

B. Principal features of Government Support Loans

The principal features of Government Support Loans of subsidiaries of Road Builder (M) Holdings Bhd (“RBH”), a subsidiary of the Company, are as follows:

(a) Government Support Loan 1 - Unsecured

On 26 March 1996, New Pantai Expressway Sdn Bhd (“NPE”), a subsidiary of RBH, entered into a Land Cost Supplemental Agreement with the Government of Malaysia (“the Government”) for an interest-free loan provided by the Government in making available the concession area to NPE as Reimbursable Land Cost for the construction of the New Pantai Expressway.

As amended by a second Supplemental Concession Agreement dated 7 October 2003, the Government Support Loan 1 is reimbursable to the Government in 5 annual instalments, with the first instalment to commence on 11 September 2016.

(b) Government Support Loan 2 – Secured

The Government Support Loan 2 is in respect of an agreement between Kuantan Port Consortium Sdn Bhd, a subsidiary of RBH and the Government of Malaysia (“the Government”) in connection with the reimbursable infrastructure cost for the purpose of financing the dredging of the new harbour basin. In financial year 2007, the instalment payments were re-scheduled to commence on 15 June 2006 and are repayable over 22 yearly variable instalments, which is interest-free.

The Government Support Loan 2 is secured by a negative pledge and by a deed of assignment over:

- (i) the balance of the revenue from the scheduled leases, tenancies and new sub leases and tenancies granted after the commencement date of the Privatisation Agreement after deducting the amounts payable to Kuantan Port Authority; and
- (ii) all other revenue received from its port operations.

20 HIRE PURCHASE AND LEASE PAYABLES

	The Group	
	2015 RM'000	2014 RM'000
Minimum lease payments:		
- Payable within 1 year	109	-
- Payable between 1 and 5 years	208	-
	317	-
Less: Future finance charges	(44)	-
Present value of hire purchase and lease liabilities	273	-
Present value of hire purchase and lease liabilities:		
- Payable within 1 year (Note 44)	85	-
- Payable between 1 and 5 years (included in non-current liabilities)	188	-
	273	-

Hire purchase and lease liabilities were effectively secured as the rights to the leased assets reverts to the financier in the event of default. As at the balance sheet date, the effective interest rate was 10.25% (2014: Nil) per annum.

21 FINANCIAL INSTRUMENTS BY CATEGORY

	Note	Loans and receivables RM'000	Assets at fair value through the profit and loss RM'000	Available- for-sale financial assets RM'000	Total RM'000
The Group:					
At 31 March 2015					
Assets as per balance sheet:					
Non-current assets:					
Joint ventures*	33	463,296	-	-	463,296
Available-for-sale financial assets	34	-	-	25,022	25,022
Long term receivables**	35	87,839	-	-	87,839
Deposit with a licensed bank	42	92,569	-	-	92,569
Current assets:					
Trade and other receivables***	40	1,636,164	-	-	1,636,164
Financial assets at fair value through profit or loss	41	-	214,908	-	214,908
Derivative financial instruments	22	-	3,727	-	3,727
Deposits, cash and bank balances	42	1,818,657	-	-	1,818,657
Total		4,098,525	218,635	25,022	4,342,182

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

21 FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

	Note	Liabilities at fair value through the profit and loss RM'000	Other financial liabilities at amortised costs RM'000	Total RM'000
The Group: (cont'd)				
At 31 March 2015				
Liabilities as per balance sheet:				
Non-current liabilities:				
Bonds	16	–	1,628,769	1,628,769
Term loans	18	–	2,318,853	2,318,853
Government support loans	19	–	210,498	210,498
Trade and other payables ****	24	–	527,164	527,164
Current liabilities:				
Trade and other payables *****	44	–	1,882,374	1,882,374
Borrowings	45	–	1,989,419	1,989,419
Total		–	8,557,077	8,557,077

* Joint ventures comprise Redeemable Convertible Secured Islamic Debt Securities (“RCSIDS”) and amounts owing by joint ventures.

** Long term receivables exclude lease receivables.

*** Trade and other receivables exclude amounts due from customers on construction contracts, accrued billings in respect of property development and prepayments.

**** Trade and other payables exclude deposits and deferred income.

***** Trade and other payables exclude amounts due to customers on construction contracts, progress billings in respect of property development and retirement benefits payable.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

21 FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

	Note	Loans and receivables RM'000	Assets at fair value through the profit and loss RM'000	Available-for-sale financial assets RM'000	Total RM'000
THE COMPANY:					
At 31 March 2015					
Assets as per balance sheet:					
Non-current assets:					
Joint ventures *	33	60,207	-	-	60,207
Available-for-sale financial assets	34	-	-	2,050	2,050
Current assets:					
Derivative financial instruments	22	-	1,125	-	1,125
Trade and other receivables **	40	1,518,428	-	-	1,518,428
Financial assets at fair value through profit or loss	41	-	5,536	-	5,536
Deposits, cash and bank balances	42	55,804	-	-	55,804
Total		1,634,439	6,661	2,050	1,643,150

	Note	Liabilities at fair value through the profit and loss RM'000	Other financial liabilities at amortised costs RM'000	Total RM'000
Liabilities as per balance sheet:				
Non-current liabilities:				
Bonds	16	-	800,000	800,000
Trade and other payables	44	-	999,360	999,360
Current liabilities:				
Trade and other payables ***	44	-	544,585	544,585
Borrowings	45	-	586,007	586,007
Total		-	2,929,952	2,929,952

* Joint ventures include RCSIDS and amounts owing by joint ventures.

** Trade and other receivables exclude prepayments.

*** Trade and other payables exclude amounts due to customers on construction contracts.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

22 DERIVATIVE FINANCIAL INSTRUMENTS

	Note	The Group		The Company	
		Assets RM'000	Liabilities RM'000	Assets RM'000	Liabilities RM'000
At 31 March 2015					
Current:					
Interest rate swap	(a)	1,125	-	1,125	-
Cross currency swap	(b)	2,220	-	-	-
Crude palm oil pricing swap	(d)	382	-	-	-
		3,727	-	1,125	-
At 31 March 2014					
Non-current:					
Interest rate swap	(a)	2,167	-	2,167	-
Cross currency swap	(b)	12,571	-	-	-
		14,738	-	2,167	-
Current:					
Forward foreign exchange contracts	(c)	-	1,006	-	1,006
Crude palm oil pricing swap	(d)	627	-	-	-
		627	1,006	-	1,006
		15,365	1,006	2,167	1,006

(a) Interest rate swaps

From fixed rate to floating rate

The Company has entered into an interest rate swap contract which entitles the Company to pay interest at floating rate on notional principal amount and oblige it to receive interest at fixed rate on the same amounts. Under the interest rate swap, the Company agrees with the other parties to exchange the difference between fixed rate and floating rate interest amounts calculated by reference to the agreed notional principal amount.

The floating rate of the Company's interest rate swap contract is linked to the Kuala Lumpur Inter Bank Offer Rate ("KLIBOR"). The weighted average effective interest rate of the Company's fixed rate borrowings during the financial year is 5.5% (2014: 5.5%) per annum (Note 17). After the interest rate swap, the Company's weighted average effective interest rate during the financial year is 5.09% (2014: 4.54%) per annum.

The remaining terms and notional principal amounts of the outstanding interest rate swap contract of the Company at the balance sheet date, which is denominated in Ringgit Malaysia, were as follows:

Duration	Fixed rate	Floating rate	Amount in RM equivalent '000
11.01.2010 - 23.10.2015	5.50%	6-month KLIBOR + 1.28%	200,000

22 DERIVATIVE FINANCIAL INSTRUMENTS (cont'd)

(b) Cross currency swap

IJM Investments (L) Ltd, a subsidiary of the Company, has entered into a cross currency swap contract to swap future Indian Rupee proceeds to US Dollars. The cross currency swap enables the Group to hedge its foreign exchange exposures and it forms part of the overall structure for financing the Group's Indian-based subsidiary.

Cross currency swap	Notional amount	Effective period
To minimise the foreign exchange exposure	Indian Rupee 101.3 million swapped to USD 2.2 million	May 2010 to May 2015

(c) Forward foreign exchange contracts

In the preceding financial year, the Company had entered into a forward foreign exchange contract to hedge its foreign exchange exposure in the borrowings that was denominated in foreign currency. As at 31 March 2015, there is no outstanding forward foreign exchange contract.

(d) Crude palm oil pricing swap

IJM Edible Oil Sdn Bhd, a subsidiary of IJM Plantations Berhad, which in turn is a subsidiary of the Company, has entered into crude palm oil pricing swap contracts which entitles the subsidiary to receive fixed crude palm oil ("CPO") prices on fixed monthly quantities and oblige it to pay average floating prices (based on the Commodity Reference Prices stated on the Bursa Malaysia Derivatives Bhd) on the same quantities. Under the crude palm oil pricing swap, the subsidiary agrees with the other party to exchange the difference between fixed price and floating price amounts calculated by reference to the agreed contracted quantities.

Crude palm oil pricing swap	Contract quantity	Effective period
To fix crude palm oil selling price at:		
RM2,120 per metric tonne	250 metric tonnes per month	01.04.2015 – 30.09.2015
RM2,260 per metric tonne	250 metric tonnes per month	01.04.2015 – 31.12.2015
RM2,100 per metric tonne	250 metric tonnes per month	01.04.2015 – 31.03.2016
RM2,165 per metric tonne	250 metric tonnes per month	01.04.2015 – 31.03.2016
RM2,220 per metric tonne	250 metric tonnes per month	01.04.2015 – 31.03.2016
RM2,245 per metric tonne	250 metric tonnes per month	01.03.2015 – 30.06.2015

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

22 DERIVATIVE FINANCIAL INSTRUMENTS (cont'd)

(e) Maturity profile of derivative financial instruments

Types of derivative	< 1 year RM'000	1 – 3 years RM'000	> 3 years RM'000	Total fair value of derivative financial assets/ (liabilities) RM'000
At Group				
As at 31 March 2015:				
(i) Interest rate swaps: - from fixed rate to floating rate	1,125	-	-	1,125
(ii) Cross currency swap	2,220	-	-	2,220
(iii) Crude palm oil pricing swaps	382	-	-	382
				3,727
As at 31 March 2014:				
(i) Interest rate swaps: - from fixed rate to floating rate	-	2,167	-	2,167
(ii) Cross currency swap	-	12,571	-	12,571
(iii) Forward foreign exchange contracts	(1,006)	-	-	(1,006)
(iv) Crude palm oil pricing swaps	627	-	-	627
				14,359
At Company				
As at 31 March 2015:				
(i) Interest rate swaps: - from fixed rate to floating rate	1,125	-	-	1,125
As at 31 March 2014:				
(i) Interest rate swaps: - from fixed rate to floating rate	-	2,167	-	2,167
(ii) Forward foreign exchange contracts	(1,006)	-	-	(1,006)
				1,161

23 DEFERRED TAXATION

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority.

The following amounts, determined after appropriate offsetting, are shown in the balance sheet.

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Deferred tax assets	201,196	151,806	2,779	1,968
Deferred tax liabilities	(780,336)	(713,337)	-	-
	(579,140)	(561,531)	2,779	1,968
At 1 April 2014/2013	(561,531)	(292,124)	1,968	1,880
(Charged)/credited to income statement (Note 10)				
- Property, plant and equipment	(81,007)	452	165	28
- Concession assets	53,721	(7,319)	-	-
- Post-employment benefit	(29)	(87)	-	-
- Intangible assets	(1,733)	(359)	-	-
- Plantation development expenditure	(14,534)	(17,995)	-	-
- Tax losses	43,833	12,323	-	-
- Payables	321	43,720	646	60
- Development properties	34,955	8,992	-	-
- Foreseeable loss	992	(1,884)	-	-
- Borrowings	896	(410)	-	-
- Inventories	137	-	-	-
- Others	(801)	(118)	-	-
	36,751	37,315	811	88
Acquisition of subsidiaries (Note 49(a),(b))	(41,638)	(298,560)	-	-
Revaluation reserve (Note 10)	-	1,129	-	-
Exchange differences	(12,722)	(9,337)	-	-
Others	-	46	-	-
At 31 March	(579,140)	(561,531)	2,779	1,968

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

23 DEFERRED TAXATION (cont'd)

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Subject to income tax				
Deferred tax assets (before offsetting)				
- Property, plant and equipment	1,009	71,829	-	-
- Development properties	53,436	33,644	-	-
- Post-employment benefit	1,564	1,593	-	-
- Payables	107,308	103,724	2,844	2,198
- Tax losses	101,340	56,869	-	-
- Foreseeable loss	2,790	1,798	-	-
- Borrowings	4,374	5,268	-	-
- Concession assets	67,483	9,177	-	-
- Others	674	1,357	-	-
	339,978	285,259	2,844	2,198
Offsetting	(138,782)	(133,453)	(65)	(230)
Deferred tax assets (after offsetting)	201,196	151,806	2,779	1,968
Deferred tax liabilities (before offsetting)				
- Property, plant and equipment	(124,917)	(114,732)	(65)	(230)
- Plantation development expenditure	(140,703)	(126,884)	-	-
- Development properties	(219,489)	(188,564)	-	-
- Intangible assets	(4,145)	(2,412)	-	-
- Borrowings	(17,270)	(19,060)	-	-
- Inventories	(705)	(842)	-	-
- Payables	(4)	-	-	-
- Concession assets	(412,704)	(395,111)	-	-
- Others	819	815	-	-
	(919,118)	(846,790)	(65)	(230)
Offsetting	138,782	133,453	65	230
Deferred tax liabilities (after offsetting)	(780,336)	(713,337)	-	-

The amounts of unutilised deductible temporary differences and unused tax losses for which no deferred tax asset is recognised in the balance sheet are as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unutilised deductible temporary differences	112,691	104,195	-	-
Unused tax losses	589,580	567,968	-	-
	702,271	672,163	-	-
Deferred tax assets not recognised at 24% (2014: 25%)	168,545	168,041	-	-

23 DEFERRED TAXATION (cont'd)

The unutilised deductible temporary differences and unused tax losses as stated above are available indefinitely for offset against future taxable profits of the subsidiaries in which those items arose, except for unused tax losses of RM452,965,000 (2014: RM385,565,000) which will expire in the following financial years:

Financial year	The Group	
	2015 RM'000	2014 RM'000
2015	–	4,124
2016	10,381	6,805
2017	3,747	3,497
2018	37,542	34,977
2019	44,648	43,326
2020	93,150	64,741
2021	35,909	32,337
2022	139,167	128,189
2023	79,750	67,569
2024	8,644	–
2025	27	–
	452,965	385,565

Deferred tax assets have not been recognised in respect of these items as they may not be used to offset taxable profits of other subsidiaries in the Group and they have arisen in subsidiaries that have a recent history of losses.

24 TRADE AND OTHER PAYABLES

	Note	The Group	
		2015 RM'000	2014 RM'000
Other payables:			
Advances from the State Government	(a)	33,180	33,180
Land premium payable to State Government	(b)	3,100	3,100
Less: Payable within 12 months (Note 44)		(3,100)	(3,100)
Payable after 12 months		–	–
Land and development costs payable	(c)	452,176	668,813
Less: Payable within 12 months (Note 44)		(2,000)	(114,034)
Payable after 12 months		450,176	554,779
Deposits	(d)	138,153	68,070
Interests in projects	(e)	33,806	33,806
Refundable membership securities	(f)	5,735	5,760
Shareholder's advance	(g)	4,267	3,935
Deferred income	(h)	62,856	46,090
		728,173	745,620

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

24 TRADE AND OTHER PAYABLES (cont'd)

- (a) On 17 January 2003, Jelutong Development Sdn Bhd ("JDSB"), an indirect subsidiary of the Company, entered into a Reimbursement Land Cost Agreement (hereinafter referred to as "the RLC Agreement") with the Penang State Government in connection with the completion of the Jelutong Expressway Project.

Under the RLC Agreement, the advances received from the State Government for the reimbursement of land cost totalling RM33,180,000 are repayable to the State Government as follows:

	Percentage of advances to be repaid to the Penang State Government %
36 months from the commencement of Stage 3 of the Construction Works of Jelutong Expressway or from the completion of alienation of Parcels A2 and B1, whichever is the later (1 st Payment)	30
12 months from the date of the Certificate of Completion of the entire Jelutong Expressway or from the date of the 1 st Payment, whichever is the later (2 nd Payment)	30
12 months from the date of the 2 nd Payment	40
	100

JDSB had completed Stage 2 of the Construction Works in the previous financial year and Stage 3 of the Construction Works has commenced during the current financial year.

The advances on reimbursable land cost are interest free. However, if JDSB fails to pay the Penang State Government any of the instalment payments above by their respective due dates, JDSB shall be liable to pay to the Penang State Government interest at a fixed rate of 8% per annum on any such outstanding instalment payments.

- (b) On 4 October 2002, Jelutong Development Sdn Bhd ("JDSB"), an indirect subsidiary of the Company, entered into a Supplementary Agreement to the Privatisation Agreement with the Penang State Government in connection with the land alienation to the subsidiary in exchange for undertaking the Jelutong Expressway Project. JDSB shall pay the State Government a land premium of RM24.1 million from the date of issuance of advertising permit for sale of the first phase of the low-medium cost housing units on Parcel C2.

As at 31 March 2015, the status of the Jelutong Expressway construction works is disclosed in Note 24(a).

- (c) This represents the present value of the deferred development cost of RM203,444,000 (2014: RM191,358,000) in connection with a mixed development at Royal Mint Street, United Kingdom ("UK"), which will become payable upon surplus cash flow being available from the development; and the present value of the land and deferred development costs of RM248,732,000 (2014: RM477,455,000) in connection with a mixed development in Kuala Lumpur, which will become payable as the development progresses.
- (d) This represents deposits received from purchasers of development units for the mixed development at Royal Mint Street, United Kingdom.
- (e) This represents the share of net results of Road Builder (M) Sdn Bhd, an indirect subsidiary of the Company, in certain projects in India in accordance with the arrangements set out in the Ancillary Agreement dated 8 January 2003.

24 TRADE AND OTHER PAYABLES (cont'd)

- (f) This represents membership securities received by ERMS Berhad ("ERMS"), an indirect subsidiary of the Company, prior to the implementation of a Deed of Trust dated 20 May 1993. The membership securities are refundable only upon the transfer of a membership by a member to an acceptable transferee and after the said transferee has paid the required refundable securities.

Based on the Deed of Trust, the refundable membership securities shall be paid to an Accumulated Fund over 92 equal annual payments of RM77,000. Subsequently, on 28 June 1997, the Trustee agreed to an annual payment of RM364 to be paid to the Accumulated Fund over 88 years beginning from 15 June 1998.

On 20 March 2003, ERMS had withdrawn the Accumulated Fund and purchased a group premium pension scheme, wherein the terminal value will be used to refund the membership securities to the members. Accordingly, ERMS had ceased to contribute the fixed annual payment to the Accumulated Fund.

- (g) The shareholder's advance is in respect of an advance by a subsidiary's shareholder to the subsidiary which is unsecured, interest free and will be repayable after full repayment of other term loans of the subsidiary or upon approval by the lenders of the other term loans.
- (h) This represents toll revenues of an Indian Tollway entity being withheld in an escrow account pending resolution of certain scope of work in relation to the road project in India.

25 RETIREMENT BENEFITS

(a) Defined contribution plan

The Company and its subsidiaries in Malaysia contribute to the Employees Provident Fund, the national defined contribution plan. Once the contributions have been paid, the Group has no further payment obligations.

(b) Unfunded defined benefit plan

An indirect subsidiary of the Company, Kuantan Port Consortium Sdn Bhd, operates an unfunded defined benefit scheme ("the scheme") for its eligible employees. Under the scheme, eligible employees are entitled to retirement benefits of 100% of final salary on attainment of the retirement age of 55 years based on the number of years of service with the company. The net obligation in respect of the scheme, calculated using the projected unit credit method is determined by an actuarial valuation carried out every 3 years by a qualified actuary. The last actuarial valuation was performed for the financial year ended 31 March 2013.

The movements during the financial year on the amounts recognised in the consolidated balance sheet are as follows:

	The Group	
	2015 RM'000	2014 RM'000
At 1 April 2014/2013	6,371	6,208
Charged to profit or loss (Note 6)	1,226	1,859
Contributions paid during the financial year	(1,080)	(1,696)
At 31 March	6,517	6,371
Present value of liabilities:		
- Payable within 1 year (Note 44)	1,246	1,155
- Payable between 1 and 5 years	4,183	4,611
- Payable after 5 years	1,088	605
Payable after 1 year (included in non-current liabilities)	5,271	5,216
	6,517	6,371

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

25 RETIREMENT BENEFITS (cont'd)

(b) Unfunded defined benefit plan (cont'd)

The amounts of unfunded defined benefit recognised in the balance sheet may be analysed as follows:

	The Group	
	2015	2014
	RM'000	RM'000
Present values of unfunded defined benefit obligations, recognised as liability in the balance sheets	6,517	6,371
Analysed as:		
Current (included in other payables - Note 44)	1,246	1,155
Non-current	5,271	5,216
	6,517	6,371

The expenses recognised in the profit or loss were analysed as follows:

	The Group	
	2015	2014
	RM'000	RM'000
Current service cost	407	1,526
Interest cost	313	333
Past service cost	506	-
Total unfunded defined benefit retirement plan (Note 6)	1,226	1,859

The charges to the profit or loss were included in the following line items:

	The Group	
	2015	2014
	RM'000	RM'000
Cost of sales	920	1,661
Administrative expenses	306	198
Total included in employee benefits cost (Note 6)	1,226	1,859

The principal actuarial assumptions used in respect of the Group's unfunded defined benefit plan were as follows:

	The Group	
	2015	2014
	%	%
Discount rate	5.0	5.0
Expected rate of salary increases	5.0	5.0

26 GOVERNMENT GRANTS

	The Group	
	2015 RM'000	2014 RM'000
Cost		
At 1 April 2014/2013	168,077	103,330
Acquisition of a subsidiary	–	65,301
Reversal during the year	(490)	–
Liabilities of disposal group classified as held for sale (Note 43(b))	(57,982)	–
Exchange translation differences	14,150	(554)
At 31 March	123,755	168,077
Accumulated amortisation		
At 1 April 2014/2013	(37,424)	(31,764)
Current amortisation (Note 5(b))	(8,613)	(6,825)
Liabilities of disposal group classified as held for sale (Note 43(b))	9,370	–
Exchange translation differences	(3,801)	1,165
At 31 March	(40,468)	(37,424)
	83,287	130,653

The government grants represent grants received from the Indian Government for certain toll road concessions awarded to the Group.

27 PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:

The Group 2015	Freehold land		Leasehold land		Plantation infrastructure		Buildings		Hotel properties		Plant, machinery, equipment and vehicles		Office equipment, furniture, fittings and renovations		Capital work-in-progress		Total RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
Net book value																	
At 1 April 2014	62,484	128,998	273,711	213,856	195,820	538,096	33,984	143,157	1,590,106								
Additions	-	26,793	40,797	9,675	458	59,187	15,702	117,118	269,730								
Acquisition of subsidiaries (Note 49(a), (b))	-	-	-	-	-	11	212	45	268								
Disposals	-	-	-	-	-	(12,538)	(109)	-	(12,647)								
Written off	-	-	-	(195)	(1)	(683)	(1,008)	(2)	(1,889)								
Depreciation charges for the year	-	(2,116)	(10,737)	(17,466)	(5,348)	(77,858)	(7,680)	-	(121,205)								
Impairment	-	-	-	-	-	(166)	(92)	-	(258)								
Exchange differences arising from translation of assets of foreign entities	456	489	(2,428)	937	-	5,507	154	(1,373)	3,742								
Reclassifications	-	-	2,080	46,117	-	71,966	2,362	(122,525)	-								
Transferred to assets of disposal group classified as held for sale (Note 43(b))	(158)	-	-	-	-	(527)	(331)	-	(1,016)								
At 31 March 2015	62,782	154,164	303,423	252,924	190,929	582,995	43,194	136,420	1,726,831								

27 PROPERTY, PLANT AND EQUIPMENT (cont'd)

The details of property, plant and equipment are as follows: (cont'd)

	Freehold land RM'000	Leasehold land RM'000	Plantation infrastructure RM'000	Buildings RM'000	Hotel properties RM'000	Plant, machinery, equipment and vehicles RM'000	Office equipment, furniture, fittings and renovations RM'000	Capital work-in-progress RM'000	Total RM'000
The Group (cont'd)									
2014									
Net book value									
At 1 April 2013	61,948	130,562	263,772	183,079	155,921	543,762	32,231	126,956	1,498,231
Additions	15	21	25,579	1,873	630	51,618	8,376	121,737	209,849
Acquisition of subsidiaries	120	-	-	1,541	-	1,073	530	-	3,264
Disposals	(394)	-	-	(175)	-	(4,817)	(43)	-	(5,429)
Written off	-	-	-	(4)	-	(979)	(246)	-	(1,229)
Depreciation charges for the year	-	(1,872)	(9,811)	(15,515)	(4,269)	(73,529)	(7,246)	-	(112,242)
Impairment	-	-	-	-	(2,470)	-	-	-	(2,470)
Exchange differences arising from translation of assets of foreign entities	(256)	287	(11,271)	(4,208)	-	(6,099)	(353)	(8,577)	(30,477)
Reclassifications	(602)	(1,348)	5,442	19,657	46,008	27,067	735	(96,959)	-
Transferred from investment properties (Note 29)	1,653	1,348	-	27,608	-	-	-	-	30,609
At 31 March 2014	62,484	128,998	273,711	213,856	195,820	538,096	33,984	143,157	1,590,106

27 PROPERTY, PLANT AND EQUIPMENT (cont'd)

The details of property, plant and equipment are as follows: (cont'd)

	Freehold land		Leasehold land		Plantation infrastructure		Buildings		Hotel properties		Plant, machinery, equipment and vehicles		Office equipment, furniture, fittings and renovations		Capital work-in-progress		Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
The Group																	
Net book value																	
At 31 March 2015																	
Cost / Valuation	62,782	178,454	347,656	403,831	236,913	1,337,609	126,923	138,420	2,832,588								
Accumulated depreciation	-	(24,290)	(44,233)	(150,104)	(22,634)	(734,455)	(83,552)	-	(1,059,268)								
Accumulated impairment	-	-	-	(803)	(23,350)	(20,159)	(177)	(2,000)	(46,489)								
Net book value	62,782	154,164	303,423	252,924	190,929	582,995	43,194	136,420	1,726,831								
At 31 March 2014																	
Cost / Valuation	62,484	151,079	307,663	345,933	236,457	1,287,756	138,301	144,157	2,673,830								
Accumulated depreciation	-	(22,081)	(33,952)	(131,724)	(17,287)	(741,992)	(104,242)	-	(1,051,278)								
Accumulated impairment	-	-	-	(353)	(23,350)	(7,668)	(75)	(1,000)	(32,446)								
Net book value	62,484	128,998	273,711	213,856	195,820	538,096	33,984	143,157	1,590,106								

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

27 PROPERTY, PLANT AND EQUIPMENT (cont'd)

	Buildings RM'000	Plant, machinery, equipment and vehicles RM'000	Office equipment, furniture, fittings and renovations RM'000	Total RM'000
The Company				
2015				
Net book value				
At 1 April 2014	458	2,746	691	3,895
Additions	–	785	31	816
Disposals	–	(165)	–	(165)
Written off	–	(15)	(273)	(288)
Depreciation charges for the year	(11)	(964)	(119)	(1,094)
Exchange differences	–	90	–	90
At 31 March 2015	447	2,477	330	3,254
2014				
Net book value				
At 1 April 2013	469	4,212	791	5,472
Additions	–	94	86	180
Disposals	–	(577)	(5)	(582)
Written off	–	(9)	–	(9)
Depreciation charges for the year	(11)	(841)	(181)	(1,033)
Exchange differences	–	(133)	–	(133)
At 31 March 2014	458	2,746	691	3,895
At 31 March 2015				
Cost	577	3,907	3,926	8,410
Accumulated depreciation	(130)	(1,430)	(3,596)	(5,156)
Net book value	447	2,477	330	3,254
At 31 March 2014				
Cost	577	4,504	7,304	12,385
Accumulated depreciation	(119)	(1,758)	(6,613)	(8,490)
Net book value	458	2,746	691	3,895

(a) Valuation

Property, plant and equipment include leasehold land, buildings and plant of certain subsidiaries which were last revalued in 1982, 1993 and 1997 based on an open market value basis by firms of independent professional valuers.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

27 PROPERTY, PLANT AND EQUIPMENT (cont'd)

(a) Valuation (cont'd)

The hotel building and the leasehold land of ERMS Berhad, an indirect subsidiary of the Company were previously revalued by an independent qualified valuer, a member of the Institute of Surveyors, Malaysia and a partner with Raine & Horne International Zaki + Partners. The valuation was arrived at based on the Comparison Method of Valuation where reference was made to similar properties. The fair values of these assets are within level 3 of the fair value hierarchy using significant unobservable inputs. This valuation method entails comparing hotel properties with similar properties that were sold recently. The location of the hotel property, time element, merits and demerits of the hotel properties are taken into consideration to arrive at an acceptable degree of comparability and the value of the hotel properties. The valuation results were reviewed by management and deliberated during the management committee meetings.

	Valuation method	Average fair value per room RM'000	Parameters – Relationship of unobservable inputs to fair value per room
Hotel properties	Comparison method of valuation	476	The higher the average fair value per room, the higher the fair value.

Had the revalued leasehold land, buildings and plant been carried at the historical cost model, the net book values would have been as follows:

	The Group	
	2015 RM'000	2014 RM'000
Leasehold land	58,393	59,093
Buildings	37,749	39,623
Plant	17	36
	96,159	98,752

(b) Assets acquired under finance lease agreements

Included in property, plant and equipment of the Group are the net book values of the following assets acquired under finance lease agreements:

	The Group	
	2015 RM'000	2014 RM'000
Plant, machinery, equipment and vehicles	1,617	4,979

(c) Net book values of assets pledged as security for term loans of certain subsidiaries (Note 18):

	The Group	
	2015 RM'000	2014 RM'000
Land	81,558	82,864
Building	64,024	71,229
Plant, machinery, equipment and vehicles	669	1,339
Office equipment, furniture and fittings and renovations	333	730
	146,584	156,162

27 PROPERTY, PLANT AND EQUIPMENT (cont'd)

- (d) During the financial year, the following depreciation charges have been included in the aggregate costs incurred to-date within amounts due from/(to) customers on construction contracts of the Group and capitalised as plantation development expenditure as set out below:

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Included in the aggregate costs incurred to-date within amounts due from/(to) customers on construction contracts	47	4,908	8,921	484	419
Capitalised as plantation development expenditure	38(b)	9,271	10,158	–	–

28 LAND USE RIGHTS

	Note	The Group	
		2015 RM'000	2014 RM'000
Cost			
At 1 April 2014/2013		129,888	133,984
Acquisition of a subsidiary		–	9
Additions		26,935	1,771
Exchange differences		(1,631)	(5,876)
At 31 March		155,192	129,888
Accumulated amortisation			
At 1 April 2014/2013		21,880	17,878
Amortisation for the financial year	5(a)	4,180	4,441
Exchange differences		(188)	(439)
At 31 March		25,872	21,880
Net book value			
At 31 March		129,320	108,008

During the financial year, amortisation expenses of RM1,414,000 (2014: RM2,386,000) and RM89,000 (2014: RM89,000) have been included in plantation development expenditure (Note 38(b)) and aggregate costs incurred to-date within amounts due from/(to) customers on construction contracts (Note 47) of the Group respectively.

The Group's land use rights with carrying value of RM39.1 million (2014: RM31.3 million) are still in the process of being transferred to the Group.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

29 INVESTMENT PROPERTIES

The Group	Note	Freehold land RM'000	Leasehold land RM'000	Freehold buildings RM'000	Long term leasehold buildings RM'000	Work in progress RM'000	Total RM'000
2015							
Net book value							
At 1 April 2014		9,607	7,672	2,010	19,756	–	39,045
Additions		–	–	–	4,614	–	4,614
Depreciation charges for the year	5(a)	–	(97)	(46)	(218)	–	(361)
Transferred from property development costs	37(b)	–	–	–	–	2,257	2,257
Transferred to assets held for sale	43(a)	(3,473)	–	(254)	–	–	(3,727)
At 31 March 2015		6,134	7,575	1,710	24,152	2,257	41,828
2014							
Net book value							
At 1 April 2013		11,260	16,643	6,272	45,802	–	79,977
Additions		–	–	115	3,053	–	3,168
Depreciation charges for the year	5(a)	–	(198)	(167)	(1,491)	–	(1,856)
Reversal of impairment	5(b)	–	–	218	–	–	218
Transferred to inventories		–	(7,425)	–	–	–	(7,425)
Transferred to property, plant and equipment	27	(1,653)	(1,348)	–	(27,608)	–	(30,609)
Transferred to assets held for sale	43(a)	–	–	(4,428)	–	–	(4,428)
At 31 March 2014		9,607	7,672	2,010	19,756	–	39,045
At 31 March 2015:							
Cost		6,134	8,713	2,298	24,549	2,257	43,951
Accumulated depreciation		–	(1,138)	(531)	(397)	–	(2,066)
Accumulated impairment		–	–	(57)	–	–	(57)
Net book value		6,134	7,575	1,710	24,152	2,257	41,828
At 31 March 2014:							
Cost		9,607	8,713	2,552	19,935	–	40,807
Accumulated depreciation		–	(1,041)	(485)	(179)	–	(1,705)
Accumulated impairment		–	–	(57)	–	–	(57)
Net book value		9,607	7,672	2,010	19,756	–	39,045

29 INVESTMENT PROPERTIES (cont'd)

The Company	Note	Leasehold buildings RM'000	Freehold buildings RM'000	Total RM'000
2015				
Net book value				
At 1 April 2014		3,053	911	3,964
Depreciation charges for the year	5(a)	(33)	(27)	(60)
At 31 March 2015		3,020	884	3,904
2014				
At 1 April 2013		–	4,777	4,777
Additions		3,053	–	3,053
Depreciation charges for the year	5(a)	–	(129)	(129)
Transferred to assets held for sale	43(a)	–	(3,737)	(3,737)
At 31 March 2014		3,053	911	3,964
At 31 March 2015:				
Cost		3,053	1,413	4,466
Accumulated depreciation		(33)	(529)	(562)
Net book value		3,020	884	3,904
At 31 March 2014:				
Cost		3,053	1,413	4,466
Accumulated depreciation		–	(502)	(502)
Net book value		3,053	911	3,964

The above properties are not occupied by the Group and are used to either earn rentals or for capital appreciation, or both. As at 31 March 2015, the fair value of the properties of the Group and the Company was estimated at RM78,990,000 (2014: RM67,719,000) and RM5,160,000 (2014: RM5,027,000) respectively by the Directors based on either valuations by independent professionally qualified valuers or the Directors' estimates by reference to open market value of properties in the vicinity. The fair values of investment properties are within level 2 of the fair value hierarchy.

As at 31 March 2015, land titles to freehold land and leasehold land with the carrying values of RM Nil and RM6,763,000 (2014: RM1,653,369 and RM15,812,167) respectively are in the process of being transferred to the Group.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

30 CONCESSION ASSETS

	Note	The Group	
		2015 RM'000	2014 RM'000
Expressway development expenditure		2,977,666	3,313,508
Port infrastructure		308,640	325,321
		3,286,306	3,638,829
Expressway development expenditure:			
Cost			
At 1 April 2014/2013		4,096,109	3,052,008
Acquisition of subsidiaries		–	892,047
Additions during the financial year		22,411	124,946
Written off during the financial year		(807)	–
Transferred to assets of disposal group classified as held for sale	43(b)	(416,547)	–
Exchange translation differences		125,065	27,108
At 31 March		3,826,231	4,096,109
Accumulated amortisation			
At 1 April 2014/2013		(453,643)	(367,066)
Current amortisation	5(a)	(132,570)	(90,181)
Written off during the financial year		206	–
Transferred to assets of disposal group classified as held for sale	43(b)	70,549	–
Exchange translation differences		(15,634)	3,604
At 31 March		(531,092)	(453,643)
		3,295,139	3,642,466
Less: Deferred income			
Cost			
At 1 April 2014/2013 and At 31 March		(400,456)	(400,456)
Accumulated amortisation			
At 1 April 2014/2013		71,498	60,799
Current amortisation	5(a)	11,485	10,699
At 31 March		82,983	71,498
		(317,473)	(328,958)
		2,977,666	3,313,508

30 CONCESSION ASSETS (cont'd)

	Note	The Group	
		2015 RM'000	2014 RM'000
Port infrastructure:			
Cost			
At 1 April 2014/2013		442,340	435,759
Additions during the financial year		10,796	6,581
Written off during the financial year		(166)	–
At 31 March		452,970	442,340
Accumulated amortisation			
At 1 April 2014/2013		(117,019)	(90,912)
Current amortisation	5(a)	(27,469)	(26,107)
Written off during the financial year		158	–
At 31 March		(144,330)	(117,019)
		308,640	325,321

Deferred income comprises:

- compensation received by New Pantai Expressway Sdn Bhd (“NPE”), an indirect subsidiary of the Company, from the Malaysian Government as a result of the cessation of toll collections with effect from 14 February 2009 at the PJS2 Toll Plaza for Kuala Lumpur bound road users on the NPE; and
- compensation received by Besraya Sdn Bhd, an indirect subsidiary of the Company, from the Malaysian Government as a result of the cessation of toll collections with effect from 24 February 2009 at the Salak Jaya Toll Plaza and compensation for the deferment of toll increase.

Expressway development expenditure comprises toll road concessions in Malaysia and India, with concession periods ranging from 14 to 44 years and ending between 2017 and 2040. Port infrastructure comprises port concession in Malaysia, with concession period of 48 years ending in 2045.

The concession assets with net carrying values of RM1,921,773,000 (2014: RM1,986,342,000) are pledged as security for bonds (Note 16).

Concession assets incurred during the financial year include the capitalisation of the following expenses:

	Note	The Group	
		2015 RM'000	2014 RM'000
Employee benefits cost	6	1,124	318
Finance cost	9	4,445	374

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

31 SUBSIDIARIES

	The Company	
	2015	2014
	RM'000	RM'000
At cost:		
Quoted shares:		
- in Malaysia	506,858	1,707,169
Unquoted shares:		
- in Malaysia	5,593,866	2,143,284
- outside Malaysia	8,055	8,055
	6,108,779	3,858,508
Less: Accumulated impairment		
Unquoted shares		
- outside Malaysia	(1,035)	(1,035)
	6,107,744	3,857,473
Amounts owing by subsidiaries	907,683	822,336
Costs of investment in relation to share options and share grants being granted to employees of subsidiaries	42,586	24,864
	7,058,013	4,704,673
Market value*		
Quoted shares:		
- in Malaysia	1,633,014	4,472,854

The Group's effective equity interest in the subsidiaries and their respective principal activities and countries of incorporation are set out in Note 56 to the financial statements

* The market values of quoted shares are traded in an active market and are within Level 1 of the fair value hierarchy.

As at 31 March 2015, the total non-controlling interests are RM1,145,897,000 (2014: RM2,211,464,000), of which RM Nil (2014: RM1,484,340,000) and RM718,658,000 (2014: RM628,305,000) are attributable to IJM Land Berhad and IJM Plantations Berhad respectively. The other non-controlling interests are not significant.

31 SUBSIDIARIES (cont'd)

Set out below are the summarised financial information for each subsidiary that has non-controlling interests that are material to the Group. The financial information below is based on amounts before inter-company eliminations.

	IJM Land Berhad		IJM Plantations Berhad	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Proportion of ordinary shares held by non-controlling interests (%)	–*	36%	45%	45%
Summarised statements of comprehensive income:				
Revenue	2,029,835	2,046,243	667,666	646,981
Net profit for the financial year	379,557	552,717	82,297	83,091
Total comprehensive income for the financial year	384,542	551,349	69,861	30,748
Net profit attributable to non-controlling interests	156,722	211,382	32,450	34,242
Dividends paid to non-controlling interests	33,526	26,270	26,066	25,193
Summarised balance sheets:				
Current assets	7,583,043	5,761,080	506,612	523,702
Current liabilities	(1,924,442)	(1,616,833)	(301,456)	(207,480)
Non-current assets	1,220,084	1,798,224	2,063,488	1,702,066
Non-current liabilities	(3,019,205)	(2,376,614)	(670,689)	(636,293)
Net assets	3,859,480	3,565,857	1,597,955	1,381,995
Summarised cash flows:				
Cash flows (used in)/from operating activities	(130,312)	69,892	233,490	160,507
Cash flows used in investing activities	(396,537)	(246,380)	(368,616)	(151,934)
Cash flows from financing activities	525,392	392,591	168,466	14,755
Net (decrease)/increase in cash and cash equivalents during the financial year	(1,457)	216,103	33,340	23,328
Cash and cash equivalents at beginning of the financial year	824,358	607,926	342,536	342,960
Foreign exchange differences on opening balances	1,029	329	(4,456)	(23,752)
Cash and cash equivalents at end of the financial year	823,930	824,358	371,420	342,536

* As at 31 March 2015, following the completion of the privatisation of IJM Land Berhad ("IJMLB"), IJMLB is now a wholly-owned subsidiary of the Company (Note 50(a)).

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

32 ASSOCIATES

	Note	The Group	
		2015 RM'000	2014 RM'000
Share of net assets of associates	(a)	494,965	400,685
Convertible redeemable secured bonds	(b)	110,000	110,000
		604,965	510,685

(a) Share of net assets of associates

	The Group	
	2015 RM'000	2014 RM'000
Quoted shares, at cost:		
- in Malaysia	229,606	105,746
- outside Malaysia	38,080	38,080
Unquoted shares, at cost:		
- in Malaysia	93,216	94,421
- outside Malaysia	162,228	162,228
	523,130	400,475
Share of post-acquisition retained profits	106,924	142,816
Share of post-acquisition reserves	(22,751)	(31,009)
	607,303	512,282
Less: Accumulated impairment	(112,338)	(111,597)
	494,965	400,685

	Note	The Company	
		2015 RM'000	2014 RM'000
Quoted shares, at cost:			
- in Malaysia		229,606	105,746
- outside Malaysia		38,080	38,080
Unquoted shares, at cost:			
- in Malaysia		36,263	36,263
- outside Malaysia		52,979	52,979
Convertible redeemable secured bonds	(b)	110,000	110,000
		466,928	343,068
Less: Accumulated impairment		(100,786)	(100,786)
		366,142	242,282

Market value*

Quoted shares:		
- in Malaysia	311,964	227,432
- outside Malaysia	49,870	38,408
	361,834	265,840

* The market values of quoted shares are traded in an active market and are within Level 1 of the fair value hierarchy.

The Group's effective equity interest in the associates and their respective principal activities and countries of incorporation are set out in Note 56 to the financial statements.

32 ASSOCIATES (cont'd)

- (b) On 8 February 2013, Scomi Group Berhad ("SGB"), an associate of the Company, issued RM110 million nominal value of 3-year zero coupon convertible redeemable secured bonds ("Bonds") to the Company. The terms of the Bonds are as follows:
- The nominal value of the Bonds is RM110 million, with zero coupon and a tenure of 3 years. The Bonds will mature on 5 February 2016.
 - The Bonds are convertible at any time into new SGB shares from the date of issuance of the Bonds up to the date of maturity at a conversion price of RM0.365 per SGB shares. The Bonds will automatically be converted into new SGB shares upon maturity.
 - The Bonds are redeemable at each anniversary from the date of issuance at 10% yield for each full year on the outstanding Bonds as detailed below:
 - redemption on first anniversary from the date of issuance is at RM1.10
 - redemption on second anniversary from the date of issuance is at RM1.21
 - redemption on third anniversary from the date of issuance is at RM1.33
- (c) Certain losses of associates of the Group are not recognised when they exceed the Group's cost of investment and advances as the Group has no further obligations beyond these amounts. The Group's share of such losses is as follows:

	The Group	
	2015 RM'000	2014 RM'000
Current year share of profits	488	3,017
Cumulative share of losses	(5,563)	(1,613)

- (d) Set out below are the associates of the Group as at 31 March 2015, which, in the opinion of the management, are material to the Group. The associates as listed below have share capital consisting solely of ordinary shares, which are held both directly and indirectly by the Group.

Name of entity	Place of business/ country of incorporation	% of ownership	Nature of relationship	Measurement method
Scomi Group Berhad	Malaysia	8	Associate	Equity
Hexacon Construction Pte Limited	Singapore	46	Associate	Equity
GVK Gautami Power Limited	India	20	Associate	Equity

Hexacon Construction Pte Limited and GVK Gautami Power Limited are private companies and there are no quoted market prices available for their shares.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

32 ASSOCIATES (cont'd)

- (e) Set out below are the summarised financial information for material associates which are accounted for using the equity method.

Summarised balance sheet:

	Scomi Group Berhad		Hexacon Construction Pte Limited		GVK Gautami Power Limited	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current						
Cash and cash equivalents	215,253	223,108	321,961	301,916	81,197	67,439
Other current assets (excluding cash)	1,490,727	1,562,217	225,471	219,807	347,244	162,048
Total current assets	1,705,980	1,785,325	547,432	521,723	428,441	229,487
Financial liabilities (excluding trade and other payables)	(725,270)	(750,027)	-	-	(1,818)	(109)
Other current liabilities (including trade and other payables)	(571,699)	(641,868)	(342,519)	(353,061)	(504,170)	(312,429)
Total current liabilities	(1,296,969)	(1,391,895)	(342,519)	(353,061)	(505,988)	(312,538)
Non-current						
Assets	1,031,193	1,065,999	202,297	196,098	860,559	879,774
Financial liabilities	(267,644)	(274,888)	-	-	(561,259)	(458,779)
Other liabilities	(550,323)	(524,708)	(81,640)	(58,920)	(20)	(1,960)
Total non-current liabilities	(817,967)	(799,596)	(81,640)	(58,920)	(561,279)	(460,739)
Net assets	622,237	659,833	325,570	305,840	221,733	335,984
Market value (Group's share)	29,182	51,813	-	-	-	-

32 ASSOCIATES (cont'd)

- (e) Set out below are the summarised financial information for material associates which are accounted for using the equity method. (cont'd)

Summarised statement of comprehensive income:

	Scomi Group Berhad		Hexacon Construction Pte Limited		GVK Gautami Power Limited	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Revenue	1,783,231	1,231,740	528,984	253,036	9,205	46,726
Depreciation and amortisation	(97,267)	(69,462)	-	-	(50,949)	(50,351)
Interest income	3,003	2,939	-	-	-	-
Finance cost	(35,350)	(48,747)	-	-	(59,332)	(52,114)
Profit before taxation	99,385	54,029	9,901	24,623	(124,744)	(109,641)
Income tax expense	(49,033)	(25,570)	(811)	-	1,751	(1,788)
Profit/(loss) after taxation from continuing operations	50,352	28,459	9,090	24,623	(122,993)	(111,429)
Loss after tax from discontinued operations	(7,121)	(3,684)	-	-	-	-
Other comprehensive income	(59,793)	64,452	(3,481)	(4,320)	-	-
Less: Profit after taxation attributable to non-controlling interests	(20,843)	(15,656)	-	-	-	-
Less: Other comprehensive income attributable to non-controlling interests	(263)	(16,803)	-	-	-	-
Total comprehensive income	(37,668)	56,768	5,609	20,303	(122,993)	(111,429)
Dividends received from associates	-	-	608	1,091	-	-

Note: The summarised financial information above reflects the amounts presented in the financial statements of the associates.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

32 ASSOCIATES (cont'd)

- (e) Set out below are the summarised financial information for material associates which are accounted for using the equity method. (cont'd)

Reconciliation of the summarised financial information presented to the carrying amount of its interests in associates:

	Scomi Group Berhad		Hexacon Construction Pte Limited		GVK Gautami Power Limited	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Net assets at 1 April 2014/2013	659,833	598,644	305,840	272,566	335,984	464,085
Less: Gross dividend distributed during the year	-	-	(1,336)	(2,398)	-	-
Net profit for the financial year	22,388	9,119	9,090	24,623	(122,993)	(111,429)
Other comprehensive income	(60,056)	47,649	(3,481)	(4,320)	-	-
Other reserves	72	4,421	-	-	-	-
Foreign exchange differences	-	-	15,457	15,369	8,742	(16,672)
Net assets at 31 March	622,237	659,833	325,570	305,840	221,733	335,984
Interests in associates	149,526*	152,408*	148,134	139,158	44,346	67,197
Goodwill	1,588	1,588	-	-	-	-
Carrying value	151,114	153,996	148,134	139,158	44,346	67,197

* Includes convertible redeemable secured bonds of RM110 million.

- (f) Set out below are the financial information of all individually immaterial associates on an aggregate basis.

	2015 RM'000	2014 RM'000
Carrying amounts of interest in associates *	261,371	150,334
Share of associates' profits	(657)	13,282
Share of associates' other comprehensive income	5,148	880
Share of associates' total comprehensive income	4,490	14,162

* Increase in carrying amounts of interest in associates during the year include subscription of additional shares in Kumpulan Europlus Berhad amounting to RM123,860,000.

33 JOINT VENTURES

	Note	The Group	
		2015 RM'000	2014 RM'000
Redeemable Convertible Unsecured Loan Stocks ("RCULS")	(a)	240,000	240,000
At cost:			
- In Malaysia		111,375	112,125
Share of post-acquisition reserves		(151,153)	(192,718)
		200,222	159,407
Redeemable Convertible Secured Islamic Debt Securities ("RCSIDS")	(b)	43,298	36,180
Amounts owing by joint ventures		676,168	1,119,620
Less: Allowance for impairment of amounts owing by joint ventures		(256,168)	(330,325)
		420,000	789,295
		663,520	984,882

	Note	The Group	
		2015 RM'000	2014 RM'000
(a) RCULS			
At cost		240,000	240,000

In 2007 and 2009, the Company had subscribed for RM240,000,000 nominal value of Redeemable Convertible Unsecured Loan Stocks ("RCULS"), maturing on 8 February 2026, as issued by Lebuhraya Kajang-Seremban Sdn Bhd ("Lekas"), a joint venture of the Company. The terms of RCULS are as follows:

- (i) The RCULS bear fixed cumulative interest of 7% per annum from the date of subscription until the date of redemption or maturity, whichever is earlier.
- (ii) The RCULS are converted on the basis of one RCULS for one new ordinary share of RM1 each in Lekas.
- (iii) Conversion period is the period commencing from the date immediately after the first anniversary of the date of issuance of the final completion certificate of the final phase of the works under the Concession Agreement and ending on such a date falling 3 years thereafter. As at 31 March 2015, the period of exercising the conversion had expired.

(b) RCSIDS

	Note	The Group	
		2015 RM'000	2014 RM'000
At cost		33,340	33,340
Accretion of interest		9,958	2,840
		43,298	36,180

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

33 JOINT VENTURES (cont'd)

(b) RCSIDS (cont'd)

In the preceding financial year, the Company acquired RM90,109,292 nominal value of Redeemable Convertible Secured Islamic Debt Securities ("RCSIDS"), maturing on 10 April 2023, as issued by Lekas, a joint venture of the Company. The terms of RCSIDS are as follows:

- (i) The RCSIDS bear a fixed, cumulative and non-compounding profit rate of 7.9% per annum.
- (ii) Every RM1 nominal value of the RCSIDS or every RM1 profit payable on such RCSIDS can be converted into 1 ordinary share of Lekas at the conversion price of RM1. The profit in respect of the RCSIDS can only be converted into ordinary shares if it is done in conjunction with the conversion of the corresponding RCSIDS.
- (iii) The conversion period commences from the date immediately after the issue date and ends on the maturity date.
- (iv) The RCSIDS may, prior to the maturity date, be redeemed in part or in full at their aggregate nominal value plus accrued and unpaid profit. No cash payment will be made for the principal amount in respect of the RCSIDS and the profit earned on the relevant profit payment dates during the subsistence of the syndicated term loan facility and until the maturity date. Any early redemption shall take place on a profit payment date or such other dates as may be mutually agreed between the parties. All outstanding RCSIDS and cumulative profit shall be redeemed by the issuer on the maturity date.

The RCSIDS which have been redeemed will be cancelled and cannot be reissued and the outstanding profit which has not been converted into new ordinary shares shall be paid by the issuer in the form of cash payment on the maturity date.

	Note	The Company	
		2015 RM'000	2014 RM'000
RCULS	(a)	151,305	151,305
Unquoted shares, at cost	(b)	–	–
RCSIDS	(c)	43,298	36,180
Amounts owing by joint ventures		56,357	39,529
Less: Allowance for impairment of amounts owing by joint ventures		(39,448)	(39,448)
		16,909	81
		211,512	187,566
(a) RCULS			
At cost		240,000	240,000
Less: Allowance for impairment of RCULS (Note 5(a))		(88,695)	(88,695)
		151,305	151,305
(b) Unquoted shares			
At cost:			
- In Malaysia		50,000	50,000
- Outside Malaysia		–	–
		50,000	50,000
Less: Allowance for impairment of investment in joint ventures (Note 5(a))		(50,000)	(50,000)
		–	–

33 JOINT VENTURES (cont'd)

	The Company	
	2015	2014
	RM'000	RM'000
(c) RCSIDS		
At cost	33,340	33,340
Accretion of interest	9,958	2,840
	43,298	36,180

The amounts owing by joint ventures are mainly unsecured advances for the joint ventures' working capital requirements which bear interest rates ranging from 4.8% to 7.9% (2014: 6.0% to 8.6%) per annum.

As at 31 March 2015, amounts owing by joint ventures of the Group and the Company of RM256,168,000 (2014: RM330,325,000) and RM39,448,000 (2014: RM39,448,000) respectively were impaired and provided for. The net amounts recoverable from joint ventures are arrived at based on the present value of the projected cash flows generated by the construction and property development activities undertaken by the joint ventures.

Movements on the Group's and the Company's allowance for impairment of amounts owing by joint ventures are as follows:

	The Group		The Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
At 1 April 2014/2013	330,325	277,727	39,448	39,448
Allowance for impairment of amounts owing by joint ventures during the year (Note 5(a))	15,341	54,511	-	-
Write back of allowance for impairment of amounts owing by joint ventures (Note 5(b))	(2,577)	-	-	-
Bad debts written off for amounts owing by joint ventures	(198)	(1,913)	-	-
Reclassification to other receivables *	(63,704)	-	-	-
Reclassification to amount owing by a subsidiary **	(23,019)	-	-	-
At 31 March	256,168	330,325	39,448	39,448

The Group has carried out an assessment on the recoverability of the amounts owing by joint ventures and management believes that the current impairment recognised is adequate.

* These amounts were transferred to other receivables (Note 40), pursuant to the settlement agreements entered into by IJM Properties Sdn Bhd, an indirect subsidiary of the Company with the other joint venturers of Sierra Selayang Sdn Bhd, Good Debut Sdn Bhd and Cekap Tropikal Sdn Bhd.

** These amounts were transferred to amount due from a subsidiary, Larut Leisure Enterprise (Hong Kong) Limited ("LLE"), and are hence eliminated in the Group financial statements upon the acquisition of additional equity interests in LLE by IJM Properties Sdn Bhd, an indirect subsidiary of the Company (Note 49(a)).

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

33 JOINT VENTURES (cont'd)

(a) Details of the joint ventures are as follows:

	Group's effective interest in joint ventures		Principal activities
	2015 %	2014 %	
Astaka Tegas Sdn Bhd *	50	50	Dormant
Elegan Pesona Sdn Bhd	50	50	Property development
IJM Properties-JA Manan Development Joint Venture	50	50	Property development
Sierra Ukay Sdn Bhd *	50	50	Property development
Sierra Selayang Sdn Bhd **	-	50	Dormant
IJM Properties-Danau Lumayan Joint Venture	60	60	Dormant
IJM Management Services- Giat Bernas Joint Venture	70	70	Project and construction management services
Good Debut Sdn Bhd **	-	50	Property development
Cekap Tropikal Sdn Bhd **	-	50	Property development
Larut Leisure Enterprise (Hong Kong) Limited ***	-	50	Property development and investment holding
Valencia Terrace Sdn Bhd ****	-	50	Property development
Nasa Land Sdn Bhd	50	50	Property development
368 Segambut Sdn Bhd	50	50	Property development
IJM-SCL Joint Venture	50	50	Dormant
IJM-Gayatri Joint Venture	60	60	Dormant
IJM-NBCC-VRM Joint Venture	50	50	Dormant
Lebuhraya Kajang-Seremban Sdn Bhd	50	50	Toll road operations
IJMC-Norwest Joint Venture	70	70	Construction
IJMC-Zublin Joint Venture	50	50	Construction
ISZL Consortium	25	25	Construction
BSC-RBM-PATI JV	38	38	Construction
RBM-PATI JV	75	75	Construction
IJMC-Ambang Usaha Joint Venture	50	50	Construction
IJMC-Perkasa Sutera Joint Venture	70	70	Construction
IJMC-Gayatri Joint Venture	60	60	Construction
IJM-LFE Joint Venture	70	70	Construction
Shimizu-Nishimatsu-UEMB-IJM Joint Venture	20	20	Construction
IJMC - JAKS Joint Venture	60	60	Construction
Kiara Teratai - IJM Joint Venture	40	40	Construction

* Joint ventures related to Kumpulan Europlus Berhad, an associate of the Company

** On 22 May 2014, the entities became associates of the Company.

*** On 10 December 2014, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired additional equity interests in Larut Leisure Enterprise (Hong Kong) Limited and following the completion of the acquisition, it became a subsidiary of the Company (Note 49(a)).

**** On 9 March 2015, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired additional equity interests in Valencia Terrace Sdn Bhd and following the completion of the acquisition, it became a subsidiary of the Company (Note 49(b)).

33 JOINT VENTURES (cont'd)

- (b) As at end of preceding financial year, capital commitment relating to the Group's interest in the joint ventures was disclosed in Note 54. As at 31 March 2015, there is no contingent liability and capital commitment relating to the Group's interest in the joint ventures.
- (c) Set out below is the joint venture of the Group as at 31 March 2015, which, in the opinion of the management, is material to the Group. The joint venture as listed below has share capital consisting solely of ordinary shares, which are held directly by the Group.

Name of entity	Place of business/ country of incorporation	% of ownership	Nature of relationship	Measurement method
Lebuhraya Kajang- Seremban Sdn Bhd	Malaysia	50	Joint venture	Equity

Lebuhraya Kajang-Seremban Sdn Bhd is a private company and there is no quoted market price available for its shares.

- (d) Set out below is the summarised financial information for Lebuhraya Kajang-Seremban Sdn Bhd, which is accounted for using the equity method.

	Lebuhraya Kajang-Seremban Sdn Bhd	
	2015 RM'000	2014 RM'000
(i) <u>Summarised balance sheets</u>		
Current:		
Cash and cash equivalents	37,953	19,768
Other current assets (excluding cash)	11,353	7,351
Total current assets	49,306	27,119
Other current liabilities (including trade and other payables)/ Total current liabilities	(103,080)	(83,759)
Non-current:		
Assets	1,321,828	1,356,638
Financial liabilities (excluding trade and other payables)	(1,528,096)	(1,556,655)
Other non-current liabilities (including trade and other payables)	(30,624)	(9,849)
Total non-current liabilities	(1,558,720)	(1,566,504)
Net liabilities	(290,666)	(266,506)
(ii) <u>Summarised statements of comprehensive income:</u>		
Revenue	74,417	60,480
Depreciation and amortisation	(35,105)	(30,997)
Interest income	788	875
Finance cost	(87,760)	(80,884)
Loss before taxation	(66,914)	(161,673)
Income tax expense	-	-
Net loss / Total comprehensive losses for the year	(66,914)	(161,673)

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

33 JOINT VENTURES (cont'd)

(d) Set out below is the summarised financial information for Lebuhraya Kajang-Seremban Sdn Bhd, which is accounted for using the equity method. (cont'd)

(iii) Reconciliation of the summarised information presented to the carrying amounts of interest in joint ventures is set out below :

	Lebuhraya Kajang-Seremban Sdn Bhd	
	2015	2014
	RM'000	RM'000
Net assets:		
As at 1 April 2014/2013	(266,506)	(104,833)
Net loss for the year	(66,914)	(161,673)
Transfer from other reserves	42,754	-
As at 31 March	(290,666)	(266,506)
Interest in joint ventures	(145,333)	(133,253)
RCULS	240,000	240,000
Carrying amounts of interest in joint ventures	94,667	106,747

(e) Set out below are the financial information of all individually immaterial joint ventures on an aggregate basis.

	2015	2014
	RM'000	RM'000
Carrying amounts of interest in joint ventures	105,557	52,660
Share of joint ventures' profits / (losses) / share of joint ventures' total comprehensive income/(losses)	22,541	(62,471)

34 AVAILABLE-FOR-SALE FINANCIAL ASSETS

	The Group		The Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Unquoted shares:				
- in Malaysia	2,050	2,050	2,050	2,050
- outside Malaysia	22,867	22,867	-	-
Transferable club membership	105	105	-	-
	25,022	25,022	2,050	2,050

The currency exposure profile of available-for-sale financial assets is as follows:

	The Group	
	2015	2014
	RM'000	RM'000
Indian Rupees	22,867	22,867

35 LONG TERM RECEIVABLES

	Note	The Group	
		2015 RM'000	2014 RM'000
Lease receivables	(a)	19,333	20,740
Less: Amount receivable within 12 months (included in trade and other receivables - Note 40)		(1,616)	(1,408)
		17,717	19,332
Deposits	(b)	66,791	66,905
Amounts due from non-controlling interests	(c)	21,048	-
		105,556	86,237

(a) Lease receivables

	The Group	
	2015 RM'000	2014 RM'000
Lease receivables:		
- Receivable within 1 year	3,069	3,069
- Receivable between 1 and 5 years	13,797	13,165
- Receivable after 5 years	7,251	10,952
	24,117	27,186
Less: Unearned interest income	(4,784)	(6,446)
	19,333	20,740
Lease receivables (net of unearned interest income):		
- Receivable within 1 year	1,616	1,408
- Receivable between 1 and 5 years	10,074	8,606
- Receivable after 5 years	7,643	10,726
	19,333	20,740

IJM Properties Sdn Bhd, an indirect subsidiary of the Company, entered into a lease arrangement with a third party to lease a building for a period of 15 years commencing 1 March 2007.

The Group does not have any significant exposure to credit risk from the lease receivables as the ownership and rights to the building revert to the Group in the event of default.

- (b) The deposits represent monies received from buyers of development units of a mixed development project at Royal Mint Street, United Kingdom that are held by a stakeholder.
- (c) The amounts due from non-controlling interests are in respect of advances made by subsidiaries of IJM Plantations Berhad, a subsidiary of the Company to non-controlling interests, which is secured against the equity shares in the respective companies, interest free and has no fixed terms of repayment. The currency exposure of amounts due from non-controlling interests is in United States Dollars.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

36 INTANGIBLE ASSETS

	Goodwill on consolidation RM'000	Quarry development expenditure RM'000	Total RM'000
The Group			
2015			
Cost			
At 1 April 2014	1,073,597	43,089	1,116,686
Additions	–	10,052	10,052
At 31 March 2015	1,073,597	53,141	1,126,738
Accumulated amortisation			
At 1 April 2014	–	(31,995)	(31,995)
Amortisation for the financial year (Note 5(a))	–	(4,566)	(4,566)
At 31 March 2015	–	(36,561)	(36,561)
Accumulated impairment			
At 1 April 2014 / At 31 March 2015	(1,004,439)	–	(1,004,439)
At 31 March 2015	69,158	16,580	85,738
2014			
Cost			
At 1 April 2013	1,014,620	35,344	1,049,964
Additions	–	7,745	7,745
Acquisition of a subsidiary	58,977	–	58,977
At 31 March 2014	1,073,597	43,089	1,116,686
Accumulated amortisation			
At 1 April 2013	–	(27,071)	(27,071)
Amortisation for the financial year (Note 5(a))	–	(4,924)	(4,924)
At 31 March 2014	–	(31,995)	(31,995)
Accumulated impairment			
At 1 April 2013	(945,251)	–	(945,251)
Impairment for the financial year (Note 5(a)), (Note 48)	(59,188)	–	(59,188)
At 31 March 2014	(1,004,439)	–	(1,004,439)
	69,158	11,094	80,252

During the financial year, amortisation of quarry development expenditure of RM4,566,000 (2014: RM4,924,000) was included in cost of sales.

37 PROPERTY DEVELOPMENT

(a) Land held for property development

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Freehold land, at cost	451,421	709,303	-	281
Leasehold land, at cost	64,914	82,250	-	-
Leasehold land, at valuation	63,368	63,368	-	-
Development costs	30,083	111,729	-	-
Accumulated impairment	(22,306)	(28,287)	-	-
	587,480	938,363	-	281
At 1 April 2014/2013	938,363	777,595	281	281
Additions during the year	403,282	129,214	-	-
Transferred (to)/from property development costs (Note 37(b)):				
- Land cost	(618,956)	29,768	-	-
- Development costs	(130,333)	4,593	-	-
	(749,289)	34,361	-	-
Disposals during the year	(5,104)	(380)	(281)	-
Reversal of impairment/(impairment) during the year (Note 5(a),(b))	228	(2,427)	-	-
At 31 March	587,480	938,363	-	281

During the financial year, finance cost of RM11,845,000 (2014: RM10,026,000) (Note 9) has been capitalised in land held for property development.

The carrying values of freehold land and leasehold land amounting to RM543,000 (2014: RM235,857,000) and RM12,778,000 (2014: RM12,102,000) respectively are pledged as security for Term Loans 6 and 8 (2014: Term Loans 6 and 8) of the subsidiaries (Note 18).

As at 31 March 2015, land title to a freehold land with the carrying value of RM49,857,000 (2014: RM49,944,000) is in the process of being transferred.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

37 PROPERTY DEVELOPMENT (cont'd)

(b) Property development costs

	Note	The Group	
		2015 RM'000	2014 RM'000
At 1 April 2014/2013			
Freehold land – at cost		678,031	735,380
Leasehold land – at cost		1,550,431	494,425
Development costs		4,682,528	2,754,604
Accumulated costs charged to profit or loss		(2,537,050)	(1,689,003)
Completed units transferred to building stocks		(164,721)	(55,601)
Accumulated impairment		(78,714)	(22,905)
		4,130,505	2,216,900
Less: Completed development properties:			
Freehold land – at cost		(156,603)	(20,820)
Leasehold land – at cost		(14,883)	(25,204)
Development costs		(872,296)	(505,422)
Accumulated costs charged to profit or loss		986,815	535,033
Completed units transferred to inventories		56,967	16,413
		-	-
		4,130,505	2,216,900
Costs incurred during the financial year:			
- Purchase of land		2,300	41,962
- Development costs		1,620,060	2,058,929
		1,622,360	2,100,891
Acquisition of subsidiaries	49(a),(b)	473,763	1,292,194
Disposal of land		-	(24,188)
Transferred from/(to) land held for property development:	37(a)		
- Land cost		618,956	(29,768)
- Development costs		130,333	(4,593)
		749,289	(34,361)
Costs charged to profit or loss		(1,261,066)	(1,250,614)
Reversal of impairment/(impairment) during the year	5(a),(b)	2,495	(58,155)
Completed units transferred to inventories		(272,910)	(144,857)
Transferred to investment properties	29	(2,257)	-
Exchange differences		37,000	32,695
At 31 March		5,479,179	4,130,505
At 31 March:			
Freehold land – at cost		878,340	678,031
Leasehold land – at cost		2,100,578	1,550,431
Development costs		5,940,528	4,682,528
Accumulated costs charged to profit or loss		(3,004,004)	(2,537,050)
Completed units transferred to inventories		(354,947)	(164,721)
Accumulated impairment		(81,316)	(78,714)
		5,479,179	4,130,505

37 PROPERTY DEVELOPMENT (cont'd)

(b) Property development costs (cont'd)

During the financial year, finance cost of RM88,513,000 (2014: RM48,371,000) (Note 9) have been capitalised in property development costs.

The carrying values of freehold land and leasehold land amounting to RM137,072,000 (2014: RM168,172,000) and RM1,407,995,000 (2014: RM1,102,919,000) respectively are pledged as security for Revolving Credit (i), (ii) and (iii) (Note 45) and Term Loans 2, 3, 4, 5, 7, 8, 9 and 10 (2014: Term Loans 2, 3, 7, 8, 9, 10, 14 and 15) of subsidiaries (Note 18).

As at 31 March 2015, land title to leasehold land with the carrying value of RM20,809,000 (2014: RM26,210,000) is in the process of being transferred.

The impairment on property development costs in the preceding financial year was mainly related to the project undertaken by the Group in Vietnam due to a shortfall between the carrying value of the property development costs and the present value of the cash flows to be generated from the project.

38 PLANTATION DEVELOPMENT EXPENDITURE

	The Group	
	2015 RM'000	2014 RM'000
Cost		
At 1 April 2014/2013	701,238	619,629
Additions during the year	138,462	115,142
Exchange difference	(11,005)	(33,533)
At 31 March	828,695	701,238
Valuation		
At 1 April 2014/2013 and At 31 March	168,733	168,733
At 31 March	997,428	869,971

- (a) Certain plantation development expenditure of IJM Plantations Berhad, a subsidiary of the Company and certain of its subsidiaries were last revalued in 1997 based on an open market value basis by firms of independent professional valuers.

Had the revalued plantation development expenditure of the Group been carried under the cost model, the carrying amount would have been RM64,116,744 (2014: RM64,116,744).

- (b) Plantation development expenditure capitalised during the financial year include the following:

	Note	The Group	
		2015 RM'000	2014 RM'000
Depreciation of property, plant and equipment	27(d)	9,271	10,158
Amortisation of land use rights	28	1,414	2,386
Finance cost	9	2,387	4,363
Foreign exchange losses	9	10,475	24,248
Employee benefits cost	6	24,653	22,881
		997,428	869,971

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

39 INVENTORIES

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Cost				
Raw materials:				
- Construction materials	6,214	11,941	-	244
- Other raw materials	99,042	90,113	-	-
Finished goods:				
- Completed buildings	402,688	211,124	1,822	1,822
- Quarry and manufactured products	133,998	125,360	-	-
- Palm kernels	2,404	3,423	-	-
Oil palm nurseries	8,804	7,980	-	-
Fertilisers and chemicals	13,129	10,511	-	-
Stores, spares & consumables	20,634	20,218	-	-
Fresh fruit bunches	436	-	-	-
	687,349	480,670	1,822	2,066
Net realisable value				
Finished goods:				
- Completed buildings	72,467	64,828	-	-
- Crude palm oil	18,728	38,396	-	-
- Consumables	1,227	1,362	-	-
- Palm kernel expellers	877	1,212	-	-
- Crude palm kernel oil	3,264	6,334	-	-
	96,563	112,132	-	-
	783,912	592,802	1,822	2,066

40 TRADE AND OTHER RECEIVABLES

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Trade receivables	1,268,803	1,424,280	61,381	75,381
Trade and tender deposits	143	-	-	-
Trade advances	53,048	56,112	2,160	2,749
Other receivables	429,801	279,231	24,452	22,422
Amounts owing by subsidiaries	-	-	1,479,774	1,417,198
Amounts owing by associates	78,782	62,411	7,838	12,350
Deposits	31,944	54,921	440	396
	1,862,521	1,876,955	1,576,045	1,530,496
Less: Allowance for impairment of trade and other receivables	(226,357)	(194,232)	(57,617)	(62,441)
	1,636,164	1,682,723	1,518,428	1,468,055
Amounts due from customers on construction contracts (Note 47)	439,625	296,067	-	-
Accrued billings in respect of property development	326,900	310,229	-	-
Prepayments	21,603	29,212	707	3,714
	2,424,292	2,318,231	1,519,135	1,471,769

40 TRADE AND OTHER RECEIVABLES (cont'd)

Trade and other receivables include the current portion of the following items:

	The Group	
	2015 RM'000	2014 RM'000
Lease receivables (Note 35)	1,616	1,408

The currency exposure profile of trade and other receivables is as follows:

	The Group	
	2015 RM'000	2014 RM'000
United States Dollar	1,059	6,399
Singapore Dollar	10,806	1,965
	11,865	8,364

Trade and other receivables that are neither past due nor impaired:

Credit terms of trade receivables range from payment in advance to 120 days (2014: range from payment in advance to 120 days).

Trade and other receivables that are neither past due nor impaired comprise:

- Receivables in relation to construction business arising from rendering of construction services to companies with a good collection track record with the Group and the Company. These receivables include retention sums which are to be settled in accordance with the terms of the respective contracts;
- Receivables in relation to property development business arising from sale of development units to large number of property purchasers with end financing facilities from reputable end-financiers, and the ownership and rights to the properties revert to the Group in the event of default; and
- Receivables from other external parties with no history of default.

Trade and other receivables that are past due but not impaired:

As at 31 March 2015, trade and other receivables of the Group and the Company of RM339,575,000 (2014: RM517,374,000) and RM887,000 (2014: RM11,112,000) respectively were past due but not impaired. These relate to customers for whom there is no objective evidence that the receivables are not fully recoverable.

The ageing analysis of these receivables is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Up to 6 months	223,767	246,703	–	–
More than 6 months	115,808	270,671	887	11,112
	339,575	517,374	887	11,112

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

40 TRADE AND OTHER RECEIVABLES (cont'd)

Trade and other receivables that are impaired:

As at 31 March 2015, trade and other receivables of the Group and the Company of RM226,357,000 (2014 RM194,232,000) and RM57,617,000 (2014: RM62,441,000) respectively were impaired and provided for. The receivables were individually impaired either because of significant delays in collection period or because the debtors are in unexpectedly difficult economic situations. Movements on the Group's and the Company's allowance for impairment of trade and other receivables are as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At 1 April 2014/2013	194,232	198,393	62,441	62,909
Allowance for impairment of receivables during the year (Note 5(a))	12,861	26,971	138	3,632
Write back of allowance for impairment of receivables (Note 5(b))	(2,208)	(3,470)	(708)	–
Bad debts written off	(47,694)	(16,807)	(4,254)	–
Bad debts recovered (Note 5(b))	–	(4,536)	–	(4,100)
Foreign currency exchange differences	4,981	(2,923)	–	–
Reclassification of balances *	64,185	(3,396)	–	–
At 31 March	226,357	194,232	57,617	62,441

* Included in reclassification of balances were balances of RM63,704,000 being transferred from amount owing by joint ventures to receivables as disclosed in Note 33 to the financial statements.

Concentrations of credit risk with respect to trade and other receivables are limited due to the Group's large number of customers, who are dispersed over a broad spectrum of industries and businesses, other than the concentration of credit risk in respect of amounts due from Kumpulan Europlus Berhad ("KEB"), an associate and companies related to the associate. The Group has carried out an assessment on the recoverability of these balances and management believes that the current impairment recognised is adequate.

The amounts owing by subsidiaries and associates are unsecured and repayable on demand. Certain amounts owing by subsidiaries and associates bear interest at rates ranging from 4.7% to 7.85% (2014: 5.0% to 7.6%) per annum. The Company has carried out an assessment on the recoverability of these balances and management believes that the carrying amount is recoverable.

There is no material difference between the carrying value of trade and other receivables and their fair value, due to the short-term duration of the receivables.

Certain construction receivables, net of recoveries from projected cash flows to be derived from the projects, are secured against land titles deposited with the Group.

41 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Quoted securities in Malaysia				
- held for trading:				
Quoted shares	3,237	2,854	–	–
Quoted real estate investment trusts	5,536	4,746	5,536	4,746
Quoted corporate bonds	–	11,122	–	11,122
Quoted unit trusts	206,135	230,522	–	60,452
Total	214,908	249,244	5,536	76,320

The fair values of all quoted securities are based on their quoted market prices in an active market and are within level 1 of the fair value hierarchy.

42 DEPOSITS, CASH AND BANK BALANCES

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Non-current					
Deposit with a licensed bank (a)	51	92,569	–	–	–
Current					
Deposits with licensed banks	51	860,269	1,021,610	30,801	20,369
Cash and bank balances		413,551	484,892	25,003	102,550
Housing Development Accounts (b)		544,837	501,198	–	–
	51	958,388	986,090	25,003	102,550
Total current		1,818,657	2,007,700	55,804	122,919
		1,911,226	2,007,700	55,804	122,919

(a) PT Primabahagia Permai (“PTPP”), an indirect subsidiary of the Company had pledged a fixed deposit amounting to RM92.6 million (equivalent to USD25 million) to an Indonesian bank to finance the construction of its mill during the current financial year.

(b) Cash and bank balances include balances amounting to RM544,837,000 (2014: RM501,198,000) which are maintained in designated Housing Development Accounts pursuant to the Housing Developers (Control and Licensing) Act, 1966 and Housing Regulations, 1991 in connection with the Group’s property development projects. The utilisation of these balances are restricted before completion of the housing development projects and fulfilling all relevant obligations to the purchasers, such that the cash can only be withdrawn from such accounts for the purpose of completing the particular projects.

The currency exposure profile of deposits with licensed banks is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
United States Dollar	236,428	202,593	–	–
Argentina Peso	9,931	3,669	9,931	3,669
	246,359	206,262	9,931	3,669

The currency exposure profile of cash and bank balances and Housing Development Accounts is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Hong Kong Dollar	43	53	–	–
United States Dollar	34,128	94,122	1,280	68,748
Singapore Dollar	22,328	21,470	–	–
Vietnam Dong	167	–	–	–
	56,666	115,645	1,280	68,748

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

42 DEPOSITS, CASH AND BANK BALANCES (cont'd)

The effective interest rates per annum as at the end of the financial year for the Group and the Company are as follows:

	The Group		The Company	
	2015 %	2014 %	2015 %	2014 %
Deposits with licensed banks:				
Ringgit Malaysia	3.11	2.89	3.05	2.85
US Dollar	2.69	2.93	–	–
Argentina Peso	21.70	26.00	21.70	26.00
Indian Rupee	7.63	7.59	7.50	–
Indonesian Rupiah	7.50	6.75	–	–
Cash at bank held under Housing Development Accounts	2.00	1.94	–	–

Deposits, cash and bank balances are mainly deposits with banks with high credit ratings assigned by international credit rating agencies.

The cash and bank balances are deposits held at call with banks and earn no interest.

Deposits with licensed banks have a maturity period ranging between 1 and 732 days (2014: 1 and 365 days).

43 (a) ASSETS HELD FOR SALE

	Note	The Group	
		2015 RM'000	2014 RM'000
Property, plant and equipment	(i)	–	1,517
Investment properties (Note 29)	(ii)	–	691
Investment properties (Note 29)	(iii)	3,737	3,737
Investment properties (Note 29)	(iv)	3,473	–
Investment properties (Note 29)	(v)	254	–
		7,464	5,945

	Note	The Company	
		2015 RM'000	2014 RM'000
Investment properties (Note 29)	(iii)	3,737	3,737

(i) On 13 April 2013, the directors of Expedient Resources Sdn Bhd, a wholly-owned subsidiary of Industrial Concrete Products Sdn Bhd, which in turn is a wholly-owned subsidiary of the Company, had entered into a sale and purchase agreement with PCH Industries Recycle Sdn Bhd to dispose of all parcels of leasehold land held under PN 54739 and PN 54740 Lot No 981 and 982, Seksyen 3, Banting Town, District of Kuala Langat Selangor and all buildings erected thereon for a net cash consideration of RM4,050,000. The disposal was completed in August 2014 and a gain of RM2,533,000 was recognised in profit or loss (Note 5(b)).

(ii) On 7 March 2014, the directors of IJM Properties Sdn Bhd ("IJMP"), an indirect subsidiary of the Company, had approved IJMP to enter into two sale and purchase agreements with East Nova Development Sdn Bhd and Mint Tower Sdn Bhd to dispose 2 units in City Plaza, Johor Bahru, measuring at 1,324 square feet and 1,518 square feet respectively for a total cash consideration of RM852,539. The disposal was completed in July 2014 and a gain of RM161,000 was recognised in profit or loss (Note 5(b)).

43 (a) ASSETS HELD FOR SALE (cont'd)

- (iii) On 7 March 2014, the Directors of the Company had entered into Sale and Purchase Agreements with Elpis Property Sdn Bhd to dispose 11 units of offices in City Plaza, Johor Bahru, measuring at a total of 14,703.624 square feet for a total cash consideration of RM4,411,087. As at 31 March 2015, the disposal is subject to fulfilment of conditions precedent.
- (iv) On 16 January 2015, the directors of Industrial Concrete Products Sdn Bhd, a subsidiary of the Company, has entered into a sale and purchase agreement with Pengerang Memorial Sdn Bhd to dispose 2 pieces of agriculture lands which are held under individual titles H.S.(M) 268 LO 656 and H.S.(M) 881 LO 657 in the Mukim of Kluang, Johor for a cash consideration of RM3,800,000. As at 31 March 2015, the disposal is subject to fulfilment of conditions precedent.
- (v) On 30 March 2015, the directors of Aggregate Marketing Sdn Bhd, an indirect subsidiary of the Company, has entered into a sale and purchase agreement to dispose a unit of condominium for a cash consideration of RM560,000. As at 31 March 2015, the disposal is subject to fulfilment of conditions precedent.

(b) ASSETS AND LIABILITIES OF DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE

On 6 December 2014, IJM Rajasthan (Mauritius) Limited ("IJMRM"), a wholly-owned subsidiary of IJM Investment (M) Limited, which in turn is a wholly-owned subsidiary of the Company, has entered into a conditional Share Purchase and Debenture Subscription Agreement with ISQ Asia Infrastructure I-A Private Limited ("IIA") to dispose of 195,141,936 equity shares of Indian Rupees 10 each, representing 100% of the issued and paid up share capital of Jaipur Mahua Tollway Private Limited ("JMTPL") for a total consideration of Indian Rupees 5,250 million (that is equivalent to RM288.75 million). As at 31 March 2015, the disposal is subject to fulfilment of conditions precedent. The assets and liabilities of JMTPL (part of the infrastructure segment) have been presented as assets and liabilities of disposal group classified as held for sale, as follows:

Assets of disposal group classified as held for sale:

	Note	The Group	
		2015 RM'000	2014 RM'000
Property, plant and equipment	27	1,016	–
Concession assets	30	345,998	–
Other receivables		929	–
Tax recoverable		882	–
Deposits, cash and bank balances	51	12,455	–
		361,280	–

Liabilities of disposal group classified as held for sale:

	Note	The Group	
		2015 RM'000	2014 RM'000
Government grants	26	48,612	–
Term loans		191,817	–
Trade and other payables		4,012	–
Provisions	46	19,687	–
		264,128	–

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

44 TRADE AND OTHER PAYABLES

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current:					
Trade payables		1,004,938	1,020,833	3,425	3,058
Amounts owing to subsidiaries		–	–	373,260	387,475
Amounts owing to associates		53	3,588	–	3,544
Amounts owing to joint ventures		27,129	26,181	–	–
Government support loans	19	6,951	6,951	–	–
Trade accruals		321,693	320,031	29,907	20,389
Hire purchase and lease payables	20	85	–	–	–
Land premium payable to State					
Government	24(b)	3,100	3,100	–	–
Land and development costs payable	24(c)	2,000	114,034	–	–
Other payables and accruals *		516,422	363,703	137,990	11,638
Dividend payable		3	3	3	3
		1,882,374	1,858,424	544,585	426,107
Retirement benefits payable	25	1,246	1,155	–	–
Progress billings in respect of property development		79,328	93,462	–	–
Amounts due to customers on construction contracts	47	51,529	85,045	144	672
		2,014,477	2,038,086	544,729	426,779
Non-current:					
Amounts owing to subsidiaries		–	–	999,360	1,013,921

The currency exposure profile of trade and other payables is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
United States Dollar	5,538	718	–	–

The current amounts owing to subsidiaries, associates and joint ventures are unsecured and repayable on demand. Certain outstanding sums bear interest at rates ranging from 3.0% to 5.0% (2014: 4.9% to 5.0%) per annum.

Credit terms of trade and other payables range from payments in advance to 120 days (2014: range from payments in advance to 120 days).

* Other payables and accruals include cash consideration payable of RM122,930,685 upon privatisation of IJM Land Berhad.

45 BORROWINGS

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Secured					
Bonds	16	139,005	77,302	-	-
Term loans	18	148,325	181,774	-	-
Revolving credits		9,849	38,349	-	-
		297,179	297,425	-	-
Unsecured					
Commercial Papers and Medium Term Notes	17	550,000	500,000	550,000	500,000
Term loans	18	559,246	881,587	-	326,136
Bankers' acceptances		39,169	51,661	6,007	19,192
Revolving credits		499,826	419,006	30,000	180,000
Bank overdrafts	51	28,024	172,132	-	-
Letter of credit		15,975	9,745	-	-
		1,692,240	2,034,131	586,007	1,025,328
		1,989,419	2,331,556	586,007	1,025,328

The currency exposure profile of the above bank borrowings is as follows:

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
United States Dollar	500,815	593,196	-	251,136

As at the balance sheet date, the weighted average effective interest rates for the bank borrowings, other than Bonds, Commercial Papers, Medium Term Notes and Term Loans which are disclosed in Notes 16, 17 and 18 respectively, of the Group and of the Company are as follows:

	The Group and The Company					
	2015			2014		
	Bankers' acceptance %	Revolving credit %	Bank overdraft %	Bankers' acceptance %	Revolving credit %	Bank overdraft %
Ringgit Malaysia	4.02	4.62	-	3.51	4.20	-
Indian Rupee	10.75	6.49	10.81	-	4.32	12.70
United States Dollar	-	1.07	-	-	1.23	-
Chinese Renminbi	-	6.31	6.27	-	-	6.60

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

45 BORROWINGS (cont'd)

The security of bonds and term loans are disclosed in Notes 16 and 18 respectively.

As at the balance sheet date, the following revolving credits of the Group are secured as follows:

	The Group	
	2015 RM'000	2014 RM'000
Revolving credit (i)	2,000	2,000
Revolving credit (ii)	–	30,000
Revolving credit (iii)	7,849	6,349
	9,849	38,349

- (a) The revolving credit (i) of RM2,000,000 (2014: RM2,000,000) is secured by way of:
- (i) a facility agreement for the sum of RM9,000,000, which had been partially repaid in the previous financial year;
 - (ii) a registered open all monies third party charge over certain parcels of freehold vacant commercial land of a subsidiary of IJMLB (Note 37); and
 - (iii) a corporate guarantee by IJMLB.
- (b) The revolving credit (ii) of RM30,000,000 was secured by way of Lien-Holder's Caveat over landed properties (Note 37) of a subsidiary of IJMLB with a minimum security cover of 1.0 time the loan outstanding.
- (c) The security for revolving credit (iii) of RM7,849,000 (2014: RM6,349,000) is disclosed in Note 18(C)(j).

46 PROVISIONS

	Note	The Group	
		2015 RM'000	2014 RM'000
Provision for maintenance			
At 1 April 2014/2013		82,241	49,514
Current year provision		81,421	42,536
Acquisition of a subsidiary		–	18,077
Utilised during the year		(140,232)	(27,261)
Over provision in respect of prior years		(1,015)	–
Transferred to liabilities of disposal group classified as held for sale	43(b)	(19,687)	–
Exchange translation differences		2,387	(625)
At 31 March	(a)	5,115	82,241
Provision for affordable housing			
At 1 April 2014/2013		–	–
Current year provision		99,675	–
At 31 March	(b)	99,675	–
		104,790	82,241
Analysis of total provisions:			
Current		5,115	57,004
Non-current		99,675	25,237
		104,790	82,241

46 PROVISIONS (cont'd)

- (a) Provision for maintenance is in respect of the contractual obligations under the respective concession agreements to maintain and restore the Expressway Development Expenditure (“EDE”) to a specified standard of serviceability.
- (b) Provision for affordable housing represents the present value of unavoidable costs exceeding the economic benefits expected to be received by the Group in discharging the obligation to develop affordable housing involuntarily based on the requirements imposed by relevant authorities.

47 AMOUNTS DUE FROM / (TO) CUSTOMERS ON CONSTRUCTION CONTRACTS

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Aggregate costs incurred to-date	9,071,461	9,932,854	730,368	720,607
Attributable profits less recognised losses	672,776	677,276	(32,342)	(31,850)
	9,744,237	10,610,130	698,026	688,757
Less: Progress billings on contracts	(9,356,141)	(10,399,108)	(698,170)	(689,429)
	388,096	211,022	(144)	(672)
Amounts due from customers on construction contracts (included in trade and other receivables - Note 40)	439,625	296,067	-	-
Amounts due to customers on construction contracts (included in trade and other payables - Note 44)	(51,529)	(85,045)	(144)	(672)
	388,096	211,022	(144)	(672)
Advances received on contracts (included in trade payables)	388,443	148,586	-	-
Retention sums on contracts (included in trade receivables)	151,238	132,850	10,240	9,443

During the financial year, the following expenses have been included in the aggregate costs incurred to-date of the Group and of the Company:

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Employee benefits cost	6	92,525	90,743	-	-
Finance cost	9	42	47	-	-
Depreciation of property, plant and equipment	27(d)	4,908	8,921	484	419
Amortisation of land use rights	28	89	89	-	-

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

48 IMPAIRMENT OF ASSETS

Impairment tests for goodwill

Goodwill is allocated to the Group's cash-generating units (CGUs) identified according to business segments.

The carrying amounts of goodwill allocated to the CGUs are as follows:

	Manufacturing and quarrying RM'000	Construction RM'000	Others (including highway) RM'000	Total RM'000
2015				
At 1 April 2014 / At 31 March 2015	56,026	13,132	–	69,158
2014				
At 1 April 2013	56,026	13,132	211	69,369
Acquisition of a subsidiary	–	–	58,977	58,977
	56,026	13,132	59,188	128,346
Impairment during the year (Note 36)	–	–	(59,188)	(59,188)
At 31 March 2014	56,026	13,132	–	69,158

The recoverable amounts of the respective CGUs are determined based on value-in-use ("VIU") calculations, using pre-tax cash flow projections on the following basis:

CGU	Basis of cash flow projections	Growth rate		Discount rate	
		2015 %	2014 %	2015 %	2014 %
Manufacturing and Quarrying	Financial budgets approved by management based on past performance and expectations of market development	3.0	5.0	5.8	6.0
Construction	Discounted cash flows of the construction order book	N/A	N/A	10.0	10.0
Highway	Discounted cash flows over the remaining concession period based on traffic consultant's report	–	4 - 13	–	8.3

N/A denotes not applicable.

The discount rates used are pre-tax and reflect the specific risks relating to the respective CGUs.

In the preceding financial year, the Group recognised an impairment in respect of the goodwill arising from the acquisition of additional equity interests in Vijayawada Tollway Private Limited as the goodwill allocated to the highway CGU is not supportable by the net recoverable amounts.

There are no reasonably possible changes in any of the key assumptions used that would cause the carrying amount of the CGUs to materially exceed the recoverable amounts.

49 ACQUISITION OF SUBSIDIARIES

During the current financial year, the Group acquired the following subsidiaries:

- (a) On 10 December 2014, IJM Properties Sdn Bhd (“IJM Prop”), a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, subscribed an additional 148,470,000 ordinary shares of HK\$1 each in Larut Leisure Enterprise (Hong Kong) Limited (“LLE”) at a subscription price of HK\$1 per share, representing 98% of the enlarged issued and paid-up share capital of LLE. The acquisition was completed on 10 December 2014.

Following the completion of the subscription, LLE becomes a 99%-owned subsidiary of IJM Prop.

Details of net assets acquired are as follows:

	Note	Fair value RM'000
Identifiable assets and liabilities:		
Non-current assets		
Property, plant and equipment	27	210
Current assets		
Property development costs	37(b)	279,844
Trade and other receivables		1,481
Cash and bank balances		1,721
		<u>283,046</u>
Non-current liabilities		
Term loans		(32,886)
Deferred tax liabilities	23	(40,818)
		<u>(73,704)</u>
Current liabilities		
Trade and other payables		(142,308)
Identifiable net assets acquired		67,244
Fair value of total net assets held by non-controlling interests		(548)
Fair value of identifiable net assets acquired		66,696
Less: Purchase consideration		(66,696)
		<u>-</u>

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

49 ACQUISITION OF SUBSIDIARIES (cont'd)

During the current financial year, the Group acquired the following subsidiaries: (cont'd)

(a) Details of cash flows arising from the acquisition are as follows:

	Group RM'000
Total purchase consideration	(66,696)
Less: Purchase consideration was settled through contra against amount due from LLE	66,696
	-
Less: Cash and cash equivalents of a subsidiary acquired	1,721
Cash inflow to the Group on acquisition	1,721

A gain on remeasurement of the fair value of previously held equity interests in LLE of RM17,196,000 has been recognised in profit or loss during the current financial year.

The acquired business contributed revenue of RM Nil and net loss after tax of RM5,768,000 to the Group for the period from the date of completion of acquisition, 10 December 2014 to 31 March 2015.

(b) On 9 March 2015, IJM Properties Sdn Bhd ("IJM Prop"), a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, entered into a Share Sale Agreement ("SSA") with SCH Properties Sdn Bhd (formerly known as Sze Choon Properties Sdn Bhd) ("SCH"), to acquire 250,000 ordinary shares of RM1 each, representing 50% of the issued and paid-up share capital of Valencia Terrace Sdn Bhd ("VTSB"), for a consideration of RM6,889,000.

Following the completion of the acquisition, VTSB becomes a wholly-owned subsidiary of IJM Prop.

Details of net assets acquired are as follows:

	Note	Fair value RM'000
Identifiable assets and liabilities:		
Non-current asset		
Property, plant and equipment	27	58
Current assets		
Property development costs	37(b)	193,919
Trade and other receivables		19,770
Tax recoverable		903
Cash and bank balances		7,240
		221,832
Non-current liabilities		
Redeemable preference shares		(500)
Deferred tax liabilities	23	(820)
		(1,320)
Current liabilities		
Trade and other payables		(210,712)
Identifiable net assets acquired		9,858
Fair value of total net assets previously held by the Group		(2,969)
Fair value of identifiable net assets acquired		6,889
Less: Purchase consideration		(6,889)
		-

49 ACQUISITION OF SUBSIDIARIES (cont'd)

During the current financial year, the Group acquired the following subsidiaries: (cont'd)

(b) Details of cash flows arising from the acquisition are as follows:

	Group RM'000
Total purchase consideration	(6,889)
Less: Purchase consideration was settled through contra against amount due from SCH	5,889
	(1,000)
Less: Cash and cash equivalents of a subsidiary acquired	7,240
Cash inflow to the Group on acquisition	6,240

A gain on remeasurement of the fair value of previously held equity interests in VTSB of RM5,486,000 has been recognised in profit or loss during the current financial year.

The acquired business contributed revenue of RM2,953,000 and net loss after tax of RM223,000 to the Group for the period from the date of completion of acquisition, 9 March 2015 to 31 March 2015.

- (c) On 8 May 2014, IJM Properties Sdn Bhd ("IJM Prop"), a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired two ordinary shares of RM1 each, representing 100% of the issued and paid-up share capital of Simple Boundry Sdn Bhd ("SBSB"). SBSB changed its name to Perda Development Sdn Bhd on 2 June 2014 and subsequently assumed the name of The Light Waterfront Sdn Bhd ("LWSB") on 21 January 2015.

Following the completion of the acquisition, LWSB became a wholly-owned subsidiary of IJM Prop. The acquisition has no significant effect on the financial results of the Group in the current financial year and the financial position of the Group as at the end of the current financial year.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

50 TRANSACTIONS WITH NON-CONTROLLING INTERESTS

- (a) On 9 June 2014, the Company submitted a formal proposal to the Board of Directors of IJM Land Berhad (“IJM Land”), a 64%-owned subsidiary of the Company, in respect of the proposed privatisation of IJM Land by the Company to be undertaken by way of a members’ scheme of arrangement (“Scheme”) pursuant to Section 176 of the Companies Act, 1965 (“Proposed Privatisation”).

The Proposed Privatisation which was to be undertaken between IJM Land and all the shareholders of IJM Land other than the Company (“Scheme Shareholders”) involved the acquisition by the Company and/or its nominee(s) and transfer of all the IJM Land Shares by the Scheme Shareholders (“Scheme Shares”) to the Company and/ or its nominee(s) (“Scheme”). The consideration for the Proposed Privatisation was to be satisfied in the following manner:

- (i) the issuance of zero point five (0.5) ordinary shares of RM1 each in the Company (“IJM share”); and
- (ii) RM0.22 in cash (“Cash Consideration”) for every one (1) Scheme Share held

At the Company’s Extraordinary General Meeting held on 8 January 2015, the shareholders of the Company approved the Proposed Privatisation. The Scheme Shareholders also approved the Proposed Privatisation of IJM Land at the Court Convened Meeting held on 12 February 2015. IJM Land had submitted an application to the High Court of Malaya (“Court”) for the sanction of the Proposed Privatisation. The Court had on 3 March 2015 granted an order for the sanction of the Scheme under Section 176 of the Companies Act, 1965.

As at 31 March 2015, the transfer of IJM Land shares from Scheme shareholders to the Company was completed. Following the completion of the transfer, IJM Land Berhad became a wholly-owned subsidiary of the Company.

On 3 April 2015, the Cash Consideration was paid and the IJM Shares were allotted and issued to the Scheme Shareholders whose names appeared in the Record of Depositors or Register of Members of IJM Land as at 5:00pm on 23 March 2015.

On 15 April 2015, IJM Land was removed from the Official List of Bursa Malaysia Securities Berhad (“Bursa Securities”) pursuant to Paragraph 16.07(b) of the Main Market Listing Requirements of Bursa Securities.

The Proposed Privatisation resulted in an increase of the Company’s equity interest in IJM Land from 64% to 100%. The accretion of the Company’s interest in IJM Land was accounted for as a transaction with non-controlling interest.

This transaction has resulted in a decrease in non-controlling interest of RM1,320,997,000 and a decrease in equity attributable to owners of the Company of RM813,514,000. The effect of changes in the equity interest of IJM Land on the equity attributable to owners of the Company during the year is summarised as follows:

	RM’000
Carrying amount of non-controlling interest acquired of	1,320,997
Consideration payable to non-controlling interest:	
IJM Shares	(2,011,580)
Cash Consideration	(122,931)
	(2,134,511)
Decrease in the equity attributable to owners of the Company	(813,514)

50 TRANSACTIONS WITH NON-CONTROLLING INTERESTS (cont'd)

- (b) In the preceding financial year, Road Builder (M) Holdings Bhd (“RBH”) entered into a Share Sales Agreement with Beibu Gulf Holding (Hong Kong) Co. Ltd (“Beibu”) to dispose 45,600,000 ordinary shares of RM1.00 each in Kuantan Port Consortium Sdn Bhd (“KPC”), representing 38% equity interests in KPC, for a cash consideration of RM317,703,750. This resulted in a dilution of RBH’s equity interests in KPC from 100% to 62%. The dilution of RBH’s interest in KPC was accounted for as a transaction with non-controlling interest.

This transaction resulted in an increase in non-controlling interest of RM57,998,000 and an increase in equity distributable to owners of the Company of RM259,706,000. The effect of changes in the equity interest of KPC on the equity attributable to owners of the Company in the preceding financial year was summarised as follows:

	RM'000
Carrying amount of non-controlling interest disposed of	(57,998)
Consideration received from non-controlling interest	317,704
	<hr/>
Increase in the equity attributable to owners of the Company	259,706

51 CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the Group’s and the Company’s cash flow statements comprise the following:

	Note	The Group		The Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Deposits with licensed banks	42	952,838	1,021,610	30,801	20,369
Cash and bank balances	42	958,388	986,090	25,003	102,550
Bank overdrafts	45				
- Unsecured		(28,024)	(172,132)	-	-
		<hr/>			
		1,883,202	1,835,568	55,804	122,919
Cash and bank balances of disposal group classified as held for sale	43(b)	12,455	-	-	-
Less:					
Restricted deposits with licensed banks	(a)	(258,303)	(99,391)	-	-
		<hr/>			
		1,637,354	1,736,177	55,804	122,919

- (a) The restricted deposits with licensed banks are mainly deposits of certain subsidiaries which were assigned to the banks to be held as security in connection with the bonds and term loans of certain subsidiaries referred to in Notes 16 and 18 respectively to the financial statements, to guarantee the payment to a turnkey contractor upon completion and acceptance of satisfactory delivery of the construction of a mill and escrow amounts in respect of toll collected on behalf of the tollway authority.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

52 FAIR VALUES OF FINANCIAL INSTRUMENTS

The fair value of a financial instrument is assumed to be the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

Quoted market prices, when available, are used as a measure of fair values. However, for a significant portion of the Group's and of the Company's financial instruments, quoted market prices do not exist. For such financial instruments, fair values presented are estimates derived using the discounted value of future cash flows or other valuation techniques. These techniques involve uncertainties and are significantly affected by the assumptions used and judgements made regarding risk characteristics of various financial instruments, discount rates, estimates of future cash flows and other factors. Changes in assumptions could significantly affect these estimates and the resulting fair values.

The carrying values of financial assets and financial liabilities of the Group and of the Company at the balance sheet date approximated their fair values except for the following:

	Note	The Group		The Company	
		Carrying value RM'000	Fair value* RM'000	Carrying value RM'000	Fair value* RM'000
Financial Liabilities					
At 31 March 2015					
(i) Bonds	16	1,628,769	1,649,061	800,000	810,588
(ii) Term loans	18	2,318,853	2,255,987	–	–
(iii) Government support loans	19	210,498	203,286	–	–
(iv) Advances from the State Government	24(a)	33,180	(aa)	–	–
At 31 March 2014					
(i) Bonds	16	967,774	1,033,921	–	–
(ii) Commercial Papers and Medium Term Notes	17	250,000	255,625	250,000	255,625
(iii) Term loans	18	1,845,789	1,844,343	–	–
(iv) Government support loans	19	210,337	229,101	–	–
(v) Advances from the State Government	24(a)	33,180	(aa)	–	–

(aa) The fair value of the Advances from the State Government has not been disclosed as the repayment is scheduled upon completion of certain conditions as set out in Note 24(a) to the financial statements, of which the completion date could not be reasonably determined as at the year end.

* The fair values of the financial liabilities above have been derived based on discounted cash flows using market interest rates applicable for similar financial instruments as at the balance sheet date and are within Level 2 of the fair value hierarchy.

53 SIGNIFICANT RELATED PARTY DISCLOSURES

In addition to related party disclosures mentioned elsewhere in the financial statements, set out below are other significant related party transactions and balances.

- (a) The following transactions with related parties were carried out under terms and conditions negotiated amongst the related parties:

The Group

	2015 RM'000	2014 RM'000
(aa) Associates		
(i) Sales/progress billings in respect of construction contract: - West Coast Expressway Sdn Bhd	6,988	13,567
(ii) (Advances to)/repayment from: - Hexacon Construction Pte Limited - West Coast Expressway Sdn Bhd	- (4,454)	726 (41)
(iii) Advances from: - Emas Utilities Corporation Sdn Bhd	-	3,546
(ab) Joint ventures		
(i) Progress billings in respect of construction contracts to: - Sierra Ukay Sdn Bhd - Valencia Terrace Sdn Bhd * - Kiara Teratai-IJM Joint Venture	22,256 10,259 -	15,742 16,680 43,071
(ii) Project management and sales and marketing fees charged to: - Elegan Pesona Sdn Bhd - Valencia Terrace Sdn Bhd * - Sierra Ukay Sdn Bhd	2,862 242 563	3,709 787 716
(iii) Toll operation and maintenance revenue charged to: - Lebuhraya Kajang Seremban Sdn Bhd	9,411	6,781
(iv) Interests charged to: - IJM Properties-JA Manan Development Joint Venture - Valencia Terrace Sdn Bhd * - Radiant Pillar Sdn Bhd ** - Sierra Ukay Sdn Bhd - Larut Leisure Enterprise (Hong Kong) Limited *** - Lebuhraya Kajang Seremban Sdn Bhd - IJMC-Ambang Usaha Joint Venture	- 12,569 - 4,132 - 23,919 5,607	1,181 12,330 18,615 11,399 9,468 20,174 7,046
(v) Net (advances to)/repayment from: - 368 Segambut Sdn Bhd - Radiant Pillar Sdn Bhd ** - Sierra Ukay Sdn Bhd - Elegan Pesona Sdn Bhd - Good Debut Sdn Bhd **** - Valencia Terrace Sdn Bhd * - Cekap Tropikal Sdn Bhd **** - Nasa Land Sdn Bhd - Larut Leisure Enterprise (Hong Kong) Limited *** - BSC-RBM-PATI JV - RBM-PATI JV - IJMC-JAKS Joint Venture	(19,715) - (13,973) 4,252 - 24,024 (1,337) (9,231) (27,407) - (1,102) 16,384	(9,250) (30,478) (6,183) (2,599) 3,863 16,162 (5,587) (3,331) (61,008) (2,502) 70 (4,079)

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

53 SIGNIFICANT RELATED PARTY DISCLOSURES (cont'd)

(a) The following transactions with related parties were carried out under terms and conditions negotiated amongst the related parties: (cont'd)

* On 9 March 2015, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired additional equity interests in Valencia Terrace Sdn Bhd and following the completion of the acquisition, it became a subsidiary of the Company (Note 49(b)).

** In the preceding financial year, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn was a 64%-owned subsidiary of the Company, acquired additional equity interests in Radiant Pillar Sdn Bhd and following the completion of the acquisition, it became a subsidiary of the Company.

*** On 10 December 2014, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired additional equity interests in Larut Leisure Enterprise (Hong Kong) Limited and following the completion of the acquisition, it became a subsidiary of the Company (Note 49(a)).

**** On 22 May 2014, the entities became associates of the Company.

The Company

	2015 RM'000	2014 RM'000
(aa) Subsidiaries		
(i) Interest charged to/(by):		
- IJM Properties Sdn Bhd	38,335	35,091
- Liberty Heritage (M) Sdn Bhd	765	-
- Suria Bistari Development Sdn Bhd	3,700	3,499
- IJM Land Berhad	11,786	6,948
- Road Builder (M) Sdn Bhd	(2,600)	(3,138)
(ii) Capital contribution via share-based payment in:		
- IJM Construction Sdn Bhd	6,791	9,813
- IJM Land Berhad	4,176	4,705
- IJM Plantations Berhad	2,697	3,693
- Industrial Concrete Products Sdn Bhd	2,727	4,337
- Road Builder (M) Holdings Bhd	1,207	2,073
(iii) Share-based payments charged to:		
- Kuantan Port Consortium Sdn Bhd	1,040	486
- Industrial Concrete Products Sdn Bhd	1,731	404
- IJM Plantations Berhad	1,827	269
- IJM Properties Sdn Bhd	832	75
- RB Land Sdn Bhd	918	117
- IJM Construction Sdn Bhd	5,004	656
- Road Builder (M) Sdn Bhd	687	146
(iv) Management fees charged to:		
- IJM Construction Sdn Bhd	10,184	-
- IJM Land Berhad	7,678	-
- IJM Plantations Berhad	2,802	-
- Industrial Concrete Products Sdn Bhd	4,532	-
- New Pantai Expressway Sdn Bhd	1,016	-
- Kuantan Port Consortium Sdn Bhd	2,092	-
- Besraya (M) Sdn Bhd	937	-
- IJM Land Management Services Sdn Bhd (formerly known as Econstates Management Services Sdn Bhd)	698	-

53 SIGNIFICANT RELATED PARTY DISCLOSURES (cont'd)

- (a) The following transactions with related parties were carried out under terms and conditions negotiated amongst the related parties: (cont'd)

The Company (cont'd)

	2015 RM'000	2014 RM'000
(aa) Subsidiaries (cont'd)		
(v) (Advances to)/repayment from:		
- IJM Investments (M) Limited	(38)	(55,878)
- IJM Construction Sdn Bhd	(23,103)	1,768
- IJM Properties Sdn Bhd	(38,163)	6,825
- IJM Land Berhad	(73,087)	40,401
- Jelutong Development Sdn Bhd	(5,161)	470
- IJM (India) Infrastructure Limited	(2,223)	(9,186)
- Commerce House Sdn Bhd	12,018	3,639
- Liberty Heritage (M) Sdn Bhd	(2,494)	(2,373)
- RB Development Sdn Bhd	(1,940)	(1,528)
- IJM Vijayawada (Mauritius) Limited	-	803
- IJM Investments (L) Ltd	90,142	(296,671)
- IJM II (Mauritius) Limited	(270)	(549)
- IJM Construction (Middle East) Limited Liability Company	(1,292)	(562)
- CIDB Inventures Sdn Bhd	1,496	(1,134)
- Kuantan Port Consortium Sdn Bhd	628	(217)
- IJM Land Management Services Sdn Bhd (formerly known as Econstates Management Services Sdn Bhd)	(3,726)	-
- Suria Bistari Development Sdn Bhd	(775)	(121)
- Industrial Concrete Products Sdn Bhd	2,337	92
- IJM Plantations Berhad	820	(55)
(vi) (Repayments to)/advances from:		
- Road Builder (M) Holdings Bhd	(14,561)	543,393
- Road Builder (M) Sdn Bhd	(5,486)	(2,358)
- IJM Vijayawada (Mauritius) Limited	(201)	3,004
- Malaysian Rock Products Sdn Bhd	(3,997)	(291)
- Strong Mixed Concrete Sdn Bhd	(1,582)	(121)
- Scaffold Master Sdn Bhd	(4,301)	(2)
(ab) Associates		
(i) (Advances to)/repayment from:		
- Hexacon Construction Pte Limited	-	726
(ac) Joint ventures		
(i) Interest charged to:		
- Lebuhraya Kajang-Seremban Sdn Bhd	23,919	20,174

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

53 SIGNIFICANT RELATED PARTY DISCLOSURES (cont'd)

- (b) Key management compensation during the financial year:

Key management personnel comprises the Directors and management personnel of the Group, having authority and responsibility for planning, directing and controlling the activities of the Group entities directly or indirectly.

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Wages, salaries and bonus	11,933	19,801	5,731	13,562
Defined contribution retirement plan	1,930	3,416	934	2,422
Other employee benefits	8,592	5,195	7,669	249
Share-based payments	5,016	3,667	2,475	2,293
	27,471	32,079	16,809	18,526

- (c) Transactions with Directors and key management relating to the purchase of properties during the financial year:

In the ordinary course of business, certain Directors and key management personnel of the Group purchased properties from the property development subsidiaries during the financial year.

The following transactions with Directors and key management personnel were carried out under terms not more favourable than those generally available to the public or employees of the Group, or under negotiated terms which the Board of Directors, after deliberation, has believed to be in the best interests of the Group:

	The Group	
	2015 RM'000	2014 RM'000
Progress billings during the financial year:		
- Directors and key management personnel of the Company	1,380	1,486
- Close family members of Directors and key management personnel of the Company	4,231	1,143
Amount outstanding arising from progress billings as at end of financial year from:		
- Directors and key management personnel of the Company	33	759
- Close family members of Directors and key management personnel of the Company	266	165

- (d) The amounts that remained outstanding at the reporting date in respect of the transactions with related parties are disclosed in Notes 31, 33, 40 and 44.

54 COMMITMENTS

(a) Capital commitments

	The Group	
	2015 RM'000	2014 RM'000
Approved and contracted for	168,200	876,705
Approved but not contracted for	289,159	410,451
	457,359	1,287,156
Analysed as follows:		
Purchases of property, plant and equipment, leasehold land and plantation development expenditure	371,536	526,800
Purchases of development land	15,386	302,440
Concession assets	70,437	373,328
Share of capital commitments of joint ventures	-	84,588
	457,359	1,287,156

(b) Non-cancellable operating lease commitments

- (i) The non-cancellable operating lease commitments are in relation to the operating lease receivable from various tenants and operating lease payable by Kuantan Port Consortium Sdn Bhd, a subsidiary of Road Builder (M) Holdings Bhd, which in turn is a wholly-owned subsidiary of the Company, to the Kuantan Port Authority pursuant to the Privatisation Agreement dated 22 November 1997.

	The Group	
	2015 RM'000	2014 RM'000
Future minimum lease payments:		
- expiring not later than 1 year	3,863	3,769
- expiring later than 1 year but not later than 5 years	17,100	16,402
- expiring later than 5 years	39,581	44,141
	60,544	64,312

The future minimum sublease payments expected to be received as at the balance sheet date is RM147,079,000 (2014: RM147,352,000).

- (ii) The non-cancellable operating lease commitments is in relation to the operating lease payable by IJM Plantations Berhad, a 55%-owned subsidiary of the Company and its subsidiaries, which is pursuant to the Sub-lease Agreement dated 30 September 2014 for land use rights until the end of the respective land use rights periods.

	The Group	
	2015 RM'000	2014 RM'000
Future minimum lease payments:		
- expiring not later than 1 year	662	-
- expiring later than 1 year but not later than 5 years	2,645	-
- expiring later than 5 years	47,292	-
	50,599	-

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

55 CONTINGENT LIABILITIES (UNSECURED)

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Performance guarantees in respect of the contract performance of concession agreements	4,728	4,360	5,697	5,254
Stamp duty matters under appeal	1,938	1,788	–	–
Sales and service tax matters under appeal	3,730	3,769	778	717
	10,396	9,917	6,475	5,971

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015

SUBSIDIARIES

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by the Company				
Industrial Concrete Products Sdn Bhd	Malaysia	100	100	Manufacture of precast concrete products
IJM Construction Sdn Bhd	Malaysia	100	100	Civil and building construction and investment holding
IJM Argentina Sociedad Anonima *	Argentina	100	100	Investment holding
IJM Investments (M) Limited #	Republic of Mauritius	100	100	Investment holding
IJM International (BVI) Pty Ltd ^	British Virgin Islands	100	100	Investment holding
IJM International Limited *	Hong Kong	100	100	Investment holding
IJM Investments (L) Ltd ^	Federal Territory of Labuan	100	100	Investment holding
IJM Overseas Ventures Sdn Bhd	Malaysia	100	100	Dormant
Kamad Quarry Sdn Bhd	Malaysia	100	100	Dormant
Kemena Industries Sdn Bhd *	Malaysia	55	55	Manufacture of ready-mixed concrete and reinforced concrete products
Nilai Cipta Sdn Bhd	Malaysia	70	70	Dormant
CIDB Inventures Sdn Bhd	Malaysia	95	95	Infrastructure investment
IJM Construction (Middle East) Limited Liability Company *	United Arab Emirates	100	100	Construction
Road Builder (M) Holdings Bhd	Malaysia	100	100	Investment holding
IJM Land Berhad	Malaysia	100	64	Investment holding
IJM Plantations Berhad	Malaysia	55	55	Cultivation of oil palms and investment holding
Emcee Corporation Sdn Bhd	Malaysia	100	100	Ceased operations

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

SUBSIDIARIES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by the Company (cont'd)				
RB Manufacturing Sdn Bhd	Malaysia	100	100	Ceased operations
IJM Highway Services Sdn Bhd	Malaysia	100	100	Provision of toll operation and maintenance services
Makmur Venture Sdn Bhd	Malaysia	100	100	Investment holding
Held by RB Manufacturing Sdn Bhd				
Kuching Riverine Resort Management Sdn Bhd	Malaysia	100	100	Property management
Held by Industrial Concrete Products Sdn Bhd				
Concrete Mould Engineering Sdn Bhd	Malaysia	–	100	Liquidated
Durabon Sdn Bhd	Malaysia	100	100	Processing and sales of steel bars
Expedient Resources Sdn Bhd	Malaysia	100	100	Dormant
ICP Investments (L) Limited ^	Federal Territory of Labuan	100	100	Investment holding
ICP Jiangmen Co. Ltd. *	People's Republic of China	75	75	Production and sale of concrete products
ICP Marketing Sdn Bhd	Malaysia	100	100	Trading of building materials and investment holding
Malaysian Rock Products Sdn Bhd	Malaysia	100	100	Quarrying, sale of rock products and investment holding
Held by Expedient Resources Sdn Bhd				
Tadmansori Rubber Industries Sdn Bhd	Malaysia	100	100	Dormant
Held by ICP Investments (L) Limited				
ICPB (Mauritius) Limited #	Mauritius	100	100	Investment holding
Held by ICPB (Mauritius) Limited				
IJM Steel Products Private Limited *	India	100	100	Dormant
IJM Concrete Products Private Limited *	India	100	100	Production and supply of ready-mixed concrete

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

SUBSIDIARIES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by Malaysian Rock Products Sdn Bhd				
Aggregate Marketing Sdn Bhd	Malaysia	100	100	Dormant
Azam Ekuiti Sdn Bhd	Malaysia	100	100	Leaseholder of quarry land
Bohayan Industries Sdn Bhd	Malaysia	70	70	Dormant
Kuang Rock Products Sdn Bhd	Malaysia	100	100	Quarrying and sale of rock products
Oriental Empire Sdn Bhd	Malaysia	100	100	Leaseholder of quarry land
Scaffold Master Sdn Bhd	Malaysia	100	100	Sale and rental of steel scaffolding
Strong Mixed Concrete Sdn Bhd	Malaysia	100	100	Production and supply of ready-mixed concrete
Warga Sepakat Sdn Bhd	Malaysia	100	100	Leaseholder of quarry land
IJM Concrete (Private) Limited *	United Arab Emirates	60	60	Investment holding
IJM Concrete Products Pakistan (Private) Limited *	Pakistan	100	100	Production and supply of ready-mixed concrete
Held by IJM Concrete (Private) Limited				
IJM Concrete Pakistan *	Pakistan	60	60	Dormant
IJM Concrete Pakistan (Private) Limited *	Pakistan	60	60	Production and supply of ready-mixed concrete
Held by IJM Construction Sdn Bhd				
IJM Building Systems Sdn Bhd	Malaysia	100	100	Construction contracts, trading and rental of aluminium formworks
Jurutama Sdn Bhd	Malaysia	100	100	Civil and building construction
Prebore Piling & Engineering Sdn Bhd	Malaysia	100	100	Piling, engineering and other construction works
IJM Investments J.A. Limited *	United Arab Emirates	100	100	Investment holding
IJM Construction Vietnam Company Limited #	Vietnam	100	100	Provision of construction services, consulting service and installation of electrical systems and mechanical systems
Road Builder (M) Sdn Bhd	Malaysia	100	100	Civil and building construction

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)**SUBSIDIARIES** (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by IJM Investments J.A. Limited				
IJM Gulf Limited *	United Arab Emirates	60	60	Dormant
Karachi Expressway J.A. Limited *	United Arab Emirates	100	100	Investment holding and construction
IM Technologies Pakistan (Private) Limited *	Pakistan	60	60	Civil, building construction and property development
IJM Construction Pakistan (Private) Limited #	Pakistan	100	100	Civil and building construction
Held by Road Builder (M) Sdn Bhd				
Commerce House Sdn Bhd	Malaysia	100	100	Trading in construction materials and providing insurance agency services
NCB-RBM JV *	**	-	100	Construction
RBM-HASRAT Sedaya JV *	**	-	100	Construction
Contrail Road Builder Consortium *	**	-	100	Construction
Held by IJM Investments (M) Limited				
IEMCEE Infra (Mauritius) Limited #	Republic of Mauritius	100	100	Investment holding
IJMII (Mauritius) Limited #	Republic of Mauritius	100	100	Investment holding
IJM Rewa (Mauritius) Limited #	Republic of Mauritius	100	100	Investment holding
IJM Rajasthan (Mauritius) Limited #	Republic of Mauritius	100	100	Investment holding
IJM Trichy (Mauritius) Ltd #	Republic of Mauritius	100	100	Investment holding
IJM Vijayawada (Mauritius) Ltd #	Republic of Mauritius	100	100	Investment holding

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

SUBSIDIARIES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by IJMII (Mauritius) Limited				
IJM (India) Infrastructure Limited *	India	99.9	99.9	Construction
Swarna Tollway Private Ltd #	India	98.5	98.5	Infrastructure development
Held by IJM Rewa (Mauritius) Limited				
Rewa Tollway Private Limited *	India	100	100	Infrastructure development
Held by IJM (India) Infrastructure Limited				
Swarnandhra-IJMII Integrated Township Development Company Private Limited *	India	51	51	Property development
Swarnandhra Road Care Private Limited *	India	100	100	Road maintenance
Roadstar (India) Infrastructure Private Limited *	India	70	70	Development of infrastructure projects and construction & operation of toll gates
IJM (India) Geotechniques Private Limited *	India	100	100	Soil investigation & testing, foundation laying & treatment & piling
IJM Lingamaneni Township Private Limited *	India	98	98	Property development
Held by IJM Rajasthan (Mauritius) Limited				
Jaipur-Mahua Tollway Private Limited *	India	100	100	Highway development
Held by IJM Vijayawada (Mauritius) Ltd				
Vijayawada Tollway Private Limited *	India	90	90	Highway development

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)**SUBSIDIARIES** (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by IJM Plantations Berhad				
Berakan Maju Sdn. Bhd.	Malaysia	55	55	Cultivation of oil palms
Desa Talisai Sdn. Bhd.	Malaysia	55	55	Investment holding
Dynasive Enterprise Sdn. Bhd.	Malaysia	55	55	Investment holding
Excellent Challenger (M) Sdn. Bhd.	Malaysia	55	55	Cultivation of oil palms
Gunaria Sdn. Bhd.	Malaysia	55	55	Investment holding
IJM Edible Oils Sdn. Bhd.	Malaysia	55	55	Palm oil and kernel milling
Minat Teguh Sdn. Bhd.	Malaysia	55	55	Investment holding
Rakanan Jaya Sdn. Bhd.	Malaysia	55	55	Cultivation of oil palms
Ratus Sempurna Sdn. Bhd.	Malaysia	55	55	Property holding
Sabang Mills Sdn. Bhd.	Malaysia	55	55	Dormant
Sijas Plantations Sdn. Bhd.	Malaysia	55	55	Dormant
Akrab Perkasa Sdn. Bhd.	Malaysia	55	55	Dormant
Desa Talisai Palm Oil Mill Sdn. Bhd.	Malaysia	55	55	Dormant
IJMP Investments (M) Limited *	Republic of Mauritius	55	55	Under member's voluntary liquidation
IJM Biofuel Sdn Bhd	Malaysia	55	55	Dormant
Held by Gunaria Sdn Bhd				
PT Sinergi Agro Industri *	Indonesia	52	52	Cultivation of oil palms
PT Karya Bakti Sejahtera Agrotama *	Indonesia	52	52	Cultivation of oil palms
Held by Minat Teguh Sdn. Bhd.				
PT Primabahagia Permai *	Indonesia	52	52	Cultivation of oil palms
Held by PT Primabahagia Permai				
PT Prima Alumga *	Indonesia	52	52	Cultivation of oil palms
PT Indonesia Plantation Synergy *	Indonesia	50	49	Cultivation of oil palms and milling

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

SUBSIDIARIES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by Road Builder (M) Holdings Bhd				
Besraya (M) Sdn Bhd	Malaysia	100	100	Toll road operation
Essmarine Terminal Sdn Bhd	Malaysia	100	100	Investment holding
Arena Wiramas Sdn Bhd	Malaysia	100	100	Under member's voluntary liquidation
RB Port Sdn Bhd	Malaysia	100	100	Under member's voluntary liquidation
HMS Resource Sdn Bhd	Malaysia	100	100	Investment holding
New Pantai Expressway Sdn Bhd	Malaysia	100	100	Design, construction, management, operation and maintenance of New Pantai Highway
NPE Property Development Sdn Bhd	Malaysia	100	100	Property development
Kuantan Port Consortium Sdn Bhd	Malaysia	62	62	Port management
Gagah Garuda Sdn Bhd	Malaysia	100	100	Investment holding
Held by Kuantan Port Consortium Sdn Bhd				
KP Port Services Sdn Bhd	Malaysia	62	62	Port supporting services, stevedorage, storage handling and providing nitrogen purging and pigging services
Held by KP Port Services Sdn Bhd				
KPN Services Sdn Bhd	Malaysia	62	62	Under members' voluntary liquidation
Held by IJM Land Berhad				
ERMS Berhad	Malaysia	100	64	Hotel operations
RB Land Sdn Bhd	Malaysia	100	64	Property development and construction activities
IJM Land Management Services Sdn Bhd (formerly known as Econstates Management Services Sdn Bhd)	Malaysia	100	64	Provision of management services
Emko Properties Sdn Bhd	Malaysia	100	64	Property development

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

SUBSIDIARIES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by IJM Land Berhad (cont'd)				
IJM Properties Sdn Bhd	Malaysia	100	64	Property development and investment holding
RB Development Sdn Bhd	Malaysia	100	64	Property development
Sova Holdings Sdn Bhd	Malaysia	70	45	Property development
Mintle Limited	Jersey	51	33	Property investment
OneAce Global Limited	Federal Territory of Labuan	100	64	Investment holding
Asas Panorama Sdn Bhd	Malaysia	60	38	Property development
Held by Mintle Limited				
RMS (England) Limited	England and Wales	51	33	Property development
Held by RMS (England) Limited				
RMS (England) 1 Limited	England and Wales	51	33	Dormant
RMS (England) 2 Limited	England and Wales	51	33	Dormant
Held by ERMS Berhad				
Holiday Villa Management Sdn Bhd	Malaysia	100	64	Dormant
Held by Emko Properties Sdn Bhd				
Emko Management Services Sdn Bhd	Malaysia	100	64	Property management
Held by RB Land Sdn Bhd				
Shah Alam 2 Sdn Bhd	Malaysia	100	64	Property development
Seremban Two Property Management Sdn Bhd	Malaysia	100	64	Property management
Seremban Two Holdings Sdn Bhd	Malaysia	100	64	Property development
Seremban Two Properties Sdn Bhd	Malaysia	100	64	Property development
RB Property Management Sdn Bhd	Malaysia	100	64	Property development

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

SUBSIDIARIES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by RB Land Sdn Bhd <small>(cont'd)</small>				
Ikatan Flora Sdn Bhd	Malaysia	100	64	Property development
Casa Warna Sdn Bhd	Malaysia	100	64	Property management
Aras Varia Sdn Bhd	Malaysia	100	64	Property development
Dian Warna Sdn Bhd	Malaysia	100	64	Property development
Titian Tegas Sdn Bhd	Malaysia	100	64	Property development
Murni Lapisan Sdn Bhd	Malaysia	100	64	Property development and construction activities
Tarikan Abadi Sdn Bhd	Malaysia	100	64	Property development
Unggul Senja Sdn Bhd	Malaysia	100	64	Property development
Held by IJM Properties Sdn Bhd				
Aqua Aspect Sdn Bhd	Malaysia	80	51	Property development
Chen Yu Land Sdn Bhd	Malaysia	100	64	Property development
IJM Management Services Sdn Bhd	Malaysia	100	64	Providing project and construction management services and sales and marketing services
Jalanan Masyhur Sdn Bhd	Malaysia	51	33	Property development
Jelutong Development Sdn Bhd	Malaysia	80	51	Property development
Liberty Heritage (M) Sdn Bhd	Malaysia	100	64	Property management and car parking services
Maxharta Sdn Bhd	Malaysia	100	64	Investment holding
NS Central Market Sdn Bhd	Malaysia	70	45	Property development
Sinaran Intisari (M) Sdn Bhd	Malaysia	100	64	Dormant
Suria Bistari Development Sdn Bhd	Malaysia	51	33	Property development
Manda'rina Sdn Bhd	Malaysia	100	64	Property development
IJMP-MK Joint Venture	**	70	45	Property development
Worldwide Ventures Sdn Bhd	Malaysia	86	55	Property development and investment holding
Cypress Potential Sdn Bhd	Malaysia	70	45	Property development activities and property investment
Preferred Accomplishment Sdn Bhd	Malaysia	100	64	Sale of electricity

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)**SUBSIDIARIES** (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by IJM Properties Sdn Bhd (cont'd)				
Radiant Pillar Sdn Bhd (of which 10% (2014:10%) is held indirectly by the Company via Kumpulan Europlus Berhad)	Malaysia	70	49	Property development and investment holding
Larut Leisure Enterprise (Hong Kong) Limited @	Hong Kong	99	–	Property development and investment holding
Valencia Terrace Sdn Bhd @@	Malaysia	100	–	Property development
The Light Waterfront Sdn Bhd (formerly known as Perda Development Sdn Bhd) @@@	Malaysia	100	–	Dormant
Held by Larut Leisure Enterprise (Hong Kong) Limited				
Jilin Dingtai Enterprise Company Limited *	China	99	–	Property development
Held by Worldwide Ventures Sdn Bhd				
Island Golf View Sdn Bhd	Malaysia	86	55	Property development
Sheffield Enterprise Sdn Bhd	Malaysia	60	39	Dormant
Held by Maxharta Sdn Bhd				
Jelita Kasturi Sdn Bhd	Malaysia	100	64	Dormant
Panorama Jelita Sdn Bhd	Malaysia	100	64	Dormant
Held by Radiant Pillar Sdn Bhd				
Bandar Rimbayu Sdn Bhd (of which 10% (2014: 10%) is held indirectly by the Company via Kumpulan Europlus Berhad)	Malaysia	70	49	Property development
IJMP-RPSB JV (of which 5% (2014: 5%) is held indirectly by the Company via Kumpulan Europlus Berhad)	**	85	56	Dormant

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

ASSOCIATES

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by the Company				
Cofreth (M) Sdn Bhd *	Malaysia	25	25	Total facilities management, operations & maintenance, co-generation and district cooling system/service provider
Community Resort Development System Sdn Bhd *	Malaysia	20	20	Under members' voluntary liquidation
Emas Utilities Corporation Sdn Bhd *	Malaysia	40	40	Investment holding
Grupo Concesionario del Oeste S.A. *	Argentina	20	20	Construction, renovation, repair, conservation and operation of Acceso Oeste highway
Inversiones E Inmobiliaria Sur-Sur S.A. *	Chile	25	25	Property development
MASSCORP-Chile Sdn Bhd *	Malaysia	32	32	Investment holding
Kumpulan Europlus Berhad *	Malaysia	26	25	Investment holding
Bionic Land Berhad *	Malaysia	20	20	Manufacture of roller shutters and aluminium extrusions and investment holding
Scomi Group Berhad *	Malaysia	8	8	Investment holding and provision of management services
Held by IJM Construction Sdn Bhd				
Hexacon Construction Pte Limited *	Singapore	46	46	Civil and building construction
Highway Master Sdn Bhd	Malaysia	50	50	Road pavement construction
Integrated Water Services (M) Sdn Bhd *	Malaysia	35	35	Operation and maintenance of a water treatment plant
Malaysian Construction Ventures (Overseas) Sdn Bhd *	Malaysia	–	20	Struck-off
Held by IJM International (BVI) Pty Ltd				
Avillion Hotels International (Sydney) Pty Limited *	Australia	49	49	Under members' voluntary liquidation
Reliance-OSW (Nominees) Pty Limited *	Australia	49	49	Under members' voluntary liquidation

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

ASSOCIATES (cont'd)

Name	Country of incorporation	Effective equity interest		Principal activities
		2015 %	2014 %	
Held by IJM Land Berhad				
Kuantan Pahang Holdings Sdn Bhd @@@@ *	Malaysia	40	–	Investment holding
Held by IEMCEE Infra (Mauritius) Limited				
GVK Gautami Power Limited *	India	20	20	Power generation
Held by IJM Investments (L) Ltd				
Earning Edge Sdn Bhd	Malaysia	22	22	Property development
Held by IJM Properties Sdn Bhd				
Ever Mark (M) Sdn Bhd	Malaysia	50	32	Dormant
MASSCORP-Vietnam Sdn Bhd *	Malaysia	20	13	Investment holding
Good Debut Sdn Bhd ***	Malaysia	50	–	Property development
Cekap Tropikal Sdn Bhd ***	Malaysia	50	–	Property development
Sierra Selayang Sdn Bhd ***	Malaysia	50	–	Property development
Held by Malaysian Rock Products Sdn Bhd				
DML-MRP Resources (M) Sdn Bhd	Malaysia	50	50	Dormant
Held by Road Builder (M) Holdings Bhd				
West Coast Expressway Sdn Bhd * (of which 21% (2014:20%) is held indirectly by the Company via Kumpulan Europlus Berhad)	Malaysia	41	40	Design, construction and development of the West Coast Expressway Project and managing its toll operations
Held by Road Builder (M) Sdn Bhd				
Budi Benar Sdn Bhd *	Malaysia	25	25	Dormant
Held by KP Port Services Sdn Bhd				
KP Depot Services Sdn Bhd *	Malaysia	19	19	Container depot services

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

56 LIST OF SUBSIDIARIES AND ASSOCIATES AS AT 31 MARCH 2015 (cont'd)

- # Audited by a member firm of PricewaterhouseCoopers International Limited which is a separate and independent legal entity from PricewaterhouseCoopers, Malaysia.
- * Audited by a firm other than member firm of PricewaterhouseCoopers International Limited and PricewaterhouseCoopers, Malaysia.
- ^ Company not required to be audited under the laws of the country of incorporation.
- @ During the financial year, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired additional equity interests in Larut Leisure Enterprise (Hong Kong) Limited and following the completion of the acquisition, it became a 99%-owned subsidiary of the Company (Note 49(a)).
- @@ During the financial year, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired additional equity interests in Valencia Terrace Sdn Bhd and following the completion of the acquisition, it became a wholly-owned subsidiary of the Company (Note 49(b)).
- @@@ During the financial year, IJM Properties Sdn Bhd, a wholly-owned subsidiary of IJM Land Berhad, which in turn is a wholly-owned subsidiary of the Company, acquired 2 ordinary shares of RM1 each representing 100% equity interest in The Light Waterfront Sdn Bhd (formerly known as Perda Development Sdn Bhd) (Note 49(c)).
- @@@@ During the financial year, IJM Land Berhad, a wholly-owned subsidiary of the Company, acquired 40 ordinary shares of RM1 each representing 40% of the issued and paid-up share capital of Kuantan Pahang Holdings Sdn Bhd and following the completion of the acquisition, it became an associate of the Company.
- ** Unincorporated entities.
- *** Reclassified from joint venture to associate as the Group ceased to have joint control over the entity during the financial year.

57 SUBSEQUENT EVENTS

- (a) On 6 December 2014, IJM Rajasthan (Mauritius) Limited, a wholly-owned subsidiary of IJM Investments (M) Limited, which in turn is a wholly-owned subsidiary of the Company, entered into a conditional Share Purchase and Debenture Subscription Agreement (“SPDSA”) to dispose 195,141,936 equity shares of Indian Rupees 10 each, representing 100% equity interests in Jaipur-Mahua Tollway Private Limited (“JMTPL”) to ISQ Asia Infrastructure I-A Private Limited (“IIA”) for a total cash consideration of INR5,250,000,000 (equivalent to approximately RM295 million).

The disposal will be initially for 74% of the equity interests in JMTPL and the balance of 26% of the equity interests shall be disposed upon obtaining the approval from the National Highways Authority of India (“NHAI”) pursuant to a put and call option within a period of two years from the completion of the disposal of the 74% equity interests.

On 12 May 2015, the disposal of 74% equity interests in JMTPL was completed and resulted in a capital gain of approximately RM170 million to the Group.

- (b) On 21 April 2015, The Light Waterfront Sdn Bhd (“TLW”), an indirect subsidiary of the Company, acquired one ordinary share of RM1 each, representing a 50% equity interest in Aura Hebat Sdn Bhd (“AHSB”).

AHSB is a 50:50 joint venture between TLW and Perennial Penang Pte. Ltd. to acquire a parcel of land measuring 32.76 acres located within the Group’s existing The Light Waterfront development in Penang. On 21 April 2015, AHSB entered into a Sale and Purchase Agreement with Jelutong Development Sdn Bhd, an indirect subsidiary of the Company, to acquire the land at a cash consideration of RM402.8 million. As at to date, the acquisition is subject to fulfilment of conditions precedent.

- (c) On 26 May 2015, AmlInvestment Bank Berhad, on behalf of the Board of Directors of the Company, announced that the Company proposes to undertake the following:

- (i) proposed increase in authorised share capital of the Company from RM3 billion comprising 3 billion ordinary shares of RM1 each in the Company (“IJM Shares” or “Shares”) to RM5 billion IJM Shares of RM1 each (“Proposed Increase in Authorised Share Capital”); and
- (ii) proposed bonus issue of up to 1,793,276,810 IJM Shares (“Bonus Shares”) of RM1 each in the Company, to be credited as fully paid-up at par, on the basis of one Bonus Share for every one existing Share held by the entitled shareholders of the Company (“Proposed Bonus Issue”).

Proposed Increase in Authorised Share Capital and Proposed Bonus Issue are collectively referred to as the Proposals. The Proposals are subject to the following approvals being obtained:

- (i) Bursa Securities for the listing and quotation of the Bonus Shares to be issued pursuant to the Proposed Bonus Issue on the Main Market of Bursa Securities; and
- (ii) the shareholders at an extraordinary general meeting to be convened for the Proposals.

notes to the financial statements (cont'd)

for the financial year ended 31 March 2015

58 DISCLOSURE OF REALISED AND UNREALISED RETAINED PROFITS

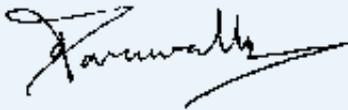
The following analysis is prepared in accordance with the Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the context of disclosure pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants (“MIA Guidance”) and the directive of Bursa Malaysia Securities Berhad.

	The Group		The Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Total retained profits of the Company and its subsidiaries:				
- Realised	5,672,146	5,372,394	381,106	550,431
- Unrealised	(368,715)	(281,475)	13,938	(795)
	5,303,431	5,090,919	395,044	549,636
Total share of retained profits of the associates:				
- Realised	102,184	141,436	-	-
- Unrealised	4,740	1,380	-	-
Total share of retained profits / (accumulated losses) of the joint ventures				
- Realised	(153,772)	(214,904)	-	-
- Unrealised	2,619	3,395	-	-
	5,259,202	5,022,226	395,044	549,636
Add: Consolidation adjustments	(2,717,362)	(1,781,826)	-	-
Total retained profits	2,541,840	3,240,400	395,044	549,636

statutory declaration

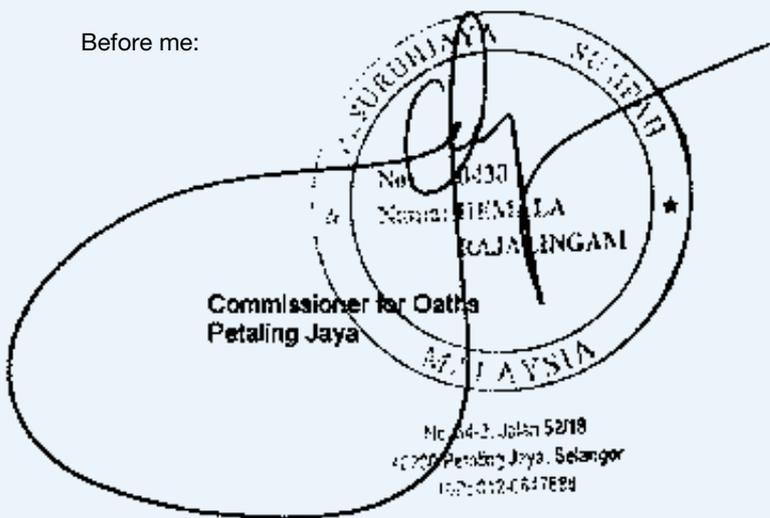
I, Cyrus Eruch Daruwalla, being the officer primarily responsible for the financial management of IJM Corporation Berhad, do solemnly and sincerely declare that, to the best of my knowledge and belief, the financial statements set out on pages 163 to 326 are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared at Petaling Jaya on 26 May 2015.



CYRUS ERUCH DARUWALLA

Before me:



independent auditors' report to the members



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF IJM CORPORATION BERHAD

(Incorporated in Malaysia)
(Company No: 104131-A)

REPORT ON THE FINANCIAL STATEMENTS

We have audited the financial statements of IJM Corporation Berhad on pages 163 to 325 which comprise the balance sheets as at 31 March 2015 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and cash flow statements of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on Notes 1 to 57.

Directors' Responsibility for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Financial Reporting Standards, and the requirements of the Companies Act, 1965 in Malaysia. The Directors are also responsible for such internal control as the Directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as of 31 March 2015 and of their financial performance and cash flows for the year then ended in accordance with Financial Reporting Standards, and the requirements of the Companies Act, 1965 in Malaysia.

*PricewaterhouseCoopers (AF 1146), Chartered Accountants,
Level 10, 1 Sentral, Jalan Rakyat, Kuala Lumpur Sentral, P O Box 10192, 50706 Kuala Lumpur, Malaysia
T: +60 (3) 2173 1188, F: +60 (3) 2173 1288, www.pwc.com/my*



REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 56 to the financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (d) The audit reports on the financial statements of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

OTHER REPORTING RESPONSIBILITIES

The supplementary information set out in Note 58 on page 326 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

PRICEWATERHOUSECOOPERS
(No. AF: 1146)
Chartered Accountants

Kuala Lumpur
26 May 2015

LOH LAY CHOON
(No. 2497/03/16 (J))
Chartered Accountant

list of material properties

as at 31 March 2015

No	Location	Description	Area Hectares	Tenure	Existing Use	Date of Revaluation (R)/ Acquisition (A)	Approx. Age of Building	Net Book Value (RM'000)
1	District of Kuala Langat, Selangor PT 36309, 36330 - 36352, Phase 1 (Lot RA1-001 to Lot RA1-526), Phase 2 (Lot RA2-001 to Lot RA2-484), Mukim Tanjung Dua Belas	Mixed development	760.38	Leasehold (expiring 2111)	Under development	A: 2014	N/A	1,419,369
2	H.S.D 117006 - 7 PT 8396 - 7, H.S.D 117008 - 10 PT 8400 - 2, H.S.D 117011 PT 8407, Mukim Kuala Lumpur	Mixed development	23.40	Leasehold (expiring 2106)	Under development	A: 2013	N/A	805,112
3	Seksyen 8, Georgetown, Daerah Timur Laut, Penang Parcel A1, Lot 691 Geran 117786 Parcel A1-3 Balance Parcel A1 Parcel A2 Parcel B1 PT 168 HS(D) 14095 PT 87 HS(D) 13805	Residential Residential Residential, Mixed & Commercial Mixed & Commercial Residential & Commercial Recreation & Amenities Commercial	12.98 1.73 22.19 10.61 11.28 0.56 1.83	Leasehold Freehold Leasehold Leasehold (expiring 2105) Leasehold (expiring 2104)	Under development Under reclamation Yet to be reclaimed For future development	N/A	N/A	576,290
4	Kutai Timur, East Kalimantan Indonesia	Agriculture land	25,174	Leasehold (expiring 2044 & 2045)	Oil Palm Estate & Palm Oil Mill	A: 2008, 2012 & 2014	3	554,317

No	Location	Description	Area Hectares	Tenure	Existing Use	Date of Revaluation (R)/ Acquisition (A)	Approx. Age of Building	Net Book Value (RM'000)								
5	PT 22721-22730 Mukim Rasah, Daerah Seremban, Negeri Sembilan Darul Khusus	Residential, Commercial land	53.24	Freehold	Under development	A: 2004	N/A	440,920								
	PT 32372-32487 PT 32635-32642 PT 35990-36065 PT 32902-32964 PT 36100-36144 Mukim Labu, Daerah Seremban, Negeri Sembilan Darul Khusus															
	PT 25150-25325 PT 32965 Mukim Labu, Daerah Seremban, Negeri Sembilan Darul Khusus															
	PT 23227-23243 Mukim Rasah, Daerah Seremban, Negeri Sembilan Darul Khusus															
	PT 32115-32118 Mukim Labu, Daerah Seremban, Negeri Sembilan Darul Khusus															
	PT 23244-23247 PT 23996, PT 22597 PT 25326-25329 Mukim Rasah, Daerah Seremban, Negeri Sembilan Darul Khusus															
	PT 23308 Mukim Rasah, Daerah Seremban, Negeri Sembilan Darul Khusus															
	PT 32127 PT 32129-32134 PT 34414 Mukim Labu, Daerah Seremban, Negeri Sembilan Darul Khusus								Agriculture land	415.29	For future development					
	AGL264342 Royal Mint Street, London, United Kingdom								Mixed development	1.10		Leasehold (expiring 3011)	Under development	A: 2012	N/A	422,554

list of material properties (cont'd)

as at 31 March 2015

No	Location	Description	Area Hectares	Tenure	Existing Use	Date of Revaluation (R)/ Acquisition (A)	Approx. Age of Building	Net Book Value (RM'000)
7	Mukim Sungai Karang, Kuantan, Pahang HSD No. 19141-2, PT7795-6 HSD No. 19144, PT7798 HSD No. 20044, PT8020 HSD No. 20046, PT8022 HSD No. 20058-61, PT8034-7 HSD No. 19138-40, PT7792-4 HSD No. 20056-7, PT8032-3 HSD No. 19137, PT7791 HSD No. 19196, PT7850 HSD No. 19143, PT7797 HSD No. 19145-78, PT7799-832 HSD No. 19180-95, PT7834-49	Industrial Commercial Commercial Residential Industrial	94.72 74.37 23.00 31.41 49.72	Leasehold (expiring 2065 & 2066) Leasehold (expiring 2098 & 2099) Leasehold (expiring 2098) Leasehold (expiring 2098) Leasehold (expiring 2065)	Under development	A: 2014	N/A	316,111
8	Huihai Plaza, Xi'an Road, Chaoyang District, Changchun, Jilin Province, The People's Republic of China	Commercial	4.18	Leasehold (expiring 2043)	Under development	A: 2014	N/A	274,464
9	Kuantan, Pahang Lot 1863, Mukim Sungai Karang	Industrial land	599.63	Leasehold (expiring 2027)	Port facilities	A: 1998, 2001, 2002, 2003, 2005, 2006, 2007, 2008 & 2013	2-17	206,535
10	Mukim Bandar Ampang, Daerah Hulu Langat, Selangor PT5787-PT5816 PT5917-PT5938 PT5743-PT5764 PT5875-PT5894 PT5939-PT5946 PT5895-PT5916, PT5950 PT5817-PT5842, PT5454 PT5843-PT5874, PT5947 PT5949, PT5707-PT5728 PT5729-PT5742 PT5455-PT5508, PT5509 PT5685-PT5706 PT5779-PT5786, PT5453 PT5510	Residential	0.87	Leasehold (expiring 2112)	Under development	A: 2015	N/A	190,566

notice of annual general meeting

NOTICE IS HEREBY GIVEN that the 31st Annual General Meeting (“AGM”) of IJM CORPORATION BERHAD (104131-A) will be held at the Victorian Ballroom, Level 1, Holiday Villa Hotel & Suites Subang, 9 Jalan SS12/1, 47500 Subang Jaya, Selangor Darul Ehsan, Malaysia on Tuesday, 25 August 2015, at 2.30 p.m. to transact the following matters:-

1. To receive the audited financial statements for the year ended 31 March 2015 together with the reports of the Directors and Auditors thereon.
2. To elect retiring Directors as follows:-
 - a) Tan Sri Abdul Halim bin Ali **Resolution 1**
 - b) Dato’ David Frederick Wilson **Resolution 2**
 - c) Pushpanathan a/l S A Kanagarayar **Resolution 3**
 - d) Lee Chun Fai **Resolution 4**
3. To reappoint PricewaterhouseCoopers as Auditors and to authorise the Directors to fix their remuneration. **Resolution 5**
4. As special business to consider and pass the following resolutions:-
 - a) DIRECTORS’ FEES **Resolution 6**

“THAT the Directors’ fees of RM928,000 for the year ended 31 March 2015 be approved to be divided amongst the Directors in such manner as they may determine.”
 - b) AUTHORITY TO ISSUE SHARES UNDER SECTION 132D **Resolution 7**

“THAT the Directors be and are hereby authorised, pursuant to Section 132D of the Companies Act 1965, to allot and issue not more than ten percent (10%) of the issued share capital of the Company at any time, upon such terms and conditions and for such purposes as the Directors in their absolute discretion deem fit or in pursuance of offers, agreements or options to be made or granted by the Directors while this approval is in force, and that the Directors be and are hereby further authorised to make or grant offers, agreements or options which would or might require shares to be issued after the expiration of the approval hereof.”
 - c) PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY **Resolution 8**

“THAT the Directors be and are hereby authorised to purchase the ordinary shares of the Company through the stock exchange of Bursa Malaysia Securities Berhad at any time upon such terms and conditions as the Directors in their absolute discretion deem fit provided that:-

 - i) the aggregate number of shares purchased (which are to be treated as treasury shares) does not exceed ten per cent (10%) of the issued capital of the Company; and
 - ii) the funds allocated for the purchase of shares shall not exceed its retained profits and share premium account

AND THAT the Directors be and are hereby further authorised to deal with the treasury shares in their absolute discretion (which may be distributed as dividends, resold and/or cancelled)

AND THAT such authority shall continue to be in force until:-

 - a) the conclusion of the next AGM;
 - b) the expiration of the period within which the next AGM is required by law to be held; or
 - c) revoked or varied in a general meeting, whichever occurs first.”

By Order of the Board



Ng Yoke Kian
MAICSA 7018150
Company Secretary

Petaling Jaya
31 July 2015

Notes:-

1. RETIREMENT OF DIRECTORS

The Resolution 1 and Resolution 2, if approved, will authorise the continuity in office of the Directors (who are over the age of 70 years) until the next AGM pursuant to Section 129 (6) of the Companies Act, 1965.

An annual assessment on the effectiveness of each Director (including the independence of Independent Non-Executive Directors) has been undertaken for the financial year ended 31 March 2015.

2. DIRECTORS' FEES

The Resolution 6, if approved, will authorise the payment of Directors' fees pursuant to Article 97 of the Articles of Association.

3. AUTHORITY TO ISSUE SHARES UNDER SECTION 132D

The Resolution 7, if approved, will empower the Directors to issue up to 10% of the issued share capital (excluding treasury shares) of the Company, for purposes of funding future investment projects, working capital, acquisitions and/or so forth. The approval is a renewed general mandate and is sought to provide flexibility and avoid any delay and cost in convening a general meeting for such issuance of shares for fund raising activities, including placement of shares. The authorisation, unless revoked or varied by the Company at a general meeting, will expire at the next AGM. At this juncture, there is no decision to issue new shares. Should there be a decision to issue new shares after the authorisation is sought, the Company will make an announcement of the actual purpose and utilisation of proceeds arising from such issuance of shares.

4. SHARE BUY-BACK AUTHORITY

The details of the proposal are set out in the Share Buy-Back Statement dated 31 July 2015, which is despatched together with the Annual Report 2015.

5. APPOINTMENT OF PROXY AND ENTITLEMENT OF ATTENDANCE

- (i) a proxy may but need not be a member;
- (ii) a member, other than an exempt authorised nominee, is entitled to appoint up to two (2) proxies;
- (iii) a member, who is an authorised nominee, may appoint up to two (2) proxies in respect of each Securities Account held; whereas, an exempt authorised nominee may appoint multiple proxies in respect of each Securities Account held;
- (iv) a member who appoints a proxy must duly execute the Form of Proxy, and if more than one (1) proxy is appointed, the number of shares to be represented by each proxy must be clearly indicated;
- (v) a corporate member who appoints a proxy must execute the Form of Proxy under seal or the hand of its officer or attorney duly authorised;
- (vi) the duly executed Form of Proxy must be deposited at the Registered Office before 3.30 p.m. on 24 August 2015;
- (vii) only members whose names appear in the Record of Depositors and/or Register of Members as at 18 August 2015 will be entitled to attend and vote at the meeting; and
- (viii) the Annual Report, Share Buy-Back Statement/Circular to Shareholders, and Form of Proxy are available for download at www.ijm.com.

6. POLL VOTING

All the Resolutions will be put to vote by poll.

form of proxy

I/We _____
 NRIC/Passport/Company No.: _____ Mobile Phone No.: _____
 CDS Account No.: _____ Number of Shares Held: _____
 Address: _____

being a member of **IJM CORPORATION BERHAD (104131-A)**, hereby appoint:-

- 1) Name of Proxy: _____ NRIC No.: _____
 Address: _____
 _____ Number of Shares Represented: _____
- 2) Name of Proxy: _____ NRIC No.: _____
 Address: _____
 _____ Number of Shares Represented: _____

or failing him/her, the Chairman of the meeting, as my/our proxy to vote for me/us and on my/our behalf at the 31st Annual General Meeting (“AGM”) of IJM CORPORATION BERHAD to be held at the Victorian Ballroom, Level 1, Holiday Villa Hotel & Suites Subang, 9 Jalan SS12/1, 47500 Subang Jaya, Selangor Darul Ehsan, Malaysia on Tuesday, 25 August 2015, at 2.30 p.m., and at any adjournment thereof, in the manner indicated below:-

No.	Resolutions	For	Against
1.	To reappoint Tan Sri Abdul Halim bin Ali as Director to hold office until the next AGM		
2.	To reappoint Dato’ David Frederick Wilson as Director to hold office until the next AGM		
3.	To reappoint Pushpanathan a/l S A Kanagarayar as Director		
4.	To reappoint Lee Chun Fai as Director		
5.	To reappoint PricewaterhouseCoopers as Auditors and to authorise the Directors to fix their remuneration		
6.	To approve the payment of Directors’ fees of RM928,000		
7.	To authorise the issuance of up to 10% of the issued share capital of the Company		
8.	To approve the Proposed Renewal of Share Buy-Back Authority		

Please indicate with “X” how you wish your vote to be cast. In the absence of specific instruction, your Proxy will vote or abstain as he/she thinks fit.

Signed (and sealed) this _____ day of _____ 2015

Signature(s): _____

.....

Notes:-

- (i) a proxy may but need not be a member;
- (ii) a member, other than an exempt authorised nominee, is entitled to appoint up to two (2) proxies;
- (iii) a member, who is an authorised nominee, may appoint up to two (2) proxies in respect of each Securities Account held; whereas, an exempt authorised nominee may appoint multiple proxies in respect of each Securities Account held;
- (iv) a member who appoints a proxy must duly execute the Form of Proxy, and if more than one (1) proxy is appointed, the number of shares to be represented by each proxy must be clearly indicated;
- (v) a corporate member who appoints a proxy must execute the Form of Proxy under seal or the hand of its officer or attorney duly authorised;
- (vi) the duly executed Form of Proxy must be deposited at the Registered Office before 3.30 p.m. on 24 August 2015;
- (vii) only members whose names appear in the Record of Depositors and/or Register of Members as at **18 August 2015** will be entitled to attend and vote at the meeting;
- (viii) the Annual Report, Share Buy-Back Statement/Circular to Shareholders, and Form of Proxy are available for download at www.ijm.com; and
- (ix) all the Resolutions will be put to vote by poll.

Please Fold Here

Stamp

The Company Secretary

IJM CORPORATION BERHAD (104131-A)

2nd Floor, Wisma IJM
Jalan Yong Shook Lin
46050 Petaling Jaya
Selangor Darul Ehsan
Malaysia

Please Fold Here

corporate information



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KINGDOM OF SAUDI ARABIA

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- HSBC Bank Malaysia Berhad
- Malayan Banking Berhad
- OCBC Bank (Malaysia) Berhad
- RHB Banking Group
- Standard Chartered Bank Malaysia Berhad
- United Overseas Bank (Malaysia) Berhad

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STOCK EXCHANGE LISTING

Main Market of
Bursa Malaysia Securities Berhad
since 29 September 1986
BMSB Code : 3336
Reuters Code : IJMS.KL
Bloomberg Code : IJM MK

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